## Modern

 Industrial Statistics with applications in R, MINITAB and JMPRON S. KENETT
SHELEMYAHU ZACKS

With contributions from Daniele Amberti

## Modern Industrial Statistics

# STATISTICS IN PRACTICE 

Series Advisors

## Human and Biological Sciences

Stephen Senn
CRP-Santé, Luxembourg

# Earth and Environmental Sciences 

Marian Scott
University of Glasgow, UK
Industry, Commerce and Finance
Wolfgang Jank
University of Maryland, USA

## Founding Editor

Vic Barnett
Nottingham Trent University, UK

Statistics in Practice is an important international series of texts which provide detailed coverage of statistical concepts, methods and worked case studies in specific fields of investigation and study.

With sound motivation and many worked practical examples, the books show in down-to-earth terms how to select and use an appropriate range of statistical techniques in a particular practical field within each title's special topic area.

The books provide statistical support for professionals and research workers across a range of employment fields and research environments. Subject areas covered include medicine and pharmaceutics; industry, finance and commerce; public services; the earth and environmental sciences, and so on.

The books also provide support to students studying statistical courses applied to the above areas. The demand for graduates to be equipped for the work environment has led to such courses becoming increasingly prevalent at universities and colleges.

It is our aim to present judiciously chosen and well-written workbooks to meet everyday practical needs. Feedback of views from readers will be most valuable to monitor the success of this aim.

A complete list of titles in this series appears at the end of the volume.

## Modern Industrial Statistics

# with applications in R, MINITAB and JMP 

Second Edition

RON S. KENETT<br>Chairman and CEO, the KPA Group, Israel<br>Research Professor, University of Turin, Italy, and<br>International Professor, NYU, Center for Risk Engineering, New York, USA<br>\section*{SHELEMYAHU ZACKS}<br>Distinguished Professor, Binghamton University, Binghamton, USA<br>With contributions from<br>DANIELE AMBERTI<br>Turin, Italy

This edition first published 2014
© 2014 John Wiley \& Sons, Ltd

## Registered office

John Wiley \& Sons Ltd, The Atrium, Southern Gate, Chichester, West Sussex, PO19 8SQ, United Kingdom
For details of our global editorial offices, for customer services and for information about how to apply for permission to reuse the copyright material in this book please see our website at www.wiley.com.

The right of the author to be identified as the author of this work has been asserted in accordance with the Copyright, Designs and Patents Act 1988.

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording or otherwise, except as permitted by the UK Copyright, Designs and Patents Act 1988, without the prior permission of the publisher.

Wiley also publishes its books in a variety of electronic formats. Some content that appears in print may not be available in electronic books.

Designations used by companies to distinguish their products are often claimed as trademarks. All brand names and product names used in this book are trade names, service marks, trademarks or registered trademarks of their respective owners. The publisher is not associated with any product or vendor mentioned in this book.

Limit of Liability/Disclaimer of Warranty: While the publisher and author have used their best efforts in preparing this book, they make no representations or warranties with respect to the accuracy or completeness of the contents of this book and specifically disclaim any implied warranties of merchantability or fitness for a particular purpose. It is sold on the understanding that the publisher is not engaged in rendering professional services and neither the publisher nor the author shall be liable for damages arising herefrom. If professional advice or other expert assistance is required, the services of a competent professional should be sought.

## Library of Congress Cataloging-in-Publication Data

## Kenett, Ron.

Modern industrial statistics : with applications in R, MINITAB and JMP / Ron S. Kenett, Shelemyahu
Zacks. - Second edition. pages cm
Includes bibliographical references and index.
ISBN 978-1-118-45606-4 (cloth)

1. Quality control-Statistical methods. 2. Reliability (Engineering)-Statistical methods. 3. R (Computer
program language) 4. Minitab. 5. JMP (Computer file) I. Zacks, Shelemyahu, 1932- II. Title.
TS156.K42 2014
$658.5^{\prime} 62$-dc23

A catalogue record for this book is available from the British Library.
ISBN: 978-1-118-45606-4
Typeset in 9/11pt TimesLTStd by Laserwords Private Limited, Chennai, India

To my wife Sima, our children and their children: Yonatan, Alma, Tomer, Yadin, Aviv and Gili.

RSK
To my wife Hanna, our sons Yuval and David, and their families with love. SZ

To my wife Nadia, and my family. With a special thought to my mother and thank you to my father.

DA

## Contents

Preface to Second Edition ..... $x v$
Preface to First Edition ..... xvii
Abbreviations ..... xix
PART I PRINCIPLES OF STATISTICAL THINKING AND ANALYSIS ..... 1
1 The Role of Statistical Methods in Modern Industry and Services ..... 3
1.1 The different functional areas in industry and services ..... 3
1.2 The quality-productivity dilemma ..... 5
1.3 Fire-fighting ..... 6
1.4 Inspection of products ..... 7
1.5 Process control ..... 7
1.6 Quality by design ..... 8
1.7 Information quality and practical statistical efficiency ..... 9
1.8 Chapter highlights ..... 11
1.9 Exercises ..... 12
2 Analyzing Variability: Descriptive Statistics ..... 13
2.1 Random phenomena and the structure of observations ..... 13
2.2 Accuracy and precision of measurements ..... 17
2.3 The population and the sample ..... 18
2.4 Descriptive analysis of sample values ..... 19
2.4.1 Frequency distributions of discrete random variables ..... 19
2.4.2 Frequency distributions of continuous random variables ..... 23
2.4.3 Statistics of the ordered sample ..... 26
2.4.4 Statistics of location and dispersion ..... 28
2.5 Prediction intervals ..... 32
2.6 Additional techniques of exploratory data analysis ..... 32
2.6.1 Box and whiskers plot ..... 33
2.6.2 Quantile plots ..... 34
2.6.3 Stem-and-leaf diagrams ..... 34
2.6.4 Robust statistics for location and dispersion ..... 36
2.7 Chapter highlights ..... 38
2.8 Exercises ..... 38
3 Probability Models and Distribution Functions ..... 41
3.1 Basic probability ..... 41
3.1.1 Events and sample spaces: Formal presentation of random measurements ..... 41
3.1.2 Basic rules of operations with events: Unions, intersections ..... 42
3.1.3 Probabilities of events ..... 44
3.1.4 Probability functions for random sampling ..... 46
3.1.5 Conditional probabilities and independence of events ..... 47
3.1.6 Bayes formula and its application ..... 49
3.2 Random variables and their distributions ..... 51
3.2.1 Discrete and continuous distributions ..... 51
3.2.2 Expected values and moments of distributions ..... 55
3.2.3 The standard deviation, quantiles, measures of skewness and kurtosis ..... 57
3.2.4 Moment generating functions ..... 59
3.3 Families of discrete distribution ..... 60
3.3.1 The binomial distribution ..... 60
3.3.2 The hypergeometric distribution ..... 62
3.3.3 The Poisson distribution ..... 65
3.3.4 The geometric and negative binomial distributions ..... 67
3.4 Continuous distributions ..... 69
3.4.1 The uniform distribution on the interval $(a, b), a<b$ ..... 69
3.4.2 The normal and log-normal distributions ..... 70
3.4.3 The exponential distribution ..... 75
3.4.4 The gamma and Weibull distributions ..... 77
3.4.5 The Beta distributions ..... 80
3.5 Joint, marginal and conditional distributions ..... 82
3.5.1 Joint and marginal distributions ..... 82
3.5.2 Covariance and correlation ..... 84
3.5.3 Conditional distributions ..... 86
3.6 Some multivariate distributions ..... 88
3.6.1 The multinomial distribution ..... 88
3.6.2 The multi-hypergeometric distribution ..... 89
3.6.3 The bivariate normal distribution ..... 90
3.7 Distribution of order statistics ..... 92
3.8 Linear combinations of random variables ..... 94
3.9 Large sample approximations ..... 98
3.9.1 The law of large numbers ..... 98
3.9.2 The Central Limit Theorem ..... 99
3.9.3 Some normal approximations ..... 99
3.10 Additional distributions of statistics of normal samples ..... 101
3.10.1 Distribution of the sample variance ..... 101
3.10.2 The "Student" $t$-statistic ..... 102
3.10.3 Distribution of the variance ratio ..... 102
3.11 Chapter highlights ..... 104
3.12 Exercises ..... 105
4 Statistical Inference and Bootstrapping ..... 113
4.1 Sampling characteristics of estimators ..... 113
4.2 Some methods of point estimation ..... 114
4.2.1 Moment equation estimators ..... 115
4.2.2 The method of least squares ..... 116
4.2.3 Maximum likelihood estimators ..... 118
4.3 Comparison of sample estimates ..... 120
4.3.1 Basic concepts ..... 120
4.3.2 Some common one-sample tests of hypotheses ..... 122
4.4 Confidence intervals ..... 128
4.4.1 Confidence intervals for $\mu ; \sigma$ known ..... 129
4.4.2 Confidence intervals for $\mu ; \sigma$ unknown ..... 130
4.4.3 Confidence intervals for $\sigma^{2}$ ..... 130
4.4.4 Confidence intervals for $p$ ..... 130
4.5 Tolerance intervals ..... 132
4.5.1 Tolerance intervals for the normal distributions ..... 132
4.6 Testing for normality with probability plots ..... 134
4.7 Tests of goodness of fit ..... 137
4.7.1 The chi-square test (large samples) ..... 137
4.7.2 The Kolmogorov-Smirnov test ..... 139
4.8 Bayesian decision procedures ..... 140
4.8.1 Prior and posterior distributions ..... 141
4.8.2 Bayesian testing and estimation ..... 144
4.8.3 Credibility intervals for real parameters ..... 147
4.9 Random sampling from reference distributions ..... 148
4.10 Bootstrap sampling ..... 150
4.10.1 The bootstrap method ..... 150
4.10.2 Examining the bootstrap method ..... 151
4.10.3 Harnessing the bootstrap method ..... 152
4.11 Bootstrap testing of hypotheses ..... 152
4.11.1 Bootstrap testing and confidence intervals for the mean ..... 153
4.11.2 Studentized test for the mean ..... 153
4.11.3 Studentized test for the difference of two means ..... 155
4.11.4 Bootstrap tests and confidence intervals for the variance ..... 157
4.11.5 Comparing statistics of several samples ..... 158
4.12 Bootstrap tolerance intervals ..... 161
4.12.1 Bootstrap tolerance intervals for Bernoulli samples ..... 161
4.12.2 Tolerance interval for continuous variables ..... 163
4.12.3 Distribution-free tolerance intervals ..... 164
4.13 Non-parametric tests ..... 165
4.13.1 The sign test ..... 165
4.13.2 The randomization test ..... 166
4.13.3 The Wilcoxon Signed Rank test ..... 168
4.14 Description of MINITAB macros (available for download from Appendix VI of the book website) ..... 170
4.15 Chapter highlights ..... 170
4.16 Exercises ..... 171
5 Variability in Several Dimensions and Regression Models ..... 177
5.1 Graphical display and analysis ..... 177
5.1.1 Scatterplots ..... 177
5.1.2 Multiple boxplots ..... 179
5.2 Frequency distributions in several dimensions ..... 181
5.2.1 Bivariate joint frequency distributions ..... 182
5.2.2 Conditional distributions ..... 185
5.3 Correlation and regression analysis ..... 185
5.3.1 Covariances and correlations ..... 185
5.3.2 Fitting simple regression lines to data ..... 187
5.4 Multiple regression ..... 192
5.4.1 Regression on two variables ..... 194
5.5 Partial regression and correlation ..... 198
5.6 Multiple linear regression ..... 200
5.7 Partial $F$-tests and the sequential SS ..... 204
5.8 Model construction: Step-wise regression ..... 206
5.9 Regression diagnostics ..... 209
5.10 Quantal response analysis: Logistic regression ..... 211
5.11 The analysis of variance: The comparison of means ..... 213
5.11.1 The statistical model ..... 213
5.11.2 The one-way analysis of variance (ANOVA) ..... 214
5.12 Simultaneous confidence intervals: Multiple comparisons ..... 216
5.13 Contingency tables ..... 220
5.13.1 The structure of contingency tables ..... 220
5.13.2 Indices of association for contingency tables ..... 223
5.14 Categorical data analysis ..... 227
5.14.1 Comparison of binomial experiments ..... 227
5.15 Chapter highlights ..... 229
5.16 Exercises ..... 230
PART II ACCEPTANCE SAMPLING ..... 235
6 Sampling for Estimation of Finite Population Quantities ..... 237
6.1 Sampling and the estimation problem ..... 237
6.1.1 Basic definitions ..... 237
6.1.2 Drawing a random sample from a finite population ..... 238
6.1.3 Sample estimates of population quantities and their sampling distribution ..... 239
6.2 Estimation with simple random samples ..... 241
6.2.1 Properties of $\bar{X}_{n}$ and $S_{n}^{2}$ under RSWR ..... 242
6.2.2 Properties of $\bar{X}_{n}$ and $S_{n}^{2}$ under RSWOR ..... 244
6.3 Estimating the mean with stratified RSWOR ..... 248
6.4 Proportional and optimal allocation ..... 249
6.5 Prediction models with known covariates ..... 252
6.6 Chapter highlights ..... 255
6.7 Exercises ..... 256
7 Sampling Plans for Product Inspection ..... 258
7.1 General discussion ..... 258
7.2 Single-stage sampling plans for attributes ..... 259
7.3 Approximate determination of the sampling plan ..... 262
7.4 Double-sampling plans for attributes ..... 264
7.5 Sequential sampling ..... 267
7.6 Acceptance sampling plans for variables ..... 270
7.7 Rectifying inspection of lots ..... 272
7.8 National and international standards ..... 274
7.9 Skip-lot sampling plans for attributes ..... 276
7.9.1 The ISO 2859 skip-lot sampling procedures ..... 276
7.10 The Deming inspection criterion ..... 278
7.11 Published tables for acceptance sampling ..... 279
7.12 Chapter highlights ..... 280
7.13 Exercises ..... 281
PART III STATISTICAL PROCESS CONTROL ..... 283
8 Basic Tools and Principles of Process Control ..... 285
8.1 Basic concepts of statistical process control ..... 285
8.2 Driving a process with control charts ..... 294
8.3 Setting up a control chart: Process capability studies ..... 298
8.4 Process capability indices ..... 300
8.5 Seven tools for process control and process improvement ..... 302
8.6 Statistical analysis of Pareto charts ..... 305
8.7 The Shewhart control charts ..... 308
8.7.1 Control charts for attributes ..... 309
8.7.2 Control charts for variables ..... 311
8.8 Chapter highlights ..... 316
8.9 Exercises ..... 316
9 Advanced Methods of Statistical Process Control ..... 319
9.1 Tests of randomness ..... 319
9.1.1 Testing the number of runs ..... 319
9.1.2 Runs above and below a specified level ..... 321
9.1.3 Runs up and down ..... 323
9.1.4 Testing the length of runs up and down ..... 324
9.2 Modified Shewhart control charts for $\bar{X}$ ..... 325
9.3 The size and frequency of sampling for Shewhart control charts ..... 328
9.3.1 The economic design for $\bar{X}$-charts ..... 328
9.3.2 Increasing the sensitivity of $p$-charts ..... 328
9.4 Cumulative sum control charts ..... 330
9.4.1 Upper Page's scheme ..... 330
9.4.2 Some theoretical background ..... 333
9.4.3 Lower and two-sided Page's scheme ..... 335
9.4.4 Average run length, probability of false alarm and conditional expected delay ..... 339
9.5 Bayesian detection ..... 342
9.6 Process tracking ..... 346
9.6.1 The EWMA procedure ..... 347
9.6.2 The BECM procedure ..... 348
9.6.3 The Kalman filter ..... 350
9.6.4 Hoadley's QMP ..... 351
9.7 Automatic process control ..... 354
9.8 Chapter highlights ..... 356
9.9 Exercises ..... 357
10 Multivariate Statistical Process Control ..... 361
10.1 Introduction ..... 361
10.2 A review of multivariate data analysis ..... 365
10.3 Multivariate process capability indices ..... 367
10.4 Advanced applications of multivariate control charts ..... 370
10.4.1 Multivariate control charts scenarios ..... 370
10.4.2 Internally derived targets ..... 370
10.4.3 Using an external reference sample ..... 371
10.4.4 Externally assigned targets ..... 372
10.4.5 Measurement units considered as batches ..... 373
10.4.6 Variable decomposition and monitoring indices ..... 373
10.5 Multivariate tolerance specifications ..... 374
10.6 Chapter highlights ..... 376
10.7 Exercises ..... 377
PART IV DESIGN AND ANALYSIS OF EXPERIMENTS ..... 379
11 Classical Design and Analysis of Experiments ..... 381
11.1 Basic steps and guiding principles ..... 381
11.2 Blocking and randomization ..... 385
11.3 Additive and non-additive linear models ..... 385
11.4 The analysis of randomized complete block designs ..... 387
11.4.1 Several blocks, two treatments per block: Paired comparison ..... 387
11.4.2 Several blocks, $t$ treatments per block ..... 391
11.5 Balanced incomplete block designs ..... 394
11.6 Latin square design ..... 397
11.7 Full factorial experiments ..... 402
11.7.1 The structure of factorial experiments ..... 402
11.7.2 The ANOVA for full factorial designs ..... 402
11.7.3 Estimating main effects and interactions ..... 408
11.7.4 $2^{m}$ factorial designs ..... 409
11.7.5 $3^{m}$ factorial designs ..... 417
11.8 Blocking and fractional replications of $2^{m}$ factorial designs ..... 425
11.9 Exploration of response surfaces ..... 430
11.9.1 Second order designs ..... 431
11.9.2 Some specific second order designs ..... 433
11.9.3 Approaching the region of the optimal yield ..... 438
11.9.4 Canonical representation ..... 440
11.10 Chapter highlights ..... 441
11.11 Exercises ..... 442
12 Quality by Design ..... 446
12.1 Off-line quality control, parameter design and the Taguchi method ..... 447
12.1.1 Product and process optimization using loss functions ..... 447
12.1.2 Major stages in product and process design ..... 448
12.1.3 Design parameters and noise factors ..... 449
12.1.4 Parameter design experiments ..... 450
12.1.5 Performance statistics ..... 452
12.2 The effects of non-linearity ..... 452
12.3 Taguchi's designs ..... 456
12.4 Quality by design in the pharmaceutical industry ..... 458
12.4.1 Introduction to quality by design ..... 458
12.4.2 A quality by design case study - the full factorial design ..... 459
12.4.3 A quality by design case study - the profiler and desirability function ..... 462
12.4.4 A quality by design case study - the design space ..... 462
12.5 Tolerance designs ..... 462
12.6 More case studies ..... 467
12.6.1 The Quinlan experiment at Flex Products, Inc. ..... 467
12.6.2 Computer response time optimization ..... 469
12.7 Chapter highlights ..... 474
12.8 Exercises ..... 474
13 Computer Experiments ..... 477
13.1 Introduction to computer experiments ..... 477
13.2 Designing computer experiments ..... 481
13.3 Analyzing computer experiments ..... 483
13.4 Stochastic emulators ..... 488
13.5 Integrating physical and computer experiments ..... 491
13.6 Chapter highlights ..... 492
13.7 Exercises ..... 492
PART V RELIABILITY AND SURVIVAL ANALYSIS ..... 495
14 Reliability Analysis ..... 497
14.1 Basic notions ..... 498
14.1.1 Time categories ..... 498
14.1.2 Reliability and related functions ..... 499
14.2 System reliability ..... 500
14.3 Availability of repairable systems ..... 503
14.4 Types of observations on TTF ..... 509
14.5 Graphical analysis of life data ..... 510
14.6 Non-parametric estimation of reliability ..... 513
14.7 Estimation of life characteristics ..... 514
14.7.1 Maximum likelihood estimators for exponential TTF distribution ..... 514
14.7.2 Maximum likelihood estimation of the Weibull parameters ..... 518
14.8 Reliability demonstration ..... 520
14.8.1 Binomial testing ..... 520
14.8.2 Exponential distributions ..... 521
14.9 Accelerated life testing ..... 528
14.9.1 The Arrhenius temperature model ..... 528
14.9.2 Other models ..... 529
14.10 Burn-in procedures ..... 529
14.11 Chapter highlights ..... 530
14.12 Exercises ..... 531
15 Bayesian Reliability Estimation and Prediction ..... 534
15.1 Prior and posterior distributions ..... 534
15.2 Loss functions and Bayes estimators ..... 537
15.2.1 Distribution-free Bayes estimator of reliability ..... 538
15.2.2 Bayes estimator of reliability for exponential life distributions ..... 538
15.3 Bayesian credibility and prediction intervals ..... 539
15.3.1 Distribution-free reliability estimation ..... 539
15.3.2 Exponential reliability estimation ..... 540
15.3.3 Prediction intervals ..... 540
15.4 Credibility intervals for the asymptotic availability of repairable systems: The exponential case ..... 542
15.5 Empirical Bayes method ..... 543
15.6 Chapter highlights ..... 545
15.7 Exercises ..... 545
List of $R$ Packages ..... 547
References and Further Reading ..... 549
Author Index ..... 555
Subject Index ..... 557

Also available on book's website: www.wiley.com/go/modern_industrial_statistics

Appendix I: An Introduction to R by Stefano Iacus
Appendix II: Basic MINITAB Commands and a Review of Matrix Algebra for Statistics
Appendix III: mistat Manual (mistat.pdf) and List of R Scripts, by Chapter (R_scripts.zip)
Appendix IV: Source Version of mistat Package (mistat_1.0.tar.gz), also available on the Comprehensive R Archive Network (CRAN) Website.
Appendix V: Data Sets as csv Files
Appendix VI: MINITAB Macros
Appendix VII: JMP Scripts by Ian Cox
Appendix VIII: Solution Manual

## Preface to Second Edition

This book is about modern industrial statistics and it applications using R, MINITAB and JMP. It is an expanded second edition of a book entitled Modern Industrial Statistics: Design and Control of Quality and Reliability, Wadsworth Duxbury Publishing, 1998, Spanish edition: Estadistica Industrial Moderna: Diseño y Control de Calidad y la Confiabilidad, Thomson International, 2000. Abbreviated edition: Modern Statistics: A Computer-based Approach, Thomson Learning, 2001. Chinese edition: China Statistics Press, 2003 and Softcover edition, Brooks-Cole, 2004.

The pedagogical structure of the book combines a practical approach with theoretical foundations and computer support. It is intended for students and instructors who have an interest in studying modern methods by combining these three elements. The first edition referred to S-Plus, MINITAB and compiled QuickBasic code. In this second edition we provide examples and procedures in the now popular R language and also refer to MINITAB and JMP. Each of these three computer platforms carries unique advantages. Focusing on only one or two of these is also possible. Exercises are provided at the end of each chapter in order to provide more opportunities to learn and test your knowledge.

R is an open source programming language and software environment for statistical computing and graphics based on the $S$ programming language created by John Chambers while at Bell Labs in 1976. It is now developed by the $R$ Development Core Team, of which Chambers is a member. MINITAB is a statistics package originally developed at the Pennsylvania State University by Barbara Ryan, Thomas Ryan, Jr., and Brian Joiner in 1972. MINITAB began as a light version of OMNITAB, a statistical analysis program developed at the National Bureau of Standards now called the National Institute of Standards and Technology (NIST). JMP was originally written in 1989 by John Sall and others to perform simple and complex statistical analyses by dynamically linking statistics with graphics to interactively explore, understand, and visualize data. JMP stands for John's Macintosh Project and it is a division of SAS Institute Inc.

A clear advantage of R is that it is free open source software. It requires, however, knowledge of command language programming. To help the reader, we developed a special comprehensive R application called mistat that includes all the R programs used in the book. MINITAB is a popular statistical software application providing extensive collaboration and reporting capabilities. JMP, a product of the SAS company, is also very popular and carries advanced scripting features and high level visualization components. Both R and JMP have fully compatible versions for Mac OS. We do not aim to teach programming in R or using MINITAB or JMP. We also do not cover all the options and features available in MINITAB and JMP. Our aim is to expose students, researchers and practitioners of modern industrial statistics to examples of what can be done with these software platforms and encourage the exploration of additional options in MINITAB and JMP. Eventually, availability and convenience determine what software is used in specific cirmcumstances. We provide here an opportunity to learn and get acquainted with three leading modern industrial statistics software platforms. A specially prepared appendix, downloadable from the book website, provides an introduction to R. Also available for download are the R scripts we refer to, organized by chapter. Installations of JMP and MINITAB include effective tutorials with introductory material. Such tutorials have not been replicated in this text. To take full advantage of this book you need to be interested in industrial statistics, have a proper mathematical background and be willing to learn by working out problems with software applications. The five parts of the book can be studied in various combinations with Part I used as a foundation. The book can therefore be used in workshops or courses on Acceptance Sampling, Statistical Process Control, Design of Experiments and Reliability.

The three software platforms we refer to provide several simulation options. We believe that teaching modern industrial statistics, with simulations, provides the right context for gaining sound hands-on experience. We aim at the middle road target, between theoretical treatment and a cookbook approach. To achieve this, we provide over 40 data sets representing real-life case studies which are typical of what one finds while performing statistical work in business and industry. Figures in the book have been produced with R and in MINITAB and JMP as explicitly stated. In this second edition we include contributions by Dr. Daniele Amberti who developed the R mistat package and provided many inputs to the text. His work was supported by i4C (www.i4CAnalytics.com) and we are very grateful for it. Another change in this
second edition is that it is published by John Wiley and Sons and we would like to thank Heather Kay and Richard Davies for their professional support and encouragements throughout this effort. We also acknowledge the contribution of Ian Cox from JMP who developed for us the simulation code running the piston simulator and the bootstrapping analysis. Thanks are due to the Genova Hotel in front of Porta Nuova in Turin where we spend countless hours updating the text using push and pull of LaTeX files in Git from within RStudio. In fact, the whole book, with its R code and data sets has been fully compiled in its present form to create an example of what reproducible research is all about. Gerry Hahn, Murat Testik, Moshe Pollak, Gejza Dohnal, Neil Ullman, Moshe Miller, David Steinberg, Marcello Fidaleo, Inbal Yahav and Ian Cox provided feedback on early drafts of the new chapters included in this second expanded edition of the original 1998 book-we thank them for their insightful comments. Finally, we would like to acknowledge the help of Marco Giuliano who translated most of TeX files from the 1998 edition to LaTeX and of Marge Pratt who helped produce the final LaTeX version of our work.

The book is accompanied by a dedicated website where all software and data files used are available to download.
The book website URL is www.wiley.com/go/modern_industrial_statistics.
The site contains: 1) all the R code included in the book which is also available on the R CRAN website as the mistat package (folder scripts), 2) a source version of the mistat package for R (mistat_1.0.tar.gz), 3) all data sets as csv files (csvFiles.zip and folder csvFiles in package mistat), 4) the MINITAB macros and JMP add-ins used in the text, 5) an introduction to R prepared by Professor Stefano Iacus from the University of Milan and 6) solutions to some of the exercises. Specifically, the book web site includes eight appendices: Appendix I - Introduction to R, by Stefano Iacus, Appendix II - Basic MINITAB commands and a review of matrix algebra for Statistics, Appendix III - R code included in the book, Appendix IV - Source version of package mistat, Appendix V - Data sets as csv files, Appendix VI MINITAB macros, Appendix VII - JMP scripts, by Ian Cox and Appendix VIII - Solution manual.

Special thanks are due to Professor Iacus for his generous contribution. If you are not familiar with R, we recommend you look at this introduction specially prepared by one of the most important core developers of R. The material on the book website should be considered part of the book. We obviously look forward to feedback, comments and suggestions from students, teachers, researchers and practitioners and hope the book will help these different target groups achieve concrete and significant impact with the tools and methods of industrial statistics.

Ron S. Kenett
Raanana, Israel and Turin, Italy ron@kpa-group.com

Shelemyahu Zacks
Binghamton, New York, USA
shelly@math.binghamton.edu

## Preface to First Edition

Modern Industrial Statistics provides the tools for those who drive to achieve perfection in industrial processes. Learn the concepts and methods contained in this book and you will understand what it takes to measure and improve world-class products and services.

The need for constant improvement of industrial processes, in order to achieve high quality, reliability, productivity and profitability, is well recognized. Furthermore management techniques, such as total quality management or business process reengineering, are insufficient in themselves to achieve the goal without the strong backing of specially tailored statistical procedures, as stated by Robert Galvin in the Foreword.

Statistical procedures, designed for solving industrial problems, are called Industrial Statistics. Our objective in writing this book was to provide statistics and engineering students, as well as practitioners, the concepts, applications, and practice of basic and advanced industrial statistical methods, which are designed for the control and improvement of quality and reliability.

The idea of writing a text on industrial statistics developed after several years of collaboration in industrial consulting, teaching workshops and seminars, and courses at our universities. We felt that no existing text served our needs in both content and approach so we decided to develop our notes into a text. Our aim was to make the text modern and comprehensive in terms of the techniques covered, lucid in its presentation, and practical with regard to implementation.

Ron S. Kenett<br>Shelemyahu Zacks

1998

## Abbreviations

| ANOVA | Analysis of Variance |
| :--- | :--- |
| ANSI | American National Standard Institute |
| AOQ | Average Outgoing Quality |
| AOQL | Average Outgoing Quality Limit |
| AQL | Acceptable Quality Level |
| ARL | Average Run Length |
| ASN | Average Sample Number |
| ASQ | American Society for Quality |
| ATI | Average Total Inspection |
| BECM | Bayes Estimation of the Current Mean |
| BIBD | Balanced Incomplete Block Design |
| BP | Bootstrap Population |
| CAD | Computer Aided Design |
| CADD | Computer Aided Drawing and Drafting |
| CAM | Computer Aided Manufacturing |
| CBD | Complete Block Design |
| c.d.f. | cumulative distribution function |
| CED | Conditional Expected Delay |
| cGMP | current good manufacturing practices |
| CIM | Computer Integrated Manufacturing |
| CLT | Central Limit Theorem |
| CNC | Computerized Numerically Controlled |
| CPA | Circuit Pack Assemblies |
| CQA | Critical Quality Attribute |
| CUSUM | Cumulative Sum |
| DFIT | Fits distance |
| DLM | Dynamic Linear Model |
| DoE | Design of Experiments |
| EBD | Empirical Bootstrap Distribution |
| EWMA | Exponentially Weighted Moving Average |
| FPM | Failures Per Million |
| GRR | Gage Repeatability and Reproducibility |
| HPD | Highest Posterior Density |
| i.i.d. | independent and identically distributed |
| InfoQ | Information Quality |
| IQR | Inter Quartile Range |
| ISC | Short Circuit Current of Solar Cells (in Ampere) |
| KS | Kolmogorov-Smirnov |
| LCL | Lower Control Limit |
| LLN | Law of Large Numbers |
| LSE | Least Squares Estimators |
| LQL | Limiting Quality Level |
| LSL | Lower Specification Limit |
|  |  |


| LTPD | Lot Tolerance Percent Defective |
| :--- | :--- |
| LWL | Lower Warning Limit |
| m.g.f. | moment generating function |
| MLE | Maximum Likelihood Estimator |
| MSD | Mean Squared Deviation |
| MTBF | Mean Time Between Failures |
| MTTF | Mean Time To Failure |
| OC | Operating Characteristic |
| p.d.f. | probability density function |
| PERT | Project Evaluation and Review Technique |
| PFA | Probability of False Alarm |
| PL | Product Limit Estimator |
| PPM | Defects in Parts Per Million |
| PSE | Practical Statistical Efficiency |
| QbD | Quality by Design |
| QMP | Quality Measurement Plan |
| QQ-Plot | Quantile vs. Quantile Plot |
| RCBD | Randomized Complete Block Design |
| RMSE | Root Mean Squared Error |
| RSWOR | Random Sample Without Replacement |
| RSWR | Random Sample With Replacement |
| SE | Standard Error |
| SL | Skip Lot |
| SLOC | Source Lines of Code |
| SLSP | Skip Lot Sampling Plans |
| SPC | Statistical Process Control |
| SPRT | Sequential Probability Ratio Test |
| SR | Shiryayev-Roberts |
| SSE | Sum of Squares of Residuals |
| SSR | Sum of Squares Around the Regression Model |
| SST | Total Sum of Squares |
| STD | Standard Deviation |
| TTC | Time Till Censoring |
| TTF | Time Till Failure |
| TTR | Time Till Repair |
| TTT | Total Time on Test |
| UCL | Upper Control Limit |
| USL | Upper Specification Limit |
| UWL | Upper Warning Limit |
| WSP | Wave Soldering Process |
|  |  |

## Part I

## Principles of Statistical Thinking and Analysis

Part I is an introduction to the role of statistics in modern industry and service organizations, and to statistical thinking in general. Typical industrial problems are described and basic statistical concepts and tools are presented through case studies and computer simulations. To help focus on data analysis and interpretation of results we refer, throughout the book, to three leading software platforms for statistical analysis: R, MINITAB and JMP. R is an open source programming language with more than 4300 application packages available at the Comprehensive R Archive Network (http://cran.r-project.org/). MINITAB and JMP are statistical packages widely used in business and industry (www.minitab.com, www.jmp.com) with 30 days free fully functional downloads. The R code is integrated in the text and packaged in the mistat R application that can be downloaded from CRAN or the book's website www.wiley.com/go/modern_industrial_statistics. For ease of use the mistat R applications are also organized by chapter in a set of scripts. The chapter scripts include all the R examples used in the specific chapter.

Chapter 1 is an overview of the role of statistical methods in industry and offers a classification of statistical methods in the context of various management approaches. We call this classification the Quality Ladder and use it to organize the methods of industrial statistics covered in Parts II-V. The chapter also introduces the reader to the concept of practical statistical efficiency (PSE) and information quality (InfoQ) that are used to assess the impact of work performed on a given data set with statistical tools and the quality of knowledge generated by statistical analysis.

Chapter 2 presents basic concepts and tools for describing variability. It emphasizes graphical techniques to explore and summarize variability in observations. The chapter introduces the reader to R and provides examples in MINITAB and JMP. The examples demonstrate capabilities but it was not our intention to present introductory material on how to use these software applications. Some help in this can be found in the book downloadable appendices.

Chapter 3 is an introduction to probability models including a comprehensive treatment of statistical distributions that have applicability to industrial statistics. The chapter provides a reference to fundamental results and basic principles used in later chapters.

Chapter 4 is dedicated to statistical inference and bootstrapping. Bootstrapping is introduced with examples in R , MINITAB and JMP. With this approach, statistical procedures used in making inference from a sample to a population are handled by computer-intensive procedures without the traditional need to validate mathematical assumptions and models.

Chapter 5 deals with variability in several dimensions and regression models. It begins with graphical techniques that handle observations taken simultaneously on several variables. These techniques are now widely available in software applications such as those used throughout the book. The chapter covers linear and multiple regression models including diagnostics and prediction intervals. Categorical data and multi-dimensional contingency tables are also analyzed.

[^0]
## 1

# The Role of Statistical Methods in Modern Industry and Services 

### 1.1 The different functional areas in industry and services

Industrial statistics has played a key role in the creation of competitiveness in a wide range of organizations in the industrial sector, in services, health care, government and educational systems. The tools and concepts of industrial statistics have to be viewed in the context of their applications. These applications are greatly affected by management style and organizational culture. We begin by describing key aspects of the industrial setting in order to lay out the foundations for the book.

Industrial organizations typically include units dedicated to product development, manufacturing, marketing, finance, human resources, purchasing, sales, quality assurance and after-sales support. Industrial statistics is used to resolve problems in each one of these functional units. Marketing personnel determine customer requirements and measure levels of customer satisfaction using surveys and focus groups. Sales are responsible for providing forecasts to purchasing and manufacturing. Purchasing specialists analyze world trends in quality and prices of raw materials so that they can optimize costs and delivery time. Budgets are prepared by the finance department using forecasts that are validated periodically. Accounting experts rely on auditing and sampling methods to ascertain inventory levels and integrity of databases. Human resources personnel track data on absenteeism, turnover, overtime and training needs. They also conduct employee surveys and deploy performance appraisal systems. The quality departments commonly perform audits and quality tests, to determine and ensure the quality and reliability of products and services. Research and development engineers perform experiments to solve problems and improve products and processes. Finally, manufacturing personnel and process engineers design process controls for production operations using control charts and automation.

These are only a few examples of problem areas where the tools of industrial statistics are used within modern industrial and service organizations. In order to provide more specific examples we first take a closer look at a variety of industries. Later we discuss examples from these types of industries.

There are basically three types of production systems: (1) continuous flow production; (2) job shops; and (3) discrete mass production. Examples of continuous flow production include steel, glass and paper making, thermal power generation and chemical transformations. Such processes typically involve expensive equipment that is very large in size, operates around the clock and requires very rigid manufacturing steps. Continuous flow industries are both capital-intensive and highly dependent on the quality of the purchased raw materials. Rapid customizing of products in a continuous flow process is virtually impossible and new products are introduced using complex scale-up procedures.

[^1]
## 4 Modern Industrial Statistics

Job shops are in many respects exactly the opposite. Examples of job shops include metal-working of parts or call centers where customers who call in are given individual attention by non-specialized attendants. Such operations permit production of custom-made products and are very labor-intensive. Job shops can be supported by special purpose machinery which remains idle in periods of low demand.

Discrete mass production systems can be similar to continuous flow production if a standard product is produced in large quantities. When flexible manufacturing is achieved, mass production can handle batches of size 1 , and, in that sense, appears similar to a job shop operation. Service centers with call routing for screening calls by areas of specialization are such an example.

Machine tool automation began in the 1950s with the development of numerical control operations. In these automatic or semi-automatic machines, tools are positioned for a desired cutting effect through computer commands. Today's hardware and software capabilities make a job-shop manufacturing facility as much automated as a continuous-flow enterprise. Computer-integrated manufacturing (CIM) is the integration of computer-aided design (CAD) with computer-aided manufacturing (CAM). The development of CAD has its origins in the evolution of computer graphics and computer-aided drawing and drafting, often called (CADD). As an example of how these systems are used, we follow the creation of an automobile suspension system designed on a computer using CAD. The new system must meet testing requirements under a battery of specific road conditions. After coming up with an initial design concept, design engineers use computer animation to show the damping effects of the new suspension design on various road conditions. The design is then iteratively improved on the basis of simulation results and established customer requirements. In parallel to the suspension system, design purchasing specialists and industrial engineers proceed with specifying and ordering the necessary raw materials, setting up the manufacturing processes, and scheduling production quantities. Throughout the manufacturing of the suspension system, several tests provide the necessary production controls. Of particular importance are dimension measurements performed by coordinate measuring machines (CMM). Modern systems upload CMM data automatically and provide the ability to perform multivariate statistical process control and integrate data from subcontractors on all five continents (see, e.g., www.spclive365.com). Ultimately the objective is to minimize the costly impact of failures in a product after delivery to the customer.

Statistical methods are employed throughout the design, manufacturing and servicing stages of the product. The incoming raw materials have often to be inspected, by sampling, to ensure adherence to quality standards (see Chapters 6-7 in Part II). Statistical process control is employed at various stages of manufacturing and service operations to identify and correct deviations from process capabilities (see Chapters 8-10 in Part III). Methods for the statistical design of experiments are used to optimize the design of a system or process (see Chapters 11-13 in Part IV). Finally, tracking and analyzing field failures of the product are carried out to assess the reliability of a system and provide early warnings of product deterioration (see Chapters 14-15 in Part V).

CAD systems provide an inexpensive environment to test and improve design concepts. Chapter 13 is dedicated to computer experiments and special methods for both the design and the analysis of such experiments. CMM systems capture the data necessary for process control. Chapter 10 covers methods of multivariate statistical process control that can fully exploit such data. Web technology offers opportunities to set up such systems without the deployment of costly computer infrastructures. Computerized field failures tracking systems and sales forecasting are very common. Predictive analytics and operational business intelligence systems like eCRM tag customers that are likely to drop and allow for churn prevention initiatives. The application of industrial statistics within such computerized environments allows us to concentrate on statistical analysis that infers the predictive behavior of the process and generates insights on associations between measured variables, as opposed to repetitive numerical computations.

Service organization can be either independent or complementary to manufacturing type operations. For example, a provider of communication systems typically also supports installation and after-sales services to its customers. The service takes the form of installing the communication system, programming the system's database with an appropriate numbering plan, and responding to service calls. The delivery of services differs from manufacturing in many ways. The output of a service system is generally intangible. In many cases the service is delivered directly to the customer without an opportunity to store or fix "defective" transactions. Some services involve very large number of transactions. Federal Express, for example, handles 1.5 million shipments per day, to 127 countries, at 1650 sites. The opportunities for error are many, and process error levels must be of only a few defective parts per million. Operating at such low defect levels might appear at first highly expensive to maintain and therefore economically unsound. In the next section we deal with the apparent contradiction between maintaining low error levels and reducing costs and operating expenses.

### 1.2 The quality-productivity dilemma

In order to reach World War II production goals for ammunitions, airplanes, tanks, ships and other military materiel, American industry had to restructure and raise its productivity while adhering to strict quality standards. This was partially achieved through large-scale applications of statistical methods following the pioneering work of a group of industrial scientists at Bell Laboratories. Two prominent members of this group were Walter A. Shewhart, who developed the tools and concepts of statistical process control, and Harold F. Dodge, who laid the foundations for statistical sampling techniques. Their ideas and methods were instrumental in the transformation of American industry in the 1940s, which had to deliver high quality and high productivity. During those years, many engineers were trained in industrial statistics throughout the United States.

After the war, a number of Americans were asked to help Japan rebuild its devastated industrial infrastructure. Two of these consultants, W. Edwards Deming and Joseph M. Juran, distinguished themselves as effective and influential teachers. Both Drs. Deming and Juran witnessed the impact of Walter Shewhart's new concepts. In the 1950s they taught the Japanese the ideas of process control and process improvements, emphasizing the role of management and employee involvement.
The Japanese were quick to learn the basic quantitative tools for identifying and realizing improvement opportunities and for controlling processes. By improving blue-collar and white-collar processes throughout their organizations, the Japanese were able to reduce waste and rework, thus producing better products at a lower price. These changes occurred over a period of several years leading eventually to significant increases in the market share for Japanese products.

In contrast, American industry had no need for improvements in quality after World War II. There was an infinite market demand for American goods and the emphasis shifted to high productivity, without necessarily assuring high quality. This was reinforced by the Taylor approach splitting the responsibility for quality and productivity between the quality and production departments. Many managers in the US industry did not believe that high quality and high productivity could be achieved simultaneously. The Quality-Productivity Dilemma was born and managers apparently had to make a choice. By focusing attention on productivity, managers often sacrificed quality, which in turn had a negative effect on productivity. Increasing emphasis on meeting schedules and quotas made the situation even worse.

On the other hand, Japanese industrialists proved to themselves that by implementing industrial statistics tools, managers can improve process quality and, simultaneously, increase productivity. This was shown to apply in every industrial organization and thus universally resolve the Quality-Productivity Dilemma. In the 1970s, several American companies began applying the methods taught by Deming and Juran and by the mid-1980s there were many companies in the US reporting outstanding successes. Quality improvements generate higher productivity since they permit the shipment of higher quality products, faster. The result was better products at lower costs-an unbeatable formula for success. The key to this achievement was the implementation of Quality Management and the application of industrial statistics, which includes analyzing data, understanding variability, controlling processes, designing experiments, and making forecasts. The approach was further developed in the 1980s by Motorola who launched its famous Six Sigma initiative. A striking testimonial of such achievements is provided by Robert W. Galvin, the former chairman of the executive committee of Motorola Inc.:

> At Motorola we use statistical methods daily throughout all of our disciplines to synthesize an abundance of data to derive concrete actions... How has the use of statistical methods within Motorola Six Sigm initiative, across disciplines, contributed to our growth? Over the past decade we have reduced in-process defects by over 300-fold, which has resulted in a cumulative manufacturing cost savings of over 11 billion dollars. Employee productivity measured in sales dollars per employee has increased three fold or an average 12.2 percent per year over the same period. Our product reliability as seen by our customers has increased between 5 and 10 times.

Source: Forword to Modern Industrial Statistics: Design and Control of Quality and Reliability (Kenett and Zacks, 1998).
The effective implementation of industrial statistics depends on the management approach practiced in the organization. We characterize different styles of management, by a Quality Ladder, which is presented in Figure 1.1. Management's response to the rhetorical question: "How do you handle the inconvenience of customer complaints?" determines the position of an organization on the ladder. Some managers respond by describing an approach based on reactively waiting for complaints to be filed before initiating any corrective actions. Some try to achieve quality by extensive inspections

| Management Maturity | Statistical Tools |
| ---: | :--- |
| Quality by Design | Design of Experiments, Risk <br> and Reliability Analysis |
| Process Improvement | Statistical Process Control |
| Inspection | Sampling Plans |
| Fire-Fighting | Data Accumulation |

Figure 1.1 The quality ladder
and implement strict supervision of every activity in the organization, having several signatures of approval on every document. Others take a more proactive approach and invest in process improvement and quality by design.

The four management styles we identify are: (i) reactive fire-fighting; (ii) inspection and traditional supervision; (iii) processes control and improvement and (iv) quality by design. Industrial statistics tools can have an impact only on the top three steps in the quality ladder. Levels (iii) and (iv) are more proactive than (ii). When management's style consists exclusively of fire fighting, there is typically no use for methods of industrial statistics and data is simply accumulated.

The Quality Ladder is matching management maturity level with appropriate statistical tools. Kenett et al. (2008) formulated and tested with 21 case studies, the Statistical Efficiency Conjecture which states that organizations higher up on the Quality Ladder are more efficient at solving problems with increased returns on investments. This provides an economic incentive for investments in efforts to increase the management maturity of organizations.

### 1.3 Fire-fighting

Fire fighters specialize in putting down fires. Their main goal is to get to the scene of a fire as quickly as possible. In order to meet this goal, they activate sirens and flashing lights and have their equipment organized for immediate use, at a moment's notice. Fire-fighting is also characteristic of a particular management approach that focuses on heroic efforts to resolve problems and unexpected crisis. The seeds of these problems are often planted by the same managers, who work the extra hours required to fix them. Fire-fighting has been characterized as an approach where there is never enough time to do things right the first time, but always sufficient time for rework and fixing problems once customers are complaining and threaten to leave. This reactive approach of management is rarely conducive to serious improvements which rely on data and teamwork. Industrial statistics tools are rarely used under fire-fighting management. As a consequence, decisions in such organizations are often made without investigation of the causes for failures or proactive process improvement initiatives.

In Chapters 2-5 of Part I we study the structure of random phenomena and present statistical tools used to describe and analyze such structures. The basic philosophy of statistical thinking is the realization that variation occurs in all work processes, and the understanding that reducing variation is essential to quality improvement. Failure to recognize the impact of randomness leads to unnecessary and harmful decisions. One example of the failure to understand randomness is the common practice of adjusting production quotas for the following month by relying on the current month's sales. Without appropriate tools, managers have no way of knowing whether the current month's sales are within the common variation range or not. Common variation implies that nothing significant has happened since last month and therefore no quota adjustments should be made. Under such circumstances changes in production quotas create unnecessary, selfinflicted problems. Fire-fighting management, in many cases, is responsible for avoidable costs and quick temporary fixes
with negative effects on the future of the organization. Moreover, in such cases, data is usually accumulated and archived without lessons learned or proactive initiatives. Some managers in such an environment will attempt to prevent "fires" from occurring. One approach to prevent such fires is to rely on massive inspection and traditional supervision as opposed to leadership and personal example. The next section provides some historical background on the methods of inspection.

### 1.4 Inspection of products

In medieval Europe, most families and social groups made their own goods such as cloth, utensils and other household items. The only saleable cloth was woven by peasants who paid their taxes in kind to their feudal lords. The ownership of barons or monasteries was identified through marks put on the fabric which were also an indication of quality. Since no feudal lord would accept payment in shoddy goods, the products were carefully inspected prior to the inscribing of the mark. Surviving late medieval documents indicate that bales of cloth frequently changed hands repeatedly without being opened, simply because the marks they bore were regarded everywhere as guarantees of quality. In the new towns, fabrics were made by craftsmen who went in for specialization and division of labor. Chinese records of the same period indicate that silks made for export were also subjected to official quality inspections. In Ypres, the center of the Flemish wool cloth industry, weavers' regulations were put down in writing as early as 1281. These regulations stipulated the length and width as well as the number of warp ends and the quality of the wool to be used in each cloth. A fabric had to be of the same thickness throughout. All fabric was inspected in the draper's hall by municipal officials. Heavy fines were levied for defective workmanship, and the quality of fabrics which passed inspection was guaranteed by affixing the town seal. Similar regulations existed elsewhere in France, Italy, Germany, England and Eastern Europe. Trademarks as a guarantee of quality used by the modern textile industry originated in Britain. They first found general acceptance in the wholesale trade and then, from the end of the 19th century onward, among consumers. For a time manufacturers still relied on in-plant inspections of their products by technicians and merchants, but eventually technological advances introduced machines and processes which ensured the maintenance of certain standards independently of human inspectors and their know-how. Industrial statistics played an important role in the textile industry. In fact, it was the first large industry which analyzed its data statistically. Simple production figures including percentages of defective products were already compiled in British cotton mills early in the 19th century. The basic approach, during the pre-industrial and postindustrial period, was to guarantee quality by proper inspection of the cloth (Juran, 1995). In the early 1900s, researchers at Bell Laboratories in New Jersey developed statistical sampling methods that provided an effective alternative to $100 \%$ inspection (Dodge and Romig, 1929). Their techniques, labeled "Sampling Inspection," eventually led to the famous MIL-STD-105 system of acceptance sampling procedures used throughout the defense industry and elsewhere. These techniques implement statistical tests of hypotheses, in order to determine if a certain production lot or manufacturing batch is meeting Acceptable Quality Levels. Such sampling techniques are focused on the product, as opposed to the process that makes the product. Details of the implementation and theory of sampling inspection are provided in Part II (Chapters 6 and 7) that is dedicated to acceptance sampling topics. The next section introduces the approach of process control that focuses on the performance of processes throughout the organization.

### 1.5 Process control

In a memorandum to his superior at Bell Laboratories Walter Shewhart documented, in 1924, a new approach to statistical process control (Godfrey, 1986; Godfrey and Kenett, 2007). The document dated May 16th describes a technique designed to track process quality levels over time, which Shewhart labeled a "Control Chart." The technique was further developed and more publications followed two years later (Shewhart, 1926). Shewhart realized that any manufacturing process can be controlled using basic engineering ideas. Control charts are a straightforward application of engineering feedback loops to the control of work-processes. The successful implementation of control charts requires management to focus on process performance, with emphasis on process control and process improvements. When a process is found capable of producing products that meet customer requirements and a system of process controls is subsequently employed, one no longer needs to enforce product inspection. Industry can deliver its products without time-consuming and costly inspection, thereby providing higher quality at reduced costs. These are prerequisites for Just-In-Time deliveries and increased customer

## 8 Modern Industrial Statistics

satisfaction. Achieving quality by not relying on inspection implies quicker deliveries, less testing and therefore reduced costs. Shewhart's ideas are therefore essential for organizations seeking improvements in their competitive position. As mentioned earlier, W. Edwards Deming and Joseph M. Juran were instrumental in bringing this approach to Japan in the 1950s. Deming emphasized the use of statistical methods, and Juran created a comprehensive management system including the concepts of management breakthroughs, the quality trilogy of planning, improvement and control and the strategic planning of quality. Both were awarded a medal by the Japanese emperor for their contributions to the rebuilding of Japan's industrial infrastructure. Japan's national industrial award, called the Deming Prize, has been awarded every year since the early 1950s. The United States National Quality Award and the European Quality Award have been presented, since the early 1990s, to companies in the US and Europe that can serve as role models to others. Notable winners include Motorola, Xerox, Milliken, Globe Metallurgical, AT\&T Universal Cards and the Ritz Carlton. Similar awards exist in Australia, Israel, Mexico and many other countries. Part III (Chapters 8-10) deals with implementation and theoretical issues of process control techniques. The next part of the book takes the ideas of process control one step further and covers the design and analysis of experiments and reliability analysis. These require management initiatives we generally label as Quality by Design. Quality by Design is an approach relying on a proactive management style, where problems are sought out and products and processes are designed with "built in" quality.

### 1.6 Quality by design

The design of a manufactured product or a service begins with an idea and continues through a series of development and testing phases until production begins and the product is made available to the customer. Process design involves the planning and design of the physical facilities, and the information and control systems required to manufacture a products or deliver a service. The design of the product, and the associated manufacturing process, determine its ultimate performance and value. Design decisions influence the sensitivity of a product to variation in raw materials and work conditions, which in turn affects manufacturing costs. General Electric, for example, has found that $75 \%$ of failure costs in its products are determined by the design. In a series of bold design decisions in the late 1990s, IBM developed the Proprinter so that all parts and sub-assemblies were built to snap together during final assembly without the use of fasteners. Such initiatives resulted in major cost reductions and quality improvements. These are only a few examples demonstrating how design decisions affect manufacturing capabilities with an eventual positive impact on the cost and quality of the product. Reducing the number of parts is also formulated as a statistical problem that involves clustering and grouping of similar parts. Take, for example, a basic mechanical part such as aluminum bolts. Many organizations find themselves purchasing hundreds of different types of bolts for very similar applications. Multivariate statistical techniques can be used to group together similar bolts, thereby reducing the number of different purchased parts, eliminating potential mistakes and lowering costs.

In the design of manufactured products, technical specifications can be precisely defined. In the design of a service process, quantitative standards may be difficult to determine. In service processes, the physical facilities, procedures, people's behavior and professional judgment affect the quality of service. Quantitative measures in the service industry typically consist of data from periodical customer surveys and information from internal feedback loops such as waiting time in hotels' front desks or supermarket cash registers. The design of products and processes, both in service and manufacturing, involves quantitative performance measurements.

A major contributor to modern quality engineering has been Genichi Taguchi, formerly of the Japanese Electronic Communications Laboratories. Since the 1950s Taguchi has advocated the use of statistically designed experiments in industry. Already in 1959 the Japanese company NEC ran 402 planned experiments. In 1976, Nippon Denso, which is a 20,000-employee company producing electronic parts for automobiles, is reported to have run 2700 designed experiments. In the summer of 1980, Taguchi came to the United States to "repay the debt" of the Japanese to Shewhart, Deming and Juran and delivered a series of workshops at Bell Laboratories in Holmdel, New Jersey. His methods slowly gained acceptance in the US. Companies like ITT, Ford and Xerox have been using Taguchi methods since the mid-1980s with impressive results. For example, an ITT electrical cable and wire plant reported reduced product variability by a factor of 10. ITT Avionic Division developed, over a period of 30 years, a comprehensive approach to quality engineering, including an economic model for optimization of products and processes. Another application domain which has seen a dramatic improvement in the maturity of management is the area of system and software development. The Software

Engineering Institute (SEI) was established in 1987 to improve the methods used by industry in the development of systems and software. SEI, among other things, designed a five-level capability maturity model integrated (CMMI) which represents various levels of implementation of Process Areas. The tools and techniques of Quality by Design are applied by level 5 organizations which are, in fact, at the top of the quality ladder. For more on CMMI and systems and software development, see Kenett and Baker (2010).

A particular industry where such initiatives are driven by regulators and industrial best practices is the pharmaceutical industry. In August 2002, the Food and Drug Administration (FDA) launched the pharmaceutical current Good Manufacturing Practices (cGMP) for the 21st-century initiative. In that announcement, the FDA explained the agency's intent to integrate quality systems and risk management approaches into existing quality programs with the goal of encouraging the industry to adopt modern and innovative manufacturing technologies. The cGMP initiative was spurred by the fact that since 1978, when the last major revision of the cGMP regulations was published, there have been many advances in design and manufacturing technologies and in the understanding of quality systems. This initiative created several international guidance documents that operationalized this new vision of ensuring product quality through "a harmonized pharmaceutical quality system applicable across the life cycle of the product emphasizing an integrated approach to quality risk management and science." This new approach is encouraging the implementation of Quality by Design (QbD) and hence, de facto, encouraging the pharmaceutical industry to move up the Quality Ladder. Chapter 12 covers several examples of Quality by Design initiatives in the Pharmaceutical industry using statistically designed experiments. For a broad treatment of statistical methods in healthcare, see Faltin et al. (2012).

Parts IV and V present a comprehensive treatment of the principal methods of design and analysis of experiments and reliability analysis used in Quality by Design. An essential component of Quality by Design is Quality Planning. Planning, in general, is a basic engineering and management activity. It involves deciding, in advance, what to do, how to do it, when to do it, and who is to do it. Quality Planning is the process used in the design of any new product or process. In 1987, General Motors cars averaged 130 assembly defects per 100 cars. In fact, this was planned that way. A cause and effect analysis of car assembly defects pointed out causes for this poor quality that ranged from production facilities, suppliers of purchased material, manufacturing equipment, engineering tools, etc. Better choices of suppliers, different manufacturing facilities and alternative engineering tools produced a lower number of assembly defects. Planning usually requires careful analysis, experience, imagination, foresight, and creativity. Planning for quality has been formalized by Joseph M. Juran as a series of steps (Juran and Gryna, 1988). These are:

Identify who are the customers of the new product or process.
Determine the needs of those customers.
Translate the needs into technical terms.
Develop a product or process that can respond to those needs.
Optimize the product of process so that it meets the needs of the customers including economic and performance goals. Develop the process required to actually produce the new product or to install the new process.
Optimize that process.
Begin production or implement the new process.

### 1.7 Information quality and practical statistical efficiency

Statistics in general, and Industrial Statistics in particular, is focused on extracting knowledge from data. Kenett and Shmueli (2013) define information quality as an approach to assess the level of knowledge generated by analyzing data with specific methods, given specific goals. Formally, let:

- $g=$ a specific analysis goal
- $X=$ the available dataset
- $f=$ an empirical analysis method
- $U=$ a utility measure

A goal could be, for example, to keep a process under control. The available data can be a rational sample of size 5 collected every 15 minutes, the analysis methods an Xbar-R control chart and the utility being the economic value
of achieving high production yield. Information quality ( $\mathbf{I n f o Q}$ ) is defined as: $\operatorname{Info} Q(f, X, g)=U(f(X \mid g))$, that is, the utility derived by conducting an analysis $f$, on a given dataset $X$, conditioned on the goal $g$. In terms of our example, it is the economic value derived from applying an Xbar-R chart on the sample data in order to keep the process under control.

To achieve high InfoQ, Kenett and Shmueli (2013) map eight dimensions:

1. Data resolution: This is determined by measurement scale, measurement uncertainty and level of data aggregation, relative to the task at hand. The concept of rational sample is such an example.
2. Data structure: This relates to the data sources available for the specific analysis. Comprehensive data sources combine structured quantitative data with unstructured, semantic based data.
3. Data integration: Properly combining data sources is not a trivial task. Information system experts apply ETL (Extract-Transform-Load) technologies to integrate data sources with aliased nomenclature and varying time stamps.
4. Temporal relevance: A data set contains information collected during a certain time window. The degree of relevance of the data in that time window to the current goal at hand must be assessed. Data collected a year ago might no longer be relevant in characterizing process capability.
5. Generalizability: Statistical generalizability refers to inferring from a sample to a target population. Proper sampling of a batch implies that decisions based on the sample apply to the whole batch.
6. Chronology of data and goal: This is obvious. If a control chart is updated once a month, proper responsive process control cannot be conducted.
7. Construct operationalization: Findings derived from analyzing data need to be translated into terms that can drive concrete actions, and vice versa. Quoting W. Edwards Deming, "An operational definition is a procedure agreed upon for translation of a concept into measurement of some kind."
8. Communication: If the information does not reach the right person at the right time, then the quality of information is necessarily poor. Data visualization is directly related to the quality of information. Poor visualization of findings can lead to degradation of the information quality contained in the analysis performed on the data.

These dimensions can then be individually scored to derive an overall Info $Q$ score. In considering the various tools and methods of Industrial Statistics presented in this book, one should keep in mind that the ultimate objective is achieving high information quality or InfoQ. Achieving high infoQ is, however, necessary but not sufficient to make the application of industrial statistics both effective and efficient. InfoQ is about using statistical and analytic methods effectively so that they generate the required knowledge. Efficiency is related to the concrete organizational impact of the methods used. We next present an assessment of efficiency called practical statistical efficiency.

The idea of adding a practical perspective to the classical mathematical definition of statistical efficiency is based on a suggestion by Churchill Eisenhart who, in a 1978 informal "Beer and Statistics" seminar in the Shorewood Hills house of George Box in Madison Wisconsin, proposed a new definition of statistical efficiency. Later, Bruce Hoadley from Bell Laboratories, picked up where Eisenhart left off and added his version nicknamed "Vador." Blan Godfrey, former head of the quality technologies department at Bell Laboratories and, later, CEO of the Juran Institute, used this concept in his 1988 Youden Address on "Statistics, Quality and the Bottom Line" at the Fall Technical Conference of the American Society for Quality Control. Kenett, Coleman and Stewardson (2003) further expanded this idea adding an additional component, the value of the data actually collected, and defined practical statistical efficiency (PSE) in an operational way. The PSE formula accounts for eight components and is computed as:

$$
P S E=V\{D\} \cdot V\{M\} \cdot V\{P\} \cdot V\{P S\} \cdot P\{S\} \cdot P\{I\} \cdot T\{I\} \cdot E\{R\}
$$

where:

- $V\{D\}=$ value of the data actually collected.
- $V\{M\}=$ value of the statistical method employed.
- $V\{P\}=$ value of the problem to be solved.
- $V\{P S\}=$ value of the problem actually solved.
- $P\{S\}=$ probability level that the problem actually gets solved.
- $P\{I\}=$ probability level that the solution is actually implemented.
- $T\{I\}=$ time the solution stays implemented.
- $E\{R\}=$ expected number of replications.

These components can be assessed qualitatively, using expert opinions, or quantitatively, if the relevant data exists. A straightforward approach to evaluate PSE is to use a scale of " 1 " for not very good to " 5 " for excellent. This method of scoring can be applied uniformly for all PSE components. Some of the PSE components can be also assessed quantitatively. $\mathrm{P}(\mathrm{S})$ and $\mathrm{P}(\mathrm{I})$ are probability levels, TI can be measured in months, $\mathrm{V}(\mathrm{P})$ and $\mathrm{V}(\mathrm{PS})$ can be evaluated in euros, dollars or pounds. $\mathrm{V}(\mathrm{PS})$ is the value of the problem actually solved, as a fraction of the problem to be solved. If this is evaluated qualitatively, a large portion would be " 4 " or " 5 ," a small portion " 1 " or " 2. . $\mathrm{V}(\mathrm{D})$ is the value of the data actually collected for the goal to be considered. Whether PSE terms are evaluated quantitatively or qualitatively, PSE is a conceptual measure rather than a numerically precise one. A more elaborated approach to PSE evaluation can include differential weighing of the PSE components and/or non-linear assessments.

### 1.8 Chapter highlights

The effective use of industrial statistics tools requires organizations to climb up the quality ladder presented in Figure 1.1. As the use of data is gradually integrated into the decision process, both at the short-term operational level, and at the long-term strategic level, different tools are needed. The ability to plan and forecast successfully is a result of accumulated experience and proper techniques. Modern industrial organizations (manufacturing or services) are described and classified in this introductory chapter. Different functional areas of a typical business are presented with typical problems for each area. The potential benefits of industrial statistics methods are then introduced in the context of these problems. The main theme here is that the apparent conflict between high productivity and high quality can be resolved through improvements in work processes, by introducing statistical methods and concepts. The contributions of Shewhart, Deming and Juran to industries seeking a more competitive position are outlined. Different approaches to the management of industrial organizations are summarized and classified using a Quality Ladder. Industrial statistics methods are then categorized according to the steps of the ladder. These consist of Fire-Fighting, Inspection, Process Control and Quality by Design. The chapter discusses how to match a specific set of statistical methods to the management approach and how to assess information quality (InfoQ) and practical statistical efficiency (PSE) to ensure that industrial statistics methods are used effectively and efficiently in organization and application areas. It is designed to provide a general background to the application of industrial statistics.

The following chapters provide a comprehensive exposition of the tools and methods of modern industrial statistics. In this chapter we refer to the need to develop the maturity of the management approach, to ensure high InfoQ in data analysis and to plan for high PSE in order to achieve high impact. These aspects are complementary to the methods and tools presented in the next 14 chapters.

The main terms and concepts introduced in this first chapter include:

- Continuous Flow Production
- Job Shops
- Mass Production Systems
- The Quality-Productivity Dilemma
- Quality Management
- The Quality Ladder
- Fire-Fighting as a Management Approach
- Inspection as a Management Approach
- Process Control and Improvement as a Management Approach
- Quality by Design as a Management Approach
- Information Quality (InfoQ)
- Practical Statistical Efficiency (PSE)


## 12 Modern Industrial Statistics

### 1.9 Exercises

1.1 Describe three work environments where quality is assured by $100 \%$ inspection.
1.2 Search periodicals, such as Business Week, Fortune, Time and Newsweek and newspapers such as the New York Times and the Wall Street Journal for information on quality initiatives in service, healthcare, governmental and industrial organizations.
1.3 Provide examples of the three types of production systems.
(i) continuous flow production.
(ii) job shops.
(iii) discrete mass production.
1.4 What management approach cannot work with continuous flow production?
1.5 What management approach characterizes
(i) a school system?
(ii) a military unit?
(iii) a football team?
1.6 Provide examples of how you, personally, apply the four management approaches
(i) as a student.
(ii) in your parents' house.
(iii) with your friends.
1.7 Evaluate the InfoQ dimensions of following case study on predicting days with unhealthy air quality in Washington, DC. Several tour companies' revenues depend heavily on favorable weather conditions. This study looks at air quality advisories, during which people are advised to stay indoors, within the context of a tour company in Washington, DC. http://galitshmueli.com/content/tourism-insurance-predicting-days-unhealthy-air-quality-washington-dc.
1.8 Evaluate the InfoQ dimensions of following case study on quality-of-care factors in U.S. nursing homes Thousands of Americans reside in nursing homes across the US, with facilities spanning a wide range. This study looks at the quality of care in nursing homes in the United States. http://galitshmueli.com/content/quality-care-factors-us-nursing-homes.
1.9 Evaluate the InfoQ dimensions of a case study provided by your instructor.
1.10 Evaluate the practical statistical efficiency (PSE) of a case study provided by your instructor.

## 2

## Analyzing Variability: Descriptive Statistics

### 2.1 Random phenomena and the structure of observations

Many phenomena which we encounter are only partially predictable. It is difficult to predict the weather or the behavior of the stock market. In this book we focus on industrial phenomena, like performance measurements from a product which is being manufactured, or the sales volume in a specified period of a given product model. Such phenomena are characterized by the fact that measurements performed on them are often not constant but reveal a certain degree of variability. The aim of this chapter is to present methods to analyze this variability, in order to understand the variability structure and enhance our ability to control, improve and predict future behavior of such phenomena. We start with a few simple examples.

Example 2.1. A piston is a mechanical device that is present in most types of engines. One measure of the performance of a piston is the time it takes to complete one cycle. We call this measure cycle time. In Table 2.1 we present 50 cycle times of a piston operating under fixed operating conditions (a sample data set is stored in file CYCLT.csv). We provide with this book code in R and JMP for running a piston software simulation. If you installed JMP, download from the book website the file com.jmp.cox.ian.piston.jmpaddin and double click on it. You will get access to a piston simulator with 7 factors that you can change using interactive sliders (see Figure 13.1 in Chapter 13). Set the number of samples to 50, leave the sample size as 1 and click Run at the bottom of the screen. This will generate 50 cycle times that are determined by how you set up the factors on the sliders and your computer random number generator. JMP produces an output file with several graphical displays and summary statistics that we will discuss later. We will use this simulator when we discuss Statistical Process Control (Chapters 8, 9 and 10) and the Design of Experiments (Chapters 11, 12 and 13). We continue at a pedestrian pace by recreating Table 2.1 using R. All the R applications referred to in this book are contained in a package called mistat available in Appendix III and downloadable from the CRAN website. The mistat R applications are also organized on the book's website, by chapter, for ease of use. The following R commands will install the mistat package, read the cycle time data and print them on your monitor:

```
> # This is a comment
> install.packages("mistat", # Install mistat package
    dependencies=TRUE) # and its dependencies
> #
> library(mistat) # A command to make our datasets
# and functions available
> #
data(CYCLT) # Load specified data set
```

[^2]
## 14 Modern Industrial Statistics

```
> # CYCLT is a vector of values
> #
help(CYCLT) # Read the help page about CYCLT
> #
CYCLT # Print CYCLT to Console
```

Notice that functions in $R$ have parenthesis. The library () function loads an additional package to extend $R$ functionalities and CYCLT is an object containing a simple vector of values.

The differences in cycle times values is quite apparent and we can make the statement "cycle times are varying." Such a statement, in spite of being true, is not very useful. We have only established the existence of variability - we have not yet characterized it and are unable to predict and control future behavior of the piston.

Table 2.1 Cycle times of piston (in seconds) with control factors set at minimum levels

| 1.008 | 1.117 | 1.141 | 0.449 | 0.215 |
| :--- | :--- | :--- | :--- | :--- |
| 1.098 | 1.080 | 0.662 | 1.057 | 1.107 |
| 1.120 | 0.206 | 0.531 | 0.437 | 0.348 |
| 0.423 | 0.330 | 0.280 | 0.175 | 0.213 |
| 1.021 | 0.314 | 0.489 | 0.482 | 0.200 |
| 1.069 | 1.132 | 1.080 | 0.275 | 0.187 |
| 0.271 | 0.586 | 0.628 | 1.084 | 0.339 |
| 0.431 | 1.118 | 0.302 | 0.287 | 0.224 |
| 1.095 | 0.319 | 0.179 | 1.068 | 1.009 |
| 1.088 | 0.664 | 1.056 | 1.069 | 0.560 |

Example 2.2. Consider an experiment in which a coin is flipped once. Suppose the coin is fair in the sense that it is equally likely to fall on either one of its faces. Furthermore, assume that the two faces of the coin are labeled with the numbers " 0 " and " 1 ". In general, we cannot predict with certainty on which face the coin will fall. If the coin falls on the face labeled " 0 ", we assign to a variable $X$ the value 0 ; if the coin falls on the face labeled " 1 ", we assign to $X$ the value 1 . Since the values which $X$ will obtain in a sequence of such trials cannot be predicted with certainty, we call $X$ a random variable. A typical random sequence of 0,1 values that can be generated in this manner might look like the following:

$$
\begin{aligned}
& 0,1,1,0,1,0,1,0,1,1,1,1,1,0,1,0,1,1,1,1 \\
& 0,0,1,1,1,1,1,0,0,1,0,1,1,1,0,0,0,1,0,1 .
\end{aligned}
$$

In this sequence of 40 random numbers there are 150 's and 251 's. We expect in a large number of trials, since the coin is unbiased, that $50 \%$ of the random numbers will be 0 's and $50 \%$ of them will be 1 's. In any particular short sequence, the actual percentage of 0 's will fluctuate around the expected number of $50 \%$. At this point we can use the computer to "simulate" a coin tossing experiment. There are special routines for generating random numbers on the computer. We will illustrate this by using the R environment. The following commands generate a sequence of 50 random binary numbers (0 and 1). A similar sequence can be created with Random Functions in JMP or Random Data in MINITAB.

```
> < # Assign to object X
    rbinom(n = 50, # 50 pairs of binomial variates
    size = 1, # set the number of trials
    prob = 0.5) # set the probability of success
>
X # Equivalent to command print(X)
> #
ls() # List the available objects
> #
rm(X) # Remove object X
```

The command uses a binomial function (rbinom) with the number of trials (argument size) set to 1 , the first argument n specifies the number of observations and prob is the probability of 1 s . Execute this command to see another random sequence of 500 s and 1 s . Compare this sequence to the one given earlier.

Example 2.3. Another example of a random phenomenon is illustrated in Figure 2.1 where 50 measurements of the length of steel rods are presented. This data is stored in file STEELROD.csv. To generate Figure 2.1 in R, type at the prompt the following commands:

```
> data(STEELROD) # STEELROD is a vector
> #
> plot(STEELROD, # Plot vector STEELROD
    ylab = "Steel rod Length", # set y axis title
    xlab = "Index") # set x axis title
```

Steel rods are used in the car and truck industry to strengthen vehicle structures. Automation of assembly lines has created stringent requirements on the physical dimensions of parts. Steel rods supplied by Urdon Industries for Peugeot car plants are produced by a process adjusted to obtain rods of length 20 cm . However, due to natural fluctuations in the production process, the actual length of the rods varies around the nominal value of 20 cm . Examination of this sequence of 50 values does not reveal any systematic fluctuations. We conclude that the deviations from the nominal values are random. It is impossible to predict with certainty what the values of additional measurements of rod length will be. However, we shall learn later that with further analysis of this data we can determine that there is a high likelihood that new observations will fall close to 20 cm .


Figure 2.1 Length of 50 steel rods (in cm)
It is possible for a situation to arise in which, at some time, the process will start to malfunction, causing a shift to occur in the average value of the process. The pattern of variability might then look like the one in Figure 2.2. An examination of Figure 2.2 shows that a significant shift has occurred in the level of the process after the 25 th observation and that the systematic deviation from the average value of the process has persisted constantly. The deviations from the nominal level of 20 cm are first just random and later systematic and random. The steel rods obviously became shorter. A quick


Figure 2.2 Level shift after the first 35 observations (JMP)
investigation revealed that the process was accidentally misadjusted by a manager who played with machine knobs while showing the plant to important guests.

In formal notation, if $X_{i}$ is the value of the $i$-th observation, then

$$
X_{i}= \begin{cases}O+E_{i} & i=1, \cdots, 25 \\ N+E_{i} & i=26, \cdots, 50,\end{cases}
$$

where $O=20$ is the original level of the process, $N=17$ is its new level after the shift, and $E_{i}$ is a random component. Note that $O$ and $N$ are fixed and, in this case, constant nonrandom levels. Thus, a random sequence can consist of values which


Figure 2.3 Random variation around a systematic trend
have two components: a fixed component and a random component. A fixed-nonrandom pattern is called a deterministic pattern. As another example, in Figure 2.3 we present a sequence of 50 values of

$$
X_{i}=D_{i}+E_{i}, \quad i=1, \cdots, 50,
$$

where the $D_{i}$ 's follow a sinusoidal pattern shown on Figure 2.3 by dots, and $E_{i}$ 's are random deviations having the same characteristics as those of Figure 2.1. The sinusoidal pattern is $D_{i}=\sin (2 \pi i / 50), i=1, \ldots, 50$. This component can be determined exactly for each $i$, and is therefore called deterministic while $E_{i}$ is a random component. In R we can construct such a sequence and plot it with the following commands:

```
> X <- seq(from=1, # Assign to X a sequence from 1
    to=50, # to 50
    by=1) # increment of sequence
> #
# Equivalent to:
# X <- 1:50 # Integer sequence from 1 to 50
x <- sin(
    X*(2*pi)/50)
> #
> X <- X + rnorm(n=length(X), # Add to X a random normal
    mean=0, # component with mean 0
    sd=0.05) # and standard deviation 0.05
> #
plot(X,
    ylab="Values")
> #
> abline(h=0, # Add a horizontal line at y=0
    lty="dashed", # set line type
    col="lightgray") # set line color
```

If the random component could be eliminated, we would be able to predict exactly the future values of $X_{i}$. For example, by following the pattern of the $D_{i}$ 's we can determine that $X_{100}$ would be equal to 0 . However, due to the existence of the random component, an exact prediction is impossible. Nevertheless, we expect that the actual values will fall around the deterministic pattern. In fact, certain prediction limits can be assigned, using methods which will be discussed later.

### 2.2 Accuracy and precision of measurements

Different measuring instruments and gages or gauges (such as weighing scales, voltmeters, etc.) may have different characteristics. For example, we say that an instrument is accurate if repetitive measurements of the same object yield an average equal to its true value. An instrument is inaccurate if it yields values whose average is different from the true value. Precision, on the other hand, is related to the dispersion of the measurements around their average. In particular, small dispersion of the measurements reflects high precision, while large dispersion reflects low precision. It is possible for an instrument to be inaccurate but precise, or accurate but imprecise. Precision, sometimes called Repeatability, is a property of the measurement technology. Reproducibility is assessing the impact of the measurement procedure on measurement uncertainty, including the contribution of the individuals taking the measurement. Differences between lab operators are reflected by the level of reproducibility. There are other properties of measuring devices or gages, like stability, linearity, etc., which will not be discussed here. A common term for describing techniques for empirical assessment of the uncertainty of a measurement device is Gage Repeatability and Reproducibility (GR\&R). These involve repeated testing of a number of items, by different operators. Such methods are available in the MINITAB Quality Tools Gage Study pull-down window. In addition to a (GR\&R) assessment, to ensure proper accuracy, measuring instruments need to be calibrated periodically relative to an external standard. In the US, the National Institute of Standards and Technologies (NIST) is responsible for such activities.

Example 2.4. In Figure 2.4, we present weighing measurements of an object whose true weight is 5 kg The measurements were performed on three instruments, with ten measurements on each one. We see that instrument $A$ is accurate (the average is 5.0 kg ), but its dispersion is considerable. Instrument $B$ is not accurate (the average is 2.0 kg ), but is more precise than $A$. Instrument $C$ is as accurate as $A$ but is more precise than $A$.


Figure 2.4 Samples of 10 measurements on three different instruments (MINITAB)
As a note, it should be mentioned that Repeatability and Reproducibility are also relevant in the wider context of research. For a dramatic failure in reproducibility, see the article by Nobel Prizewinner Paul Krugman on the research of Harvard economists, Carmen Reinhart and Kenneth Rogoff, that purported to identify a critical threshold or tipping point, for government indebtedness. Their findings were flawed because of self-selected data points and coding errors in Excel (http://www.nytimes.com/2013/04/19/opinion/krugman-the-excel-depression.html?_r=0). Another dramatic example of irreproducible research is a Duke University genomic study which proposed genomic tests that looked at the molecular traits of a cancerous tumor and recommended which chemotherapy would work best. This research proved flawed because of errors such as moving a row or a column over by one in a giant spreadsheet and other more complex reasons (http://www.nytimes.com/2011/07/08/health/research/08genes.html). Reproducibility in microarray studies is related to identifying the same set of active genes in large and smaller studies. These topics are, however, beyond the scope of this book.

### 2.3 The population and the sample

A statistical population is a collection of units having a certain common attribute. For example, the set of all the citizens of the USA on January 1, 2010, is a statistical population. Such a population is comprised of many subpopulations, e.g. all males in the age group of age 19-25, living in Illinois, etc. Another statistical population is the collection of all concrete cubes of specified dimensions that can be produced under well-defined conditions. The first example of all the citizens of the USA on January 1, 2010, is a finite and real population, while the population of all units that can be produced by a specified manufacturing process is infinite and hypothetical.

A sample is a subset of the elements of a given population. A sample is usually drawn from a population for the purpose of observing its characteristics and making some statistical decisions concerning the corresponding characteristics of the whole population. For example, consider a lot of 25,000 special screws which were shipped by a vendor to factory $A$. Factory $A$ must decide whether to accept and use this shipment or reject it (according to the provisions of the contract). Suppose it is agreed that, if the shipment contains no more than $4 \%$ defective items, it should be accepted and, if there are more than $6 \%$ defectives, the shipment should be rejected and returned to the supplier. Since it is impractical to test each item of this population (although it is finite and real), the decision of whether or not to accept the lot is based on the number of defective items found in a random sample drawn from the population. Such procedures for making statistical decisions are called acceptance sampling methods. Chapter 7 is dedicated to these methods. Chapter 6 provides the foundations for estimation using samples from finite populations including random sample with replacement (RSWR) and random sample without replacement (RSWOR). Chapter 4 includes a description of a technique called bootstrapping, which is a special case of RSWOR.

### 2.4 Descriptive analysis of sample values

In this section we discuss the first step for analyzing data collected in a sampling process. One way of describing a distribution of sample values, which is particularly useful in large samples, is to construct a frequency distribution of the sample values. We distinguish between two types of frequency distributions, namely, frequency distributions of: (i) discrete variables; and (ii) continuous variables.

A random variable, $X$, is called discrete if it can assume only a finite (or at most a countable) number of different values. For example, the number of defective computer cards in a production lot is a discrete random variable. A random variable is called continuous if, theoretically, it can assume all possible values in a given interval. For example, the output voltage of a power supply is a continuous random variable.

### 2.4.1 Frequency distributions of discrete random variables

Consider a random variable, $X$, that can assume only the values $x_{1}, x_{2}, \cdots, x_{k}$, where $x_{1}<x_{2}<\cdots<x_{k}$. Suppose that we have made $n$ different observations on $X$. The frequency of $x_{i}(i=1, \cdots, k)$ is defined as the number of observations having the value $x_{i}$. We denote the frequency of $x_{i}$ by $f_{i}$. Notice that

$$
\sum_{i=1}^{k} f_{i}=f_{1}+f_{2}+\cdots+f_{k}=n
$$

The set of ordered pairs

$$
\left\{\left(x_{1}, f_{1}\right),\left(x_{2}, f_{2}\right), \cdots,\left(x_{k}, f_{k}\right)\right\}
$$

constitutes the frequency distribution of $X$. We can present a frequency distribution in a tabular form as:

| Value | Frequency |
| :---: | :---: |
| $x_{1}$ | $f_{1}$ |
| $x_{2}$ | $f_{2}$ |
| $\vdots$ | $\vdots$ |
| $x_{k}$ | $f_{k}$ |
| Total | $n$ |

It is sometimes useful to present a frequency distribution in terms of the proportional or relative frequencies $p_{i}$, which are defined by

$$
p_{i}=f_{i} / n \quad(i=1, \cdots, k)
$$



Figure 2.5 Bardiagram of a frequency distribution (MINITAB)

A frequency distribution can be presented graphically in a form which is called a bar-diagram, as shown in Figure 2.5 . The height of the bar at $x_{j}$ is proportional to the frequency of this value.

In addition to the frequency distribution, it is often useful to present the cumulative frequency distribution of a given variable. The cumulative frequency of $x_{i}$ is defined as the sum of frequencies of values less than or equal to $x_{i}$. We denote it by $F_{i}$, and the proportional cumulative frequencies or cumulative relative frequency by

$$
P_{i}=F_{i} / n .
$$

A table of proportional cumulative frequency distribution could be represented as follows:

| Value | $p$ | $P$ |
| :---: | :---: | :--- |
| $x_{1}$ | $p_{1}$ | $P_{1}=p_{1}$ |
| $x_{2}$ | $p_{2}$ | $P_{2}=p_{1}+p_{2}$ |
| $\vdots$ | $\vdots$ | $\vdots$ |
| $x_{k}$ | $p_{k}$ | $P_{k}=p_{1}+\cdots+p_{k}=1$ |
| Total | 1 |  |

The graph of the cumulative relative frequency distribution is a step function and typically looks like the graph shown in Figure 2.6.

Example 2.5. A US manufacturer of hybrid micro electronic components purchases ceramic plates from a large Japanese supplier. The plates are visually inspected before screen printing. Blemishes will affect the final product's electrical performance and its overall yield. In order to prepare a report for the Japanese supplier, the US manufacturer decided to characterize the variability in the number of blemishes found on the ceramic plates. The following measurements


Figure 2.6 Step function of a cumulative relative frequency distribution (MINITAB)
representing the number of blemishes found on each of 30 ceramic plates:

$$
\begin{aligned}
& 0,2,0,0,1,3,0,3,1,1,0,0,1,2,0 \\
& 0,0,1,1,3,0,1,0,0,0,5,1,0,2,0
\end{aligned}
$$

Here the variable $X$ assumes the values $0,1,2,3$ and 5 . The frequency distribution of $X$ is displayed in Table 2.2.
Table 2.2 Frequency distribution of
blemishes on ceramic plates

| $x$ | $f$ | $p$ | $p$ |
| :--- | ---: | ---: | ---: |
| 0 | 15 | .50 | .50 |
| 1 | 8 | .27 | .77 |
| 2 | 3 | .10 | .87 |
| 3 | 3 | .10 | .97 |
| 4 | 0 | .00 | .97 |
| 5 | 1 | .03 | 1.00 |
| Total | 30 | 1.00 |  |

We did not observe the value $x=4$, but since it seems likely to occur in future samples we include it in the frequency distribution, with frequency $f=0$. For pedagogical purposes We show next how to calculate a frequency distribution and how to generate a bar diagram in R :

```
> data(BLEMISHES) # BLEMISHES is a matrix-like structure
```


## 22 Modern Industrial Statistics

The object BLEMISHES is not a simple vector like CYCLT-it is called a data frame, that is, a matrix-like structure whose columns (variables) may be of differing types. Because of this, we access this object with the subsetting operator square brackets [i, j] specifying elements to extract. Square brackets can be used also on vectors. Type help (" [") at the command prompt for additional information. Below are the first few rows of the object BLEMISHES.

```
> BLEMISHES[1:3,] # Return rows 1 to 3, all columns
```

plateID count
Plate 1
Plate 2

Like the previously introduced subsetting operator $[i, j]$ the $\$$ operator extracts a whole column by name.

```
> X <- factor(BLEMISHES$Count, # Encode count vector as a factor
    levels=0:5) # specify labels for the levels
> #
> X #- table(X # Reassign to X a frequency table
    ) # of encoded variable count
> #
> < prop.table(X) # Reassign with proportional table
> #
> barplot(X, # Plot a Bar diagram
    width=1, # set width of bars
    space=4, # set space between bars
    col="grey50",
    ylab="Proportional Frequency")
```

The bar-diagram and cumulative frequency step-function are shown in Figures 2.7 and 2.8 respectively. Figure 2.8 is obtained in MINITAB by going to the Graph > Empirical CDF window.

 $-$

5
Figure 2.7 Bardiagram for number of blemishes on ceramic plates


Figure 2.8 Cumulative relative frequency distribution for number of blemishes on ceramic plates (MINITAB)

### 2.4.2 Frequency distributions of continuous random variables

For the case of a continuous random variable, we partition the possible range of variation of the observed variable into $k$ subintervals. Generally speaking, if the possible range of $X$ is between $L$ and $H$, we specify numbers $b_{0}, b_{1}, b_{r}, \cdots, b_{k}$ such that $L=b_{0}<b_{1}<b_{2}<\cdots<b_{k-1}<b_{k}=H$. The values $b_{0}, b_{1}, \cdots, b_{k}$ are called the limits of the $k$ subintervals. We then classify the $X$ values into the interval $\left(b_{i-1}, b_{i}\right)$ if $b_{i-1}<X \leq b_{i}(i=1, \cdots, k)$. (If $X=b_{0}$, we assign it to the first subinterval.) Subintervals are also called bins, classes or class-intervals.

In order to construct a frequency distribution we must consider the following two questions:
(i) How many sub-intervals should we choose?
and
(ii) How large should the width of the subintervals be?

In general, it is difficult to give to these important questions exact answers which apply in all cases. However, the general recommendation is to use between 10 and 15 subintervals in large samples, and apply equal width subintervals. The frequency distribution is given then for the subintervals, where the mid-point of each subinterval provides a numerical representation for that interval. A typical frequency distribution table might look like the following:

| Subintervals | Mid-Point | Freq. | Cum. Freq. |
| :--- | :---: | :---: | :---: |
| $b_{0}-b_{1}$ | $\bar{b}_{1}$ | $f_{1}$ | $F_{1}=f_{1}$ |
| $b_{1}-b_{2}$ | $\bar{b}_{2}$ | $f_{2}$ | $F_{2}=f_{1}+f_{2}$ |
| $\vdots$ | $\bar{b}_{k}$ | $f_{k}$ | $F_{k}=n$ |
| $b_{k-1}-b_{k}$ |  |  |  |

Example 2.6. Nili, a large fiber supplier to US, South American and European textile manufacturers, has tight control over its yarn strength. This critical dimension is typically analyzed on a logarithmic scale. This logarithmic transformation produces data that is more symmetrically distributed. Consider $n=100$ values of $Y=\ln (X)$ where $X$ is the yarn-strength [lb./22 yarns] of woolen fibers. The data is stored in file YARNSTRG.csv and shown in Table 2.3.

The smallest value in Table 2.3 is $Y=1.1514$ and the largest value is $Y=5.7978$. This represents a range of $5.7978-$ $1.1514=4.6464$. To obtain approximately 15 subintervals we need the width of each interval to be about $4.6464 / 15=.31$. A more convenient choice for this class of width might be 0.50 . The first subinterval would start at $b_{0}=0.75$ and the last subinterval would end with $b_{k}=6.25$. The frequency distribution for this data is presented in Table 2.4.

A graphical representation of the distribution is given by a histogram as shown in Figure 2.9. Each rectangle has a height equal to the frequency $(f)$ or relative frequency $(p)$ of the corresponding subinterval. In either case the area of the

Table 2.3 A sample of $100 \log$ (yarn strength)

| 2.4016 | 1.1514 | 4.0017 | 2.1381 | 2.5364 |
| :--- | :--- | :--- | :--- | :--- |
| 2.5813 | 3.6152 | 2.5800 | 2.7243 | 2.4064 |
| 2.1232 | 2.5654 | 1.3436 | 4.3215 | 2.5264 |
| 3.0164 | 3.7043 | 2.2671 | 1.1535 | 2.3483 |
| 4.4382 | 1.4328 | 3.4603 | 3.6162 | 2.4822 |
| 3.3077 | 2.0968 | 2.5724 | 3.4217 | 4.4563 |
| 3.0693 | 2.6537 | 2.5000 | 3.1860 | 3.5017 |
| 1.5219 | 2.6745 | 2.3459 | 4.3389 | 4.5234 |
| 5.0904 | 2.5326 | 2.4240 | 4.8444 | 1.7837 |
| 3.0027 | 3.7071 | 3.1412 | 1.7902 | 1.5305 |
| 2.9908 | 2.3018 | 3.4002 | 1.6787 | 2.1771 |
| 3.1166 | 1.4570 | 4.0022 | 1.5059 | 3.9821 |
| 3.7782 | 3.3770 | 2.6266 | 3.6398 | 2.2762 |
| 1.8952 | 2.9394 | 2.8243 | 2.9382 | 5.7978 |
| 2.5238 | 1.7261 | 1.6438 | 2.2872 | 4.6426 |
| 3.4866 | 3.4743 | 3.5272 | 2.7317 | 3.6561 |
| 4.6315 | 2.5453 | 2.2364 | 3.6394 | 3.5886 |
| 1.8926 | 3.1860 | 3.2217 | 2.8418 | 4.1251 |
| 3.8849 | 2.1306 | 2.2163 | 3.2108 | 3.2177 |
| 2.0813 | 3.0722 | 4.0126 | 2.8732 | 2.4190 |

Table 2.4 Frequency distribution for log yarn-strength data

| $b_{i-1}-b_{i}$ | $b_{i}$ | $f_{i}$ | $p_{i}$ | $F_{i}$ | $P_{i}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $0.75-1.25$ | 1.0 | 2 | .02 | 2 | .02 |
| $1.25-1.75$ | 1.5 | 9 | .09 | 11 | .11 |
| $1.75-2.25$ | 2.0 | 12 | .12 | 23 | .23 |
| $2.25-2.75$ | 2.5 | 26 | .26 | 49 | .49 |
| $2.75-3.25$ | 3.0 | 17 | .17 | 66 | .66 |
| $3.25-3.75$ | 3.5 | 17 | .17 | 83 | .83 |
| $3.75-4.25$ | 4.0 | 7 | .07 | 90 | .90 |
| $4.25-4.75$ | 4.5 | 7 | .07 | 97 | .97 |
| $4.75-5.25$ | 5.0 | 2 | .02 | 99 | .99 |
| $5.25-5.75$ | 5.5 | 0 | .00 | 99 | .99 |
| $5.75-6.25$ | 6.0 | 1 | .01 | 100 | 1.00 |



Figure 2.9 Histogram of log yarn strength (Table 2.4)


Figure 2.10 Cumulative relative distribution of log yarn strength
rectangle is proportional to the frequency of the interval along the base. The cumulative frequency distribution is presented in Figure 2.10.

Computer programs select a default midpoint and width of class intervals but provide the option to change these choices. The shape of the histogram depends on the number of class intervals chosen. You can experiment with the data set YARNSTRG.csv, by choosing a different number of class intervals, starting with the default value.

Apply the following R commands:

```
> data(YARNSTRG) # YARNSTRG is a vector of values
> #
> hist(YARNSTRG) # Plot a histogram of the given data values
```

This produces a histogram with 10 class intervals. The commands below produced the histogram presented in Figure 2.9 and Figure 2.10.

```
> hist(YARNSTRG, # Plot a histogram of the given data values
    breaks=6, # set the number of cells for the histogram
    main="", # set the main title to void
    xlab = "Log yarn strength")
> #
> plot.ecdf(YARNSTRG, # Plot empirical cumulative distribution
    pch=NA, # set no symbol in steps
    main="",
    xlab="Log Yarn Strength")
```


### 2.4.3 Statistics of the ordered sample

In this section we identify some characteristic values of a sample of observations that have been sorted from smallest to largest. Such sample characteristics are called order statistics. In general, statistics are computed from observations and are used to make an inference on characteristics of the population from where the sample was drawn. Statistics that do not require to sort observations are discussed in Section 2.4.4.

Let $X_{1}, X_{2}, \cdots, X_{n}$ be the observed values of some random variable, as obtained by a random sampling process. For example, consider the following ten values of the shear strength of welds of stainless steel (lb./weld): 2385, 2400, 2285, $2765,2410,2360,2750,2200,2500,2550$. What can we do to characterize the variability and location of these values?

The first step is to sort the sample values in increasing order. That is, we rewrite the list of sample values as: 2200 , $2285,2360,2385,2400,2410,2500,2550,2750,2765$. These ordered values are denoted by $X_{(1)}, X_{(2)}, \cdots, X_{(n)}$, where $X_{(1)}=2200$ is the smallest value in the sample, $X_{(2)}=2285$ is the second smallest, and so on. We call $X_{(i)}$ the $i$-the order statistic of the sample. For convenience, we can also denote the average of consecutive order statistics by

$$
\begin{equation*}
X_{(i .5)}=\left(X_{(i)}+X_{(i+1)}\right) / 2=X_{(i)}+.5\left(X_{(i+1)}-X_{(i)}\right) \tag{2.1}
\end{equation*}
$$

For example, $X_{(2.5)}=\left(X_{(2)}+X_{(3)}\right) / 2$. We now identify some characteristic values that depend on these order statistics, namely: the sample minimum, the sample maximum, the sample range, the sample median and the sample quartiles. The sample minimum is $X_{(1)}$ and the sample maximum is $X_{(n)}$. In our example $X_{(1)}=2200$ and $X_{(n)}=X_{(10)}=2765$. The sample range is the difference $R=X_{(n)}-X_{(1)}=2765-2200=565$. The "middle" value in the ordered sample is called the sample median, denoted by $M_{e}$. The sample median is defined as $M_{e}=X_{(m)}$ where $m=(n+1) / 2$. In our example $n=10$, so $m=(10+1) / 2=5.5$. Thus

$$
\begin{aligned}
M_{e} & =X_{(5.5)}=\left(X_{(5)}+X_{(6)}\right) / 2=X_{(5)}+.5\left(X_{(6)}-X_{(5)}\right) \\
& =(2400+2410) / 2 \\
& =2405
\end{aligned}
$$

The median characterizes the center of dispersion of the sample values, and is therefore called a statistic of central tendency, or location statistic. Approximately $50 \%$ of the sample values are smaller than the median. Finally, we define


Figure 2.11 Cumulative relative distribution function with linear interpolation lines at quartiles
the sample quartiles as $Q_{1}=X_{\left(q_{1}\right)}$ and $Q_{3}=X_{\left(q_{3}\right)}$ where

$$
q_{1}=\frac{(n+1)}{4}
$$

and

$$
q_{3}=\frac{3(n+1)}{4}
$$

$Q_{1}$ is called the lower quartile and $Q_{3}$ is called the upper quartile. These quartiles divide the sample so that approximately one-fourth of the values are smaller than $Q_{1}$, one half are between $Q_{1}$ and $Q_{3}$ and one-fourth are greater than $Q_{3}$. In our example $n=10$ so

$$
q_{1}=\frac{11}{4}=2.75
$$

and

$$
q_{3}=\frac{33}{4}=8.25 .
$$

Thus $Q_{1}=X_{(2.75)}=X_{(2)}+.75 \times\left(X_{(3)}-X_{(2)}\right)=2341.25$ and $Q_{3}=X_{(8.25)}=X_{(8)}+.25 \times\left(X_{(9)}-X_{(8)}\right)=2600$.
These sample statistics can be obtained from a frequency distribution using the cumulative relative frequency as shown in Figure 2.11 which is based on the log yarn-strength data of Table 2.3.

Using linear interpolation within the subintervals we obtain $Q_{1}=2.3, Q_{3}=3.6$ and $M_{e}=2.9$. These estimates are only slightly different from the exact values $Q_{1}=X_{(.25)}=2.2789, Q_{3}=X_{(.75)}=3.5425$ and $M_{e}=X_{(.5)}=2.8331$.

The sample median and quartiles are specific forms of a class of statistics known as sample quantiles. The $\mathbf{p}$-th sample quantile is a number that exceeds exactly $100 p \%$ of the sample values. Hence, the median is the .5 sample quantile, $Q_{1}$ is the .25 th quantile and $Q_{3}$ is the .75 th sample quantile. We may be interested, for example, in the .9 sample quantile. Using linear interpolation in Figure 2.11 we obtain the value 4.5 , while the value of $X_{(.9)}=4.2233$. The $p$-th sample quantile is also called the $100 p$-th sample percentile. The R commands

```
> quantile(CYCLT, # Sample quantiles
            probs = seq(from=0, # set given probabilities
                                to=1, #
                                by=0.25), #
            type=6 # set algorithm to be used:
    )
                            # 6 for MINITAB like one
        0% 25% 50% 75% 100%
0.17500 0.29825 0.54550 1.07175 1.14100
>
> mean(CYCLT, # Arithmetic mean
        trim=0.0, # set fraction of observations
        # to be trimmed from each end
        na.rm=TRUE # set whether NA values should
    ) # be stripped out
[1] 0.65246
> #
> # summary(CYCLT) # As above but uses }R\mathrm{ default
> # type algorithm
```

yield the following statistics of the data: Median, $\operatorname{Min}, \operatorname{Max}, Q_{1}$ and $Q_{3}$. Applying this command on the piston cycle time of file CYCLT.csv, we find $X_{(1)}=0.1750, Q_{1}=0.2982, M_{e}=0.5455, \bar{X}=0.6525, Q_{3}=1.0718$ and $X_{(50)}=1.1410$.

### 2.4.4 Statistics of location and dispersion

Given a sample of $n$ measurements, $X_{1}, \cdots, X_{n}$, we can compute various statistics to describe the distribution. The sample mean is determined by the formula

$$
\begin{equation*}
\bar{X}=\frac{1}{n} \sum_{i=1}^{n} X_{i} \tag{2.3}
\end{equation*}
$$

Like the sample median, $\bar{X}$ is a measure of central tendency. In physics the sample mean represents the "center of gravity" for a system consisting of $n$ equal-mass particles located on the points $X_{i}$ on the line.

As an example, consider the following measurements, representing component failure times in hours since initial operation

$$
45, \quad 60, \quad 21, \quad 19, \quad 4, \quad 31
$$

The sample mean is

$$
\bar{X}=(45+60+21+19+4+31) / 6=30
$$

To measure the spread of data about the mean, we typically use the sample variance defined by

$$
\begin{equation*}
S^{2}=\frac{1}{n-1} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)^{2} \tag{2.4}
\end{equation*}
$$

or the sample standard deviation, given by

$$
S=\sqrt{S^{2}}
$$

The sample standard deviation is used more often since its units (cm., lb.) are the same as those of the original measurements. In the next section we will discuss some ways of interpreting the sample standard deviation. Presently we remark only that data sets with greater dispersion about the mean will have larger standard deviations. The computation of $S^{2}$ is illustrated in Table 2.5 using the failure time data.

Table 2.5 Computing the sample variance

| $X$ | $(X-\bar{X})$ | $(X-\bar{X})^{2}$ |  |  |
| :---: | :---: | ---: | :---: | :---: |
| 45 | 15 | 225 |  |  |
| 60 | 30 | 900 |  |  |
| 21 | -9 | 81 |  |  |
| 19 | -11 | 121 |  |  |
| 4 | -26 | 676 |  |  |
| 31 | 1 | 1 |  |  |
|  | 180 | 0 |  |  |
| $\bar{X}=180 / 6=30$ |  |  |  | 2004 |
|  | $S^{2}=2004 / 5=400.8$ |  |  |  |

The sample standard deviation and sample mean provide information on the variability and central tendency of observation. For the data set (number of blemishes on ceramic plates) in Table 2.2, one finds that $\bar{X}=0.933$ and $S=1.258$. Looking at the histogram in Figure 2.7, one notes a marked asymmetry in the data. In $50 \%$ of the ceramic plates there were no blemishes and in 3\% there were 5 blemishes. In contrast, consider the histogram of Log Yarn-Strength which shows remarkable symmetry with $\bar{X}=2.9238$ and $S=0.93776$. The difference in shape is obviously not reflected by $\bar{X}$ and $S$. Additional information pertaining to the shape of a distribution of observations is derived from the sample skewness and sample kurtosis. The sample skewness is defined as the index

$$
\begin{equation*}
\beta_{3}=\frac{1}{n} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)^{3} / S^{3} . \tag{2.5}
\end{equation*}
$$

The sample kurtosis (steepness) is defined as

$$
\begin{equation*}
\beta_{4}=\frac{1}{n} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)^{4} / S^{4} . \tag{2.6}
\end{equation*}
$$

These indices can be computed in R using package e1071 and in MINITAB with Stat > Basic Statistics > Display Descriptive Statistics.

In JMP the output from the Analyze Distribution window looks like Figure 2.12.
Skewness and kurtosis are provided by most statistical computer packages. If a distribution is symmetric (around its mean), then skewness $=0$. If skewness $>0$, we say that the distribution is positively skewed or skewed to the right. If skewness $<0$, then the distribution is negatively skewed or skewed to the left. We should also comment that in distributions which are positively skewed $\bar{X}>M e$, while in those which are negatively skewed $\bar{X}<M e$. In symmetric distributions $\bar{X}=M e$.

The steepness of a distribution is determined relative to that of the normal (Gaussian) distribution, which is described in the next section and specified in Section 3.4.2.1. In a normal distribution, kurtosis $=3$. Thus, if kurtosis $>3$, the distribution is called steep. If kurtosis $<3$, the distribution is called flat. A schematic representation of shapes is given in Figures 2.12-2.14.

To illustrate these statistics, we computed $\bar{X}, S^{2}, S$, skewness and kurtosis for the log yarn-strength data of Table 2.3. We obtained

$$
\begin{aligned}
\bar{X} & =2.9238 \\
S^{2} & =.8794 \quad S=.93776 \\
\text { Skewness } & =.4040 \quad \text { Kurtosis }=2.8747 .
\end{aligned}
$$

| Distributions |  |  |  |
| :---: | :---: | :---: | :---: |
| Log Yarn Strength |  |  |  |
| Quantiles |  | Summary Statistics |  |
| 100.0\% maximum | 5.7978 | Mean | 2.923843 |
| 99.5\% | 5.7978 | Std Dev | 0.9377595 |
| 97.5\% | 4.96125 | Std Err Mean | 0.0937759 |
| 90.0\% | 4.30186 | Upper 95\% Mean | $3.1099148$ |
| 75.0\% quartile | 3.57325 | Lower 95\% Mean | $\begin{array}{r} 2.7377712 \\ 100 \end{array}$ |
| 50.0\% median | 2.83305 | Sum Wgt | 100 |
| 25.0\% quartile | 2.27895 | Sum | 292.3843 |
| 10.0\% | 1.68344 | Variance | 0.8793929 |
| 2.5\% | 1.2533 | Skewness | 0.4164256 |
| 0.5\% | 1.1514 | Kurtosis | -0.007958 |
| 0.0\% minimum | 1.1514 | CV | 32.07284 |
|  |  | N Missing | 0 |
|  |  | N Zero | 0 |
|  |  | NUnique | 99 |
|  |  | Uncorrected SS | 941.94568 |
|  |  | Corrected SS | 87.059893 |
|  |  | Autocorrelation | -0.014168 |
|  |  | Median | 2.83305 |
|  |  | Mode | 3.186 |
|  |  | 5\% TrimmedMean | 2.8982144 |
|  |  | Geometric Mean | 2.7709747 |
|  |  | Range | 4.6464 |
|  |  | Interquartile Range | 1.2943 |
|  |  | Median Absolute Deviation | 0.63425 |

Figure 2.12 Output from the analyze distribution window


Figure 2.13 Symmetric and asymmetric distributions


Figure 2.14 Normal, steep, and flat distribution

The sample mean is $\bar{X}=2.9238$, for values on a logarithmic scale. To return to the original scale [lb/22 yarns] we can use the measure

$$
\begin{align*}
G & =\exp \{\bar{X}\} \\
& =\left(\prod_{i=1}^{n} Y_{i}\right)^{1 / n}=18.6119 \tag{2.7}
\end{align*}
$$

where $Y_{i}=\exp \left(X_{i}\right), i=1, \ldots, n$. The measure $G$ is called the geometric mean of $Y$. The geometric mean, $G$, is defined only for positive valued variables. It is used as a measure of central tendency for rates or change and index numbers such as the desirability function implemented in MINITAB and JMP. One can prove the following general result:

$$
G \leq \bar{X}
$$

Equality holds only if all values in the sample are the same. Additional statistics to measure the dispersion are:
(i) The Interquartile Range $I Q R=Q_{3}-Q_{1}$,
and
(ii) The coefficient of variation $\gamma=\frac{S}{|\bar{X}|}$.

The interquartile range, $I Q R$, is a useful measure of dispersion when there are extreme values (outliers) in the sample. It is easy to compute and can yield an estimate of $S$, for more details, see Section 2.6.4. The coefficient of variation is a dimensionless index, used to compare the variability of different data sets, when the standard deviation tends to grow with the mean. The coefficient of variation of the log-yarn strength data is $\gamma=\frac{0.938}{2.924}=0.321$.

### 2.5 Prediction intervals

When the data $X_{1}, \cdots, X_{n}$ represents a sample of observations from some population, we can use the sample statistics discussed in the previous sections to predict how future measurements will behave. Of course, our ability to predict accurately depends on the size of the sample.

Prediction using order statistics is very simple and is valid for any type of distribution. Since the ordered measurements partition the real line into $n+1$ subintervals,

$$
\left(-\infty, X_{(1)}\right),\left(X_{(1)}, X_{(2)}\right), \cdots,\left(X_{(n)}, \infty\right)
$$

we can predict that $100 /(n+1) \%$ of all future observations will fall in any one of these subintervals; hence $100 i /(n+1) \%$ of future sample values are expected to be less than the $i$-th order statistic $X_{(i)}$. It is interesting to note that the sample minimum, $X_{(1)}$, is not the smallest possible value. Instead we expect to see one out of every $n+1$ future measurements to be less than $X_{(1)}$. Similarly one out of every $n+1$ future measurements is expected to be greater than $X_{(n)}$. Predicting future measurements using sample skewness and kurtosis is a bit more difficult because it depends on the type of distribution that the data follow. If the distribution is symmetric (skewness $\approx 0$ ) and somewhat "bell-shaped" or "normal" (kurtosis $\approx 3$ ) as in Figure 2.9, for the log yarn strength data, we can make the following statements:

1. Approximately $\mathbf{6 8 \%}$ of all future measurements will lie within one standard deviation of the mean.
2. Approximately $\mathbf{9 5 \%}$ of all future measurements will lie within two standard deviations of the mean.
3. Approximately $\mathbf{9 9 . 7 \%}$ of all future measurements will lie within three standard deviations of the mean.

The sample mean and standard deviation for the $\log$ yarn strength measurement are $\bar{X}=2.92$ and $S=0.94$. Hence we predict that $68 \%$ of all future measurements will lie between $\bar{X}-S=1.98$ and $\bar{X}+S=3.86 ; 95 \%$ of all future observations will be between $\bar{X}-2 S=1.04$ and $\bar{X}+2 S=4.80$; and $99.7 \%$ of all future observations will be between $\bar{X}-3 S=0.10$ and $\bar{X}+3 S=5.74$. For the data in Table 2.3 there are exactly 69,97 and 99 of the 100 values in the above intervals respectively.

When the data does not follow a normal distribution, we may use the following result: Chebyshev's Inequality.
For any number $k>1$ the percentage of future measurements within $k$ standard deviations of the mean will be at least $100\left(1-1 / k^{2}\right) \%$.

This means that at least $75 \%$ of all future measurements will fall within 2 standard deviations $(k=2)$. Similarly, at least $89 \%$ will fall within 3 standard deviations $(k=3)$. These statements are true for any distribution; however, the actual percentages may be considerably larger. Notice that for data which is normally distributed, $95 \%$ of the values fall in the interval $[\bar{X}-2 S, \bar{X}+2 S]$. The Chebyshev inequality gives only the lower bound of $75 \%$, and is therefore very conservative.

Any prediction statements, using the order statistics or the sample mean and standard deviation, can only be made with the understanding that they are based on a sample of data. They are accurate only to the degree that the sample is representative of the entire population. When the sample size is small, we cannot be very confident in our prediction. For example, if based on a sample of size $n=10$ we find $\bar{X}=20$ and $S=0.1$, then we might make the statement that $95 \%$ of all future values will be between $19.8=20-2(.1)$ and $20.2=20+2(.1)$. However, it would not be too unlikely to find that a second sample produced $\bar{X}=20.1$ and $S=.15$. The new prediction interval would be wider than 19.8 to 20.4; a considerable change. Also, a sample of size 10 does not provide sufficient evidence that the data has a "normal" distribution. With larger samples, say, $n>100$, we may be able to draw this conclusion with greater confidence.

In Chapter 4 we will discuss theoretical and computerized statistical inference whereby we assign a "confidence level" to such statements. This confidence level will depend on the sample size. Prediction intervals which are correct with high confidence are called tolerance intervals.

### 2.6 Additional techniques of exploratory data analysis

In the present section we present additional modern graphical techniques, which are quite common today in exploratory data analysis. These techniques are the Box and Whiskers Plot, the Quantile Plot and Stem-and-Leaf Diagram. We

[^3]

Figure 2.15 Box whiskers plot of log yarn-strength data (MINITAB)
also discuss the problem of sensitivity of the sample mean and standard deviation to outlying observations, and introduce some robust statistics.

### 2.6.1 Box and whiskers plot

The Box and Whiskers Plot is a graphical presentation of the data, which provides an efficient display of various features, like location, dispersion and skewness. A box is plotted, with its lower hinge at the first quartile $Q_{1}=X_{\left(q_{1}\right)}$, and its upper hinge at the third quartile $Q_{3}=X_{\left(q_{3}\right)}$. Inside the box a line is drawn at the median, $M e$, and a cross is marked at the sample mean, $\bar{X}_{n}$, to mark the statistics of central location. The interquartile range, $Q_{3}-Q_{1}$, which is the length of the box, is a measure of dispersion. Two whiskers are extended from the box. The lower whisker is extended toward the minimum $X_{(1)}$, but not lower than one and half of the interquartile range, i.e.,

$$
\begin{equation*}
\text { Lower whisker starts }=\max \left\{X_{(1)}, Q_{1}-1.5\left(Q_{3}-Q_{1}\right)\right\} \tag{2.10}
\end{equation*}
$$

Similarly,

$$
\begin{equation*}
\text { Upper whisker ends }=\min \left\{X_{(n)}, Q_{3}+1.5\left(Q_{3}-Q_{1}\right)\right\} \tag{2.11}
\end{equation*}
$$

Data points beyond the lower or upper whiskers are considered outliers. Figure 2.14 presents such a plot derived with MINITAB. The commands below generate a similar plot in R .

```
> boxplot(YARNSTRG, # Produce box-and-whisker plot
    ylab="Log Yarn Strength")
```

Example 2.7. In Figure 2.15 we present the box-whiskers plot of the yarn log-strength data, of Table 2.3. For this data we find the following summarizing statistic

$$
X_{(1)}=1.1514
$$

$$
\begin{aligned}
Q_{1} & =2.2790 \\
M_{e} & =2.8331, \quad \bar{X}_{100}=2.925 \\
Q_{3} & =3.5733 \\
X_{(100)} & =5.7978 \\
Q_{3}-Q_{1} & =1.2760, \quad S_{(100)}=0.937 .
\end{aligned}
$$

In the box-whiskers plot, the end point of the lower whisker is at $\max \{1.151,0.367\}=X_{(1)}$. The upper whisker ends at $\min \{5.798,5.51475\}=5.51475$. Thus $X_{(100)}$ is an outlier. We conclude that the one measurement of yarn strength, which seems to be exceedingly large, is an outlier (could have been an error of measurement).

### 2.6.2 Quantile plots

The quantile plot is a plot of the sample quantiles $x_{p}$ against $p, 0<p<1$ where $x_{p}=X_{(p(n+1))}$. In Figure 2.16 we see the quantile plot of the log yarn-strength. From such a plot one can obtain graphical estimates of the quantiles of the distribution. For example, from Figure 2.15 we immediately obtain the estimate 2.8 for the median, 2.23 for the first quartile and 3.58 for the third quartile. These are close to the values presented earlier. We see also in Figure 2.15 that the maximal point of this data set is an outlier. Tracing a straight line, beginning at the median, we can also see that from $x_{4}$ to $x_{.9}$ ( $50 \%$ of the data points) are almost uniformly distributed, while the data between $x_{.1}$ to $x_{.4}$ tend to be larger (closer to the $M_{e}$ ) than those of a uniform distribution, while the largest $10 \%$ of the data values tend to be again larger (further away from the $M_{e}$ ) than those of a uniform distribution. This explains the slight positive skewness of the data, as seen in Figure 2.14.

### 2.6.3 Stem-and-leaf diagrams

Figure 2.17 is a stem-and-leaf display of the $\log$ yarn-strength data.


Figure 2.16 Quantile plot of log yarn-strength data


Figure 2.17 Stem-and-leaf diagram of log yarn-strength data

In order to construct the stem-and-leaf diagram, the data is classified into class intervals, as in the histogram. The classes are of equal length. The 100 values in Table 2.3 start $X_{(1)}=1.151$ and at $X_{(100)}=5.798$. The stem-and-leaf diagram presents only the first two digits to the left, without rounding. All values between 1.0 and 1.499 are represented in the first class as $1.1,1.1,1.3,1.4,1.4$. There are 5 such values, and this frequency is written on the left-hand side. The second class consists of all values between 1.5 and 1.999 . There are 10 such values, which are represented as $1.5,1.5,1.5,1.6$, $1.6,1.7,1.7,1.7,1.8,1.8$. In a similar manner all other classes are represented. The frequency of the class to which the median, $M_{e}$, belongs is written on the left in round brackets. In this way one can immediately indicate where the median is located. The frequencies below or above the class of the median, are cumulative. Since the cumulative frequency (from above) of the class right that of the median is 45 , we know that the median is located right after the 5th largest value from the top of that class, namely $M_{e}=2.8$, as we have seen before. Similarly, to find $Q_{1}$, we see that $X_{\left(q_{1}\right)}$ is located at the third class from the top. It is the 10th value in that class, from the left. Thus we find $Q_{1}=2.2$. Similarly we find that $X_{\left(q_{3}\right)}=4.5$. This information cannot be directly obtained from the histogram. Thus, the stem-and-leaf diagram is an important additional tool for data analysis.

In Figure 2.18 we present the stem-and-leaf diagram of the electric output data (OELECT.csv).

Character Stem-and-Leaf Display
Stem-and-leaf of Elec_Out $N=99$ Leaf Unit $=1.0$ (MINITAB)

| 5 | 21 | 01111 |
| ---: | :--- | :--- |
| 10 | 21 | 22333 |
| 19 | 21 | 444445555 |
| 37 | 21 | 666666667777777777 |
| $(22)$ | 21 | 888888888888999999999 |
| 40 | 22 | 0000000001111111111 |
| 21 | 22 | 22233333 |
| 13 | 22 | 44455555 |
| 5 | 22 | 6777 |
| 1 | 22 | 8 |

Figure 2.18 Stem-and-leaf diagram of electric output data

### 2.6.4 Robust statistics for location and dispersion

The sample mean $\bar{X}_{n}$ and the sample standard deviation are both sensitive statistics to extreme deviations. Let us illustrate this point. Suppose we have made three observations on the sheer weld strength of steel and obtained the values 2350 , 2400 , 2500. The sample mean is $\bar{X}_{3}=2416.67$. What happens if the technician by mistake punches into the computer the value 25000 , instead of 2500 . The sample mean would come out as 9916.67 . If the result is checked on the spot, the mistake would likely be discovered and corrected. However, if there is no immediate checking, that absurd result would have remained and cause all kinds of difficulties later. Also, the standard deviations would have been recorded wrongly as 13063 rather than the correct value of 76.376 . This simple example shows how sensitive are the mean and the standard deviation to extreme deviations (outliers) in the data.

To avoid such complexities, a more robust statistic can be used, instead of the sample mean, $\bar{X}_{n}$. This statistic is the $\boldsymbol{\alpha}$-trimmed mean. A proportion $\alpha$ of the data is trimmed from the lower and from the upper end of the ordered sample. The mean is then computed on the remaining $(1-2 \alpha)$ proportion of the data. Let us denote by $\bar{T}_{\alpha}$ the $\alpha$-trimmed mean. The formula of this statistic is

$$
\begin{equation*}
\bar{T}_{\alpha}=\frac{1}{N_{\alpha}} \sum_{j=[n \alpha]+1}^{[n(1-\alpha)]} X_{j} \tag{2.12}
\end{equation*}
$$

where $[\cdot]$ denotes the integer part of the number in brackets, for example, $[7.3]=7$, and $N_{\alpha}=[n(1-\alpha)]-[n \alpha]$. For example, if $n=100$ and $\alpha=0.05$, we compute the mean of the 90 ordered values $X_{(6)}, \cdots, X_{(95)}$.

Example 2.8. Let us now examine the robustness of the trimmed mean. We import data file OELECT.csv in package mistat, DatFiles directory. Function mean yields different results given specific values of the trim parameter. We use this example to show how to set up a function in R.

```
> File <- pastel
    path.package("mistat"),
    "/csvFiles/OELECT.CSV",
    sep = "")
>
Oelect <- read.Csv(file=File) # Read a csv file and assign to
# Oelect
# #
rm(File) #
mySummary <- function(
    x, trim=0, type=6 ) # with arguments x, trim and type
    {
# The new function does:
#
    qq <-quantile(x, type=type)
    qq<-c(qq[1L:3L],
        qq[4L:5L])
    names(qq) <- c("Min.", "Ist Qu.", # Assign names to values
                                    "Median", "Mean",
                                    "3rd Qu.", "Max.")
                                    #
    qq <- signif(qq) # Round to significant values
    #
    return(qq) # Return results
    } # Function end
> #
```

```
> mySummary(Oelect$OELECT) # Apply mySummary to Oelect data
    Min. 1st Qu. Median Mean 3rd Qu. Max.
210.896 216.796 219.096 219.248 221.706 228.986
> #
> mySummary(Oelect$OELECT, # Apply mySummary to Oelect data
    trim=0.05) # set trim to 5%
    Min. 1st Qu. Median Mean 3rd Qu. Max.
210.896 216.796 219.096 219.218 221.706 228.986
> #
> sd(Oelect$OELECT) # Computes the standard deviation
```

[1] 4.003992
We see that $\bar{X}_{99}=219.25$ and $\bar{T}_{.05}=219.22$. Let us order the sample value by using the function sort () and re-assign values to column V with assignment operator $<-$. The largest value in $C 2$ is $C 2(99)=228.986$. Let us now change this value to be $V(99)=2289.86$ (an error in punching the data), and look at results when we apply the same commands

```
> OutVolt <- sort(Oelect$OELECT) # Assign a vector
# of sorted values
#
OutVolt[99] <- 2289.86 # Assign a specific value
# at position }9
#
mySummary(OutVolt) # Apply function mySummary
    Min. Ist Qu. Median Mean 3rd Qu. Max.
210.896 216.796 219.096 240.065 221.706 2289.860
> #
> mySummary(OutVolt, # Apply mySummary with
            trim=0.05) # trim = 5%
    Min. 1st Qu. Median Mean 3rd Qu. Max.
210.896 216.796 219.096 219.218 221.706 2289.860
> #
sd(OutVolt) # Computes the standard deviation
```

[1] 208.1505
We see by comparing the two outputs that $\bar{X}_{99}$ changed from 219.25 to 240.1, $S_{99}$ (STDEV) changed dramatically from 4.00 to 208.2 (and correspondingly SEMEAN $=S / \sqrt{n}$ changed).

On the other hand, $M_{e}, \bar{T}_{\alpha}, Q_{1}$ and $Q_{3}$ did not change at all. These statistics are called robust (non-sensitive) against extreme deviations (outliers).

We have seen that the standard deviation $S$ is very sensitive to deviations in the extremes. A robust statistic for dispersion is

$$
\begin{equation*}
\tilde{\sigma}=\frac{Q_{3}-Q_{1}}{1.3490} \tag{2.13}
\end{equation*}
$$

The denominator 1.3490 is the distance between $Q_{3}$ and $Q_{1}$ in the theoretical normal distribution (see Chapter 4). Indeed, $Q_{3}$ and $Q_{1}$ are robust against outliers. Hence $\tilde{\sigma}$, which is about $3 / 4$ of the IQR, is often a good statistic to replace $S$.

Another statistic is the $\boldsymbol{\alpha}$-trimmed standard deviation

$$
\begin{equation*}
S_{\alpha}=\left(\frac{1}{N_{\alpha}-1} \sum_{j=[n \alpha]+1}^{[n(1-\alpha)]}\left(X_{j}-\bar{T}_{\alpha}\right)^{2}\right)^{1 / 2} \tag{2.14}
\end{equation*}
$$

For the OELECT data $S_{\alpha}$ equals 3.5969. The command below calculates a robust statistic for dispersion $\tilde{\sigma}$ from the OELECT data.

```
> IQR(OutVolt)/1.349 # Robust estimate of S
[1] 3.587843
```

We see these two robust statistics, $\tilde{\sigma}$ and $S_{\alpha}$ yield close results. The sample standard deviation of OELECT is $S=4.00399$.

### 2.7 Chapter highlights

The chapter focuses on statistical variability and on various methods of analyzing random data. Random results of experiments are illustrated with distinction between deterministic and random components of variability. The difference between accuracy and precision is explained. Frequency distributions are defined to represent random phenomena. Various characteristics of location and dispersion of frequency distributions are defined. The elements of exploratory data analysis are presented.

The main concepts and definitions introduced in this chapter include:

- Random Variable
- Fixed and Random Components
- Accuracy and Precision
- The Population and the Sample
- Random Sampling With Replacement (RSWR)
- Random Sampling Without Replacement (RSWOR)
- Frequency Distributions
- Discrete and Continuous Random Variables
- Quantiles
- Sample Mean and Sample Variance
- Skewness
- Kurtosis
- Prediction Intervals
- Box and Whiskers Plots
- Quantile Plots
- Stem-and-Leaf Diagrams
- Robust Statistics


### 2.8 Exercises

2.1 In the present problem we are required to generate at random 50 integers from the set $\{1,2,3,4,5,6\}$. To do this we can use the MINITAB command
MTB $>$ RANDOM 50 C ;
SUBC $>$ INTEGER 16.
Use this method of simulation and count the number of times the different integers have been repeated. This counting can be done by using the MINITAB command
MTB $>$ TABLE $C 1$
How many times you expect each integer to appear if the process generates the numbers at random?
2.2 Construct a sequence of 50 numbers having a linear trend for deterministic components with random deviations around it. This can be done by using the MINITAB commands
MTB $>$ Set $C 1$
DATA $>1(1: 50 / 1) 1$
DATA $>$ End.
$\mathrm{MTB}>$ Let $C 2=5+2.5 * C 1$
$\mathrm{MTB}>$ Random 50 C3;
SUBC $>$ Uniform -10 10 .
$\mathrm{MTB}>$ Let $C 4=C 2+C 3$
MTB $>$ Plot $C 4 * C 1$
By plotting $C 4$ versus $C 1$, one sees the random variability around the linear trend.
2.3 Generate a sequence of 50 random binary numbers $(0,1)$, when the likelihood of 1 is $p$, by using the command MTB $>$ RANDOM $50 C 1$;
SUBC $>$ Bernoulli $p$.
Do this for the values $p=0.1,0.3,0.7,0.9$. Count the number of 1 's in these random sequences, by the command SUM (C1)
2.4 The following are two sets of measurements of the weight of an object, which correspond to two different weighing instruments. The object has a true weight of 10 kg .
Instrument 1:

| $[1]$ | 9.490950 | 10.436813 | 9.681357 | 10.996083 | 10.226101 | 10.253741 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $[7]$ | 10.458926 | 9.247097 | 8.287045 | 10.145414 | 11.373981 | 10.144389 |
| $[13]$ | 11.265351 | 7.956107 | 10.166610 | 10.800805 | 9.372905 | 10.199018 |
| $[19]$ | 9.742579 | 10.428091 |  |  |  |  |

Instrument 2:

| $[1]$ | 11.771486 | 10.697693 | 10.687212 | 11.097567 | 11.676099 | 10.583907 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $[7]$ | 10.505690 | 9.958557 | 10.938350 | 11.718334 | 11.308556 | 10.957640 |
| $[13]$ | 11.250546 | 10.195894 | 11.804038 | 11.825099 | 10.677206 | 10.249831 |
| $[19]$ | 10.729174 | 11.027622 |  |  |  |  |

Which instrument seems to be more accurate? Which instrument seems to be more precise?
2.5 The quality control department of a candy factory uses a scale to verify compliance of the weight of packages. What could be the consequences of problems with the scale accuracy, precision and stability?
2.6 Draw a random sample with replacement (RSWR) of size $n=20$ from the set of integers $\{1,2, \cdots, 100\}$.
2.7 Draw a random sample without replacement (RSWOR) of size $n=10$ from the set of integers $\{11,12, \cdots, 30\}$.
2.8 (i) How many words of 5 letters can be composed ( $N=26, n=5$ )?
(ii) How many words of 5 letters can be composed, if all letters are different?
(iii) How many words of 5 letters can be written if the first and the last letters are $x$ ?
(iv) An electronic signal is a binary sequence of 10 zeros or ones. How many different signals are available?
(v) How many electronic signals in a binary sequence of size 10 are there in which the number 1 appears exactly 5 times?
2.9 For each of the following variables state whether it is discrete or continuous:
(i) The number of "heads" among the results of 10 flippings of a coin.
(ii) The number of blemishes on a ceramic plate.
(iii) The thickness of ceramic plates.
(iv) The weight of an object.
2.10 Data file FILMSP.csv contains data gathered from 217 rolls of film. The data consists of the film speed as measured in a special lab.
(i) Prepare a histogram of the data.
2.11 Data file COAL.csv contains data on the number of yearly disasters in coal mines in England. Prepare a table of frequency distributions of the number of coal-mine disasters. [You can use the MINITAB command TABLE C1.]
2.12 Data file CAR.csv contains information on 109 different car models. For each car there are values of five variables:

1. Number of cylinders $(4,6,8)$
2. Origin $(1,2,3)$
3. Turn Diameter [m]
4. Horsepower [HP]
5. Number of miles/gallon in city driving [mpg].

Prepare frequency distributions of variables $1,2,3,4,5$.
2.13 Compute the following five quantities for the data in file FILMSP.csv
(i) Sample minimum, $X_{(1)}$.
(ii) Sample first quartile, $Q_{1}$.
(iii) Sample median, $M_{e}$.
(iv) Sample third quartile, $Q_{3}$.
(v) Sample maximum, $X_{(217)}$.
(vi) The .8-quantile.
(vii) The .9-quantile.
(viii) The .99-quantile.

Show how you get these statistics by using the formulae. [The order statistics of the sample can be obtained by first ordering the values of the sample. For this use the MINITAB command
MTB>SORT C1 C2.
Certain order statistics can be put into constants by the commands, e.g.
MTB $>$ Let $k 1=1$
$\mathrm{MTB}>$ Let $k 2=C 2(k 1)$
The sample minimum is $C 2(1)$, the sample maximum is $C 2(217)$, etc.].
2.14 Compute with MINITAB the indices of skewness and kurtosis of the FILMSP.csv, by defining the constants: For skewness:
$\operatorname{MTB}>\operatorname{Let} k 1=\operatorname{mean}((C 1-\operatorname{mean}(C 1)) * * 3) /(\operatorname{mean}((C 1-\operatorname{Mean}(C 1)) * * 2)) * * 1.5$
For kurtosis:
MTB $>$ Let $k 2=\operatorname{mean}((C 1-\operatorname{mean}(C 1)) * * 4) /(\operatorname{mean}((C 1-\operatorname{mean}(C 1)) * * 2)) * * 2$
Interpret the skewness and kurtosis of this sample in terms of the shape of the distribution of film speed.
2.15 Compare the means and standard deviations of the number of miles per gallon/city of cars by origin $(1=$ US; $2=$ Europe; $3=$ Asia) according to the data of file CAR.css.
2.16 Compute the coefficient of variation of the Turn Diameter of US made cars (Origin $=1$ ) in file CAR.csv.
2.17 Compare the mean $\bar{X}$ and the geometric mean $G$ of the Turn Diameter of US made and Japanese cars in CAR.csv.
2.18 Compare the prediction proportions to the actual frequencies of the intervals

$$
\bar{X} \pm k S, \quad k=1,2,3
$$

for the film speed data, given in FILMSP.csv file.
2.19 Present side by side the box plots of Miles per Gallon/City for cars by origin. Use data file CAR.csv.
2.20 Prepare a stem-leaf diagram of the piston cycle time in file OTURB.csv. Compute the five summary statistics $\left(X_{(1)}, Q_{1}, M_{e}, Q_{3}, X_{(n)}\right)$ from the stem-leaf.
2.21 Compute the trimmed mean $\bar{T}_{.10}$ and trimmed standard deviation, $S_{.10}$ of the piston cycle time of file OTURB.csv.
2.22 The following data is the time (in sec.) to get from 0 to 60 mph for a sample of 15 German cars and 20 Japanese cars

| German cars |  |  | Japanese cars |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 10.0 | 10.9 | 4.8 | 9.4 | 9.5 | 7.1 | 8.0 |
| 6.4 | 7.9 | 8.9 | 8.9 | 7.7 | 10.5 | 6.5 |
| 8.5 | 6.9 | 7.1 | 6.7 | 9.3 | 5.7 | 12.5 |
| 5.5 | 6.4 | 8.7 | 7.2 | 9.1 | 8.3 | 8.2 |
| 5.1 | 6.0 | 7.5 | 8.5 | 6.8 | 9.5 | 9.7 |

Compare and contrast the acceleration times of German and Japanese cars, in terms of their five summary statistics.
2.23 Summarize variables Res 3 and Res 7 in data set HADPAS.csv by computing sample statistics, histograms and stem-and-leaf diagrams.
2.24 Are there outliers in the Res 3 data of HADPAS.csv? Show your calculations.

## 3

# Probability Models and Distribution Functions 

### 3.1 Basic probability

### 3.1.1 Events and sample spaces: Formal presentation of random measurements

Experiments or trials of interest, are those which may yield different results with outcomes that are not known ahead of time with certainty. We have seen in the previous chapters a large number of examples in which outcomes of measurements vary. It is of interest to find, before conducting a particular experiment, what are the chances of obtaining results in a certain range. In order to provide a quantitative answer to such a question, we have to formalize the framework of the discussion so that no ambiguity is left.

When we say a "trial" or "experiment," in the general sense, we mean a well defined process of measuring certain characteristic(s), or variable(s). For example, if the experiment is to measure the compressive strength of concrete cubes, we must specify exactly how the concrete mixture was prepared, that is, proportions of cement, sand, aggregates and water in the batch. Length of mixing time, dimensions of mold, number of days during which the concrete has hardened. The temperature and humidity during preparation and storage of the concrete cubes, etc. All these factors influence the resulting compressive strength. Well-documented protocol of an experiment enables us to replicate it as many times as needed. In a well-controlled experiment we can assume that the variability in the measured variables is due to randomness. We can think of the random experimental results as sample values from a hypothetical population. The set of all possible sample values is called the sample space. In other words, the sample space is the set of all possible outcomes of a specified experiment. The outcomes do not have to be numerical. They could be names, categorical values, functions, or collection of items. The individual outcome of an experiment will be called an elementary event or a sample point (element). We provide a few examples.

Example 3.1. The experiment consists of choosing ten names (without replacement) from a list of 400 undergraduate students at a given university. The outcome of such an experiment is a list of ten names. The sample space is the collection of all possible such sublists that can be drawn from the original list of 400 students.

Example 3.2. The experiment is to produce twenty concrete cubes, under identical manufacturing conditions, and count the number of cubes with compressive strength above $200\left[\mathrm{~kg} / \mathrm{cm}^{2}\right]$. The sample space is the set $S=\{0,1,2, \cdots, 20\}$. The elementary events, or sample points, are the elements of $S$.

[^4]
## 42 Modern Industrial Statistics

Example 3.3. The experiment is to choose a steel bar from a specific production process, and measure its weight. The sample space $S$ is the interval $\left(\omega_{0}, \omega_{1}\right)$ of possible weights. The weight of a particular bar is a sample point.

Thus, sample spaces could be finite sets of sample points, or countable or non-countable infinite sets.
Any subset of the sample space, $S$, is called an event. $S$ itself is called the sure event. The empty set, $\emptyset$, is called the null event. We will denote events by the letters $A, B, C, \cdots$ or $E_{1}, E_{2}, \cdots$. All events under consideration are subsets of the same sample space $S$. Thus, events are sets of sample points.

For any event $A \subseteq S$, we denote by $A^{c}$ the complementary event, that is, the set of all points of $S$ which are not in $A$.
An event $A$ is said to imply an event $B$, if all elements of $A$ are elements of $B$. We denote this inclusion relationship by $A \subset B$. If $A \subset B$ and $B \subset A$, then the two events are equivalent, $A \equiv B$.

Example 3.4. The experiment is to select a sequence of 5 letters for transmission of a code in a money transfer operation. Let $A_{1}, A_{2}, \ldots, A_{5}$ denote the first, second, ..., fifth letter chosen. The sample space is the set of all possible sequences of five letters. Formally,

$$
S=\left\{\left(A_{1} A_{2} A_{3} A_{4} A_{5}\right): A_{i} \in\{a, b, c, \cdots, z\}, \quad i=1, \cdots, 5\right\}
$$

This is a finite sample space containing $26^{5}$ possible sequences of 5 letters. Any such sequence is a sample point.
Let $E$ be the event that all the 5 letters in the sequence are the same. Thus

$$
E=\{a a a a a, b b b b b, \cdots, z z z z z\}
$$

This event contains 26 sample points. The complement of $E, E^{c}$, is the event that at least one letter in the sequence is different from the other ones.

### 3.1.2 Basic rules of operations with events: Unions, intersections

Given events $A, B, \cdots$ of a sample space $S$, we can generate new events, by the operations of union, intersection and complementation.

The union of two events $A$ and $B$, denoted $A \cup B$, is an event having elements which belong either to $A$ or to $B$.
The intersection of two events, $A \cap B$, is an event whose elements belong both to $A$ and to $B$. By pairwise union or intersection we immediately extend the definition to finite number of events $A_{1}, A_{2}, \cdots, A_{n}$, that is,

$$
\bigcup_{i=1}^{n} A_{i}=A_{1} \cup A_{2} \cup \cdots \cup A_{n}
$$

and

$$
\bigcap_{i=1}^{n} A_{i}=A_{1} \cap A_{2} \cap \cdots \cap A_{n} .
$$

The finite union $\bigcup_{i=1}^{n} A_{i}$ is an event whose elements belong to at least one of the $n$ events. The finite intersection $\bigcap_{i=1}^{n} A_{i}$ is an event whose elements belong to all the $n$ events.

Any two events, $A$ and $B$, are said to be mutually exclusive or disjoint if $A \cap B=\emptyset$, that is, they do not contain common elements. Obviously, by definition, any event is disjoint of its complement, i.e., $A \cap A^{c}=\emptyset$. The operations of union and intersection are:

## 1. Commutative:

$$
\begin{aligned}
& A \cup B=B \cup A, \\
& A \cap B=B \cap A
\end{aligned}
$$

2. Associative:

$$
\begin{align*}
(A \cup B) \cup C & =A \cup(B \cup C) \\
& =A \cup B \cup C \\
(A \cap B) \cap C & =A \cap(B \cap C)  \tag{3.1}\\
& =A \cap B \cap C
\end{align*}
$$

3. Distributive:

$$
\begin{align*}
& A \cap(B \cup C)=(A \cap B) \cup(A \cap C)  \tag{3.2}\\
& A \cup(B \cap C)=(A \cup B) \cap(A \cup C)
\end{align*}
$$

The intersection of events is sometimes denoted as a product, that is,

$$
A_{1} \cap A_{2} \cap \cdots \cap A_{n} \equiv A_{1} A_{2} A_{3} \cdots A_{n}
$$

The following law, called the De-Morgan Rule, is fundamental to the algebra of events and yields the complement of the union, or intersection, of two events, namely:

1. $(A \cup B)^{c}=A^{c} \cap B^{c}$
2. $(A \cap B)^{c}=A^{c} \cup B^{c}$.

Finally, we define the notion of partition. A collection of $n$ events $E_{1}, \cdots, E_{n}$ is called a partition of the sample space $S$, if
(i) $\bigcup_{i=1}^{n} E_{i}=S$,
(ii) $E_{i} \cap E_{j}=\emptyset$ for all $i \neq j(i, j=1, \cdots, n)$.

That is, the events in any partition are mutually disjoint, and their union exhaust all the sample space.
Example 3.5. The experiment is to generate on the computer a random number, $U$, in the interval $(0,1)$. A random number in $(0,1)$ can be obtained as

$$
U=\sum_{j=1}^{\infty} I_{j} 2^{-j}
$$

where $I_{j}$ is the random result of tossing a coin, that is,

$$
I_{j}= \begin{cases}1, & \text { if Head } \\ 0, & \text { if Tail. }\end{cases}
$$

To generate random numbers from a set of integers, the summation index $j$ is bounded by a finite number $N$. This method is, however, not practical for generating random numbers on a continuous interval. Computer programs generate "pseudorandom" numbers. Methods for generating random numbers are described in various books on simulation (see Bratley, Fox and Schrage (1983)). Most commonly applied is the linear congruential generator. This method is based on the recursive equation

$$
U_{i}=\left(a U_{i-1}+c\right) \bmod m, \quad i=1,2, \cdots
$$

The parameters $a, c$ and $m$ depend on the computer's architecture. In many programs, $a=65539, c=0$ and $m=2^{31}-1$. The first integer $X_{0}$ is called the "seed." Different choices of the parameters $a, c$ and $m$ yield "pseudo-random" sequences with different statistical properties.

The sample space of this experiment is

$$
S=\{u: 0 \leq u \leq 1\}
$$

## 44 Modern Industrial Statistics

Let $E_{1}$ and $E_{2}$ be the events

$$
\begin{aligned}
& E_{1}=\{u: 0 \leq u \leq 0.5\} \\
& E_{2}=\{u: 0.35 \leq u \leq 1\}
\end{aligned}
$$

The union of these two events is

$$
E_{3}=E_{1} \cup E_{2}=\{u: 0 \leq u \leq 1\}=S .
$$

The intersection of these events is

$$
E_{4}=E_{1} \cap E_{2}=\{u: 0.35 \leq u<0.5\} .
$$

Thus, $E_{1}$ and $E_{2}$ are not disjoint.
The complementary events are

$$
E_{1}^{c}=\{u: 0.5 \leq u<1\} \quad \text { and } \quad E_{2}^{c}=\{u: u<0.35\}
$$

$E_{1}^{c} \cap E_{2}^{c}=\emptyset$; i.e., the complementary events are disjoint. By DeMorgan's law

$$
\begin{aligned}
\left(E_{1} \cap E_{2}\right)^{c} & =E_{1}^{c} \cup E_{2}^{c} \\
& =\{u: u<0.35 \quad \text { or } \quad u \geq 0.5\}
\end{aligned}
$$

However,

$$
\emptyset=S^{c}=\left(E_{1} \cup E_{2}\right)^{c}=E_{1}^{c} \cap E_{2}^{c}
$$

Finally, the following is a partition of $S$ :

$$
\begin{aligned}
& B_{1}=\{u: u<0.1\}, \quad B_{2}=\{u: 0.1 \leq u<0.2\} \\
& B_{3}=\{u: 0.2 \leq u<0.5\}, \quad B_{4}=\{u: 0.5 \leq u<1\} .
\end{aligned}
$$

Notice that $B_{4}=E_{1}^{c}$.
Different identities can be derived by the above rules of operations on events, a few will be given as exercises.

### 3.1.3 Probabilities of events

A probability function $\operatorname{Pr}\{\cdot\}$ assigns to events of $S$ real numbers, following the following basic axioms.

1. $\operatorname{Pr}\{E\} \geq 0$
2. $\operatorname{Pr}\{S\}=1$.
3. If $E_{1}, \cdots, E_{n}(n \geq 1)$ are mutually disjoint events, then

$$
\operatorname{Pr}\left\{\bigcup_{i=1}^{n} E_{i}\right\}=\sum_{i=1}^{n} \operatorname{Pr}\left\{E_{i}\right\}
$$

From these three basic axioms, we deduce the following results.

## Result 1. If $A \subset B$ then

$$
\operatorname{Pr}\{A\} \leq \operatorname{Pr}\{B\}
$$

Indeed, since $A \subset B, B=A \cup\left(A^{c} \cap B\right)$. Moreover $A \cap A^{c} \cap B=\emptyset$. Hence, by Axioms 1 and $3, \operatorname{Pr}\{B\}=\operatorname{Pr}\{A\}+\operatorname{Pr}\left\{A^{c} \cap\right.$ $B\} \geq \operatorname{Pr}\{A\}$.

Thus, if $E$, is any event, since $E \subset S, 0 \leq \operatorname{Pr}\{E\} \leq 1$.

Result 2. For any event $E, \operatorname{Pr}\left\{E^{c}\right\}=1-\operatorname{Pr}\{E\}$.
Indeed $S=E \cup E^{c}$. Since $E \cap E^{c}=\emptyset$,

$$
\begin{equation*}
1=\operatorname{Pr}\{S\}=\operatorname{Pr}\{E\}+\operatorname{Pr}\left\{E^{c}\right\} \tag{3.4}
\end{equation*}
$$

This implies the result.
Result 3. For any events $A, B$

$$
\begin{equation*}
\operatorname{Pr}\{A \cup B\}=\operatorname{Pr}\{A\}+\operatorname{Pr}\{B\}-\operatorname{Pr}\{A \cap B\} . \tag{3.5}
\end{equation*}
$$

Indeed, we can write

$$
A \cup B=A \cup A^{c} \cap B,
$$

where $A \cap\left(A^{c} \cap B\right)=\emptyset$. Thus, by the third axiom,

$$
\operatorname{Pr}\{A \cup B\}=\operatorname{Pr}\{A\}+\operatorname{Pr}\left\{A^{c} \cap B\right\} .
$$

Moreover, $B=A^{c} \cap B \cup A \cap B$, where again $A^{c} \cap B$ and $A \cap B$ are disjoint. Thus, $\operatorname{Pr}\{B\}=\operatorname{Pr}\left\{A^{c} \cap B\right\}+\operatorname{Pr}\{A \cap B\}$, or $\operatorname{Pr}\left\{A^{c} \cap B\right\}=\operatorname{Pr}\{B\}-\operatorname{Pr}\{A \cap B\}$. Substituting this above we obtain the result.

Result 4. If $B_{1}, \cdots, B_{n}(n \geq 1)$ is a partition of $S$, then for any event $E$,

$$
\operatorname{Pr}\{E\}=\sum_{i=1}^{n} \operatorname{Pr}\left\{E \cap B_{i}\right\} .
$$

Indeed, by the distributive law,

$$
\begin{aligned}
E=E \cap S & =E \cap\left(\bigcup_{i=1}^{n} B_{i}\right) \\
& =\bigcup_{i=1}^{n} E B_{i} .
\end{aligned}
$$

Finally, since $B_{1}, \cdots, B_{n}$ are mutually disjoint, $\left(E B_{i}\right) \cap\left(E B_{j}\right)=E \cap B_{i} \cap B_{j}=\emptyset$ for all $i \neq j$. Therefore, by the third axiom

$$
\begin{equation*}
\operatorname{Pr}\{E\}=\operatorname{Pr}\left\{\bigcup_{i=1}^{n} E B_{i}\right\}=\sum_{i=1}^{n} \operatorname{Pr}\left\{E B_{i}\right\} . \tag{3.6}
\end{equation*}
$$

Example 3.6. Fuses are used to protect electronic devices from unexpected power surges. Modern fuses are produced on glass plates through processes of metal deposition and photographic lythography. On each plate several hundred fuses are simultaneously produced. At the end of the process the plates undergo precise cutting with special saws. A certain fuse is handled on one of three alternative cutting machines. Machine $M_{1}$ yields 200 fuses per hour. Machine $M_{2}$ yields 250 fuses per hour and machine $M_{3}$ yields 350 fuses per hour. The fuses are then mixed together. The proportions of defective parts that are typically produced on these machines are $0.01,0.02$, and 0.005 , respectively. A fuse is chosen at random from the production of a given hour. What is the probability that it is compliant with the amperage requirements (non-defective)?
Let $E_{i}$ be the event that the chosen fuse is from machine $M_{i}(i=1,2,3)$. Since the choice of the fuse is random, each fuse has the same probability $\frac{1}{800}$ to be chosen. Hence, $\operatorname{Pr}\left\{E_{1}\right\}=\frac{1}{4}, \operatorname{Pr}\left\{E_{2}\right\}=\frac{5}{16}$ and $\operatorname{Pr}\left\{E_{3}\right\}=\frac{7}{16}$.

Let $G$ denote the event that the selected fuse is non-defective. For example for machine $M_{1}, \operatorname{Pr}\{G\}=1-0.01=0.99$. We can assign $\operatorname{Pr}\left\{G \cap M_{1}\right\}=0.99 \times 0.25=0.2475, \operatorname{Pr}\left\{G \cap M_{2}\right\}=0.98 \times \frac{5}{16}=0.3062$ and $\operatorname{Pr}\left\{G \cap M_{3}\right\}=0.995 \times \frac{7}{16}=$ 0.4353 . Hence, the probability of selecting a non-defective fuse is, according to Result 4,

$$
\operatorname{Pr}\{G\}=\operatorname{Pr}\left\{G \cap M_{1}\right\}+\operatorname{Pr}\left\{G \cap M_{2}\right\}+\operatorname{Pr}\left\{G \cap M_{3}\right\}=0.989 .
$$

Example 3.7. Consider the problem of generating random numbers, discussed in Example 3.5. Suppose that the probability function assigns any interval $I(a, b)=\{u: a<u<b\}, 0 \leq a<b \leq 1$, the probability

$$
\operatorname{Pr}\{I(a, b)\}=b-a .
$$

Let $E_{3}=I(0.1,0.4)$ and $E_{4}=I(0.2,0.5) . C=E_{3} \cup E_{4}=I(0.1,0.5)$. Hence,

$$
\operatorname{Pr}\{C\}=0.5-0.1=0.4 .
$$

On the other hand $\operatorname{Pr}\left\{E_{3} \cap E_{4}\right\}=0.4-0.2=0.2$.

$$
\begin{aligned}
\operatorname{Pr}\left\{E_{3} \cup E_{4}\right\} & =\operatorname{Pr}\left\{E_{3}\right\}+\operatorname{Pr}\left\{E_{4}\right\}-\operatorname{Pr}\left\{E_{3} \cap E_{4}\right\} \\
& =(0.4-0.1)+(0.5-0.2)-0.2=0.4 .
\end{aligned}
$$

This illustrates Result 3

### 3.1.4 Probability functions for random sampling

Consider a finite population $P$, and suppose that the random experiment is to select a random sample from $P$, with or without replacement. More specifically let $L_{N}=\left\{w_{1}, w_{2}, \cdots, w_{N}\right\}$ be a list of the elements of $P$, where $N$ is its size. $w_{j}$ $(j=1, \cdots, N)$ is an identification number of the $j$-th element.

Suppose that a sample of size $n$ is drawn from $L_{N}[$ respectively, $P]$ with replacement. Let $W_{1}$ denote the first element selected from $L_{N}$. If $j_{1}$ is the index of this element, then $W_{1}=w_{j_{1}}$. Similarly, let $W_{i}(i=1, \ldots, n)$ denote the $i$-th element, of the sample. The corresponding sample space is the collection

$$
S=\left\{\left(W_{1}, \cdots, W_{n}\right): W_{i} \in L_{N}, \quad i=1,2, \cdots, n\right\}
$$

of all samples, with replacement from $L_{N}$. The total number of possible samples is $N^{n}$. Indeed, $w_{j_{1}}$ could be any one of the elements of $L_{N}$, and so are $w_{j_{2}}, \cdots, w_{j_{n}}$. With each one of the $N$ possible choices of $w_{j_{1}}$ we should combine the $N$ possible choices of $w_{j_{2}}$ and so on. Thus, there are $N^{n}$ possible ways of selecting a sample of size $n$, with replacement. The sample points are the elements of $S$ (possible samples). The sample is called random with replacement, RSWR, if each one of these $N^{n}$ possible samples is assigned the same probability, $1 / N^{n}$, of being selected.

Let $M(i)(i=1, \cdots, N)$ be the number of samples in $S$, which contain the $i$-th element of $L_{N}$ (at least once). Since sampling is with replacement

$$
M(i)=N^{n}-(N-1)^{n} .
$$

Indeed, $(N-1)^{n}$ is the number of samples with replacement, which do not include $w_{i}$. Since all samples are equally probable, the probability that a RSWR $\mathbf{S}_{n}$ includes $w_{i}(i=1, \cdots, N)$ is

$$
\begin{aligned}
\operatorname{Pr}\left\{w_{i} \in \mathbf{S}_{n}\right\} & =\frac{N^{n}-(N-1)^{n}}{N^{n}} \\
& =1-\left(1-\frac{1}{N}\right)^{n} .
\end{aligned}
$$

If $n>1$, then the above probability is larger than $1 / N$ which is the probability of selecting the element $W_{i}$ in any given trial, but smaller than $n / N$. Notice also that this probability does not depend on $i$, that is, all elements of $L_{N}$ have the same probability of being included in an RSWR. It can be shown that the probability that $w_{i}$ is included in the sample exactly once is $\frac{n}{N}\left(1-\frac{1}{N}\right)^{n-1}$. If sampling is without replacement, the number of sample points in $S$ is $N(N-1) \cdots(N-n+$ 1) $/ n!$, since the order of selection is immaterial. The number of sample points which include $w_{i}$ is $M(i)=(N-1)(N-$ 2) $\cdots(N-n+1) /(n-1)!$. A sample $\mathbf{S}_{n}$ is called random without replacement, RSWOR, if all possible samples are equally probable. Thus, under RSWOR,

$$
\operatorname{Pr}\left\{w_{i} \in \mathbf{S}_{n}\right\}=\frac{n!M(i)}{N(N-1) \cdots(N-n+1)}=\frac{n}{N},
$$

for all $i=1, \cdots, N$.

We consider now events, which depend on the attributes of the elements of a population. Suppose that we sample to obtain information on the number of defective (non-standard) elements in a population. The attribute in this case is "the element complies to the requirements of the standard." Suppose that $M$ out of $N$ elements in $L_{N}$ are non-defective (have the attribute). Let $E_{j}$ be the event that $j$ out of the $n$ elements in the sample are non-defective. Notice that $E_{0}, \cdots, E_{n}$ is a partition of the sample space. What is the probability, under RSWR, of $E_{j}$ ? Let $K_{j}^{n}$ denote the number of sample points in which $j$ out of $n$ are $G$ elements (non-defective) and $(n-j)$ elements are $D$ (defective). To determine $K_{j}^{n}$, we can proceed as follows:

Choose first $j G$ 's and $(n-j) D$ 's from the population. This can be done in $M^{j}(N-M)^{n-j}$ different ways. We have now to assign the $j G$ 's into $j$ out of $n$ components of the vector $\left(w_{1}, \cdots, w_{n}\right)$. This can be done in $n(n-1) \cdots(n-j+1) / j$ ! possible ways. This is known as the number of combinations of $j$ out of $n$, i.e.,

$$
\begin{equation*}
\binom{n}{j}=\frac{n!}{j!(n-j)!}, \quad j=0,1, \cdots, n \tag{3.7}
\end{equation*}
$$

where $k!=1 \cdot 2 \cdot \ldots \cdot k$ is the product of the first $k$ positive integers, $0!=1$. Hence, $K_{j}^{n}=\binom{n}{j} M^{j}(N-M)^{n-j}$. Since every sample is equally probable, under RSWR,

$$
\begin{equation*}
\operatorname{Pr}\left\{E_{j: n}\right\}=K_{j}^{n} / N^{n}=\binom{n}{j} P^{j}(1-P)^{n-j}, \quad j=0, \cdots, n \tag{3.8}
\end{equation*}
$$

where $P=M / N$. If sampling is without replacement, then

$$
K_{j}^{n}=\binom{M}{j}\binom{N-M}{n-j}
$$

and

$$
\begin{equation*}
\operatorname{Pr}\left\{E_{j}\right\}=\frac{\binom{M}{j}\binom{N-M}{n-j}}{\binom{N}{n}} \tag{3.9}
\end{equation*}
$$

These results are valid since the order of selection is immaterial for the event $E_{j}$.
These probabilities of $E_{j}$ under RSWR and RSWOR are called, respectively, the binomial and hypergeometric probabilities.

Example 3.8. The experiment consists of randomly transmitting a sequence of binary signals, 0 or 1 . What is the probability that 3 out of 6 signals are 1 's? Let $E_{3}$ denote this event.

The sample space of 6 signals consists of $2^{6}$ points. Each point is equally probable. The probability of $E_{3}$ is

$$
\begin{aligned}
\operatorname{Pr}\left\{E_{3}\right\} & =\binom{6}{3} \frac{1}{2^{6}}=\frac{6 \cdot 5 \cdot 4}{1 \cdot 2 \cdot 3 \cdot 64} \\
& =\frac{20}{64}=\frac{5}{16}=0.3125
\end{aligned}
$$

Example 3.9. Two out of ten television sets are defective. A RSWOR of $n=2$ sets is chosen. What is the probability that the two sets in the sample are good (non-defective)? This is the hypergeometric probability of $E_{0}$ when $M=2, N=10$, $n=2$, that is,

$$
\operatorname{Pr}\left\{E_{0}\right\}=\frac{\binom{8}{2}}{\binom{10}{2}}=\frac{8 \cdot 7}{10 \cdot 9}=0.622
$$

### 3.1.5 Conditional probabilities and independence of events

In this section we discuss the notion of conditional probabilities. When different events are related, the realization of one event may provide us relevant information to improve our probability assessment of the other event(s). In Section 3.1.3 we
gave an example with three machines which manufacture the same part but with different production rates and different proportions of defective parts in the output of those machines. The random experiment was to choose at random a part from the mixed yield of the three machines.

We saw earlier that the probability that the chosen part is non-defective is 0.989 . If we can identify, before the quality test, from which machine the part came, the probabilities of non-defective would be conditional on this information.

The probability of choosing at random a non-defective part from machine $M_{1}$, is 0.99 . If we are given the information that the machine is $M_{2}$, the probability is 0.98 , and given machine $M_{3}$, the probability is 0.995 . These probabilities are called conditional probabilities. The information given changes our probabilities.

We define now formally the concept of conditional probability.
Let $A$ and $B$ be two events such that $\operatorname{Pr}\{B\}>0$. The conditional probability of $A$, given $B$, is

$$
\begin{equation*}
\operatorname{Pr}\{A \mid B\}=\frac{\operatorname{Pr}\{A \cap B\}}{\operatorname{Pr}\{B\}} \tag{3.10}
\end{equation*}
$$

Example 3.10. The random experiment is to measure the length of a steel bar.
The sample space is $S=(19.5,20.5)$ [cm]. The probability function assigns any subinterval a probability equal to its length. Let $A=(19.5,20.1)$ and $B=(19.8,20.5) . \operatorname{Pr}\{B\}=0.7$. Suppose that we are told that the length belongs to the interval $B$, and we have to guess whether it belongs to $A$. We compute the conditional probability

$$
\operatorname{Pr}\{A \mid B\}=\frac{\operatorname{Pr}\{A \cap B\}}{\operatorname{Pr}\{B\}}=\frac{0.3}{0.7}=0.4286
$$

On the other hand, if the information that the length belongs to $B$ is not given, then $\operatorname{Pr}\{A\}=0.6$. Thus, there is a difference between the conditional and non-conditional probabilities. This indicates that the two events $A$ and $B$ are dependent.

Definition. Two events $A, B$ are called independent if

$$
\operatorname{Pr}\{A \mid B\}=\operatorname{Pr}\{A\}
$$

If $A$ and $B$ are independent events, then

$$
\operatorname{Pr}\{A\}=\operatorname{Pr}\{A \mid B\}=\frac{\operatorname{Pr}\{A \cap B\}}{\operatorname{Pr}\{B\}}
$$

or, equivalently,

$$
\operatorname{Pr}\{A \cap B\}=\operatorname{Pr}\{A\} \operatorname{Pr}\{B\}
$$

If there are more than two events, $A_{1}, A_{2}, \cdots, A_{n}$, we say that the events are pairwise independent if

$$
\operatorname{Pr}\left\{A_{i} \cap A_{j}\right\}=\operatorname{Pr}\left\{A_{i}\right\} \operatorname{Pr}\left\{A_{j}\right\} \quad \text { for all } \quad i \neq j, \quad i, j=1, \cdots, n
$$

The $n$ events are said to be mutually independent if, for any subset of $k$ events, $k=2, \ldots, n$, indexed by $A_{i_{1}}$, $\ldots, A_{i_{k}}$,

$$
\operatorname{Pr}\left\{A_{i_{1}} \cap A_{i_{2}} \cdots \cap A_{i_{k}}\right\}=\operatorname{Pr}\left\{A_{i_{1}}\right\} \cdots \operatorname{Pr}\left\{A_{i_{n}}\right\}
$$

In particular, if $n$ events are mutually independent, then

$$
\begin{equation*}
\operatorname{Pr}\left\{\bigcap_{i=1}^{n} A_{i}\right\}=\prod_{i=1}^{n} \operatorname{Pr}\left\{A_{i}\right\} \tag{3.11}
\end{equation*}
$$

One can show examples of events which are pairwise independent but not mutually independent.
We can further show (see exercises) that if two events are independent, then the corresponding complementary events are independent. Furthermore, if $n$ events are mutually independent, then any pair of events is pairwise independent, every three events are triplewise independent, etc.

Example 3.11. Five identical parts are manufactured in a given production process. Let $E_{1}, \cdots, E_{5}$ be the events that these five parts comply with the quality specifications (non-defective). Under the model of mutual independence the probability that all the five parts are indeed non-defective is

$$
\operatorname{Pr}\left\{E_{1} \cap E_{2} \cap \cdots \cap E_{5}\right\}=\operatorname{Pr}\left\{E_{1}\right\} \operatorname{Pr}\left\{E_{2}\right\} \cdots \operatorname{Pr}\left\{E_{5}\right\}
$$

Since these parts come from the same production process, we can assume that $\operatorname{Pr}\left\{E_{i}\right\}=p$, all $i=1, \cdots, 5$. Thus, the probability that all the 5 parts are non-defective is $p^{5}$.
What is the probability that one part is defective and all the other four are non-defective? Let $A_{1}$ be the event that one out of five parts is defective. In order to simplify the notation, we write the intersection of events as their product. Thus,

$$
A_{1}=E_{1}^{c} E_{2} E_{3} E_{4} E_{5} \cup E_{1} E_{2}^{c} E_{3} E_{4} E_{5} \cup E_{1} E_{2} E_{3}^{c} E_{4} E_{5} \cup E_{1} E_{2} E_{3} E_{4}^{c} E_{5} \cup E_{1} E_{2} E_{3} E_{4} E_{5}^{c}
$$

$A_{1}$ is the union of five disjoint events. Therefore

$$
\begin{aligned}
\operatorname{Pr}\left\{A_{1}\right\} & =\operatorname{Pr}\left\{E_{1}^{c} E_{2} \cdots E_{5}\right\}+\cdots+\operatorname{Pr}\left\{E_{1} E_{2} \cdots E_{5}^{c}\right\} \\
& =5 p^{4}(1-p)
\end{aligned}
$$

Indeed, since $E_{1}, \cdots, E_{5}$ are mutually independent events

$$
\operatorname{Pr}\left\{E_{1}^{c} E_{2} \cdots E_{5}\right\}=\operatorname{Pr}\left\{E_{1}^{c}\right\} \operatorname{Pr}\left\{E_{2}\right\} \cdots \operatorname{Pr}\left\{E_{5}\right\}=(1-p) p^{4}
$$

Also,

$$
\operatorname{Pr}\left\{E_{1} E_{2}^{c} E_{3} E_{4} E_{5}\right\}=(1-p) p^{4},
$$

etc. Generally, if $J_{5}$ denotes the number of defective parts among the five ones,

$$
\operatorname{Pr}\left\{J_{5}=i\right\}=\binom{5}{i} p^{(5-i)}(1-p)^{i}, \quad i=0,1,2, \cdots, 5 .
$$

In the context of a graph representing directed links between variables, a directed acyclic graph (DAG) represents a qualitative causality model. The model parameters are derived by applying the Markov property, where the conditional probability distribution at each node depends only on its parents. For discrete random variables, this conditional probability is often represented by a table, listing the local probability that a child node takes on each of the feasible values for each combination of values of its parents. The joint distribution of a collection of variables can be determined uniquely by these local conditional probability tables. A Bayesian Network (BN) is represented by a DAG. A BN reflects a simple conditional independence statement, namely that each variable is independent of its non-descendants in the graph given the state of its parents. This property is used to reduce, sometimes significantly, the number of parameters that are required to characterize the joint probability distribution of the variables. This reduction provides an efficient way to compute the posterior probabilities given the evidence present in the data. We do not cover here BN. For examples of applications of BN with an general introduction to this topic, see Kenett (2012).

### 3.1.6 Bayes formula and its application

Bayes formula, which is derived in the present section, provides us with a fundamental formula for weighing the evidence in the data concerning unknown parameters, or some unobservable events.

Suppose that the results of a random experiment depend on some event(s) which is (are) not directly observable. The observable event is related to the unobservable one(s) via the conditional probabilities. More specifically, suppose that $\left\{B_{1}, \cdots, B_{m}\right\}(m \geq 2)$ is a partition of the sample space. The events $B_{1}, \cdots, B_{m}$ are not directly observable, or verifiable. The random experiment results in an event $A$ (or its complement). The conditional probabilities $\operatorname{Pr}\left\{A \mid B_{i}\right\}, i=1, \cdots, m$ are known. The question is whether, after observing the event $A$, can we assign probabilities to the events $B_{1}, \cdots, B_{m}$ ?

In order to weigh the evidence that $A$ has on $B_{1}, \cdots, B_{m}$, we first assume some probabilities $\operatorname{Pr}\left\{B_{i}\right\}, i=1, \cdots, m$, which are called prior probabilities. The prior probabilities express our degree of belief in the occurrence of the events $B_{i}(i=$ $1, \cdots, m)$. After observing the event $A$ we convert the prior probabilities of $B_{i}(i=1, \cdots, m)$ to posterior probabilities $\operatorname{Pr}\left\{B_{i} \mid A\right\}, i=1, \cdots, m$ by using Bayes formula

$$
\begin{equation*}
\operatorname{Pr}\left\{B_{i} \mid A\right\}=\frac{\operatorname{Pr}\left\{B_{i}\right\} \operatorname{Pr}\left\{A \mid B_{i}\right\}}{\sum_{j=1}^{m} \operatorname{Pr}\left\{B_{j}\right\} \operatorname{Pr}\left\{A \mid B_{j}\right\}}, \quad i=1, \cdots, m . \tag{3.12}
\end{equation*}
$$

These posterior probabilities reflect the weight of evidence that the event $A$ has concerning $B_{1}, \cdots, B_{m}$.
Bayes formula can be obtained from the basic rules of probability. Indeed, assuming that $\operatorname{Pr}\{A\}>0$,

$$
\begin{aligned}
\operatorname{Pr}\left\{B_{i} \mid A\right\} & =\frac{\operatorname{Pr}\left\{A \cap B_{i}\right\}}{\operatorname{Pr}\{A\}} \\
& =\frac{\operatorname{Pr}\left\{B_{i}\right\} \operatorname{Pr}\left\{A \mid B_{i}\right\}}{\operatorname{Pr}\{A\}}
\end{aligned}
$$

Furthermore, since $\left\{B_{1}, \cdots, B_{m}\right\}$ is a partition of the sample space,

$$
\operatorname{Pr}=\{A\}=\sum_{j=1}^{m} \operatorname{Pr}\left\{B_{j}\right\} \operatorname{Pr}\left\{A \mid B_{j}\right\}
$$

Substituting this expression above, we obtain Bayes formula.
The following example illustrates the applicability of Bayes formula to a problem of decision-making.

Example 3.12. Two vendors $B_{1}, B_{2}$ produce ceramic plates for a given production process of hybrid micro circuits. The parts of vendor $B_{1}$ have probability $p_{1}=0.10$ of being defective. The parts of vendor $B_{2}$ have probability $p_{2}=0.05$ of being defective. A delivery of $n=20$ parts arrives, but the label which identifies the vendor is missing. We wish to apply Bayes formula to assign a probability that the package came from vendor $B_{1}$.

Suppose that it is a-priori equally likely that the package was mailed by vendor $B_{1}$ or vendor $B_{2}$. Thus, the prior probabilities are $\operatorname{Pr}\left\{B_{1}\right\}=\operatorname{Pr}\left\{B_{2}\right\}=0.5$. We inspect the twenty parts in the package, and find $J_{20}=3$ defective items. $A$ is the event $\left\{J_{20}=3\right\}$. The conditional probabilities of $A$, given $B_{i}(i=1,2)$ are

$$
\begin{aligned}
\operatorname{Pr}\left\{A \mid B_{1}\right\} & =\binom{20}{3} p_{1}^{3}\left(1-p_{1}\right)^{17} \\
& =0.1901
\end{aligned}
$$

Similarly

$$
\begin{aligned}
\operatorname{Pr}\left\{A \mid B_{2}\right\} & =\binom{20}{3} p_{2}^{3}\left(1-p_{2}\right)^{17} \\
& =0.0596
\end{aligned}
$$

According to Bayes formula

$$
\begin{aligned}
& \operatorname{Pr}\left\{B_{1} \mid A\right\}=\frac{0.5 \times 0.1901}{0.5 \times 0.1901+0.5 \times 0.0596}=0.7613 \\
& \operatorname{Pr}\left\{B_{2} \mid A\right\}=1-\operatorname{Pr}\left\{B_{1} \mid A\right\}=0.2387
\end{aligned}
$$

Thus, after observing three defective parts in a sample of $n=20$ ones, we believe that the delivery came from vendor $B_{1}$. The posterior probability of $B_{1}$, given $A$, is more than 3 times higher than that of $B_{2}$ given $A$. The a-priori odds of $B_{1}$ against $B_{2}$ were 1:1. The a-posteriori odds are 19:6.

### 3.2 Random variables and their distributions

Random variables are formally defined as real-valued functions, $X(w)$, over the sample space, $S$, such that, events $\{w: X(w) \leq x\}$ can be assigned probabilities, for all $-\infty<x<\infty$, where $w$ are the elements of $S$.

Example 3.13. Suppose that $S$ is the sample space of all RSWOR of size $n$, from a finite population, $P$, of size $N$. $1 \leq n<N$. The elements $w$ of $S$ are subsets of distinct elements of the population $P$. A random variable $X(w)$ is some function which assigns $w$ a finite real number, for example, the number of "defective" elements of $w$. In the present example $X(w)=0,1, \cdots, n$ and

$$
\operatorname{Pr}\{X(w)=j\}=\frac{\binom{M}{j}\binom{N-M}{n-j}}{\binom{N}{n}}, \quad j=0, \cdots, n,
$$

where $M$ is the number of "defective" elements of $P$.
Example 3.14. Another example of random variable is the compressive strength of a concrete cube of a certain dimension. In this example, the random experiment is to manufacture a concrete cube according to a specified process. The sample space $S$ is the space of all cubes, $w$, that can be manufactured by this process. $X(w)$ is the compressive strength of $w$. The probability function assigns each event $\{w: X(w) \leq \xi\}$ a probability, according to some mathematical model which satisfies the laws of probability. Any continuous non-decreasing function $F(x)$, such that $\lim _{x \rightarrow-\infty} F(x)=0$ and $\lim _{x \rightarrow \infty} F(x)=1$ will do the job. For example, for the compressive strength of concrete cubes, the following model has been shown to fit experimental results

$$
\operatorname{Pr}\{X(w) \leq x\}= \begin{cases}0, & x \leq 0 \\ \frac{1}{\sqrt{2 \pi} \sigma} \int_{0}^{x} \frac{1}{y} \exp \left\{-\frac{(\ln y-\mu)^{2}}{2 \sigma^{2}}\right\} d y, & 0<x<\infty .\end{cases}
$$

The constants $\mu$ and $\sigma,-\infty<\mu<\infty$ and $0<\sigma<\infty$, are called parameters of the model. Such parameters characterize the manufacturing process.

We distinguish between two types of random variables: discrete and continuous.
Discrete random variables, $X(w)$, are random variables having a finite or countable range. For example, the number of "defective" elements in a random sample is a discrete random variable. The number of blemishes on a ceramic plate is a discrete random variable. A continuous random variable is one whose range consists of whole intervals of possible values. The weight, length, compressive strength, tensile strength, cycle time, output voltage, etc. are continuous random variables.

### 3.2.1 Discrete and continuous distributions

### 3.2.1.1 Discrete random variables

Suppose that a discrete random variable can assume the distinct values $x_{0}, \cdots, x_{k}$ ( $k$ is finite or infinite). The function

$$
\begin{equation*}
p(x)=\operatorname{Pr}\{X(w)=x\}, \quad-\infty<x<\infty \tag{3.13}
\end{equation*}
$$

is called the probability distribution function (p.d.f.) of $X$.
Notice that if $x$ is not one of the values in the specified range $S_{X}=\left\{x_{j} ; j=0,1, \cdots, k\right\}$, then $\{X(w)=x\}=\phi$ and $p(x)=0$. Thus, $p(x)$ assumes positive values only on the specified sequence $S_{X}\left(S_{X}\right.$ is also called the sample space of $X$ ), such that

1. $p\left(x_{j}\right) \geq 0, j=0, \cdots, k$
2. $\sum_{j=0}^{k} p\left(x_{j}\right)=1$.

Example 3.15. Suppose that the random experiment is to cast a die once. The sample points are six possible faces of the die, $\left\{w_{1}, \cdots, w_{6}\right\}$. Let $X\left(w_{j}\right)=j, j=1, \cdots, 6$, be the random variable, representing the face number. The probability model yields

$$
p(x)= \begin{cases}\frac{1}{6}, & \text { if } x=1,2, \cdots, 6 \\ 0, & \text { otherwise }\end{cases}
$$

Example 3.16. Consider the example of Section 3.1.5, of drawing independently $n=5$ parts from a production process, and counting the number of "defective" parts in this sample. The random variable is $X(w)=J_{5} . S_{X}=\{0,1, \cdots, 5\}$ and the p.d.f. is

$$
p(x)= \begin{cases}\binom{5}{x} p^{5-x}(1-p)^{x}, & x=0,1, \cdots, 5 \\ 0, & \text { otherwise. }\end{cases}
$$

The probability of the event $\{X(w) \leq x\}$, for any $-\infty<x<\infty$, can be computed by summing the probabilities of the values in $S_{X}$, which belong to the interval $(-\infty, x]$. This sum is called the cumulative distribution function (c.d.f.) of $X$, and denoted by

$$
\begin{align*}
P(x) & =\operatorname{Pr}\{X(w) \leq x\} \\
& =\sum_{\left\{x_{j} \leq x\right\}} p\left(x_{j}\right), \tag{3.15}
\end{align*}
$$

where $x_{j} \in S_{X}$.
The c.d.f. corresponding to Example 3.16 is

$$
P(x)= \begin{cases}0, & x<0 \\ \sum_{j=0}^{[x]}\binom{5}{j} p^{5-j}(1-p)^{j}, & 0 \leq x<5 \\ 1, & 5 \leq x\end{cases}
$$

where $[x]$ denotes the integer part of $x$, that is, the largest integer smaller or equal to $x$.
Generally the graph of the p.d.f. of a discrete variable is a bar-chart (see Figure 3.1). The corresponding c.d.f. is a step function, as shown in Figure 3.2.

### 3.2.1.2 Continuous random variables

In the case of continuous random variables, the model assigns the variable under consideration a function $F(x)$ which is:
(i) continuous;
(ii) non-decreasing, i.e., if $x_{1}<x_{2}$ then $F\left(x_{1}\right) \leq F\left(x_{2}\right)$
(iii) and
(iv) $\lim _{x \rightarrow-\infty} F(x)=0$ and $\lim _{x \rightarrow \infty} F(x)=1$.

Such a function can serve as a cumulative distribution function (c.d.f.), for $X$.


Figure 3.1 The graph of the p.d.f. $P(x)=$ equation random variable


Figure 3.2 The graph of the c.f.g. $P(x)=$ equation random variable
An example of a c.d.f. for a continuous random variable which assumes non-negative values, for example, the operation total time until a part fails, is

$$
F(x)= \begin{cases}0, & \text { if } x \leq 0 \\ 1-e^{-x}, & \text { if } x>0\end{cases}
$$



Figure 3.3 c.d.f. of $F(x)=1-e^{-x}$

This function (see Figure 3.3) is continuous, monotonically increasing, and $\lim _{x \rightarrow \infty} F(x)=1-\lim _{x \rightarrow \infty} e^{-x}=1$. If the c.d.f. of a continuous random variable can be represented as

$$
\begin{equation*}
F(x)=\int_{-\infty}^{x} f(y) d y, \tag{3.16}
\end{equation*}
$$

for some $f(y) \geq 0$, then we say that $F(x)$ is absolutely continuous and $f(x)=\frac{d}{d x} F(x)$. (The derivative $f(x)$ may not exist on a finite number of $x$ values, in any finite interval.) The function $f(x)$ is called the probability density function (p.d.f.) of $X$.

In the above example of total operational time, the p.d.f. is

$$
f(x)= \begin{cases}0, & \text { if } x<0 \\ e^{-x}, & \text { if } x \geq 0\end{cases}
$$

Thus, as in the discrete case, we have $F(x)=\operatorname{Pr}\{X \leq x\}$. It is now possible to write

$$
\begin{equation*}
\operatorname{Pr}\{a \leq X<b\}=\int_{a}^{b} f(t) d t=F(b)-F(a) \tag{3.17}
\end{equation*}
$$

or

$$
\begin{equation*}
\operatorname{Pr}\{X \geq b\}=\int_{b}^{\infty} f(t) d t=1-F(b) . \tag{3.18}
\end{equation*}
$$

Thus, if $X$ has the exponential c.d.f.

$$
\operatorname{Pr}\{1 \leq X \leq 2\}=F(2)-F(1)=e^{-1}-e^{-2}=0.2325 .
$$

There are certain phenomena which require more complicated modeling. The random variables under consideration may not have purely discrete or purely absolutely continuous distribution. There are many random variables with c.d.f.'s which


Figure 3.4 c.d.f. of the mixture distribution $F(x)=0.5\left(1-e^{-x}\right)+0.5 \times e^{-1} \sum_{j=0}^{[x]} \frac{1}{j!}$
are absolutely continuous within certain intervals, and have jump points (points of discontinuity) at the end points of the intervals. Distributions of such random variables can be expressed as mixtures of purely discrete c.d.f., $F_{d}(x)$, and of absolutely continuous c.d.f., $F_{a c}(x)$, that is,

$$
\begin{equation*}
F(x)=p F_{d}(x)+(1-p) F_{a c}(x), \quad-\infty<x<\infty \tag{3.19}
\end{equation*}
$$

where $0 \leq p \leq 1$ (see Figure 3.4).

Example 3.17. A distribution which is a mixture of discrete and continuous distributions is obtained, for example, when a measuring instrument is not sensitive enough to measure small quantities or large quantities which are outside its range. This could be the case for a weighing instrument which assigns the value $0[\mathrm{mg}]$ to any weight smaller than $1[\mathrm{mg}]$, the value $1[\mathrm{~g}]$ to any weight greater than 1 gram, and the correct weight to values in between.

Another example is the total number of minutes, within a given working hour, that a service station is busy serving customers. In this case the c.d.f. has a jump at 0 , of height $p$, which is the probability that the service station is idle at the beginning of the hour, and no customer arrives during that hour. In this case,

$$
F(x)=p+(1-p) G(x), \quad 0 \leq x<\infty
$$

where $G(x)$ is the c.d.f. of the total service time, $G(0)=0$.

### 3.2.2 Expected values and moments of distributions

The expected value of a function $g(X)$, under the distribution $F(x)$, is

$$
E_{F}\{g(X)\}= \begin{cases}\int_{-\infty}^{\infty} g(x) f(x) d x, & \text { if } X \text { is continuous } \\ \sum_{j=0}^{k} g\left(x_{j}\right) p\left(x_{j}\right), & \text { if } X \text { is discrete }\end{cases}
$$

In particular,

$$
\begin{equation*}
\mu_{l}(F)=E_{F}\left\{X^{l}\right\}, \quad l=1,2, \cdots \tag{3.20}
\end{equation*}
$$

is called the $l$-th moment of $F(x) . \mu_{1}(F)=E_{F}\{X\}$ is the expected value of $X$, or the population mean, according to the model $F(x)$.

Moments around $\mu_{1}(F)$ are called central moments, which are

$$
\begin{equation*}
\mu_{l}^{*}(F)=E\left\{\left(X-\mu_{1}(F)\right)^{l}\right\}, \quad l=1,2,3, \cdots \tag{3.21}
\end{equation*}
$$

Obviously, $\mu_{1}^{*}(F)=0$. The second central moment is called the variance of $F(x), V_{F}\{X\}$.
In the following, the notation $\mu_{l}(F)$ will be simplified to $\mu_{l}$, if there is no room for confusion.
Expected values of a function $g(X)$, and in particular the moments, may not exist, since an integral $\int_{-\infty}^{\infty} x^{l} f(x) d x$ may not be well defined. An example of such a case is the distribution, called the Cauchy distribution, with p.d.f.

$$
f(x)=\frac{1}{\pi} \cdot \frac{1}{1+x^{2}}, \quad-\infty<x<\infty
$$

Notice that under this model, moments do not exist for any $l=1,2, \cdots$. Indeed, the integral

$$
\frac{1}{\pi} \int_{-\infty}^{\infty} \frac{x}{1+x^{2}} d x
$$

does not exist. If the second moment exists, then

$$
V\{X\}=\mu_{2}-\mu_{1}^{2}
$$

Example 3.18. Consider the random experiment of casting a die once. The random variable, $X$, is the face number. Thus $p(x)=\frac{1}{6}, x=1, \cdots, 6$ and

$$
\begin{aligned}
& \mu_{1}=E\{X\}=\frac{1}{6} \sum_{j=1}^{6} j=\frac{6(6+1)}{2 \times 6}=\frac{7}{2}=3.5 \\
& \mu_{2}=\frac{1}{6} \sum_{j=1}^{6} j^{2}=\frac{6(6+1)(2 \times 6+1)}{6 \times 6}=\frac{7 \times 13}{6}=\frac{91}{6}=15.167
\end{aligned}
$$

The variance is

$$
\begin{aligned}
V\{X\}=\frac{91}{6}-\left(\frac{7}{2}\right)^{2} & =\frac{182-147}{12} \\
& =\frac{35}{12}
\end{aligned}
$$

Example 3.19. $X$ has a continuous distribution with p.d.f.

$$
f(x)= \begin{cases}0, & \text { otherwise } \\ 1, & \text { if } 1 \leq x \leq 2\end{cases}
$$

Thus,

$$
\begin{aligned}
\mu_{1} & =\int_{1}^{2} x d x=\frac{1}{2}\left(\left.x^{2}\right|_{1} ^{2}\right)=\frac{1}{2}(4-1)=1.5 \\
\mu_{2} & =\int_{1}^{2} x^{2} d x=\frac{1}{3}\left(\left.x^{3}\right|_{1} ^{2}\right)=\frac{7}{3} \\
V\{X\} & =\mu_{2}-\mu_{1}=\frac{7}{3}-\frac{9}{4}=\frac{28-27}{12}=\frac{1}{12} .
\end{aligned}
$$

The following is a useful formula when $X$ assumes only positive values, i.e., $F(x)=0$ for all $x \leq 0$,

$$
\begin{equation*}
\mu_{1}=\int_{0}^{\infty}(1-F(x)) d x \tag{3.22}
\end{equation*}
$$

for continuous c.d.f. $F(x)$. Indeed,

$$
\begin{aligned}
\mu_{1} & =\int_{0}^{\infty} x f(x) d x \\
& =\int_{0}^{\infty}\left(\int_{0}^{x} d y\right) f(x) d x \\
& =\int_{0}^{\infty}\left(\int_{y}^{\infty} f(x) d x\right) d y \\
& =\int_{0}^{\infty}(1-F(y)) d y
\end{aligned}
$$

For example, suppose that $f(x)=\mu e^{-\mu x}$, for $x \geq 0$. Then $F(x)=1-e^{-\mu x}$ and

$$
\int_{0}^{\infty}(1-F(x)) d x=\int_{0}^{\infty} e^{-\mu x} d x=\frac{1}{\mu}
$$

When $X$ is discrete, assuming the values $\{1,2,3, \ldots\}$ then we have a similar formula

$$
E\{X\}=1+\sum_{i=1}^{\infty}(1-F(i))
$$

### 3.2.3 The standard deviation, quantiles, measures of skewness and kurtosis

The standard deviation of a distribution $F(x)$ is $\sigma=(V\{X\})^{1 / 2}$. The standard deviation is used as a measure of dispersion of a distribution. An important theorem in probability theory, called the Chebychev Theorem, relates the standard deviation to the probability of deviation from the mean. More formally, the theorem states that, if $\sigma$ exists, then

$$
\begin{equation*}
\operatorname{Pr}\left\{\left|X-\mu_{1}\right|>\lambda \sigma\right\} \leq \frac{1}{\lambda^{2}} \tag{3.23}
\end{equation*}
$$

Thus, by this theorem, the probability that a random variable will deviate from its expected value by more than three standard deviations is less than $1 / 9$, whatever the distribution is. This theorem has important implications, which will be highlighted later.

The $p$-th quantile of a distribution $F(x)$ is the smallest value of $x, \xi_{p}$ such that $F(x) \geq p$. We also write $\xi_{p}=F^{-1}(p)$. For example, if $F(x)=1-e^{-\lambda x}, 0 \leq x<\infty$, where $0<\lambda<\infty$, then $\xi_{p}$ is such that

$$
F\left(\xi_{p}\right)=1-e^{-\lambda \xi_{p}}=p
$$

Solving for $\xi_{p}$ we get

$$
\xi_{p}=-\frac{1}{\lambda} \cdot \ln (1-p)
$$

The median of $F(x)$ is $f^{-1}(.5)=\xi_{.5}$. Similarly $\xi_{.25}$ and $\xi_{.75}$ are the first and third quartiles of $F$.
A distribution $F(x)$ is symmetric about the mean $\mu_{1}(F)$ if

$$
F\left(\mu_{1}+\delta\right)=1-F\left(\mu_{1}-\delta\right)
$$

for all $\delta \geq 0$.
In particular, if $F$ is symmetric, then $F\left(\mu_{1}\right)=1-F\left(\mu_{1}\right)$ or $\mu_{1}=F^{-1}(.5)=\xi_{.5}$. Accordingly, the mean and median of a symmetric distribution coincide. In terms of the p.d.f., a distribution is symmetric about its mean if

$$
f\left(\mu_{1}+\delta\right)=f\left(\mu_{1}-\delta\right), \quad \text { for all } \delta \geq 0
$$

A commonly used index of skewness (asymmetry) is

$$
\begin{equation*}
\beta_{3}=\frac{\mu_{3}^{*}}{\sigma^{3}} \tag{3.24}
\end{equation*}
$$

where $\mu_{3}^{*}$ is the third central moment of $F$. One can prove that if $F(x)$ is symmetric, then $\beta_{3}=0$. If $\beta_{3}>0$, we say that $F(x)$ is positively skewed, otherwise it is negatively skewed.

Example 3.20. Consider the binomial distribution, with p.d.f.

$$
p(x)=\binom{n}{x} p^{x}(1-p)^{n-x}, \quad x=0,1, \cdots, n
$$

In this case

$$
\begin{aligned}
\mu_{1} & =\sum_{x=0}^{n} x\binom{n}{x} p^{x}(1-p)^{n-x} \\
& =n p \sum_{x=1}^{n}\binom{n-1}{x-1} p^{x-1}(1-p)^{n-1-(x-1)} \\
& =n p \sum_{j=0}^{n-1}\binom{n-1}{j} p^{j}(1-p)^{n-1-j} \\
& =n p
\end{aligned}
$$

Indeed,

$$
\begin{aligned}
x\binom{n}{x} & =x \frac{n!}{x!(n-x)!}=\frac{n!}{(x-1)!((n-1)-(x-1))!} \\
& =n\binom{n-1}{x-1} .
\end{aligned}
$$

Similarly, we can show that

$$
\mu_{2}=n^{2} p^{2}+n p(1-p)
$$

and

$$
\mu_{3}=n p\left[n(n-3) p^{2}+3(n-1) p+1+2 p^{2}\right]
$$

The third central moment is

$$
\begin{aligned}
\mu_{3}^{*} & =\mu_{3}-3 \mu_{2} \mu_{1}+2 \mu_{1}^{3} \\
& =n p(1-p)(1-2 p)
\end{aligned}
$$

Furthermore,

$$
\begin{aligned}
V\{X\} & =\mu_{2}-\mu_{1}^{2} \\
& =n p(1-p) .
\end{aligned}
$$

Hence,

$$
\sigma=\sqrt{n p(1-p)}
$$

and the index of asymmetry is

$$
\begin{aligned}
\beta_{3} & =\frac{\mu_{3}^{*}}{\sigma_{3}}=\frac{n p(1-p)(1-2 p)}{(n p(1-p))^{3 / 2}} \\
& =\frac{1-2 p}{\sqrt{n p(1-p)}}
\end{aligned}
$$

Thus, if $p=\frac{1}{2}$, then $\beta_{3}=0$ and the distribution is symmetric. If $p<\frac{1}{2}$, the distribution is positively skewed, and it is negatively skewed if $p>\frac{1}{2}$.

In Chapter 2 we mentioned also the index of kurtosis (steepness). This is given by

$$
\begin{equation*}
\beta_{4}=\frac{\mu_{4}^{*}}{\sigma^{4}} \tag{3.25}
\end{equation*}
$$

Example 3.21. Consider the exponential c.d.f.

$$
F(x)= \begin{cases}0, & \text { if } x<0 \\ 1-e^{-x}, & \text { if } x \geq 0\end{cases}
$$

The p.d.f. is $f(x)=e^{-x}, x \geq 0$. Thus, for this distribution

$$
\begin{aligned}
& \mu_{1}=\int_{0}^{\infty} x e^{-x} d x=1 \\
& \mu_{2}=\int_{0}^{\infty} x^{2} e^{-x} d x=2 \\
& \mu_{3}=\int_{0}^{\infty} x^{3} e^{-x} d x=6 \\
& \mu_{4}=\int_{0}^{\infty} x^{4} e^{-x} d x=24
\end{aligned}
$$

Therefore,

$$
\begin{aligned}
V\{X\} & =\mu_{2}-\mu_{1}^{2}=1 \\
\sigma & =1 \\
\mu_{4}^{*} & =\mu_{4}-4 \mu_{3} \cdot \mu_{1}+6 \mu_{2} \mu_{1}^{2}-3 \mu_{1}^{4} \\
& =24-4 \times 6 \times 1+6 \times 2 \times 1-3=9 .
\end{aligned}
$$

Finally, the index of kurtosis is

$$
\beta_{4}=9
$$

### 3.2.4 Moment generating functions

The moment generating function (m.g.f.) of a distribution of $X$, is defined as a function of a real variable $t$,

$$
\begin{equation*}
M(t)=E\left\{e^{t X}\right\} \tag{3.26}
\end{equation*}
$$

$M(0)=1$ for all distributions. $M(t)$, however, may not exist for some $t \neq 0$. To be useful, it is sufficient that $M(t)$ will exist in some interval containing $t=0$.

For example, if $X$ has a continuous distribution with p.d.f.

$$
f(x)= \begin{cases}\frac{1}{b-a}, & \text { if } a \leq x \leq b, \quad a<b \\ 0, & \text { otherwise }\end{cases}
$$

then

$$
M(t)=\frac{1}{b-a} \int_{a}^{b} e^{t x} d x=\frac{1}{t(b-a)}\left(e^{t b}-e^{t a}\right)
$$

This is a differentiable function of $t$, for all $t,-\infty<t<\infty$.

On the other hand, if for $0<\lambda<\infty$,

$$
f(x)= \begin{cases}\lambda e^{-\lambda x}, & 0 \leq x<\infty \\ 0, & x<0\end{cases}
$$

then

$$
\begin{aligned}
M(t) & =\lambda \int_{0}^{\infty} e^{t x-\lambda x} d x \\
& =\frac{\lambda}{\lambda-t}, \quad t<\lambda
\end{aligned}
$$

This m.g.f. exists only for $t<\lambda$. The m.g.f. $M(t)$ is a transform of the distribution $F(x)$, and the correspondence between $M(t)$ and $F(x)$ is one-to-one. In the above example, $M(t)$ is the Laplace transform of the p.d.f. $\lambda e^{-\lambda x}$. This correspondence is often useful in identifying the distributions of some statistics, as will be shown later.

Another useful property of the m.g.f. $M(t)$ is that often we can obtain the moments of $F(x)$ by differentiating $M(t)$. More specifically, consider the $r$-th order derivative of $M(t)$. Assuming that this derivative exists, and differentiation can be interchanged with integration (or summation), then

$$
\begin{aligned}
M^{(r)}(t)=\frac{d^{r}}{d t^{r}} \int e^{t x} f(x) d x & =\int\left(\frac{d^{r}}{d t^{r}} e^{t x}\right) f(x) d x \\
& =\int x^{r} e^{t x} f(x) d x .
\end{aligned}
$$

Thus, if these operations are justified, then

$$
\begin{equation*}
\left.M^{(r)}(t)\right|_{t=0}=\int x^{r} f(x) d x=\mu_{r} . \tag{3.27}
\end{equation*}
$$

In the following sections we will illustrate the usefulness of the m.g.f.

### 3.3 Families of discrete distribution

In the present section we discuss several families of discrete distributions, and illustrate their possible application in modeling industrial phenomena.

### 3.3.1 The binomial distribution

Consider $n$ identical independent trials. In each trial the probability of "success" is fixed at some value $p$, and successive events of "success" or "failure" are independent. Such trials are called Bernoulli trials. The distribution of the number of "successes," $J_{n}$, is binomial with p.d.f.

$$
\begin{equation*}
b(j ; n, p)=\binom{n}{j} p^{j}(1-p)^{n-j}, \quad j=0,1, \cdots, n . \tag{3.28}
\end{equation*}
$$

This p.d.f. was derived in Example 5.11 as a special case.
A binomial random variable, with parameters $(n, p)$ will be designated as $B(n, p) . n$ is a given integer and $p$ belongs to the interval $(0,1)$. The collection of all such binomial distributions is called the binomial family.

The binomial distribution is a proper model whenever we have a sequence of independent binary events ( $0-1$, or "Success" and "Failure") with the same probability of "Success."

Example 3.22. We draw a random sample of $n=10$ items from a mass production line of light bulbs. Each light bulb undergoes an inspection and if it complies with the production specifications, we say that the bulb is compliant (successful event). Let $X_{i}=1$ if the $i$-th bulb is compliant and $X_{i}=0$ otherwise. If we can assume that the probability of $\left\{X_{i}=1\right\}$
is the same, $p$, for all bulbs and if the $n$ events are mutually independent, then the number of bulbs in the sample which comply with the specifications, i.e., $J_{n}=\sum_{i=1}^{n} X_{i}$, has the binomial p.d.f. $b(i ; n, p)$. Notice that if we draw a sample at random with replacement, RSWR, from a lot of size $N$, which contains $M$ compliant units, then $J_{n}$ is $B\left(n, \frac{M}{N}\right)$.

Indeed, if sampling is with replacement, the probability that the $i$-th item selected is compliant is $p=\frac{M}{N}$ for all $i=$ $1, \cdots, n$. Furthermore, selections are independent of each other.

The binomial c.d.f. will be denoted by $B(i ; n, p)$. Recall that

$$
\begin{equation*}
B(i ; n, p)=\sum_{j=0}^{i} b(j ; n, p) \tag{3.29}
\end{equation*}
$$

$i=0,1, \cdots, n$. The m.g.f. of $B(n, p)$ is

$$
\begin{align*}
M(t) & =E\left\{e^{t X}\right\} \\
& =\sum_{j=0}^{n}\binom{n}{j}\left(p e^{t}\right)^{j}(1-p)^{n-j} \\
& =\left(p e^{t}+(1-p)\right)^{n}, \quad-\infty<t<\infty \tag{3.30}
\end{align*}
$$

Notice that

$$
M^{\prime}(t)=n\left(p e^{t}+(1-p)\right)^{n-1} p e^{t}
$$

and

$$
M^{\prime \prime}(t)=n(n-1) p^{2} e^{2 t}\left(p e^{t}+(1-p)\right)^{n-2}+n p e^{t}\left(p e^{t}+(1-p)\right)^{n-1}
$$

The expected value and variance of $B(n, p)$ are

$$
\begin{equation*}
E\left\{J_{n}\right\}=n p \tag{3.31}
\end{equation*}
$$

and

$$
\begin{equation*}
V\left\{J_{n}\right\}=n p(1-p) \tag{3.32}
\end{equation*}
$$

This was shown in Example 3.20 and can be verified directly by the above formulae of $M^{\prime}(t)$ and $M^{\prime \prime}(t)$. To obtain the values of $b(i ; n, p)$ we can use R or MINITAB. For example, suppose we wish to tabulate the values of the p.d.f. $b(i ; n, p)$, and those of the c.d.f. $B(i ; n, p)$ for $n=30$ and $p=.60$. Below are R commands to generate a data frame with values as illustrated in Table 3.1.

```
< X <- data.frame(i=0:30,
    b=dbinom (x=0:30, size=30, prob=0.6),
    B=pbinom(q=0:30, size=30, prob=0.6))
< rm(X)
```

In MINITAB We first put in column $C 1$ the integers $0,1, \cdots, 30$ and put the value of $b(i ; 30, .60)$ in column $C 2$, and those of $B(i ; 30, .60)$ in $C 3$. To make MINITAB commands visible in the session window, go to Editor $>$ Enable Commands. We then type the commands:

```
MTB}>\mathrm{ Set C1
DATA> 1(0:30/1)1
DATA> End.
MTB> PDF C1 C2;
SUBC> Binomial 30 0.60.
MTB> CDF C1 C3;
SUBC> Binomial 30 0.60.
```

In Table 3.1 we present these values.

Table 3.1 Values of the p.d.f. and c.d.f. of $B(30, .6)$

| $i$ | $b(i ; 30, .6)$ | $B(i ; 30, .6)$ |
| :--- | :---: | :---: |
| 8 | 0.0002 | 0.0002 |
| 9 | 0.0006 | 0.0009 |
| 10 | 0.0020 | 0.0029 |
| 11 | 0.0054 | 0.0083 |
| 12 | 0.0129 | 0.0212 |
| 13 | 0.0269 | 0.0481 |
| 14 | 0.0489 | 0.0971 |
| 15 | 0.0783 | 0.1754 |
| 16 | 0.1101 | 0.2855 |
| 17 | 0.1360 | 0.4215 |
| 18 | 0.1474 | 0.5689 |
| 19 | 0.1396 | 0.7085 |
| 20 | 0.1152 | 0.8237 |
| 21 | 0.0823 | 0.9060 |
| 22 | 0.0505 | 0.9565 |
| 23 | 0.0263 | 0.9828 |
| 24 | 0.0115 | 0.9943 |
| 25 | 0.0041 | 0.9985 |
| 26 | 0.0012 | 0.9997 |
| 27 | 0.0003 | 1.0000 |

An alternative option is to use the pull-down window.
After tabulating the values of the c.d.f. we can obtain the quantiles (or fractiles) of the distribution. Recall that in the discrete case, the $p$-th quantile of a random variable $X$ is

$$
x_{p}=\text { smallest } \quad x \quad \text { such that } \quad F(x) \geq p
$$

Thus, from Table 3.1 we find that the lower quartile, the median and upper quartile of $B(30, .6)$ are $Q_{1}=16, M_{e}=18$ and $Q_{3}=20$. These values can also be obtained directly with R code

```
> qbinom(p=0.5, size=30, prob=0.6)
```

or with MINITAB commands

## MTB $>\operatorname{InvCDF} .5 k 1$;

SUBC $>$ Binomial 30 .6.

The value of the median is stored in the constant $k 1$.
In Figure 3.5 we present the p.d.f. of three binomial distributions, with $n=50$ and $p=.25, .50$ and .75 . We see that if $p=.25$, the p.d.f. is positively skewed. When $p=.5$, it is symmetric, and when $p=.75$, it is negatively skewed. This is in accordance with the index of skewness $\beta_{3}$, which was presented in Example 3.20.

### 3.3.2 The hypergeometric distribution

Let $J_{n}$ denote the number of units, in a RSWOR of size $n$, from a population of size $N$, having a certain property. The number of population units before sampling having this property is $M$. The distribution of $J_{n}$ is called the hypergeometric


Figure 3.5 p.d.f. of $B(50, p), p=.25, .50, .75$ (MINITAB)
distribution. We denote a random variable having such a distribution by $H(N, M, n)$. The p.d.f. of $J_{n}$ is

$$
\begin{equation*}
h(j ; N, M, n)=\frac{\binom{M}{j}\binom{N-M}{n-j}}{\binom{N}{n}}, \quad j=0, \cdots, n \tag{3.33}
\end{equation*}
$$

This formula was shown already in Section 3.1.4.
The c.d.f. of $H(N, M, n)$ will be designated by $H(j ; N, M, n)$. In Table 3.2 we present the p.d.f. and c.d.f. of $H(75,15,10)$.
In Figure 3.6 we show the p.d.f. of $H(500,350,100)$.
The expected value and variance of $H(N, M, n)$ are:

$$
\begin{equation*}
E\left\{J_{n}\right\}=n \cdot \frac{M}{N} \tag{3.34}
\end{equation*}
$$

and

$$
\begin{equation*}
V\left\{J_{n}\right\}=n \cdot \frac{M}{N} \cdot\left(1-\frac{M}{N}\right)\left(1-\frac{n-1}{N-1}\right) \tag{3.35}
\end{equation*}
$$

Notice that when $n=N$, the variance of $J_{n}$ is $V\left\{J_{N}\right\}=0$. Indeed, if $n=N, J_{N}=M$, which is not a random quantity. Derivations of these formulae are given in Section 5.2.2. There is no simple expression for the m.g.f.

Table 3.2 The p.d.f. and c.d.f. of $H(75,15,10)$

| $j$ | $h(j ; 75,15,10)$ | $H(j ; 75,15,10)$ |
| :---: | :---: | :---: |
| 0 | 0.0910 | 0.0910 |
| 1 | 0.2675 | 0.3585 |
| 2 | 0.3241 | 0.6826 |
| 3 | 0.2120 | 0.8946 |
| 4 | 0.0824 | 0.9770 |
| 5 | 0.0198 | 0.9968 |
| 6 | 0.0029 | 0.9997 |
| 7 | 0.0003 | 1.0000 |



Figure 3.6 The p.d.f. $h(i ; 500,350,100)$

Table 3.3 The p.d.f. of $H(500,350,20)$ and $B(20,0.7)$

| $i$ | $h(i ; 500,350,20)$ | $b(i ; 20,0.7)$ |
| :--- | :---: | :---: |
| 5 | 0.00003 | 0.00004 |
| 6 | 0.00016 | 0.00022 |
| 7 | 0.00082 | 0.00102 |
| 8 | 0.00333 | 0.00386 |
| 9 | 0.01093 | 0.01202 |
| 10 | 0.02928 | 0.03082 |
| 11 | 0.06418 | 0.06537 |
| 12 | 0.11491 | 0.11440 |
| 13 | 0.16715 | 0.16426 |
| 14 | 0.19559 | 0.19164 |
| 15 | 0.18129 | 0.17886 |
| 16 | 0.12999 | 0.13042 |
| 17 | 0.06949 | 0.07160 |
| 18 | 0.02606 | 0.02785 |
| 19 | 0.00611 | 0.00684 |
| 20 | 0.00067 | 0.00080 |

If the sample size $n$ is small relative to $N$, i.e., $n / N \ll 0.1$, the hypergeometric p.d.f. can be approximated by that of the binomial $B\left(n, \frac{M}{N}\right)$. In Table 3.3 we compare the p.d.f. of $H(500,350,20)$ to that of $B(20,0.7)$.

The expected value and variance of the binomial and the hypergeometric distributions are compared in Table 3.4. We see that the expected values have the same formula, but that the variance formulae differ by the correction factor $(N-n) /(N-1)$ which becomes 1 when $n=1$ and 0 when $n=N$.

Table 3.4 The expected value and variance of the hypergeometric and binomial distribution

|  | $H(a ; N, M, n)$ | $B\left(n, \frac{M}{N}\right)$ |
| :--- | :---: | :---: |
| Hypergeometric | Binomial |  |
| Expected | $n \frac{M}{N}$ | $n \frac{M}{N}$ |
| Value | $n \frac{M}{N}\left(1-\frac{M}{N}\right)\left(1-\frac{n-1}{N-1}\right)$ | $n \frac{M}{N}\left(1-\frac{M}{N}\right)$ |

Example 3.23. At the end of a production day, printed circuit boards (PCB) soldered by the wave soldering process are subjected to sampling audit. A RSWOR of size $n$ is drawn from the lot, which consists of all the PCB's produced on that day. If the sample has any defective PCB, another RSWOR of size $2 n$ is drawn from the lot. If there are more than three defective boards in the combined sample, the lot is sent for rectification, in which every PCB is inspected. If the lot consists of $N=100$ PCB's, and the number of defective ones is $M=5$, what is the probability that the lot will be rectified, when $n=10$ ?

Let $J_{1}$ be the number of defective items in the first sample. If $J_{1}>3$, then the lot is rectified without taking a second sample. If $J_{1}=1,2$ or 3 , a second sample is drawn. Thus, if $R$ denotes the event "the lot is sent for rectification,"

$$
\begin{aligned}
& \operatorname{Pr}\{R\}=1-H(3 ; 100,5,10) \\
&+\sum_{i=1}^{3} h(i ; 100,5,10) \cdot[1-H(3-i ; 90,5-i, 20) \\
&=0.00025+0.33939 \times 0.03313 \\
&+0.07022 \times 0.12291 \\
&+0.00638 \times 0.397=0.0227 .
\end{aligned}
$$

### 3.3.3 The Poisson distribution

A third discrete distribution that plays an important role in quality control is the Poisson distribution, denoted by $P(\lambda)$. It is sometimes called the distribution of rare events, since it is used as an approximation to the Binomial distribution when the sample size, $n$, is large and the proportion of defectives, $p$, is small. The parameter $\lambda$ represents the "rate" at which defectives occur, that is, the expected number of defectives per time interval or per sample. The Poisson probability distribution function is given by the formula

$$
\begin{equation*}
p(j ; \lambda)=\frac{e^{-\lambda} \lambda^{j}}{j!}, \quad j=0,1,2, \cdots \tag{3.36}
\end{equation*}
$$

and the corresponding c.d.f. is

$$
\begin{equation*}
P(j ; \lambda)=\sum_{i=0}^{j} p(i ; \lambda), \quad j=0,1,2, \cdots \tag{3.37}
\end{equation*}
$$

Example 3.24. Suppose that a machine produces aluminum pins for airplanes. The probability $p$ that a single pin emerges defective is small, say, $p=.002$. In one hour, the machine makes $n=1000$ pins (considered here to be a random sample of pins). The number of defective pins produced by the machine in one hour has a Binomial distribution with a mean of $\mu=n p=1000(.002)=2$, so the rate of defective pins for the machine is $\lambda=2$ pins per hour. In this case, the Binomial

Table 3.5 Binomial distributions for $n p=2$ and the Poisson distribution with $\lambda=2$

|  |  | Binomial |  |  | Poisson |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $n=20$ | $n=40$ | $n=100$ |  | $n=1000$ |
| $k$ | $p=0.1$ | $p=0.05$ | $p=0.02$ | $p=.002$ | $\lambda=2$ |
| 0 | 0.121577 | 0.128512 | 0.132620 | 0.135065 | 0.135335 |
| 1 | 0.270170 | 0.270552 | 0.270652 | 0.270670 | 0.270671 |
| 2 | 0.285180 | 0.277672 | 0.273414 | 0.270942 | 0.270671 |
| 3 | 0.190120 | 0.185114 | 0.182276 | 0.180628 | 0.180447 |
| 4 | 0.089779 | 0.090122 | 0.090208 | 0.090223 | 0.090224 |
| 5 | 0.031921 | 0.034151 | 0.035347 | 0.036017 | 0.036089 |
| 6 | 0.008867 | 0.010485 | 0.011422 | 0.011970 | 0.012030 |
| 7 | 0.001970 | 0.002680 | 0.003130 | 0.003406 | 0.003437 |
| 8 | 0.000356 | 0.000582 | 0.000743 | 0.000847 | 0.000859 |
| 9 | 0.000053 | 0.000109 | 0.000155 | 0.000187 | 0.000191 |

probabilities are very close to the Poisson probabilities. This approximation is illustrated in Table 3.5 , by considering processes which produce defective items at a rate of $\lambda=2$ parts per hour, based on various sample sizes. In Exercise [3.46] the student is asked to prove that the binomial p.d.f. converges to that of the Poisson with mean $\lambda$ when $n \rightarrow \infty$, $p \rightarrow 0$ but $n p \rightarrow \lambda$.

The m.g.f. of the Poisson distribution is

$$
\begin{align*}
M(t) & =e^{-\lambda} \sum_{j=0}^{\infty} e^{t j} \frac{\lambda^{j}}{j!} \\
& =e^{-\lambda} \cdot e^{\lambda e^{t}}=e^{-\lambda\left(1-e^{t}\right)}, \quad-\infty<t<\infty \tag{3.38}
\end{align*}
$$

Thus,

$$
\begin{aligned}
M^{\prime}(t) & =\lambda M(t) e^{t} \\
M^{\prime \prime}(t) & =\lambda^{2} M(t) e^{2 t}+\lambda M(t) e^{t} \\
& =\left(\lambda^{2} e^{2 t}+\lambda e^{t}\right) M(t)
\end{aligned}
$$

Hence, the mean and variance of the Poisson distribution are

$$
\mu=E\{X\}=\lambda
$$

and

$$
\sigma^{2}=V\{X\}=\lambda
$$

The Poisson distribution is used not only as an approximation to the Binomial. It is a useful model for describing the number of "events" occurring in a unit of time (or area, volume, etc.) when those events occur "at random." The rate at which these events occur is denoted by $\lambda$. An example of a Poisson random variable is the number of decaying atoms, from a radioactive substance, detected by a Geiger counter in a fixed period of time. If the rate of detection is 5 per second, then the number of atoms detected in a second has a Poisson distribution with mean $\lambda=5$. The number detected in 5 seconds, however, will have a Poisson distribution with $\lambda=25$. A rate of 5 per second equals a rate of 25 per 5 seconds. Other examples of Poisson random variables include:

1. The number of blemishes found in a unit area of a finished surface (ceramic plate).
2. The number of customers arriving at a store in one hour.
3. The number of defective soldering points found on a circuit board.

The p.d.f., c.d.f. and quantiles of the Poisson distribution can be computed using R, MINITAB or JMP. In Figure 3.7 we illustrate the p.d.f. for three values of $\lambda$.


Figure 3.7 Poisson p.d.f. $\lambda=5,10,15$

### 3.3.4 The geometric and negative binomial distributions

Consider a sequence of independent trials, each one having the same probability for "Success," say, $p$. Let $N$ be a random variable which counts the number of trials until the first "Success" is realized, including the successful trial. $N$ may assume positive integer values with probabilities

$$
\begin{equation*}
\operatorname{Pr}\{N=n\}=p(1-p)^{n-1}, \quad n=1,2, \cdots \tag{3.40}
\end{equation*}
$$

This probability function is the p.d.f. of the geometric distribution.
Let $g(n ; p)$ designate the p.d.f. The corresponding c.d.f. is

$$
G(n ; p)=1-(1-p)^{n}, \quad n=1,2, \cdots
$$

From this we obtain that the $\alpha$-quantile $(0<\alpha<1)$ is given by

$$
N_{\alpha}=\left[\frac{\log (1-\alpha)}{\log (1-p)}\right]+1
$$

where $[x]$ designates the integer part of $x$.

The expected value and variance of the geometric distribution are

$$
E\{N\}=\frac{1}{p}
$$

and

$$
\begin{equation*}
V\{N\}=\frac{1-p}{p^{2}} \tag{3.41}
\end{equation*}
$$

Indeed, the m.g.f. of the geometric distribution is

$$
\begin{align*}
M(t) & =p e^{t} \sum_{j=0}^{\infty}\left(e^{t}(1-p)\right)^{j} \\
& =\frac{p e^{t}}{1-e^{t}(1-p)}, \quad \text { if } t<-\log (1-p) \tag{3.42}
\end{align*}
$$

Thus, for $t<-\log (1-p)$,

$$
M^{\prime}(t)=\frac{p e^{t}}{\left(1-e^{t}(1-p)\right)^{2}}
$$

and

$$
M^{\prime \prime}(t)=\frac{p e^{t}}{\left(1-e^{t}(1-p)\right)^{2}}+\frac{2 p(1-p) e^{2 t}}{\left(1-e^{t}(1-p)\right)^{3}}
$$

Hence

$$
\begin{align*}
& \mu_{1}=M^{\prime}(0)=\frac{1}{p} \\
& \mu_{2}=M^{\prime \prime}(0)=\frac{2-p}{p^{2}} \tag{3.43}
\end{align*}
$$

and the above formulae of $E\{X\}$ and $V\{X\}$ are obtained.
The geometric distribution is applicable in many problems. We illustrate one such application in the following example.

Example 3.25. An insertion machine stops automatically if there is a failure in handling a component during an insertion cycle. A cycle starts immediately after the insertion of a component and ends at the insertion of the next component. Suppose that the probability of stopping is $p=10^{-3}$ per cycle. Let $N$ be the number of cycles until the machine stops. It is assumed that events at different cycles are mutually independent. Thus $N$ has a geometric distribution and $E\{N\}=1,000$. We expect a run of 1,000 cycles between consecutive stopping. The number of cycles, $N$, however, is a random variable with standard deviation of $\sigma=\left(\frac{1-p}{p^{2}}\right)^{1 / 2}=999.5$. This high value of $\sigma$ indicates that we may see very short runs and also long ones. Indeed, for $\alpha=0.5$ the quantiles of $N$ are, $N_{.05}=52$ and $N_{.95}=2995$.

The number of failures until the first success, $N-1$, has a shifted geometric distribution, which is a special case of the family of Negative-Binomial distribution.

We say that a non-negative integer valued random variable $X$ has a negative-binomial distribution, with parameters $(p, k)$, where $0<p<1$ and $k=1,2, \cdots$, if its p.d.f. is

$$
\begin{equation*}
g(j ; p, k)=\binom{j+k-1}{k-1} p^{k}(1-p)^{j} \tag{3.44}
\end{equation*}
$$

$j=0,1, \cdots$. The shifted geometric distribution is the special case of $k=1$.
A more general version of the negative-binomial distribution can be formulated, in which $k-1$ is replaced by a positive real parameter. A random variable having the above negative-binomial will be designated by $N B(p, k)$. The $N B(p, k)$


Figure 3.8 p.d.f. of $N B(p, 5)$ with $p=0.10,0.20$
represents the number of failures observed until the $k$-th success. The expected value and variance of $N B(p, k)$ are:

$$
\begin{equation*}
E\{X\}=k \frac{1-p}{p} \tag{3.45}
\end{equation*}
$$

and

$$
V\{X\}=k \frac{1-p}{p^{2}}
$$

In Figure 3.8 we present the p.d.f. of $N B(p, k)$. The negative binomial distributions have been applied as a model of the distribution for the periodic demand of parts in inventory theory.

### 3.4 Continuous distributions

### 3.4.1 The uniform distribution on the interval $(a, b), a<b$

We denote a random variable having this distribution by $U(a, b)$. The p.d.f. is given by

$$
f(x ; a, b)= \begin{cases}1 /(b-a), & a \leq x \leq b  \tag{3.46}\\ 0, & \text { elsewhere }\end{cases}
$$

and the c.d.f. is

$$
F(x ; a, b)= \begin{cases}0, & \text { if } x<a  \tag{3.47}\\ (x-a) /(b-a), & \text { if } a \leq x<b \\ 1, & \text { if } b \leq x\end{cases}
$$

The expected value and variance of $U(a, b)$ are

$$
\mu=(a+b) / 2
$$

and

$$
\sigma^{2}=(b-a)^{2} / 12
$$

The $p$-th fractile is $x_{p}=a+p(b-a)$.
To verify the formula for $\mu$, we set

$$
\begin{aligned}
\mu & =\frac{1}{b-a} \int_{a}^{b} x d x=\frac{1}{b-a}\left|\frac{1}{2} x^{2}\right|_{a}^{b}=\frac{1}{2(b-a)}\left(b^{2}-a^{2}\right) \\
& =\frac{a+b}{2}
\end{aligned}
$$

Similarly,

$$
\begin{aligned}
\mu_{2} & =\frac{1}{b-a} \int_{a}^{b} x^{2} d x=\frac{1}{b-a}\left|\frac{1}{3} x^{3}\right|_{a}^{b} \\
& =\frac{1}{3(b-a)}\left(b^{3}-a^{3}\right)=\frac{1}{3}\left(a^{2}+a b+b^{2}\right)
\end{aligned}
$$

Thus,

$$
\begin{aligned}
\sigma^{2} & =\mu_{2}-\mu_{1}^{2}=\frac{1}{3}\left(a^{2}+a b+b^{2}\right)-\frac{1}{4}\left(a^{2}+2 a b+b^{2}\right) \\
& =\frac{1}{12}\left(4 a^{2}+4 a b+4 b^{2}-3 a^{2}-6 a b-3 b^{2}\right) \\
& =\frac{1}{12}(b-a)^{2} .
\end{aligned}
$$

We can get these moments also from the m.g.f., which is

$$
M(t)=\frac{1}{t(b-a)}\left(e^{t b}-e^{t a}\right), \quad-\infty<t<\infty
$$

Moreover, for values of $t$ close to 0

$$
M(t)=1+\frac{1}{2} t(b+a)+\frac{1}{6} t^{2}\left(b^{2}+a b+a^{2}\right)+\cdots .
$$

### 3.4.2 The normal and log-normal distributions

### 3.4.2.1 The normal distribution

The Normal or Gaussian distribution denoted by $N(\mu, \sigma)$, occupies a central role in statistical theory. Its density function (p.d.f.) is given by the formula

$$
\begin{equation*}
n(x ; \mu, \sigma)=\frac{1}{\sigma \sqrt{2 \pi}} \exp \left\{-\frac{1}{2 \sigma^{2}}(x-\mu)^{2}\right\} \tag{3.49}
\end{equation*}
$$

This p.d.f. is symmetric around the location parameter, $\mu . \sigma$ is a scale parameter. The m.g.f. of $N(0,1)$ is

$$
\begin{align*}
M(t) & =\frac{1}{\sqrt{2 \pi}} e^{t x-\frac{1}{2} x^{2}} d x \\
& =\frac{e^{t^{2} / 2}}{\sqrt{2 \pi}} \int_{-\infty}^{\infty} e^{-\frac{1}{2}\left(x^{2}-2 t x+t^{2}\right)} d x  \tag{3.50}\\
& =e^{t^{2} / 2}
\end{align*}
$$

Indeed, $\frac{1}{\sqrt{2 \pi}} \exp \left\{-\frac{1}{2}(x-t)^{2}\right\}$ is the p.d.f. of $N(t, 1)$. Furthermore,

$$
\begin{aligned}
M^{\prime}(t) & =t M(t) \\
M^{\prime \prime}(t) & =t^{2} M(t)+M(t)=\left(1+t^{2}\right) M(t) \\
M^{\prime \prime \prime}(t) & =\left(t+t^{3}\right) M(t)+2 t M(t) \\
& =\left(3 t+t^{3}\right) M(t) \\
M^{(4)}(t) & =\left(3+6 t^{2}+t^{4}\right) M(t) .
\end{aligned}
$$

Thus, by substituting $t=0$ we obtain that

$$
\begin{array}{r}
E\{N(0,1)\}=0 \\
V\{N(0,1)\}=1  \tag{3.51}\\
\mu_{3}^{*}=0 \\
\mu_{4}^{*}=3
\end{array}
$$

To obtain the moments in the general case of $N\left(\mu, \sigma^{2}\right)$, we write $X=\mu+\sigma N(0,1)$. Then

$$
\begin{aligned}
E\{X\} & =E\{\mu+\sigma N(0,1)\} \\
& =\mu+\sigma E\{N(0,1)\}=\mu \\
V\{X\} & =E\left\{(X-\mu)^{2}\right\}=\sigma^{2} E\left\{N^{2}(0,1)\right\}=\sigma^{2} \\
\mu_{3}^{*} & =E\left\{(X-\mu)^{3}\right\}=\sigma^{3} E\left\{N^{3}(0,1)\right\}=0 \\
\mu_{4}^{*} & =E\left\{(X-\mu)^{4}\right\}=\sigma^{4} E\left\{N^{4}(0,1)\right\}=3 \sigma^{4}
\end{aligned}
$$

Thus, the index of kurtosis in the normal case is $\beta_{4}=3$.
The graph of the p.d.f. $n(x ; \mu, \sigma)$ is a symmetric bell-shaped curve that is centered at $\mu$ (shown in Figure 3.9). The spread of the density is determined by the variance $\sigma^{2}$ in the sense that most of the area under the curve (in fact, $99.7 \%$ of the area) lies between $\mu-3 \sigma$ and $\mu+3 \sigma$. Thus, if $X$ has a normal distribution with mean $\mu=25$ and standard deviation $\sigma=2$, the probability is .997 that the observed value of $X$ will fall between 19 and 31 .

Areas (that is, probabilities) under the normal p.d.f. are found in practice using a table or appropriate software like MINITAB. Since it is not practical to have a table for each pair of parameters $\mu$ and $\sigma$, we use the standardized form of the normal random variable. A random variable $Z$ is said to have a standard normal distribution if it has a normal distribution with mean zero and variance one. The standard normal density function is $\phi(x)=n(x ; 0,1)$ and the standard cumulative distribution function is denoted by $\Phi(x)$. This function is also called the standard normal integral, that is,

$$
\begin{equation*}
\Phi(x)=\int_{-\infty}^{x} \phi(t) d t=\int_{-\infty}^{x} \frac{1}{\sqrt{2 \pi}} e^{-\frac{1}{2} t^{2}} d t \tag{3.52}
\end{equation*}
$$

The c.d.f., $\Phi(x)$, represents the area over the $x$-axis under the standard normal p.d.f. to the left of the value $x$ (see Figure 3.10).

If we wish to determine the probability that a standard normal random variable is less than 1.5 , for example, we use R code
$>\operatorname{pnorm}(q=1.5$, mean $=0, s d=1)$
or the MINITAB commands

```
MTB> CDF 1.5;
SUBC> NORMAL 0 1.
```



Figure 3.9 The p.d.f. of $N(\mu, \sigma), \mu=10, \sigma=1,2,3$


Figure 3.10 Standard normal c.d.f.


Figure 3.11 The symmetry of the normal distribution (MINITAB)
We find that $\operatorname{Pr}\{Z \leq 1.5\}=\Phi(1.5)=0.9332$. To obtain the probability that $Z$ lies between .5 and 1.5 we first find the probability that $Z$ is less than 1.5 , then subtract from this number the probability that $Z$ is less than .5. This yields

$$
\begin{aligned}
\operatorname{Pr}\{.5<Z<1.5\} & =\operatorname{Pr}\{Z<1.5\}-\operatorname{Pr}\{Z<.5\} \\
& =\Phi(1.5)-\Phi(.5)=.9332-.6915=.2417 .
\end{aligned}
$$

Many tables of the normal distribution do not list values of $\Phi(x)$ for $x<0$. This is because the normal density is symmetric about $x=0$, and we have the relation

$$
\begin{equation*}
\Phi(-x)=1-\Phi(x), \quad \text { for all } \quad x . \tag{3.53}
\end{equation*}
$$

Thus, to compute the probability that $Z$ is less than -1 , for example, we write

$$
\operatorname{Pr}\{Z<-1\}=\Phi(-1)=1-\Phi(1)=1-.8413=.1587 \text { (see Figure 3.11) } \text {. }
$$

The $\mathbf{p}$-th quantile (percentile of fractile) of the standard normal distribution is the number $z_{p}$ that satisfies the statement

$$
\begin{equation*}
\Phi\left(z_{p}\right)=\operatorname{Pr}\left\{Z \leq z_{p}\right\}=p . \tag{3.54}
\end{equation*}
$$

If $X$ has a normal distribution with mean $\mu$ and standard deviation $\sigma$, we denote the $p$-th fractile of the distribution by $x_{p}$. We can show that $x_{p}$ is related to the standard normal quantile by

$$
x_{p}=\mu+z_{p} \sigma .
$$

The $p$-th fractile of the normal distribution can be obtained by using R code

```
> qnorm(p=0.95, mean=0, sd=1)
```

or the MINITAB command

```
MTB> InvCDF 0.95;
SUBC> Normal 0.0 1.0.
```


## 74 Modern Industrial Statistics

In this command we used $p=0.95$. The printed result is $z_{.95}=1.6449$. We can use any value of $\mu$ and $\sigma$ in the subcommand. Thus, for $\mu=10$ and $\sigma=1.5$

$$
x_{.95}=10+z_{.95} \times \sigma=12.4673
$$

Now suppose that $X$ is a random variable having a normal distribution with mean $\mu$ and variance $\sigma^{2}$. That is, $X$ has a $N(\mu, \sigma)$ distribution. We define the standardized form of $X$ as

$$
Z=\frac{X-\mu}{\sigma}
$$

By subtracting the mean from $X$ and then dividing by the standard deviation, we transform $X$ to a standard normal random variable. (That is, $Z$ has expected value zero and standard deviation one.) This will allow us to use the standard normal table to compute probabilities involving $X$. Thus, to compute the probability that $X$ is less than $a$, we write

$$
\begin{aligned}
\operatorname{Pr}\{X \leq a\} & =\operatorname{Pr}\left\{\frac{X-\mu}{\sigma}<\frac{a-\mu}{\sigma}\right\} \\
& =\operatorname{Pr}\left\{Z<\frac{a-\mu}{\sigma}\right\}=\Phi\left(\frac{a-\mu}{\sigma}\right)
\end{aligned}
$$

Example 3.26. Let $X$ represent the length (with cap) of a randomly selected aluminum pin. Suppose we know that $X$ has a normal distribution with mean $\mu=60.02$ and standard deviation $\sigma=0.048[\mathrm{~mm}]$. What is the probability that the length with cap of a randomly selected pin will be less than 60.1 [mm]? Using R

```
> pnorm(q=60.1, mean=60.02, sd=0.048, lower.tail=TRUE)
```

or the MINITAB command

```
MTB> CDF 60.1;
```

SUBC $>$ Normal 60.02 0.048.
we obtain $\operatorname{Pr}\{X \leq 60.1\}=0.9522$. If we have to use the table of $\Phi(Z)$, we write

$$
\begin{aligned}
\operatorname{Pr}\{X \leq 60.1\} & =\Phi\left(\frac{60.1-60.02}{0.048}\right) \\
& =\Phi(1.667)=0.9522
\end{aligned}
$$

Continuing with the example, consider the following question: If a pin is considered "acceptable" when its length is between 59.9 and 60.1 mm , what proportion of pins is expected to be rejected? To answer this question, we first compute the probability of accepting a single pin. This is the probability that $X$ lies between 59.9 and 60.1 , that is,

$$
\begin{aligned}
\operatorname{Pr}\{50.9<X<60.1\} & =\Phi\left(\frac{60.1-60.02}{0.048}\right)-\Phi\left(\frac{59.9-60.02}{0.048}\right) \\
& =\Phi(1.667)-\Phi(-2.5) \\
& =.9522-0.0062=0.946
\end{aligned}
$$

Thus, we expect that $94.6 \%$ of the pins will be accepted, and that $5.4 \%$ of them will be rejected.

### 3.4.2.2 The log-normal distribution

A random variable $X$ is said to have a log-normal distribution, $L N\left(\mu, \sigma^{2}\right)$, if $Y=\log X$ has the normal distribution $N\left(\mu, \sigma^{2}\right)$.

The log-normal distribution has been applied to model distributions of strength variables, like the tensile strength of fibers (see Chapter 2), the compressive strength of concrete cubes, etc. It has also been used for random quantities of pollutants in water or air, and other phenomena with skewed distributions.

The p.d.f. of $L N(\mu, \sigma)$ is given by the formula

$$
f\left(x ; \mu, \sigma^{2}\right)= \begin{cases}\frac{1}{\sqrt{2 \pi} \sigma x} \exp \left\{-\frac{1}{2 \sigma^{2}}(\ln x-\mu)^{2}\right\}, & 0<x<\infty  \tag{3.55}\\ 0, & x \leq 0 .\end{cases}
$$

The c.d.f. is expressed in terms of the standard normal integral as

$$
F(x)= \begin{cases}0, & x \leq 0  \tag{3.56}\\ \Phi\left(\frac{\ln x-\mu}{\sigma}\right), & 0<x<\infty\end{cases}
$$

The expected value and variance of $L N(\mu, \sigma)$ are

$$
E\{X\}=e^{\mu+\sigma^{2} / 2}
$$

and

$$
\begin{equation*}
V\{X\}=e^{2 \mu+\sigma^{2}}\left(e^{\sigma^{2}}-1\right) . \tag{3.57}
\end{equation*}
$$

One can show that the third central moment of $L N\left(\mu, \sigma^{2}\right)$ is

$$
\mu_{3}^{*}=e^{3 \mu+\frac{3}{2} \sigma^{2}}\left(e^{3 \sigma^{2}}-3 e^{\sigma^{2}}+2\right) .
$$

Hence, the index of skewness of this distribution is

$$
\begin{equation*}
\beta_{3}=\frac{\mu_{3}^{*}}{\sigma^{3}}=\frac{e^{3 \sigma^{2}}-3 e^{\sigma^{2}}+2}{\left(e^{\sigma^{2}}-1\right)^{3 / 2}} . \tag{3.58}
\end{equation*}
$$

It is interesting that the index of skewness does not depend on $\mu$, and is positive for all $\sigma^{2}>0$. This index of skewness grows very fast as $\sigma^{2}$ increases. This is shown in Figure 3.12.

### 3.4.3 The exponential distribution

We designate this distribution by $E(\beta)$. The p.d.f. of $E(\beta)$ is given by the formula

$$
f(x ; \beta)= \begin{cases}0, & \text { if } x<0  \tag{3.59}\\ (1 / \beta) e^{-x / \beta}, & \text { if } x \geq 0\end{cases}
$$

where $\beta$ is a positive parameter, that is, $0<\beta<\infty$. In Figure 3.13 we present these p.d.f.'s for various values of $\beta$.
The corresponding c.d.f. is

$$
F(x ; \beta)= \begin{cases}0, & \text { if } x<0  \tag{3.60}\\ 1-e^{-x / \beta}, & \text { if } x \geq 0\end{cases}
$$

The expected value and the variance of $E(\beta)$ are

$$
\mu=\beta,
$$



Figure 3.12 The index of skewness of $\operatorname{LN}(\mu, \sigma)$


Figure 3.13 The p.d.f. of $E(\beta), \beta=1,2,3$
and

$$
\sigma^{2}=\beta^{2}
$$

Indeed,

$$
\mu=\frac{1}{\beta} \int_{0}^{\infty} x e^{-x / \beta} d x
$$

Making the change of variable to $y=x / \beta, d x=\beta d y$, we obtain

$$
\begin{aligned}
\mu & =\beta \int_{0}^{\infty} y e^{-y} d y \\
& =\beta
\end{aligned}
$$

Similarly

$$
\begin{aligned}
\mu_{2} & =\frac{1}{\beta} \int_{0}^{\infty} x^{2} e^{-x / \beta} d x=\beta^{2} \int_{0}^{\infty} y^{2} e^{-y} d y \\
& =2 \beta^{2}
\end{aligned}
$$

Hence,

$$
\sigma^{2}=\beta^{2}
$$

The $p$-th quantile is $x_{p}=-\beta \ln (1-p)$.
The exponential distribution is related to the Poisson model in the following way: If the number of events occurring in a period of time follows a Poisson distribution with rate $\lambda$, then the time between occurrences of events has an exponential distribution with parameter $\beta=1 / \lambda$. The exponential model can also be used to describe the lifetime (i.e. time to failure) of certain electronic systems. For example, if the mean life of a system is 200 hours, then the probability that it will work at least 300 hours without failure is

$$
\begin{aligned}
\operatorname{Pr}\{X \geq 300\} & =1-\operatorname{Pr}\{X<300\} \\
& =1-F(300)=1-\left(1-e^{-300 / 200}\right)=0.223
\end{aligned}
$$

The exponential distribution is positively skewed, and its index of skewness is

$$
\beta_{3}=\frac{\mu_{3}^{*}}{\sigma^{3}}=2
$$

irrespective of the value of $\beta$. We have seen before that the kurtosis index is $\beta_{4}=9$.

### 3.4.4 The gamma and Weibull distributions

Two important distributions for studying the reliability and failure rates of systems are the gamma and the Weibull distributions. We will need these distributions in our study of reliability methods (Chapter 14). These distributions are discussed here as further examples of continuous distributions.

Suppose we use in a manufacturing process a machine which mass-produces a particular part. In a random manner, it produces defective parts at a rate of $\lambda$ per hour. The number of defective parts produced by this machine in a time period $[0, t]$ is a random variable $X(t)$ having a Poisson distribution with mean $\lambda t$, that is,

$$
\begin{equation*}
\operatorname{Pr}\{X(t)=j\}=(\lambda t)^{j} e^{-(\lambda t)} / j!, \quad j=0,1,2, \cdots \tag{3.61}
\end{equation*}
$$

Suppose we wish to study the distribution of the time until the $k$-th defective part is produced. Call this continuous random variable $Y_{k}$. We use the fact that the $k$-th defect will occur before time $t$ (i.e., $Y_{k} \leq t$ ) if and only if at least $k$ defects occur
up to time $t$ (i.e., $X(t) \geq k$ ). Thus the c.d.f. for $Y_{k}$ is

$$
\begin{align*}
G(t ; k, \lambda) & =\operatorname{Pr}\left\{Y_{k} \leq t\right\} \\
& =\operatorname{Pr}\{X(t) \geq k\} \\
& =1-\sum_{j=0}^{k-1}(\lambda t)^{j} e^{-\lambda t} / j!. \tag{3.62}
\end{align*}
$$

The corresponding p.d.f. for $Y_{k}$ is

$$
\begin{equation*}
g(t ; k, \lambda)=\frac{\lambda^{k}}{(k-1)!} t^{k-1} e^{-\lambda t}, \quad \text { for } \quad t \geq 0 \tag{3.63}
\end{equation*}
$$

This p.d.f. is a member of a general family of distributions which depend on two parameters, $v$ and $\beta$, and are called the gamma distributions $G(\nu, \beta)$. The p.d.f. of a gamma distribution $G(\nu, \beta)$ is

$$
g(x ; v, \beta)= \begin{cases}\frac{1}{\beta \gamma \Gamma(\nu)} x^{\nu-1} e^{-x / \beta}, & x \geq 0  \tag{3.64}\\ 0, & x<0\end{cases}
$$

In R function pgamma computes c .d.f of a gamma distribution having $v=$ shape and $\beta=$ scale

```
> pgamma(q=1, shape=1, scale=1)
```

[1] 0.6321206
where $0<v, \beta<\infty, \Gamma(v)$ is called the gamma function of $v$ and is defined as the integral

$$
\begin{equation*}
\Gamma(v)=\int_{0}^{\infty} x^{\nu-1} e^{-x} d x, \quad v>0 . \tag{3.65}
\end{equation*}
$$

The gamma function satisfies the relationship

$$
\begin{equation*}
\Gamma(v)=(v-1) \Gamma(v-1), \quad \text { for all } v>1 \tag{3.66}
\end{equation*}
$$

Hence, for every positive integer $k, \Gamma(k)=(k-1)$ !. Also, $\Gamma\left(\frac{1}{2}\right)=\sqrt{\pi}$. We note also that the exponential distribution, $E(\beta)$, is a special case of the gamma distribution with $v=1$. Some gamma p.d.f.'s are presented in Figure 3.14. The value of $\Gamma(\nu)$ can be computed in R by the following commands which compute $\Gamma(5)$. Generally, replace 5 in line 2 by $\nu$.
> gamma (5)
[1] 24
The expected value and variance of the gamma distribution $G(v, \beta)$ are, respectively,

$$
\mu=\nu \beta,
$$

and

$$
\sigma^{2}=\nu \beta^{2} .
$$

To verify these formulae we write

$$
\begin{aligned}
\mu & =\frac{1}{\beta^{\nu} \Gamma(v)} \int_{0}^{\infty} x \cdot x^{\nu-1} e^{-x / \beta} d x \\
& =\frac{\beta^{\nu+1}}{\beta^{\nu} \Gamma(v)} \int_{0}^{\infty} y^{\nu} e^{-y} d y \\
& =\beta \frac{\Gamma(\nu+1)}{\Gamma(v)}=v \beta .
\end{aligned}
$$



Figure 3.14 The gamma densities, with $\beta=1$ and $v=.5,1,2$

Similarly,

$$
\begin{aligned}
\mu_{2} & =\frac{1}{\beta^{\imath} \Gamma(v)} \int_{0}^{\infty} x^{2} \cdot x^{v-1} e^{-x / \beta} d x \\
& =\frac{\beta^{v+2}}{\beta^{\imath} \Gamma(v)} \int_{0}^{\infty} y^{v+1} e^{-y} d y \\
& =\beta^{2} \frac{\Gamma(v+2)}{\Gamma(v)}=(v+1) v \beta^{2}
\end{aligned}
$$

Hence,

$$
\sigma^{2}=\mu_{2}-\mu_{1}^{2}=\nu \beta^{2}
$$

An alternative way is to differentiate the m.g.f.

$$
\begin{equation*}
M(t)=(1-t \beta)^{-\nu}, \quad t<\frac{1}{\beta} \tag{3.68}
\end{equation*}
$$

Weibull distributions are often used in reliability models in which the system either "ages" with time or becomes "younger" (see Chapter 14). The Weibull family of distributions will be denoted by $W(\alpha, \beta)$. The parameters $\alpha$ and $\beta$, $\alpha, \beta>0$, are called the shape and the scale parameters, respectively. The p.d.f. of $W(\alpha, \beta)$ is given by

$$
w(t ; \alpha, \beta)= \begin{cases}\frac{\alpha t^{\alpha-1}}{\beta^{\alpha}} e^{-(t / \beta)^{\alpha}}, & t \geq 0  \tag{3.69}\\ 0, & t<0\end{cases}
$$

The corresponding c.d.f. is

$$
W(t ; \alpha, \beta)= \begin{cases}1-e^{-(t / \beta)^{\alpha}}, & t \geq 0  \tag{3.70}\\ 0, & t<0\end{cases}
$$



Figure 3.15 Weibull density functions, $\alpha=1.5,2$

Notice that $W(1, \beta)=E(\beta)$. The mean and variance of this distribution are

$$
\begin{equation*}
\mu=\beta \cdot \Gamma\left(1+\frac{1}{\alpha}\right) \tag{3.71}
\end{equation*}
$$

and

$$
\begin{equation*}
\sigma^{2}=\beta^{2}\left\{\Gamma\left(1+\frac{2}{\alpha}\right)-\Gamma^{2}\left(1+\frac{1}{\alpha}\right)\right\} \tag{3.72}
\end{equation*}
$$

respectively. The values of $\Gamma(1+(1 / \alpha))$ and $\Gamma(1+(2 / \alpha))$ can be computed by R, MINITAB or JMP. If, for example, $\alpha=2$ then

$$
\begin{aligned}
\mu & =\beta \sqrt{\pi} / 2=.8862 \beta \\
\sigma^{2} & =\beta^{2}(1-\pi / 4)=.2145 \beta^{2},
\end{aligned}
$$

since

$$
\Gamma\left(1+\frac{1}{2}\right)=\frac{1}{2} \cdot \Gamma\left(\frac{1}{2}\right)=\frac{1}{2} \sqrt{\pi}
$$

and

$$
\Gamma\left(1+\frac{2}{2}\right)=\Gamma(2)=1 .
$$

In Figure 3.15 we present three p.d.f. of $W(\alpha, \beta)$ for $\alpha=1.5,2.0$ and $\beta=1$.

### 3.4.5 The Beta distributions

Distributions having p.d.f. of the form

$$
f\left(x ; v_{1}, v_{2}\right)= \begin{cases}\frac{1}{B\left(v_{1}, v_{2}\right)} x^{v_{1}-1}(1-x)^{v_{2}-1}, & 0<x<1,  \tag{3.73}\\ 0, & \text { otherwise }\end{cases}
$$

where, for $v_{1}, v_{2}$ positive,

$$
\begin{equation*}
B\left(v_{1}, v_{2}\right)=\int_{0}^{1} x^{v_{1}-1}(1-x)^{v_{2}-1} d x \tag{3.74}
\end{equation*}
$$

are called Beta distributions. The function $B\left(v_{1}, v_{2}\right)$ is called the Beta integral. One can prove that

$$
\begin{equation*}
B\left(v_{1}, v_{2}\right)=\frac{\Gamma\left(v_{1}\right) \Gamma\left(v_{2}\right)}{\Gamma\left(v_{1}+v_{2}\right)} \tag{3.75}
\end{equation*}
$$

The parameters $v_{1}$ and $v_{2}$ are shape parameters. Notice that when $v_{1}=1$ and $v_{2}=1$, the Beta reduces to $U(0,1)$. We designate distributions of this family by $\operatorname{Beta}\left(v_{1}, v_{2}\right)$. The c.d.f. of $\operatorname{Beta}\left(v_{1}, v_{2}\right)$ is denoted also by $I_{x}\left(v_{1}, v_{2}\right)$, which is known as the incomplete beta function ratio, that is,

$$
\begin{equation*}
I_{x}\left(v_{1}, v_{2}\right)=\frac{1}{B\left(v_{1}, v_{2}\right)} \int_{0}^{x} u^{v_{1}-1}(1-u)^{v_{2}-1} d u \tag{3.76}
\end{equation*}
$$

for $0 \leq x \leq 1$. Notice that $I_{x}\left(v_{1}, v_{2}\right)=1-I_{1-x}\left(v_{2}, v_{1}\right)$. The density functions of the p.d.f. $\operatorname{Beta}(2.5,5.0)$ and $\operatorname{Beta}(2.5,2.5)$ are plotted in Figure 3.16. Notice that if $v_{1}=v_{2}$ then the p.d.f. is symmetric around $\mu=\frac{1}{2}$. There is no simple formula for the m.g.f. of $\operatorname{Beta}\left(v_{1}, v_{2}\right)$. However, the $m$-th moment is equal to

$$
\begin{align*}
\mu_{m} & =\frac{1}{\beta\left(v_{1}, v_{2}\right)} \int_{0}^{1} u^{m+v_{1}-1}(1-u)^{v_{2}-1} d u \\
& =\frac{B\left(v_{1}+m, v_{2}\right)}{B\left(v_{1}, v_{2}\right)}  \tag{3.77}\\
& =\frac{v_{1}\left(v_{1}+1\right) \cdots\left(v_{1}+m-1\right)}{\left(v_{1}+v_{2}\right)\left(v_{1}+v_{2}+1\right) \cdots\left(v_{1}+v_{2}+m-1\right)}
\end{align*}
$$



Figure 3.16 Beta densities, $v_{1}=2.5, v_{2}=2.5 ; v_{1}=2.5, v_{2}=5.00$

Hence,

$$
\begin{align*}
& E\left\{\operatorname{Beta}\left(v_{1}, v_{2}\right)\right\}=\frac{v_{1}}{v_{1}+v_{2}} \\
& V\left\{\operatorname{Beta}\left(v_{1}, v_{2}\right)\right\}=\frac{v_{1} v_{2}}{\left(v_{1}+v_{2}\right)^{2}\left(v_{1}+v_{2}+1\right)} . \tag{3.78}
\end{align*}
$$

The beta distribution has an important role in the theory of statistics. As will be seen later, many methods of statistical inference are based on the order statistics (see Section 3.7). The distribution of the order statistics is related to the beta distribution. Moreover, since the beta distribution can have a variety of shapes, it has been applied in many cases in which the variable has a distribution on a finite domain. By introducing a location and a scale parameter, one can fit a shifted-scaled beta distribution to various frequency distributions.

### 3.5 Joint, marginal and conditional distributions

### 3.5.1 Joint and marginal distributions

Let $X_{1}, \cdots, X_{k}$ be random variables which are jointly observed at the same experiments. In Chapter 3 we presented various examples of bivariate and multivariate frequency distributions. In the present section we present only the fundamentals of the theory, mainly for future reference. We make the presentation here, focusing on continuous random variables. The theory holds generally for discrete or for a mixture of continuous and discrete random variables.

A function $F\left(x_{1}, \ldots, x_{k}\right)$ is called the joint c.d.f. of $X_{1}, \ldots, X_{k}$ if

$$
\begin{equation*}
F\left(x_{1}, \ldots, x_{k}\right)=\operatorname{Pr}\left\{X_{1} \leq x_{1}, \ldots, X_{k} \leq x_{k}\right\} \tag{3.79}
\end{equation*}
$$

for all $\left(x_{1}, \ldots, x_{k}\right) \in \mathbb{R}^{k}$ (the Euclidean $k$-space). By letting one or more variables tend to infinity, we obtain the joint c.d.f. of the remaining variables. For example,

$$
\begin{align*}
F\left(x_{1}, \infty\right) & =\operatorname{Pr}\left\{X_{1} \leq x_{1}, X_{2} \leq \infty\right\} \\
& =\operatorname{Pr}\left\{X_{1} \leq x_{1}\right\}=F_{1}\left(x_{1}\right) \tag{3.80}
\end{align*}
$$

The c.d.f.'s of the individual variables, are called the marginal distributions. $F_{1}\left(x_{1}\right)$ is the marginal c.d.f. of $X_{1}$.
A non-negative function $f\left(x_{1}, \cdots, x_{k}\right)$ is called the joint p.d.f. of $X_{1}, \cdots, X_{k}$, if
(i)

$$
f\left(x_{1}, \cdots, x_{k}\right) \geq 0 \text { for all }\left(x_{1}, \cdots, x_{k}\right), \quad \text { where } \quad-\infty<x_{i}<\infty \quad(i=1, \cdots, k)
$$

(ii)

$$
\int_{-\infty}^{\infty} \cdots \int_{-\infty}^{\infty} f\left(x_{1}, \cdots, x_{k}\right) d x_{1}, \cdots, d x_{k}=1
$$

and
(iii)

$$
F\left(x_{1}, \ldots, x_{k}\right)=\int_{-\infty}^{x_{1}} \cdots \int_{-\infty}^{x_{k}} f\left(y_{1}, \ldots, y_{k}\right) d y_{1} \ldots d y_{k}
$$

The marginal p.d.f. of $X_{i}(i=1, \cdots, k)$ can be obtained from the joint p.d.f. $f\left(x_{1}, \cdots, x_{k}\right)$, by integrating the joint p.d.f. with respect to all $x_{j}, j \neq i$. For example, if $k=2, f\left(x_{1}, x_{2}\right)$ is the joint p.d.f. of $X_{1}, X_{2}$. The marginal p.d.f. of $X_{1}$ is

$$
f_{1}\left(x_{1}\right)=\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}\right) d x_{2}
$$

Similarly, the marginal p.d.f. of $X_{2}$ is

$$
f_{2}\left(x_{2}\right)=\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}\right) d x_{1}
$$

Indeed, the marginal c.d.f. of $X_{i}$ is

$$
F\left(x_{1}\right)=\int_{-\infty}^{x_{1}} \int_{-\infty}^{\infty} f\left(y_{1}, y_{2}\right) d y_{1} d y_{2}
$$

Differentiating $F\left(x_{1}\right)$ with respect to $x_{1}$ we obtain the marginal p.d.f. of $X_{1}$, i.e.,

$$
\begin{aligned}
f\left(x_{1}\right) & =\frac{d}{d x_{1}} \int_{-\infty}^{x_{1}} \int_{-\infty}^{\infty} f\left(y_{1}, y_{2}\right) d y_{1} d y_{2} \\
& =\int_{-\infty}^{\infty} f\left(x_{1}, y_{2}\right) d y_{2}
\end{aligned}
$$

If $k=3$, we can obtain the marginal joint p.d.f. of a pair of random variables by integrating with respect to the third variable. For example, the joint marginal p.d.f. of $\left(X_{1}, X_{2}\right)$, can be obtained from that of $\left(X_{1}, X_{2}, X_{3}\right)$ as

$$
f_{1,2}\left(x_{1}, x_{2}\right)=\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}, x_{3}\right) d x_{3}
$$

Similarly,

$$
f_{1,3}\left(x_{1}, x_{3}\right)=\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}, x_{3}\right) d x_{2}
$$

and

$$
f_{2,3}\left(x_{2}, x_{3}\right)=\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}, x_{3}\right) d x_{1}
$$

Example 3.27. The present example is theoretical and is designed to illustrate the above concepts.
Let $(X, Y)$ be a pair of random variables having a joint uniform distribution on the region

$$
T=\{(x, y): 0 \leq x, y, \quad x+y \leq 1\}
$$

$T$ is a triangle in the $(x, y)$-plane with vertices at $(0,0),(1,0)$ and $(0,1)$. According to the assumption of uniform distribution the joint p.d.f. of $(X, Y)$ is

$$
f(x, y)= \begin{cases}2, & \text { if }(x, y) \in T \\ 0, & \text { otherwise }\end{cases}
$$

The marginal p.d.f. of $X$ is obtained as

$$
f_{1}(x)=2 \int_{0}^{1-x} d y=2(1-x), \quad 0 \leq x \leq 1
$$

Obviously, $f_{1}(x)=0$ for $x$ outside the interval [0,1]. Similarly, the marginal p.d.f. of $Y$ is

$$
f_{2}(y)= \begin{cases}2(1-y), & 0 \leq y \leq 1 \\ 0, & \text { otherwise }\end{cases}
$$

Both $X$ and $Y$ have the same marginal Beta $(1,2)$ distribution. Thus,

$$
E\{X\}=E\{Y\}=\frac{1}{3}
$$

and

$$
V\{X\}=V\{Y\}=\frac{1}{18}
$$

### 3.5.2 Covariance and correlation

Given any two random variables $\left(X_{1}, X_{2}\right)$ having a joint distribution with p.d.f. $f\left(x_{1}, x_{2}\right)$, the covariance of $X_{1}$ and $X_{2}$ is defined as

$$
\begin{equation*}
\operatorname{Cov}\left(X_{1}, X_{2}\right)=\int_{-\infty}^{\infty} \int_{-\infty}^{\infty}\left(x_{1}-\mu_{1}\right)\left(x_{2}-\mu_{2}\right) f\left(x_{1}, x_{2}\right) d x_{1} d x_{2} \tag{3.81}
\end{equation*}
$$

where

$$
\mu_{i}=\int_{-\infty}^{\infty} x f_{i}(x) d x, \quad i=1,2
$$

is the expected value of $X_{i}$. Notice that

$$
\begin{aligned}
\operatorname{Cov}\left(X_{1}, X_{2}\right) & =E\left\{\left(X_{1}-\mu_{1}\right)\left(X_{2}-\mu_{2}\right)\right\} \\
& =E\left\{X_{1} X_{2}\right\}-\mu_{1} \mu_{2} .
\end{aligned}
$$

The correlation between $X_{1}$ and $X_{2}$ is defined as

$$
\begin{equation*}
\rho_{12}=\frac{\operatorname{Cov}\left(X_{1}, X_{2}\right)}{\sigma_{1} \sigma_{2}} \tag{3.82}
\end{equation*}
$$

where $\sigma_{i}(i=1,2)$ is the standard deviation of $X_{i}$.
Example 3.28. In continuation of the previous example, we compute $\operatorname{Cov}(X, Y)$.
We have seen that $E\{X\}=E\{Y\}=\frac{1}{3}$. We compute now the expected value of their product

$$
\begin{aligned}
E\{X Y\} & =2 \int_{0}^{1} x \int_{0}^{1-x} y d y \\
& =2 \int_{0}^{1} x \cdot \frac{1}{2}(1-x)^{2} d x \\
& =B(2,3)=\frac{\Gamma(2) \Gamma(3)}{\Gamma(5)}=\frac{1}{12}
\end{aligned}
$$

Hence,

$$
\begin{aligned}
\operatorname{Cov}(X, Y) & =E\{X Y\}-\mu_{1} \mu_{2}=\frac{1}{12}-\frac{1}{9} \\
& =-\frac{1}{36}
\end{aligned}
$$

Finally, the correlation between $X, Y$ is

$$
\rho_{X Y}=-\frac{1 / 36}{1 / 18}=-\frac{1}{2}
$$

The following are some properties of the covariance
(i)

$$
\left|\operatorname{Cov}\left(X_{1}, X_{2}\right)\right| \leq \sigma_{1} \sigma_{2}
$$

where $\sigma_{1}$ and $\sigma_{2}$ are the standard deviations of $X_{1}$ and $X_{2}$, respectively.
(ii) If $c$ is any constant, then

$$
\begin{equation*}
\operatorname{Cov}(X, c)=0 \tag{3.83}
\end{equation*}
$$

(iii) For any constants $a_{1}$ and $a_{2}$,

$$
\begin{equation*}
\operatorname{Cov}\left(a_{1} X_{1}, a_{2} X_{2}\right)=a_{1} a_{2} \operatorname{Cov}\left(X_{1}, X_{2}\right) \tag{3.84}
\end{equation*}
$$

(iv) For any constants $a, b, c$, and $d$,

$$
\begin{aligned}
\operatorname{Cov}\left(a X_{1}+b X_{2}, c X_{3}+d X_{4}\right)=a c \operatorname{Cov}( & \left.X_{1}, X_{3}\right)+a d \operatorname{Cov}\left(X_{1}, X_{4}\right) \\
& +b c \operatorname{Cov}\left(X_{2}, X_{3}\right)+b d \operatorname{Cov}\left(X_{2}, X_{4}\right)
\end{aligned}
$$

Property (iv) can be generalized to be

$$
\begin{equation*}
\operatorname{Cov}\left(\sum_{i=1}^{m} a_{i} X_{i}, \sum_{j=1}^{n} b_{j} Y_{j}\right)=\sum_{i=1}^{m} \quad \sum_{j=1}^{n} a_{i} b_{j} \operatorname{Cov}\left(X_{i}, Y_{j}\right) \tag{3.85}
\end{equation*}
$$

From property (i) above we deduce that $-1 \leq \rho_{12} \leq 1$. The correlation obtains the values $\pm 1$ only if the two variables are linearly dependent.

Definition of Independence.
Random variables $X_{1}, \cdots, X_{k}$ are said to be mutually independent if, for every $\left(x_{1}, \cdots, x_{k}\right)$,

$$
\begin{equation*}
f\left(x_{1}, \cdots, x_{k}\right)=\prod_{i=1}^{k} f_{i}\left(x_{i}\right) \tag{3.86}
\end{equation*}
$$

where $f_{i}\left(x_{i}\right)$ is the marginal p.d.f. of $X_{i}$. The variables $X, Y$ of Example 3.26 are dependent, since $f(x, y) \neq f_{1}(x) f_{2}(y)$.
If two random variables are independent, then their correlation (or covariance) is zero. The converse is generally not true. Zero correlation does not imply independence.

We illustrate this in the following example.

Example 3.29. Let $(X, Y)$ be discrete random variables having the following joint p.d.f.

$$
p(x, y)= \begin{cases}\frac{1}{3}, & \text { if } X=-1, Y=0 \text { or } X=0, Y=0 \text { or } X=1, Y=1 \\ 0, & \text { elsewhere }\end{cases}
$$

In this case the marginal p.d.f. are

$$
\begin{aligned}
& p_{1}(x)= \begin{cases}\frac{1}{3}, & x=-1,0,1 \\
0, & \text { otherwise }\end{cases} \\
& p_{2}(y)= \begin{cases}\frac{1}{3}, & y=0 \\
\frac{2}{3}, & y=1\end{cases}
\end{aligned}
$$

$p(x, y) \neq p_{1}(x) p_{2}(y)$ if $X=1, Y=1$ for example. Thus, $X$ and $Y$ are dependent. On the other hand, $E\{X\}=0$ and $E\{X Y\}=$ 0 . Hence, $\operatorname{Cov}(X, Y)=0$.

The following result is very important for independent random variables.
If $X_{1}, X_{2}, \ldots, X_{k}$ are mutually independent then, for any integrable functions $g_{1}\left(X_{1}\right), \ldots, g_{k}\left(X_{k}\right)$,

$$
\begin{equation*}
E\left\{\prod_{i=1}^{k} g_{i}\left(X_{i}\right)\right\}=\prod_{i=1}^{k} E\left\{g_{i}\left(X_{i}\right)\right\} \tag{3.87}
\end{equation*}
$$

Indeed,

$$
\begin{aligned}
E\left\{\prod_{i=1}^{k} g_{i}\left(X_{i}\right)\right\} & =\int \cdots \int g_{1}\left(x_{1}\right) \cdots g_{k}\left(x_{k}\right) \\
f\left(x_{1}, \cdots, x_{k}\right) d x_{1}, \cdots, d x_{k} & =\int \cdots \int g_{1}\left(x_{1}\right) \cdots g_{k}\left(x_{k}\right) f_{1}\left(x_{1}\right) \cdots f_{k}\left(x_{k}\right) d x_{1} \cdots d x_{k} \\
& =\int g_{1}\left(x_{1}\right) f_{1}\left(x_{1}\right) d x_{1} \cdot \int g_{2}\left(x_{2}\right) f_{2}\left(x_{2}\right) d x_{2} \cdots \int g_{k}\left(x_{k}\right) f_{k}\left(x_{k}\right) d x_{k} \\
& =\prod_{i=1}^{k} E\left\{g_{i}\left(X_{i}\right)\right\} .
\end{aligned}
$$

### 3.5.3 Conditional distributions

If $\left(X_{1}, X_{2}\right)$ are two random variables having a joint p.d.f. $f\left(x_{1}, x_{2}\right)$ and marginals ones, $f_{1}(\cdot)$, and $f_{2}(\cdot)$, respectively, then the conditional p.d.f. of $X_{2}$, given $\left\{X_{1}=x_{1}\right\}$, where $f_{1}\left(x_{1}\right)>0$, is defined to be

$$
\begin{equation*}
f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)=\frac{f\left(x_{1}, x_{2}\right)}{f_{1}\left(x_{1}\right)} \tag{3.88}
\end{equation*}
$$

Notice that $f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)$ is a p.d.f. Indeed, $f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right) \geq 0$ for all $x_{2}$, and

$$
\begin{aligned}
\int_{-\infty}^{\infty} f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right) d x_{2} & =\frac{\int_{-\infty}^{\infty} f\left(x_{1}, x_{2}\right) d x_{2}}{f_{1}\left(x_{1}\right)} \\
& =\frac{f_{1}\left(x_{1}\right)}{f_{1}\left(x_{1}\right)}=1
\end{aligned}
$$

The conditional expectation of $X_{2}$, given $\left\{X_{1}=x_{1}\right\}$ such that $f_{1}\left(x_{1}\right)>0$, is the expected value of $X_{2}$ with respect to the conditional p.d.f. $f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)$, that is,

$$
E\left\{X_{2} \mid X_{1}=x_{1}\right\}=\int_{-\infty}^{\infty} x f_{2 \cdot 1}\left(x \mid x_{1}\right) d x
$$

Similarly, we can define the conditional variance of $X_{2}$, given $\left\{X_{1}=x_{1}\right\}$, as the variance of $X_{2}$, with respect to the conditional p.d.f. $f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)$. If $X_{1}$ and $X_{2}$ are independent, then by substituting $f\left(x_{1}, x_{2}\right)=f_{1}\left(x_{1}\right) f_{2}\left(x_{2}\right)$ we obtain

$$
f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)=f_{2}\left(x_{2}\right)
$$

and

$$
f_{1 \cdot 2}\left(x_{1} \mid x_{2}\right)=f_{1}\left(x_{1}\right)
$$

Example 3.30. Returning to Example 3.26, we compute the conditional distribution of $Y$, given $\{X=x\}$, for $0<x<1$. According to the above definition, the conditional p.d.f. of $Y$, given $\{X=x\}$, for $0<x<1$, is

$$
f_{Y \mid X}(y \mid x)= \begin{cases}\frac{1}{1-x}, & \text { if } 0<y<(1-x) \\ 0, & \text { otherwise }\end{cases}
$$

Notice that this is a uniform distribution over $(0,1-x), 0<x<1$. If $x \notin(0,1)$, then the conditional p.d.f. does not exist. This is, however, an event of probability zero. From the above result, the conditional expectation of $Y$, given $X=x$, $0<x<1$, is

$$
E\{Y \mid X=x\}=\frac{1-x}{2}
$$

The conditional variance is

$$
V\{Y \mid X=x\}=\frac{(1-x)^{2}}{12}
$$

In a similar fashion we show that the conditional distribution of $X$, given $Y=y, 0<y<1$, is uniform on $(0,1-y)$.

One can immediately prove that if $X_{1}$ and $X_{2}$ are independent, then the conditional distribution of $X_{1}$ given $\left\{X_{2}=x_{2}\right\}$, when $f_{2}\left(x_{2}\right)>0$, is just the marginal distribution of $X_{1}$. Thus, $X_{1}$ and $X_{2}$ are independent if, and only if,

$$
f_{2 \cdot 1}\left(x_{2} \mid x_{1}\right)=f_{2}\left(x_{2}\right) \text { for all } x_{2}
$$

and

$$
f_{1 \cdot 2}\left(x_{1} \mid x_{2}\right)=f_{1}\left(x_{1}\right) \text { for all } x_{1}
$$

provided that the conditional p.d.f. are well defined.
Notice that for a pair of random variables $(X, Y), E\{Y \mid X=x\}$ changes with $x$, as shown in Example 3.29, if $X$ and $Y$ are dependent. Thus, we can consider $E\{Y \mid X\}$ to be a random variable, which is a function of $X$. It is interesting to compute the expected value of this function of $X$, that is,

$$
\begin{aligned}
E\{E\{Y \mid X\}\} & =\int E\{Y \mid X=x\} f_{1}(x) d x \\
& =\int\left\{\int y f_{Y \cdot X}(y \mid x) d y\right\} f_{1}(x) d x \\
& =\iint y \frac{f(x, y)}{f_{1}(x)} f_{1}(x) d y d x
\end{aligned}
$$

If we can interchange the order of integration (whenever $\int|y| f_{2}(y) d y<\infty$ ), then

$$
\begin{align*}
E\{E\{Y \mid X\}\} & =\int y\left\{\int f(x, y) d x\right\} d y \\
& =\int y f_{2}(y) d y  \tag{3.89}\\
& =E\{Y\}
\end{align*}
$$

This result, known as the law of the iterated expectation, is often very useful. An example of the use of the law of the iterated expectation is the following.

Example 3.31. Let $(J, N)$ be a pair of random variables. The conditional distribution of $J$, given $\{N=n\}$, is the binomial $B(n, p)$. The marginal distribution of $N$ is Poisson with mean $\lambda$. What is the expected value of $J$ ?

By the law of the iterated expectation,

$$
\begin{aligned}
E\{J\} & =E\{E\{J \mid N\}\} \\
& =E\{N p\}=p E\{N\}=p \lambda
\end{aligned}
$$

One can show that the marginal distribution of $J$ is Poisson, with mean $p \lambda$.
Another important result relates variances and conditional variances. That is, if $(X, Y)$ is a pair of random variables, having finite variances then

$$
\begin{equation*}
V\{Y\}=E\{V\{Y \mid X\}\}+V\{E\{Y \mid X\}\} \tag{3.90}
\end{equation*}
$$

We call this relationship the law of total variance.

Example 3.32. Let $(X, Y)$ be a pair of independent random variables having finite variances $\sigma_{X}^{2}$ and $\sigma_{Y}^{2}$ and expected values $\mu_{X}, \mu_{Y}$. Determine the variance of $W=X Y$. By the law of total variance,

$$
V\{W\}=E\{V\{W \mid X\}\}+V\{E\{W \mid X\}\}
$$

Since $X$ and $Y$ are independent

$$
\begin{aligned}
V\{W \mid X\} & =V\{X Y \mid X\}=X^{2} V\{Y \mid X\} \\
& =X^{2} \sigma_{Y}^{2}
\end{aligned}
$$

Similarly,

$$
E\{W \mid X\}=X \mu_{Y}
$$

Hence,

$$
\begin{aligned}
V\{W\} & =\sigma_{Y}^{2} E\left\{X^{2}\right\}+\mu_{Y}^{2} \sigma_{X}^{2} \\
& =\sigma_{Y}^{2}\left(\sigma_{X}^{2}+\mu_{X}^{2}\right)+\mu_{Y}^{2} \sigma_{X}^{2} \\
& =\sigma_{X}^{2} \sigma_{Y}^{2}+\mu_{X}^{2} \sigma_{Y}^{2}+\mu_{Y}^{2} \sigma_{X}^{2}
\end{aligned}
$$

### 3.6 Some multivariate distributions

### 3.6.1 The multinomial distribution

The multinomial distribution is a generalization of the binomial distribution to cases of $n$ independent trials in which the results are classified to $k$ possible categories (e.g. Excellent, Good, Average, Poor). The random variables $\left(J_{1}, J_{2}, \cdots, J_{k}\right)$ are the number of trials yielding results in each one of the $k$ categories. These random variables are dependent, since $J_{1}+$ $J_{2}+\cdots+J_{k}=n$. Furthermore, let $p_{1}, p_{2}, \cdots, p_{k} ; p_{i} \geq 0, \sum_{i=1}^{k} p_{i}=1$, be the probabilities of the $k$ categories. The binomial distribution is the special case of $k=2$. Since $\left.J_{k}=n-\stackrel{i=1}{\left(J_{1}\right.}+\cdots+J_{k-1}\right)$, the joint probability function is written as a function of $k-1$ arguments, and its formula is

$$
\begin{equation*}
p\left(j_{1}, \cdots, j_{k-1}\right)=\binom{n}{j_{1}, \cdots, j_{k-1}} p_{1}^{j_{1}} \cdots p_{k-1}^{j_{k-1}} p_{k}^{j_{k}} \tag{3.91}
\end{equation*}
$$

for $j_{1}, \cdots, j_{k-1} \geq 0$ such that $\sum_{i=1}^{k-1} j_{i} \leq n$. In this formula,

$$
\begin{equation*}
\binom{n}{j_{1}, \cdots, j_{k-1}}=\frac{n!}{j_{1}!j_{2}!\cdots j_{k}!} \tag{3.92}
\end{equation*}
$$

and $j_{k}=n-\left(j_{1}+\cdots+j_{k-1}\right)$. For example, if $n=10, k=3, p_{1}=.3, p_{2}=.4, p_{3}=.3$,

$$
\begin{aligned}
p(5,2) & =\frac{10!}{5!2!3!}(0.3)^{5}(0.4)^{2}(0.3)^{3} \\
& =0.02645
\end{aligned}
$$

The marginal distribution of each one of the $k$ variables is binomial, with parameters $n$ and $p_{i}(i=1, \cdots, k)$. The joint marginal distribution of $\left(J_{1}, J_{2}\right)$ is trinomial, with parameters $n, p_{1}, p_{2}$ and $\left(1-p_{1}-p_{2}\right)$. Finally, the conditional distribution of $\left(J_{1}, \cdots, J_{r}\right), 1 \leq r<k$, given $\left\{J_{r+1}=j_{r+1}, \cdots, J_{k}=j_{k}\right\}$ is $(r+1)$-nomial, with parameters $n_{r}=n-\left(j_{r+1}+\cdots+j_{k}\right)$ and $p_{1}^{\prime}, \cdots, p_{r}^{\prime}, p_{r+1}^{\prime}$, where

$$
p_{i}^{\prime}=\frac{p_{i}}{\left(1-p_{r+1}-\cdots-p_{k}\right)}, \quad i=1, \cdots, r
$$

and

$$
p_{r+1}^{\prime}=1-\sum_{i=1}^{r} p_{i}^{\prime}
$$

Finally, we can show that, for $i \neq j$,

$$
\begin{equation*}
\operatorname{Cov}\left(J_{i}, J_{j}\right)=-n p_{i} p_{j} \tag{3.93}
\end{equation*}
$$

Example 3.33. An insertion machine is designed to insert components into computer printed circuit boards. Every component inserted on a board is scanned optically. An insertion is either error-free or its error is classified to the following two main categories: misinsertion (broken lead, off pad, etc.) or wrong component. Thus, we have altogether three general categories. Let

$$
\begin{aligned}
& J_{1}=\# \text { of error-free components; } \\
& J_{2}=\# \text { of misinsertion; } \\
& J_{3}=\# \text { of wrong components }
\end{aligned}
$$

The probabilities that an insertion belongs to one of these categories is $p_{1}=0.995, p_{2}=0.001$ and $p_{2}=0.004$.
The insertion rate of this machine is $n=3500$ components per hour of operation. Thus, we expect during one hour of operation $n \times\left(p_{2}+p_{3}\right)=175$ insertion errors.

Given that there are 16 insertion errors during a particular hour of operation, the conditional distribution of the number of misinsertions is binomial $B\left(16, \frac{0.01}{0.05}\right)$.

Thus,

$$
E\left\{J_{2} \mid J_{2}+J_{3}=16\right\}=16 \times 0.2=3.2
$$

On the other hand,

$$
E\left\{J_{2}\right\}=3500 \times 0.001=3.5
$$

We see that the information concerning the total number of insertion errors makes a difference.
Finally

$$
\begin{aligned}
\operatorname{Cov}\left(J_{2}, J_{3}\right) & =-3500 \times 0.001 \times 0.004 \\
& =-0.014 \\
V\left\{J_{2}\right\} & =3500 \times 0.001 \times 0.999=3.4965
\end{aligned}
$$

and

$$
V\left\{J_{3}\right\}=3500 \times 0.004 \times 0.996=13.944
$$

Hence, the correlation between $J_{2}$ and $J_{3}$ is

$$
\rho_{2,3}=\frac{-0.014}{\sqrt{3.4965 \times 13.944}}=-0.0020
$$

This correlation is quite small.

### 3.6.2 The multi-hypergeometric distribution

Suppose that we draw from a population of size $N$ a RSWOR of size $n$. Each one of the $n$ units in the sample is classified to one of $k$ categories. Let $J_{1}, J_{2}, \cdots, J_{k}$ be the number of sample units belonging to each one of these categories. $J_{1}+\cdots+$ $J_{k}=n$. The distribution of $J_{1}, \cdots, J_{k}$ is $k$-variate hypergeometric. If $M_{1}, \cdots, M_{k}$ are the number of units in the population in these categories, before the sample is drawn, then the joint p.d.f. of $J_{1}, \cdots, J_{k}$ is

$$
\begin{equation*}
p\left(j_{1}, \cdots, j_{k-1}\right)=\frac{\binom{M_{1}}{j_{1}}\binom{M_{2}}{j_{2}} \cdots\binom{M_{k}}{j_{k}}}{\binom{N}{n}} \tag{3.94}
\end{equation*}
$$

where $j_{k}=n-\left(j_{1}+\cdots+j_{k-1}\right)$. This distribution is a generalization of the hypergeometric distribution $H(N, M, n)$. The hypergeometric distribution $H\left(N, M_{i}, n\right)$ is the marginal distribution of $J_{i}(i=1, \cdots, k)$. Thus,

$$
\begin{align*}
& E\left\{J_{i}\right\}=n \frac{M_{i}}{N}, \quad i=1, \cdots, k \\
& V\left\{J_{i}\right\}=n \frac{M_{i}}{N}\left(1-\frac{M_{i}}{N}\right)\left(1-\frac{n-1}{N-1}\right), \quad i=1, \cdots, k \tag{3.95}
\end{align*}
$$

and for $i \neq j$

$$
\operatorname{Cov}\left(J_{i}, J_{j}\right)=-n \frac{M_{i}}{N} \cdot \frac{M_{j}}{N}\left(1-\frac{n-1}{N-1}\right)
$$

Example 3.34. A lot of 100 spark plugs contains 20 plugs from vendor $V_{1}, 50$ plugs from vendor $V_{2}$ and 30 plugs from vendor $V_{3}$.

A random sample of $n=20$ plugs is drawn from the lot without replacement.
Let $J_{i}$ be the number of plugs in the sample from the vendor $V_{i}, i=1,2,3$. Accordingly,

$$
\begin{aligned}
\operatorname{Pr}\left\{J_{1}=5, J_{2}=10\right\} & =\frac{\binom{20}{5}\binom{50}{10}\binom{30}{5}}{\binom{100}{20}} \\
& =0.00096
\end{aligned}
$$

If we are told that 5 out of the 20 plugs in the sample are from vendor $V_{3}$, then the conditional distribution of $J_{1}$ is

$$
\operatorname{Pr}\left\{J_{1}=j_{1} \mid J_{3}=5\right\}=\frac{\binom{20}{j_{1}}\binom{50}{15-j_{1}}}{\binom{70}{15}}, \quad j_{1}=0, \cdots, 15
$$

Indeed, given $J_{3}=5$, then $J_{1}$ can assume only the values $0,1, \cdots, 15$. The conditional probability that $j_{1}$ out of the 15 remaining plugs in the sample are from vendor $V_{1}$, is the same as that of choosing a RSWOR of size 15 from a lot of size $70=20+50$, with 20 plugs from vendor $V_{1}$.

### 3.6.3 The bivariate normal distribution

The bivariate normal distribution is the joint distribution of two continuous random variables $(X, Y)$ having a joint p.d.f.

$$
\begin{align*}
& f\left(x, y ; \mu, \eta, \sigma_{X}, \sigma_{Y}, \rho\right)=\frac{1}{2 \pi \sigma_{X} \sigma_{Y} \sqrt{1-\rho^{2}}} \cdot \\
& \quad \exp \left\{-\frac{1}{2\left(1-\rho^{2}\right)}\left[\left(\frac{x-\mu}{\sigma_{x}}\right)^{2}-2 \rho \frac{x-\mu}{\sigma_{Y}} \cdot \frac{y-\eta}{\sigma_{Y}}+\left(\frac{y-\eta}{\sigma_{Y}}\right)^{2}\right]\right\} \\
& -\infty<x, y<\infty \tag{3.96}
\end{align*}
$$

$\mu, \eta, \sigma_{X}, \sigma_{Y}$ and $\rho$ are parameters of this distribution.
Integration of $y$ yields that the marginal distribution of $X$ is $N\left(\mu, \sigma_{x}^{2}\right)$. Similarly, the marginal distribution of $Y$ is $N\left(\eta, \sigma_{Y}^{2}\right)$. Furthermore, $\rho$ is the correlation between $X$ and $Y$. Notice that if $\rho=0$, then the joint p.d.f. becomes the product of the two marginal ones, that is,

$$
\begin{aligned}
\left.f(x, y) ; \mu, \eta, \sigma_{X}, \sigma_{Y}, 0\right)= & \frac{1}{\sqrt{2 \pi} \sigma_{X}} \exp \left\{-\frac{1}{2}\left(\frac{x-\mu}{\sigma_{X}}\right)^{2}\right\} \\
& \frac{1}{\sqrt{2 \pi} \sigma_{Y}} \exp \left\{-\frac{1}{2}\left(\frac{y-\eta}{\sigma_{Y}}\right)^{2}\right\}, \quad \text { for all }-\infty<x, y<\infty
\end{aligned}
$$



Figure 3.17 Bivariate normal p.d.f.

Hence, if $\rho=0$, then $X$ and $Y$ are independent. On the other hand, if $\rho \neq 0$, then $f\left(x, y ; \mu, \eta, \sigma_{X}, \sigma_{Y}, \rho\right) \neq f_{1}\left(x ; \mu, \sigma_{X}\right) f_{2}$ $\left(y ; \eta, \sigma_{Y}\right)$, and the two random variables are dependent.

In Figure 3.17 we present the bivariate p.d.f. for $\mu=\eta=0, \sigma_{X}=\sigma_{Y}=1$ and $\rho=0.5$.
One can verify also that the conditional distribution of $Y$, given $\{X=x\}$ is normal with mean

$$
\begin{equation*}
\mu_{Y \cdot x}=\eta+\rho \frac{\sigma_{Y}}{\sigma_{X}}(x-\mu) \tag{3.97}
\end{equation*}
$$

and variance

$$
\begin{equation*}
\sigma_{Y \cdot x}^{2}=\sigma_{Y}^{2}\left(1-\rho^{2}\right) \tag{3.98}
\end{equation*}
$$

It is interesting to see that $\mu_{Y \cdot x}$ is a linear function of $x$. We can say that $\mu_{Y \cdot x}=E\{Y \mid X=x\}$ is, in the bivariate normal case, the theoretical (linear) regression of $Y$ on $X$ (see Chapter 5). Similarly,

$$
\mu_{X \cdot y}=\mu+\rho \frac{\sigma_{X}}{\sigma_{Y}}(y-\eta)
$$

and

$$
\sigma_{X \cdot y}^{2}=\sigma_{X}^{2}\left(1-\rho^{2}\right)
$$

If $\mu=\eta=0$ and $\sigma_{X}=\sigma_{Y}=1$, we have the standard bivariate normal distribution. The joint c.d.f. in the standard case is denoted by $\Phi_{2}(x, y ; \rho)$ and its formula is

$$
\begin{align*}
\Phi_{2}(x, y ; \rho) & =\frac{1}{2 \pi \sqrt{1-\rho^{2}}} \int_{-\infty}^{x} \int_{-\infty}^{y} \exp \left\{-\frac{1}{2\left(1-\rho^{2}\right)}\left(z_{1}^{2}-2 \rho z_{1} z_{2}+z^{2}\right)\right\} d z_{1} d z_{2} \\
& =\int_{-\infty}^{x} \phi\left(z_{1}\right) \Phi\left(\frac{y-\rho z_{1}}{\sqrt{1-\rho^{2}}}\right) d z_{1} \tag{3.99}
\end{align*}
$$

values of $\Phi_{2}(x, y ; \rho)$ can be obtained by numerical integration. If one has to compute the bivariate c.d.f. in the general case, the following formula is useful

$$
F\left(x, y ; \mu, \eta, \sigma_{X}, \sigma_{Y}, \rho\right)=\Phi_{2}\left(\frac{x-\mu}{\sigma_{X}}, \frac{y-\eta}{\sigma_{Y}} ; \rho\right)
$$

For computing $\operatorname{Pr}\{a \leq X \leq b, c \leq Y \leq d\}$ we use the formula,

$$
\begin{aligned}
\operatorname{Pr}\{a \leq X \leq b, c \leq Y \leq d\}= & F(b, d ;-) \\
& -F(a, d ;-)-F(b, c ;-)+F(a, c ;-)
\end{aligned}
$$

Example 3.35. Suppose that $(X, Y)$ deviations in components placement on PCB by an automatic machine have a bivariate normal distribution with means $\mu=\eta=0$, standard deviations $\sigma_{X}=0.00075$ and $\sigma_{Y}=0.00046$ [Inch] and $\rho=0.160$. The placement errors are within the specifications if $|X|<0.001$ [Inch] and $|Y|<0.001$ [Inch]. What proportion of components are expected to have $X, Y$ deviations compliant with the specifications? The standardized version of the spec limits are $Z_{1}=\frac{0.001}{0.00075}=1.33$ and $Z_{2}=\frac{0.001}{0.00046}=2.174$. We compute

$$
\begin{aligned}
\operatorname{Pr}\{|X|<0.001,|Y|<0.001\}= & \Phi_{2}(1.33,2.174, .16)-\Phi_{2}(-1.33,2.174, .16) \\
& -\Phi_{2}(1.33,-2.174 ; .16)+\Phi_{2}(-1.33,-2.174 ; .16) \\
= & 0.793
\end{aligned}
$$

This is the expected proportion of good placements.

### 3.7 Distribution of order statistics

As defined in Chapter 2, the order statistics of the sample are the sorted data. More specifically, let $X_{1}, \cdots, X_{n}$ be identically distributed independent (i.i.d.) random variables. The order statistics are $X_{(i)}, i=1, \cdots, n$, where

$$
X_{(1)} \leq X_{(2)} \leq \cdots \leq X_{(n)}
$$

In the present section we discuss the distributions of these order statistics, when $F(x)$ is (absolutely) continuous, having a p.d.f. $f(x)$.

We start with the extremal statistics $X_{(1)}$ and $X_{(n)}$.
Since the random variables $X_{i}(i=1, \cdots, n)$ are i.i.d., the c.d.f. of $X_{(1)}$ is

$$
\begin{aligned}
F_{(1)}(x) & =\operatorname{Pr}\left\{X_{(1)} \leq x\right\} \\
& =1-\operatorname{Pr}\left\{X_{(1)} \geq x\right\}=1-\prod_{i=1}^{n} \operatorname{Pr}\left\{X_{i} \geq x\right\} \\
& =1-(1-F(x))^{n} .
\end{aligned}
$$

By differentiation we obtain that the p.d.f. of $X_{(1)}$ is

$$
\begin{equation*}
f_{(1)}(x)=n f(x)[1-F(x)]^{n-1} . \tag{3.100}
\end{equation*}
$$

Similarly, the c.d.f. of the sample maximum $X_{(n)}$ is

$$
\begin{aligned}
F_{(n)}(x) & =\prod_{i=1}^{n} \operatorname{Pr}\left\{X_{i} \leq x\right\} \\
& =(F(x))^{n}
\end{aligned}
$$

The p.d.f. of $X_{(n)}$ is

$$
\begin{equation*}
f_{(n)}(x)=n f(x)(F(x))^{n-1} \tag{3.101}
\end{equation*}
$$

Example 3.36. (i) A switching circuit consists of $n$ modules, which operate independently and which are connected in series (see Figure 3.18). Let $X_{i}$ be the time till failure of the $i$-th module. The system fails when any module fails. Thus, the time till failure of the system is $X_{(1)}$. If all $X_{i}$ are exponentially distributed with mean life $\beta$, then the c.d.f. of $X_{(1)}$ is

$$
F_{(1)}(x)=1-e^{-n x / \beta}, \quad x \geq 0
$$

Thus, $X_{(1)}$ is distributed like $E\left(\frac{\beta}{n}\right)$. It follows that the expected time till failure of the circuit is $E\left\{X_{(1)}\right\}=\frac{\beta}{n}$.

## Components in Series



Components in Parallel


Figure 3.18 Series and parallel systems
(ii) If the modules are connected in parallel, then the circuit fails at the instant the last of the $n$ modules fail, which is $X_{(n)}$. Thus, if $X_{i}$ is $E(\beta)$, the c.d.f. of $X_{(n)}$ is

$$
F_{(n)}(x)=\left(1-e^{-(x / \beta)}\right)^{n}
$$

The expected value of $X_{(n)}$ is

$$
\begin{aligned}
E\left\{X_{(n)}\right\} & =\frac{n}{\beta} \int_{0}^{\infty} x e^{-x / \beta}\left(1-e^{-x / \beta}\right)^{n-1} d x \\
& =n \beta \int_{0}^{\infty} y e^{-y}\left(1-e^{-y}\right)^{n-1} d y \\
& =n \beta \sum_{j=0}^{n-1}(-1)^{j}\binom{n-1}{j} \int_{0}^{\infty} y e^{-(1+j) y} d y \\
& =n \beta \sum_{j=1}^{n}(-1)^{j-1}\binom{n-1}{j-1} \frac{1}{j^{2}} .
\end{aligned}
$$

Furthermore, since $n\binom{n-1}{j-1}=j\binom{n}{j}$, we obtain that

$$
E\left\{X_{(n)}\right\}=\beta \sum_{j=1}^{n}(-1)^{j-1}\binom{n}{j} \frac{1}{j}
$$

One can also show that this formula is equivalent to

$$
E\left\{X_{(n)}\right\}=\beta \sum_{j=1}^{n} \frac{1}{j}
$$

Accordingly, if the parallel circuit consists of 3 modules, and the time till failure of each module is exponential with $\beta=1,000[\mathrm{hr}]$, the expected time till failure of the system is $1,833.3$ [hr].

Generally, the distribution of $X_{(i)}(i=1, \cdots, n)$ can be obtained by the following argument. The event $\left\{X_{(i)} \leq x\right\}$ is equivalent to the event that the number of $X_{i}$ values in the random example which are smaller or equal to $x$ is at least $i$.

Consider $n$ independent and identical trials, in which "success" is that $\left\{X_{i} \leq x\right\}(i=1, \cdots, n)$. The probability of "success" is $F(x)$. The distribution of the number of successes is $B(n, F(x))$. Thus, the c.d.f. of $X_{(i)}$ is

$$
\begin{aligned}
F_{(i)}(x) & =\operatorname{Pr}\left\{X_{(i)} \leq x\right\}=1-B(i-1 ; n, F(x)) \\
& =\sum_{j=i}^{n}\binom{n}{j}(F(x))^{j}(1-F(x))^{n-j}
\end{aligned}
$$

Differentiating this c.d.f. with respect to $x$ yields the p.d.f. of $X_{(i)}$, namely:

$$
\begin{equation*}
f_{(i)}(x)=\frac{n!}{(i-1)!(n-i)!} f(x)(F(x))^{i-1}(1-F(x))^{n-i} \tag{3.102}
\end{equation*}
$$

Notice that if $X$ has a uniform distribution on $(0,1)$, then the distribution of $X_{(i)}$ is like that of $\operatorname{Beta}(i, n-i+1)$, $i=1, \cdots, n$. In a similar manner one can derive the joint p.d.f. of $\left(X_{(i)}, X_{(j)}\right), 1 \leq i<j \leq n$, etc. This joint p.d.f. is given by

$$
\begin{align*}
f_{(i),(j)}(x, y)= & \frac{n!}{(i-1)!(j-1-i)!(n-j)!} f(x) f(y) \\
& \cdot(F(x))^{i-1}[F(y)-F(x)]^{j-i-1}(1-F(y))^{n-j} \tag{3.103}
\end{align*}
$$

for $-\infty<x<y<\infty$.

### 3.8 Linear combinations of random variables

Let $X_{1}, X_{2}, \cdots, X_{n}$ be random variables having a joint distribution, with joint p.d.f. $f\left(x_{1}, \cdots, x_{n}\right)$. Let $\alpha_{1}, \cdots, \alpha_{n}$ be given constants. Then

$$
W=\sum_{i=1}^{n} \alpha_{i} X_{i}
$$

is a linear combination of the $X$ 's. The p.d.f. of $W$ can generally be derived, using various methods. We discuss in the present section only the formulae of the expected value and variance of $W$.

It is straightforward to show that

$$
\begin{equation*}
E\{W\}=\sum_{i=1}^{n} \alpha_{i} E\left\{X_{i}\right\} \tag{3.104}
\end{equation*}
$$

That is, the expected value of a linear combination is the same linear combination of the expectations.
The formula for the variance is somewhat more complicated, and is given by

$$
\begin{equation*}
V\{W\}=\sum_{i=1}^{n} \alpha_{i}^{2} V\left\{X_{i}\right\}+\sum \sum_{i \neq j} \alpha_{i} \alpha_{j} \operatorname{cov}\left(X_{i}, X_{j}\right) \tag{3.105}
\end{equation*}
$$

Example 3.37. Let $X_{1}, X_{2}, \cdots, X_{n}$ be i.i.d. random variables, with common expectations $\mu$ and common finite variances $\sigma^{2}$. The sample mean $\bar{X}_{n}=\frac{1}{n} \sum_{i=1}^{n} X_{i}$ is a particular linear combination, with

$$
\alpha_{1}=\alpha_{2}=\cdots=\alpha_{n}=\frac{1}{n}
$$

Hence,

$$
E\left\{\bar{X}_{n}\right\}=\frac{1}{n} \sum_{i=1}^{n} E\left\{X_{i}\right\}=\mu
$$

and, since $X_{1}, X_{2}, \cdots, X_{n}$ are mutually independent, $\operatorname{cov}\left(X_{i}, X_{j}\right)=0$, all $i \neq j$. Hence

$$
V\left\{\bar{X}_{n}\right\}=\frac{1}{n^{2}} \sum_{i=1}^{n} V\left\{X_{i}\right\}=\frac{\sigma^{2}}{n}
$$

Thus, we have shown that in a random sample of $n$ i.i.d. random variables, the sample mean has the same expectation as that of the individual variables, but its sample variance is reduced by a factor of $1 / n$.

Moreover, from Chebychev's inequality, for any $\epsilon>0$

$$
\operatorname{Pr}\left\{\left|\bar{X}_{n}-\mu\right|>\epsilon\right\}<\frac{\sigma^{2}}{n \epsilon^{2}}
$$

Therefore, since $\lim _{n \rightarrow \infty} \frac{\sigma^{2}}{n \epsilon^{2}}=0$,

$$
\lim _{n \rightarrow \infty} \operatorname{Pr}\left\{\left|\bar{X}_{n}-\mu\right|>\epsilon\right\}=0
$$

This property is called the convergence in probability of $\bar{X}_{n}$ to $\mu$.
Example 3.38. Let $U_{1}, U_{2}, U_{3}$ be three i.i.d. random variables having uniform distributions on $(0,1)$. We consider the statistic

$$
W=\frac{1}{4} U_{(1)}+\frac{1}{2} U_{(2)}+\frac{1}{4} U_{(3)}
$$

where $0<U_{(1)}<U_{(2)}<U_{(3)}<1$ are the order statistics. We have seen in Section 4.7 that the distribution of $U_{(i)}$ is like that of $\operatorname{Beta}(i, n-i+1)$. Hence

$$
\begin{aligned}
& E\left\{U_{(1)}\right\}=E\{\operatorname{Beta}(1,3)\}=\frac{1}{4} \\
& E\left\{U_{(2)}\right\}=E\{\operatorname{Beta}(2,2)\}=\frac{1}{2} \\
& E\left\{U_{(3)}\right\}=E\{\operatorname{Beta}(3,1)\}=\frac{3}{4}
\end{aligned}
$$

It follows that

$$
E\{W\}=\frac{1}{4} \cdot \frac{1}{4}+\frac{1}{2} \cdot \frac{1}{2}+\frac{1}{4} \cdot \frac{1}{4}=\frac{1}{2}
$$

To find the variance of $W$ we need more derivations.
First

$$
\begin{aligned}
& V\left\{U_{(1)}\right\}=V\{\operatorname{Beta}(1,3)\}=\frac{3}{4^{2} \times 5}=\frac{3}{80} \\
& V\left\{U_{(2)}\right\}=V\{\operatorname{Beta}(2,2)\}=\frac{4}{4^{2} \times 5}=\frac{1}{20} \\
& V\left\{U_{(3)}\right\}=V\{\operatorname{Beta}(3,1)\}=\frac{3}{4^{2} \times 5}=\frac{3}{80}
\end{aligned}
$$

We need to find $\operatorname{Cov}\left(U_{(1)}, U_{(2)}\right), \operatorname{Cov}\left(U_{(1)}, U_{(3)}\right)$ and $\operatorname{Cov}\left(U_{(2)}, U_{(3)}\right)$. From the joint p.d.f. formula of order statistics, the joint p.d.f. of $\left(U_{(1)}, U_{(2)}\right)$ is

$$
f_{(1),(2)}(x, y)=6(1-y), \quad 0<x \leq y<1 .
$$

Hence

$$
\begin{aligned}
E\left\{U_{(1)} U_{(2)}\right\} & =6 \int_{0}^{1} x\left(\int_{0}^{1} y(1-y) d y\right) d x \\
& =\frac{6}{40}
\end{aligned}
$$

Thus,

$$
\begin{aligned}
\operatorname{Cov}\left(U_{(1)}, U_{(2)}\right) & =\frac{6}{40}-\frac{1}{4} \cdot \frac{1}{2} \\
& =\frac{1}{40}
\end{aligned}
$$

Similarly, the p.d.f. of $\left(U_{(1)}, U_{(3)}\right)$ is

$$
f_{(1),(3)}(x, y)=6(y-x), \quad 0<x \leq y<1
$$

Thus,

$$
\begin{aligned}
E\left\{U_{(1)} U_{(3)}\right\} & =6 \int_{0}^{1} x\left(\int_{x}^{1} y(y-x) d y\right) d x \\
& =6 \int_{0}^{1} x\left(\frac{1}{3}\left(1-x^{3}\right)-\frac{x}{2}\left(1-x^{2}\right)\right) d x \\
& =\frac{1}{5}
\end{aligned}
$$

and

$$
\operatorname{Cov}\left(U_{(1)}, U_{(3)}\right)=\frac{1}{5}-\frac{1}{4} \cdot \frac{3}{4}=\frac{1}{80}
$$

The p.d.f. of $\left(U_{(2)}, U_{(3)}\right)$ is

$$
f_{(2),(3)}(x, y)=6 x, \quad 0<x \leq y \leq 1
$$

and

$$
\operatorname{Cov}\left(U_{(2)}, U_{(3)}\right)=\frac{1}{40}
$$

Finally,

$$
\begin{aligned}
& V\{W\}= \frac{1}{16} \cdot \frac{3}{80}+\frac{1}{4} \cdot \frac{1}{20}+\frac{1}{16} \cdot \frac{3}{80} \\
&+2 \cdot \frac{1}{4} \cdot \frac{1}{2} \cdot \frac{1}{40}+2 \cdot \frac{1}{4} \cdot \frac{1}{4} \cdot \frac{1}{80} \\
&+2 \cdot \frac{1}{2} \cdot \frac{1}{4} \cdot \frac{1}{40} \\
&= \frac{1}{32}= \\
& 0.03125
\end{aligned}
$$

The following is a useful result:
If $X_{1}, X_{2}, \cdots, X_{n}$ are mutually independent, then the m.g.f. of $T_{n}=\sum_{i=1}^{n} X_{i}$ is

$$
\begin{equation*}
M_{T_{n}}(t)=\prod_{i=1}^{n} M_{X_{i}}(t) \tag{3.106}
\end{equation*}
$$

Indeed, as shown in Section 4.5.2, when $X_{1}, \ldots, X_{n}$ are independent, the expected value of the product of functions is the product of their expectations.

Therefore,

$$
\begin{aligned}
M_{T_{n}}(t) & =E\left\{e^{t} \sum_{i=1}^{n} X_{i}\right\} \\
& =E\left\{\prod_{i=1}^{n} e^{t X_{i}}\right\} \\
& =\prod_{i=1}^{n} E\left\{e^{t X_{i}}\right\} \\
& =\prod_{i=1}^{n} M_{X_{i}}(t) .
\end{aligned}
$$

The expected value of the product is equal to the product of the expectations, since $X_{1}, \cdots, X_{n}$ are mutually independent.
Example 3.39. In the present example we illustrate some applications of the last result.
(i) Let $X_{1}, X_{2}, \cdots, X_{k}$ be independent random variables having binomial distributions like $B\left(n_{i}, p\right), i=1, \cdots, k$, then their sum $T_{k}$ has the binomial distribution. To show this,

$$
\begin{aligned}
M_{T_{k}}(t) & =\prod_{i=1}^{k} M_{X_{i}}(t) \\
& =\left[e^{t} p+(1-p)\right]^{\sum_{i=1}^{k} n_{i}} .
\end{aligned}
$$

That is, $T_{k}$ is distributed like $B\left(\sum_{i=1}^{k} n_{i}, p\right)$. This result is intuitively clear.
(ii) If $X_{1}, \cdots, X_{n}$ are independent random variables, having Poisson distributions with parameters $\lambda_{i}(i=1, \cdots, n)$ then the distribution of $T_{n}=\sum_{i=1}^{n} X_{i}$ is Poisson with parameter $\mu_{n}=\sum_{i=1}^{n} \lambda_{i}$. Indeed,

$$
\begin{aligned}
M_{T_{n}}(t) & =\prod_{j=1}^{n} \exp \left\{-\lambda_{j}\left(1-e^{t}\right)\right\} \\
& =\exp \left\{-\sum_{j=1}^{n} \lambda_{j}\left(1-e^{t}\right)\right\} \\
& =\exp \left\{-\mu_{n}\left(1-e^{t}\right)\right\}
\end{aligned}
$$

(iii) Suppose $X_{1}, \cdots, X_{n}$ are independent random variables, and the distribution of $X_{i}$ is normal $N\left(\mu_{i}, \sigma_{i}^{2}\right)$, then the distribution of $W=\sum_{i=1}^{n} \alpha_{i} X_{i}$ is normal like that of

$$
N\left(\sum_{i=1}^{n} \alpha_{i} \mu_{i}, \sum_{i=1}^{n} \alpha_{i}^{2} \sigma_{i}^{2}\right)
$$

To verify this we recall that $X_{i}=\mu_{i}+\sigma_{i} Z_{i}$, where $Z_{i}$ is $N(0,1)(i=1, \cdots, n)$. Thus

$$
\begin{aligned}
M_{\alpha_{i} X_{i}}(t) & =E\left\{e^{t\left(\alpha_{i} \mu_{i}+\alpha_{i} \sigma_{i} Z_{i}\right.}\right\} \\
& =e^{t \alpha_{i} \mu_{i}} M_{Z_{i}}\left(\alpha_{i} \sigma_{i} t\right) .
\end{aligned}
$$

We derived before that $M_{Z_{i}}(u)=e^{u^{2} / 2}$. Hence,

$$
M_{\alpha_{i} X_{i}}(t)=\exp \left\{\alpha_{i} \mu_{i} t+\frac{\alpha_{i}^{2} \sigma_{i}^{2}}{2} t^{2}\right\}
$$

Finally

$$
\begin{aligned}
M_{W}(t) & =\prod_{i=1}^{n} M_{\alpha_{i} X_{i}}(t) \\
& =\exp \left\{\left(\sum_{i=1}^{n} \alpha_{i} \mu_{i}\right) t+\frac{\sum_{i=1}^{n} \alpha_{i}^{2} \sigma_{i}^{2}}{2} t^{2}\right\} .
\end{aligned}
$$

This implies that the distribution of $W$ is normal, with

$$
E\{W\}=\sum_{i=1}^{n} \alpha_{i} \mu_{i}
$$

and

$$
V\{W\}=\sum_{i=1}^{n} \alpha_{i}^{2} \sigma_{i}^{2} .
$$

(iv) If $X_{1}, X_{2}, \cdots, X_{n}$ are independent random variables, having gamma distribution like $G\left(\nu_{i}, \beta\right)$, respectively, $i=1, \cdots, n$, then the distribution of $T_{n}=\sum_{i=1}^{n} X_{i}$ is gamma, like that of $G\left(\sum_{i=1}^{n} v_{i}, \beta\right)$. Indeed,

$$
\begin{aligned}
M_{T_{n}}(t) & =\prod_{i=1}^{n}(1-t \beta)^{-v_{i}} \\
& =(1-t \beta)^{-\sum_{i=1}^{n} v_{i}} .
\end{aligned}
$$

### 3.9 Large sample approximations

### 3.9.1 The law of large numbers

We have shown in Example 3.36 that the mean of a random sample, $\bar{X}_{n}$, converges in probability to the expected value of $X, \mu$ (the population mean). This is the law of large numbers (L.L.N.) which states that, if $X_{1}, X_{2}, \cdots$ are i.i.d. random variables and $E\left\{\left|X_{1}\right|\right\}<\infty$, then for any $\epsilon>0$,

$$
\lim _{n \rightarrow \infty} \operatorname{Pr}\left\{\left|\bar{X}_{n}-\mu\right|>\epsilon\right\}=0 .
$$

We also write

$$
\lim _{n \rightarrow \infty} \bar{X}_{n}=\mu, \quad \text { in probability } .
$$

This is known as the weak L.L.N. There is a stronger law, which states that, under the above conditions,

$$
\operatorname{Pr}\left\{\lim _{n \rightarrow \infty} \bar{X}_{n}=\mu\right\}=1
$$

It is beyond the scope of the book to discuss the meaning of the strong L.L.N.

### 3.9.2 The Central Limit Theorem

The Central Limit Theorem, C.L.T., is one of the most important theorems in probability theory. We formulate here the simplest version of this theorem, which is often sufficient for applications. The theorem states that if $\bar{X}_{n}$ is the sample mean of $n$ i.i.d. random variables, then if the population variance $\sigma^{2}$ is positive and finite, the sampling distribution of $\bar{X}_{n}$ is approximately normal, as $n \rightarrow \infty$. More precisely,

If $X_{1}, X_{2}, \cdots$ is a sequence of i.i.d. random variables, with $E\left\{X_{1}\right\}=\mu$ and $V\left\{X_{1}\right\}=\sigma^{2}, 0<\sigma^{2}<\infty$, then

$$
\begin{equation*}
\lim _{n \rightarrow \infty} \operatorname{Pr}\left\{\frac{\left(\bar{X}_{n}-\mu\right) \sqrt{n}}{\sigma} \leq z\right\}=\Phi(z), \tag{3.107}
\end{equation*}
$$

where $\Phi(z)$ is the c.d.f. of $N(0,1)$.
The proof of this basic version of the C.L.T. is based on a result in probability theory, stating that if $X_{1}, X_{2}, \cdots$ is a sequence of random variables having m.g.f.'s, $M_{n}(T), n=1,2, \cdots$ and if $\lim _{n \rightarrow \infty} M_{n}(t)=M(t)$ is the m.g.f. of a random variable $X^{*}$, having a c.d.f. $F^{*}(x)$, then $\lim _{n \rightarrow \infty} F_{n}(x)=F^{*}(x)$, where $F_{n}(x)$ is the c.d.f. of $X_{n}$.

The m.g.f. of

$$
Z_{n}=\frac{\sqrt{n}\left(\bar{X}_{n}-\mu\right)}{\sigma}
$$

can be written as

$$
\begin{aligned}
M_{Z_{n}}(t) & =E\left\{\exp \left\{\frac{t}{\sqrt{n} \sigma} \sum_{i=1}^{n}\left(X_{i}-\mu\right)\right\}\right\} \\
& =\left(E\left\{\exp \left\{\frac{t}{\sqrt{n} \sigma}\left(X_{1}-\mu\right)\right\}\right\}\right)^{n}
\end{aligned}
$$

since the random variables are independent. Furthermore, Taylor expansion of $\exp \left\{\frac{t}{\sqrt{n} \sigma}\left(X_{1}-\mu\right)\right\}$ is

$$
1+\frac{t}{\sqrt{n} \sigma}\left(X_{1}-\mu\right)+\frac{t^{2}}{2 n \sigma^{2}}\left(X_{1}-\mu\right)^{2}+o\left(\frac{1}{n}\right)
$$

for $n$ large. Hence, as $n \rightarrow \infty$

$$
E\left\{\exp \left\{\frac{t}{\sqrt{n} \sigma}\left(X_{1}-\mu\right)\right\}\right\}=1+\frac{t^{2}}{2 n}+o\left(\frac{1}{n}\right)
$$

Hence,

$$
\begin{aligned}
\lim _{n \rightarrow \infty} M_{Z_{n}}(t) & =\lim _{n \rightarrow \infty}\left(1+\frac{t^{2}}{2 n}+o\left(\frac{1}{n}\right)\right)^{n} \\
& =e^{t^{2} / 2}
\end{aligned}
$$

which is the m.g.f. of $N(0,1)$. This is a sketch of the proof. For rigorous proofs and extensions, see textbooks on probability theory.

### 3.9.3 Some normal approximations

The C.L.T. can be applied to provide an approximation to the distribution of the sum of $n$ i.i.d. random variables, by a standard normal distribution, when $n$ is large. We list below a few such useful approximations.

## (i) Binomial Distribution

When $n$ is large, then the c.d.f. of $B(n, p)$ can be approximated by

$$
\begin{equation*}
B(k ; n, p) \cong \Phi\left(\frac{k+\frac{1}{2}-n p}{\sqrt{n p(1-p)}}\right) \tag{3.108}
\end{equation*}
$$

We add $\frac{1}{2}$ to $k$, in the argument of $\Phi(\cdot)$ to obtain a better approximation when $n$ is not too large. This modification is called, "correction for discontinuity."
How large should $n$ be to get a "good" approximation? A general rule is

$$
\begin{equation*}
n>\frac{9}{p(1-p)} \tag{3.109}
\end{equation*}
$$

(ii) Poisson Distribution

The c.d.f. of Poisson with parameter $\lambda$ can be approximated by

$$
\begin{equation*}
P(k ; \lambda) \cong \Phi\left(\frac{k+\frac{1}{2}-\lambda}{\sqrt{\lambda}}\right) \tag{3.110}
\end{equation*}
$$

if $\lambda$ is large (greater than 30 ).
(iii) Gamma Distribution

The c.d.f. of $G(\nu, \beta)$ can be approximated by

$$
\begin{equation*}
G(x ; v, \beta) \cong \Phi\left(\frac{x-v \beta}{\beta \sqrt{v}}\right) \tag{3.111}
\end{equation*}
$$

for large values of $v$.

Example 3.40. (i) A lot consists of $n=10,000$ screws. The probability that a screw is defective is $p=0.01$. What is the probability that there are more than 120 defective screws in the lot?

The number of defective screws in the lot, $J_{n}$, has a distribution like $B(10000,0.01)$. Hence,

$$
\begin{aligned}
\operatorname{Pr}\left\{J_{10000}>120\right\} & =1-B(120 ; 10000, .01) \\
& \cong 1-\Phi\left(\frac{120.5-100}{\sqrt{99}}\right) \\
& =1-\Phi(2.06)=0.0197
\end{aligned}
$$

(ii) In the production of industrial film, we find on the average 1 defect per $100[\mathrm{ft}]^{2}$ of film. What is the probability that fewer than 100 defects will be found on $12,000[\mathrm{ft}]^{2}$ of film?

We assume that the number of defects per unit area of film is a Poisson random variable. Thus, our model is that the number of defects, $X$, per $12,000[\mathrm{ft}]^{2}$ has a Poisson distribution with parameter $\lambda=120$. Thus,

$$
\begin{aligned}
\operatorname{Pr}\{X<100\} & \cong \Phi\left(\frac{99.5-120}{\sqrt{120}}\right) \\
& =0.0306
\end{aligned}
$$

(iii) The time till failure, $T$, of radar equipment is exponentially distributed with mean time till failure (M.T.T.F.) of $\beta=100$ [hr].

A sample of $n=50$ units is put on test. Let $\bar{T}_{50}$ be the sample mean. What is the probability that $\bar{T}_{50}$ will fail in the interval $(95,105)[\mathrm{hr}]$ ?

We have seen that $\sum_{i=1}^{50} T_{i}$ is distributed like $G(50,100)$, since $E(\beta)$ is distributed like $G(1, \beta)$. Hence $\bar{T}_{50}$ is distributed like $\frac{1}{50} G(50,100)$ which is $G(50,2)$. By the normal approximation

$$
\begin{aligned}
\operatorname{Pr}\left\{95<\bar{T}_{50}<105\right\} \cong & \Phi\left(\frac{105-100}{2 \sqrt{50}}\right) \\
& -\Phi\left(\frac{95-100}{2 \sqrt{50}}\right)=2 \Phi(0.3536)-1=0.2763
\end{aligned}
$$

### 3.10 Additional distributions of statistics of normal samples

In the present section we assume that $X_{1}, X_{2}, \cdots, X_{n}$ are i.i.d. $N\left(\mu, \sigma^{2}\right)$ random variables. In the subsections 3.10.1-3.10.3 we present the chi-squared, $t$ - and $F$-distributions which play an important role in the theory of statistical inference (Chapter 4).

### 3.10.1 Distribution of the sample variance

Writing $X_{i}=\mu+\sigma Z_{i}$, where $Z_{1}, \cdots, Z_{n}$ are i.i.d. $N(0,1)$, we obtain that the sample variance $S^{2}$ is distributed like

$$
\begin{aligned}
S^{2} & =\frac{1}{n-1} \sum_{i=1}^{n}\left(X_{i}-\bar{X}_{n}\right)^{2} \\
& =\frac{1}{n-1} \sum_{i=1}^{n}\left(\mu+\sigma Z_{i}-\left(\mu+\sigma \bar{Z}_{n}\right)\right)^{2} \\
& =\frac{\sigma^{2}}{n-1} \sum_{i=1}^{n}\left(Z_{i}-\bar{Z}_{n}\right)^{2}
\end{aligned}
$$

One can show that $\sum_{i=1}^{n}\left(Z_{i}-\bar{Z}_{n}\right)^{2}$ is distributed like $\chi^{2}[n-1]$, where $\chi^{2}[\nu]$ is called a chi-squared random variable with $v$ degrees of freedom. Moreover, $\chi^{2}[\nu]$ is distributed like $G\left(\frac{v}{2}, 2\right)$.

The $\alpha$-th quantile of $\chi^{2}[\nu]$ is denoted by $\chi_{\alpha}^{2}[\nu]$. Accordingly, the c.d.f. of the sample variance is

$$
\begin{align*}
H_{S^{2}}\left(x ; \sigma^{2}\right) & =\operatorname{Pr}\left\{\frac{\sigma^{2}}{n-1} \chi^{2}[n-1] \leq x\right\} \\
& =\operatorname{Pr}\left\{\chi^{2}[n-1] \leq \frac{(n-1) x}{\sigma^{2}}\right\} \\
& =\operatorname{Pr}\left\{G\left(\frac{n-1}{2}, 2\right) \leq \frac{(n-1) x}{\sigma^{2}}\right\}  \tag{3.112}\\
& =G\left(\frac{(n-1) x}{2 \sigma^{2}} ; \frac{n-1}{2}, 1\right)
\end{align*}
$$

The probability values of the distribution of $\chi^{2}[\nu]$, as well as the $\alpha$-quantiles, can be computed by R, MINITAB or JMP, or read from appropriate tables.

The expected value and variance of the sample variance are

$$
E\left\{S^{2}\right\}=\frac{\sigma^{2}}{n-1} E\left\{\chi^{2}[n-1]\right\}
$$

$$
\begin{aligned}
& =\frac{\sigma^{2}}{n-1} E\left\{G\left(\frac{n-1}{2}, 2\right)\right\} \\
& =\frac{\sigma^{2}}{n-1} \cdot(n-1)=\sigma^{2}
\end{aligned}
$$

Similarly

$$
\begin{align*}
V\left\{S^{2}\right\} & =\frac{\sigma^{4}}{(n-1)^{2}} V\left\{\chi^{2}[n-1]\right\} \\
& =\frac{\sigma^{4}}{(n-1)^{2}} V\left\{G\left(\frac{n-1}{2}, 2\right)\right\}  \tag{3.113}\\
& =\frac{\sigma^{4}}{(n-1)^{2}} \cdot 2(n-1) \\
& =\frac{2 \sigma^{4}}{n-1}
\end{align*}
$$

Thus applying the Chebychev's inequality, for any given $\epsilon>0$,

$$
\operatorname{Pr}\left\{\left|S^{2}-\sigma^{2}\right|>\epsilon\right\}<\frac{2 \sigma^{4}}{(n-1) \epsilon^{2}}
$$

Hence, $S^{2}$ converges in probability to $\sigma^{2}$. Moreover,

$$
\begin{equation*}
\lim _{n \rightarrow \infty} \operatorname{Pr}\left\{\frac{\left(S^{2}-\sigma^{2}\right)}{\sigma^{2} \sqrt{2}} \sqrt{n-1} \leq z\right\}=\Phi(z) \tag{3.114}
\end{equation*}
$$

That is, the distribution of $S^{2}$ can be approximated by the normal distributions in large samples.

### 3.10.2 The "Student" $t$-statistic

We have seen that

$$
Z_{n}=\frac{\sqrt{n}\left(\bar{X}_{n}-\mu\right)}{\sigma}
$$

has a $N(0,1)$ distribution. As we will see in Chapter 6, when $\sigma$ is unknown, we test hypotheses concerning $\mu$ by the statistic

$$
t=\frac{\sqrt{n}\left(\bar{X}_{n}-\mu_{0}\right)}{S}
$$

where $S$ is the sample standard deviation. If $X_{1}, \cdots, X_{n}$ are i.i.d. like $N\left(\mu_{0}, \sigma^{2}\right)$ then the distribution of $t$ is called the Student $t$-distribution with $v=n-1$ degrees of freedom. The corresponding random variable is denoted by $t[v]$.

The p.d.f. of $t[v]$ is symmetric about 0 (see Figure 3.19). Thus,

$$
\begin{equation*}
E\{t[\nu]\}=0, \quad \text { for } \quad v \geq 2 \tag{3.115}
\end{equation*}
$$

and

$$
\begin{equation*}
V\{t[v]\}=\frac{v}{v-2}, \quad v \geq 3 \tag{3.116}
\end{equation*}
$$

The $\alpha$-quantile of $t[\nu]$ is denoted by $t_{\alpha}[\nu]$. It can be read from a table, or determined by R, JMP or MINITAB.

### 3.10.3 Distribution of the variance ratio

$$
F=\frac{S_{1}^{2} \sigma_{2}^{2}}{S_{2}^{2} \sigma_{1}^{2}}
$$



Figure 3.19 Density Functions of $t[v], v=5,50$

Consider now two independent samples of size $n_{1}$ and $n_{2}$, respectively, which have been taken from normal populations having variances $\sigma_{1}^{2}$ and $\sigma_{2}^{2}$. Let

$$
S_{1}^{2}=\frac{1}{n_{1}-1} \sum_{i=1}^{n_{1}}\left(X_{1 i}-\bar{X}_{1}\right)^{2}
$$

and

$$
S_{2}^{2}=\frac{1}{n_{2}-1} \sum_{i=1}^{n_{2}}\left(X_{2 i}-\bar{X}_{2}\right)^{2}
$$

be the variances of the two samples where $\bar{X}_{1}$ and $\bar{X}_{2}$ are the corresponding sample means. The $F$-ratio has a distribution denoted by $F\left[v_{1}, v_{2}\right]$, with $v_{1}=n_{1}-1$ and $v_{2}=n_{2}-1$. This distribution is called the $F$-distribution with $v_{1}$ and $v_{2}$ degrees of freedom. A graph of the densities of $F\left[v_{1}, v_{2}\right]$ is given in Figure 3.20.

The expected value and the variance of $F\left[\nu_{1}, \nu_{2}\right]$ are:

$$
\begin{equation*}
E\left\{F\left[v_{1}, v_{2}\right]\right\}=v_{2} /\left(v_{2}-2\right), \quad v_{2}>2, \tag{3.117}
\end{equation*}
$$

and

$$
\begin{equation*}
V\left\{F\left[v_{1}, v_{2}\right]\right\}=\frac{2 v_{2}^{2}\left(v_{1}+v_{2}-2\right)}{v_{1}\left(v_{2}-2\right)^{2}\left(v_{2}-4\right)}, \quad v_{2}>4 . \tag{3.118}
\end{equation*}
$$

The $(1-\alpha)$ th quantile of $F\left[v_{1}, v_{2}\right]$, i.e. $F_{1-\alpha}\left[v_{1}, v_{2}\right]$, can be computed by MINITAB. If we wish to obtain the $\alpha$-th fractile $F_{\alpha}\left[\nu_{1}, \nu_{2}\right]$ for values of $\alpha<.5$, we can apply the relationship:

$$
\begin{equation*}
F_{1-\alpha}\left[v_{1}, v_{2}\right]=\frac{1}{F_{\alpha}\left[v_{2}, v_{1}\right]} . \tag{3.119}
\end{equation*}
$$

Thus, for example, to compute $F_{.05}[15,10]$, we write

$$
F_{.05}[15,10]=1 / F_{.95}[10,15]=1 / 2.54=.3937
$$



Figure 3.20 Density function of $F\left(v_{1}, v_{2}\right)$

### 3.11 Chapter highlights

The chapter provides the basics of probability theory and of the theory of distribution functions. The probability model for random sampling is discussed. This is fundamental for the sampling procedures to be discussed in Chapter 7. Bayes theorem has important ramifications in statistical inference, as will be discussed in Chapter 4. The concepts and definitions introduced are:

- Sample Space
- Elementary Events
- Operations with Events
- Disjoint Events
- Probability of Events
- Random Sampling With Replacement (RSWR)
- Random Sampling Without Replacement (RSWOR)
- Conditional Probabilities
- Independent Events
- Bayes' Formula
- Prior Probability
- Posterior Probability
- Probability Distribution Function (p.d.f.)
- Discrete Random Variable
- Continuous Random Variable
- Cumulative Distribution Function
- Central Moments
- Expected Value
- Standard Deviation
- Chebychev's Inequality
- Moment Generating Function
- Skewness
- Kurtosis
- Independent Trials
- $\quad P$-th Quantile
- Joint Distribution
- Marginal Distribution
- Conditional Distribution
- Mutual Independence
- Conditional Independence
- Law of Total Variance
- Law of Iterated Expectation
- Order Statistics
- Convergence in Probability
- Central Limit Theorem
- Law of Large Numbers


### 3.12 Exercises

3.1 An experiment consists of making 20 observations on the quality of chips. Each observation is recorded as $G$ or $D$.
(i) What is the sample space, $S$, corresponding to this experiment?
(ii) How many elementary events in $S$ ?
(iii) Let $A_{n}, n=0, \cdots, 20$, be the event that exactly $n G$ observations are made. Write the events $A_{n}$ formally. How many elementary events belong to $A_{n}$ ?
3.2 An experiment consists of 10 measurements $w_{1}, \cdots, w_{10}$ of the weights of packages. All packages under consideration have weights between 10 and 20 pounds. What is the sample space $S$ ? Let $A=\left\{\left(w_{1}, w_{2}, \cdots, w_{10}\right)\right.$ : $\left.w_{1}+w_{2}=25\right\}$. Let $B=\left\{\left(w_{1}, \cdots, w_{10}\right): w_{1}+w_{2} \leq 25\right\}$. Describe the events $A$ and $B$ graphically. Show that $A \subset B$.
3.3 Strings of 30 binary $(0,1)$ signals are transmitted.
(i) Describe the sample space, $S$.
(ii) Let $A_{10}$ be the event that the first 10 signals transmitted are all 1's. How many elementary events belong to $A_{10}$ ?
(iii) Let $B_{10}$ be the event that exactly 10 signals, out of 30 transmitted, are 1 's. How many elementary events belong to $B_{10}$ ? Does $A_{10} \subset B_{10}$ ?
3.4 Prove DeMorgan laws
(i) $(A \cup B)^{c}=A^{c} \cap B^{c}$.
(ii) $(A \cap B)^{c}=A^{c} \cup B^{c}$.
3.5 Consider Exercise [3.3] Show that the events $A_{0}, A_{1}, \cdots, A_{20}$ are a partition of the sample space $S$.
3.6 Let $A_{1}, \cdots, A_{n}$ be a partition of $S$. Let $B$ be an event. Show that $B=\bigcup_{i=1}^{n} A_{i} B$, where $A_{i} B=A_{i} \cap B$, is a union of disjoint events.
3.7 Develop a formula for the probability $\operatorname{Pr}\{A \cup B \cup C\}$, where $A, B, C$ are arbitrary events.
3.8 Show that if $A_{1}, \cdots, A_{n}$ is a partition, then for any event $B, P\{B\}=\sum_{i=1}^{n} P\left\{A_{i} B\right\}$. [Use the result of [3.6].]
3.9 An unbiased die has the numbers $1,2, \cdots, 6$ written on its faces. The die is thrown twice. What is the probability that the two numbers shown on its upper face sum up to 10 ?
3.10 The time till failure, $T$, of electronic equipment is a random quantity. The event $A_{t}=\{T>t\}$ is assigned the probability $\operatorname{Pr}\left\{A_{t}\right\}=\exp \{-t / 200\}, t \geq 0$. What is the probability of the event $B=\{150<T<280\}$ ?
3.11 A box contains 40 parts, 10 of type $A, 10$ of type $B, 15$ of type $C$ and 5 of type $D$. A random sample of 8 parts is drawn without replacement. What is the probability of finding two parts of each type in the sample?
3.12 How many samples of size $n=5$ can be drawn from a population of size $N=100$,
(i) with replacement?
(ii) without replacement?
3.13 A lot of 1,000 items contain $M=900$ "good" ones, and 100 "defective" ones. A random sample of size $n=10$ is drawn from the lot. What is the probability of observing in the sample at least 8 good items,
(i) when sampling is with replacement?
(ii) when sampling is without replacement?
3.14 In continuation of the previous exercise, what is the probability of observing in an RSWR at least one defective item?
3.15 Consider the problem of Exercise [3.10]. What is the conditional probability $\operatorname{Pr}\{T>300 \mid T>200\}$.
3.16 A point $(X, Y)$ is chosen at random within the unit square, i.e.

$$
S=\{(x, y): 0 \leq x, y \leq 1\}
$$

Any set $A$ contained in $S$ having area given by

$$
\operatorname{Area}\{A\}=\iint_{A} d x d y
$$

is an event, whose probability is the area of $A$. Define the events

$$
\begin{aligned}
B & =\left\{(x, y): x>\frac{1}{2}\right\} \\
C & =\left\{(x, y): x^{2}+y^{2} \leq 1\right\} \\
D & =\{(x, y):(x+y) \leq 1\}
\end{aligned}
$$

(i) Compute the conditional probability $\operatorname{Pr}\{D \mid B\}$.
(ii) Compute the conditional probability $\operatorname{Pr}\{C \mid D\}$.
3.17 Show that if $A$ and $B$ are independent events, then $A^{c}$ and $B^{c}$ are also independent events.
3.18 Show that if $A$ and $B$ are disjoint events, then $A$ and $B$ are dependent events.
3.19 Show that if $A$ and $B$ are independent events, then

$$
\begin{aligned}
\operatorname{Pr}\{A \cup B\} & =\operatorname{Pr}\{A\}(1-\operatorname{Pr}\{B\})+\operatorname{Pr}\{B\} \\
& =\operatorname{Pr}\{A\}+\operatorname{Pr}\{B\}(1-\operatorname{Pr}\{A\}) .
\end{aligned}
$$

3.20 A machine which tests whether a part is defective, $D$, or good, $G$, may err. The probabilities of errors are given by

$$
\begin{aligned}
& \operatorname{Pr}\{A \mid G\}=.95 \\
& \operatorname{Pr}\{A \mid D\}=.10
\end{aligned}
$$

where $A$ is the event "the part is considered $G$ after testing." If $\operatorname{Pr}\{G\}=.99$, what is the probability of $D$ given $A$ ?

## Additional problems in combinatorial and geometric probabilities

3.21 Assuming 365 days in a year, if there are 10 people in a party, what is the probability that their birthdays fall on different days? Show that if there are more than 22 people in the party, the probability is greater than $1 / 2$ that at least 2 will have birthdays on the same day.
3.22 A number is constructed at random by choosing 10 digits from $\{0, \ldots, 9\}$ with replacement. We allow the digit 0 at any position. What is the probability that the number does not contain 3 specific digits?
3.23 A caller remembers all the 7 digits of a telephone number, but is uncertain about the order of the last four. He keeps dialing the last four digits at random, without repeating the same number, until he reaches the right number. What is the probability that he will dial at least ten wrong numbers?
3.24 One hundred lottery tickets are sold. There are four prizes and ten consolation prizes. If you buy 5 tickets, what is the probability that you win:
(i) one prize?
(ii) a prize and a consolation prize?
(iii) something?
3.25 Ten PCB's are in a bin, two of these are defectives. The boards are chosen at random, one by one, without replacement. What is the probability that exactly five good boards will be found between the drawing of the first and second defective PCB?
3.26 A random sample of 11 integers is drawn without replacement from the set $\{1,2, \ldots, 20\}$. What is the probability that the sample median, $M e$, is equal to the integer $k ? 6 \leq k \leq 15$.
3.27 A stick is broken at random into three pieces. What is the probability that these pieces can be the sides of a triangle?
3.28 A particle is moving at a uniform speed on a circle of unit radius and is released at a random point on the circumference. Draw a line segment of length $2 h(h<1)$ centered at a point $A$ of distance $a>1$ from the center of the circle, $O$. Moreover the line segment is perpendicular to the line connecting $O$ with $A$. What is the probability that the particle will hit the line segment? [The particle flies along a straight line tangential to the circle.]
3.29 A block of 100 bits is transmitted over a binary channel, with probability $p=10^{-3}$ of bit error. Errors occur independently. Find the probability that the block contains at least three errors.
3.30 A coin is tossed repeatedly until 2 "heads" occur. What is the probability that 4 tosses are required?
3.31 Consider the sample space $S$ of all sequences of 10 binary numbers ( $0-1$ signals). Define on this sample space two random variables and derive their probability distribution function, assuming the model that all sequences are equally probable.
3.32 The number of blemishes on a ceramic plate is a discrete random variable. Assume the probability model, with p.d.f.

$$
p(x)=e^{-5} \frac{5^{x}}{x!}, \quad x=0,1, \cdots
$$

(i) Show that $\sum_{x=0}^{\infty} p(x)=1$
(ii) What is the probability of at most 1 blemish on a plate?
(iii) What is the probability of no more than 7 blemishes on a plate?
3.33 Consider a distribution function of a mixed type with c.d.f.

$$
F_{x}(x)= \begin{cases}0, & \text { if } x<-1 \\ .3+.2(x+1), & \text { if }-1 \leq x<0 \\ .7+.3 x, & \text { if } 0 \leq x<1 \\ 1, & \text { if } 1 \leq x\end{cases}
$$

(i) What is $\operatorname{Pr}\{X=-1\}$ ?
(ii) What is $\operatorname{Pr}\{-.5<X<0\}$ ?
(iii) What is $\operatorname{Pr}\{0 \leq X<.75\}$ ?
(iv) What is $\operatorname{Pr}\{X=1\}$ ?
(v) Compute the expected value, $E\{X\}$ and variance, $V\{X\}$.
3.34 A random variable has the Rayleigh distribution, with c.d.f.

$$
F(x)= \begin{cases}0, & x<0 \\ 1-e^{-x^{2} / 2 \sigma^{2}}, & x \geq 0\end{cases}
$$

where $\sigma^{2}$ is a positive parameter. Find the expected value $E\{X\}$.
3.35 A random variable $X$ has a discrete distribution over the integers $\{1,2, \ldots, N\}$ with equal probabilities. Find $E\{X\}$ and $V\{X\}$.
3.36 A random variable has expectation $\mu=10$ and standard deviation $\sigma=0.5$. Use Chebychev's inequality to find a lower bound to the probability

$$
\operatorname{Pr}\{8<X<12\}
$$

3.37 Consider the random variable $X$ with c.d.f.

$$
F(x)=\frac{1}{2}+\frac{1}{\pi} \tan ^{-1}(x), \quad-\infty<x<\infty .
$$

Find the .25 th, .50 th and .75 th quantiles of this distribution.
3.38 Show that the central moments $\mu_{l}^{*}$ relate to the moments $\mu_{l}$ around the origin, by the formula

$$
\mu_{l}^{*}=\sum_{j=0}^{l-2}(-1)^{j}\binom{l}{j} \mu_{l-j} \mu_{1}^{j}+(-1)^{l-1}(l-1) \mu_{1}^{l}
$$

3.39 Find the expected value $\mu_{1}$ and the second moment $\mu_{2}$ of the random variable whose c.d.f. is given in Exercise [3.33].
3.40 A random variable $X$ has a continuous uniform distribution over the interval $(a, b)$, i.e.,

$$
f(x)= \begin{cases}\frac{1}{b-a}, & \text { if } a \leq x \leq b \\ 0, & \text { otherwise }\end{cases}
$$

Find the moment generating function of $X$. Find the mean and variance by differentiating the m.g.f.
3.41 Consider the moment generating function, m.g.f. of the exponential distribution, that is,

$$
M(t)=\frac{\lambda}{\lambda-t}, \quad t<\lambda
$$

(i) Find the first four moments of the distribution, by differentiating $M(t)$.
(ii) Convert the moments to central moments.
(iii) What is the index of kurtosis $\beta_{4}$ ?
3.42 Using R, MINITAB or JMP prepare a table of the p.d.f. and c.d.f. of the binomial distribution $B(20, .17)$.
3.43 What are the 1 st quantile, $Q_{1}$, median, $M e$, and 3rd quantile, $Q_{3}$, of $B(20, .17)$ ?
3.44 Compute the mean $E\{X\}$ and standard deviation, $\sigma$, of $B(45, .35)$.
3.45 A PCB is populated by 50 chips which are randomly chosen from a lot. The probability that an individual chip is non-defective is $p$. What should be the value of $p$ so that no defective chip is installed on the board is $\gamma=.99$ ? [The answer to this question shows why the industry standards are so stringent.]
3.46 Let $b(j ; n, p)$ be the p.d.f. of the binomial distribution. Show that as $n \rightarrow \infty, p \rightarrow 0$ so that $n p \rightarrow \lambda, 0<\lambda<$ $\infty$, then

$$
\lim _{\substack{n \rightarrow \infty \\ p \rightarrow 0 \\ n p \rightarrow \lambda}} \quad b(j ; n, p)=e^{-\lambda} \frac{\lambda^{j}}{j!}, \quad j=0,1, \ldots
$$

3.47 Use the result of the previous exercise to find the probability that a block of 1,000 bits, in a binary communication channel, will have less than 4 errors, when the probability of a bit error is $p=10^{-3}$.
3.48 Compute $E\{X\}$ and $V\{X\}$ of the hypergeometric distribution $H(500,350,20)$.
3.49 A lot of size $N=500$ items contains $M=5$ defective ones. A random sample of size $n=50$ is drawn from the lot without replacement (RSWOR). What is the probability of observing more than 1 defective item in the sample?
3.50 Consider Example 3.23. What is the probability that the lot will be rectified if $M=10$ and $n=20$ ?
3.51 Use the m.g.f. to compute the third and fourth central moments of the Poisson distribution $P(10)$. What is the index of skewness and kurtosis of this distribution?
3.52 The number of blemishes on ceramic plates has a Poisson distribution with mean $\lambda=1.5$. What is the probability of observing more than 2 blemishes on a plate?
3.53 The error rate of an insertion machine is 380 PPM (per $10^{6}$ parts inserted). What is the probability of observing more than 6 insertion errors in 2 hours of operation, when the insertion rate is 4,000 parts per hour?
3.54 In continuation of the previous exercise, let $N$ be the number of parts inserted until an error occurs. What is the distribution of $N$ ? Compute the expected value and the standard deviation of $N$.
3.55 What are $Q_{1}, M e$ and $Q_{3}$ of the negative binomial N.B. $(p, k)$ with $p=0.01$ and $k=3$ ?
3.56 Derive the m.g.f. of N.B. ( $p, k$ ).
3.57 Differentiate the m.g.f. of the geometric distribution, i.e.,

$$
M(t)=\frac{p e^{t}}{\left(1-e^{t}(1-p)\right)}, \quad t<-\log (1-p),
$$

to obtain its first four moments, and derive then the indices of skewness and kurtosis.
3.58 The proportion of defective RAM chips is $p=0.002$. You have to install 50 chips on a board. Each chip is tested before its installation. How many chips should you order so that, with probability greater than $\gamma=.95$ you will have at least 50 good chips to install?
3.59 The random variable $X$ assumes the values $\{1,2, \ldots\}$ with probabilities of a geometric distribution, with parameter $p, 0<p<1$. Prove the "memoryless" property of the geometric distribution, namely:

$$
P[X>n+m \mid X>m]=P[X>n],
$$

for all $n, m=1,2, \ldots$
3.60 Let $X$ be a random variable having a continuous c.d.f. $F(x)$. Let $Y=F(X)$. Show that $Y$ has a uniform distribution on $(0,1)$. Conversely, if $U$ has a uniform distribution on $(0,1)$ then $X=F^{-1}(U)$ has the c.d.f. $F(x)$.
3.61 Compute the expected value and the standard deviation of a uniform distribution $U(10,50)$.
3.62 Show that if $U$ is uniform on $(0,1)$ then $X=-\log (U)$ has an exponential distribution $E(1)$.
3.63 Use R, MINITAB or JMP to compute the probabilities, for $N(100,15)$, of
(i) $92<X<108$.
(ii) $X>105$.
(iii) $2 X+5<200$.
3.64 The .9-quantile of $N(\mu, \sigma)$ is 15 and its .99-quantile is 20 . Find the mean $\mu$ and standard deviation $\sigma$.
3.65 A communication channel accepts an arbitrary voltage input $v$ and outputs a voltage $v+E$, where $E \sim N(0,1)$. The channel is used to transmit binary information as follows:

$$
\begin{aligned}
& \text { to transmit } 0 \text {, input }-v \\
& \text { to transmit } 1, \text { input } v
\end{aligned}
$$

The receiver decides a 0 if the voltage $Y$ is negative, and 1 otherwise. What should be the value of $v$ so that the receiver's probability of bit error is $\alpha=.01$ ?
3.66 Aluminum pins manufactured for an aviation industry have a random diameter, whose distribution is (approximately) normal with mean of $\mu=10[\mathrm{~mm}]$ and standard deviation $\sigma=0.02[\mathrm{~mm}]$. Holes are automatically drilled on aluminum plates, with diameters having a normal distribution with mean $\mu_{d}[\mathrm{~mm}]$ and $\sigma=0.02$ [ mm$]$. What should be the value of $\mu_{d}$ so that the probability that a pin will not enter a hole (too wide) is $\alpha=0.01$ ?
3.67 Let $X_{1}, \ldots, X_{n}$ be a random sample (i.i.d.) from a normal distribution $N\left(\mu, \sigma^{2}\right)$. Find the expected value and variance of $Y=\sum_{i=1}^{n} i X_{i}$.
3.68 Concrete cubes have compressive strength with log-normal distribution $\operatorname{LN}(5,1)$. Find the probability that the compressive strength $X$ of a random concrete cube will be greater than $300\left[\mathrm{~kg} / \mathrm{cm}^{2}\right]$.
3.69 Using the m.g.f. of $N(\mu, \sigma)$, derive the expected value and variance of $L N(\mu, \sigma)$. [Recall that $X \sim e^{N(\mu, \sigma)}$.]
3.70 What are $Q_{1}, M e$ and $Q_{3}$ of $E(\beta)$ ?
3.71 Show that if the life length of a chip is exponential $E(\beta)$, then only $36.7 \%$ of the chips will function longer than the mean time till failure $\beta$.
3.72 Show that the m.g.f. of $E(\beta)$ is $M(t)=(1-\beta t)^{-1}$, for $t<\frac{1}{\beta}$.
3.73 Let $X_{1}, X_{2}, X_{3}$ be independent random variables having an identical exponential distribution $E(\beta)$. Compute $\operatorname{Pr}\left\{X_{1}+X_{2}+X_{3} \geq 3 \beta\right\}$.
3.74 Establish the formula

$$
G\left(t ; k, \frac{1}{\lambda}\right)=1-e^{-\lambda t} \sum_{j=0}^{k-1} \frac{(\lambda t)^{j}}{j!}
$$

by integrating in parts the p.d.f. of

$$
G\left(k ; \frac{1}{\lambda}\right) .
$$

3.75 Use R to compute $\Gamma(1.17), \Gamma\left(\frac{1}{2}\right), \Gamma\left(\frac{3}{2}\right)$.
3.76 Using m.g.f., show that the sum of $k$ independent exponential random variables, $E(\beta)$, has the gamma distribution $G(k, \beta)$.
3.77 What is the expected value and variance of the Weibull distribution $W(2,3.5)$ ?
3.78 The time till failure (days) of an electronic equipment has the Weibull distribution $W(1.5,500)$. What is the probability that the failure time will not be before 600 days?
3.79 Compute the expected value and standard deviation of a random variable having the beta distribution Beta $\left(\frac{1}{2}, \frac{3}{2}\right)$.
3.80 Show that the index of kurtosis of $\operatorname{Beta}(v, v)$ is $\beta_{2}=\frac{3(1+2 v)}{3+2 v}$.
3.81 The joint p.d.f. of two random variables $(X, Y)$ is

$$
f(x, y)= \begin{cases}\frac{1}{2}, & \text { if }(x, y) \in S \\ 0, & \text { otherwise }\end{cases}
$$

where $S$ is a square of area 2 , whose vertices are $(1,0),(0,1),(-1,0),(0,-1)$.
(i) Find the marginal p.d.f. of $X$ and of $Y$.
(ii) Find $E\{X\}, E\{Y\}, V\{X\}, V\{Y\}$.
3.82 Let $(X, Y)$ have a joint p.d.f.

$$
f(x, y)= \begin{cases}\frac{1}{y} \exp \left\{-y-\frac{x}{y}\right\}, & \text { if } 0<x, y<\infty \\ 0, & \text { otherwise }\end{cases}
$$

Find $\operatorname{COV}(X, Y)$ and the coefficient of correlation $\rho_{X Y}$.
3.83 Show that the random variables $(X, Y)$ whose joint distribution is defined in Example 3.26 are dependent. Find $\operatorname{COV}(X, Y)$.
3.84 Find the correlation coefficient of $N$ and $J$ of Example 3.30.
3.85 Let $X$ and $Y$ be independent random variables, $X \sim G(2,100)$ and $W(1.5,500)$. Find the variance of $X Y$.
3.86 Consider the trinomial distribution of Example 3.32.
(i) What is the probability that during one hour of operation there will be no more than 20 errors?
(ii) What is the conditional distribution of wrong components, given that there are 15 misinsertions in a given hour of operation?
(iii) Approximating the conditional distribution of (ii) by a Poisson distribution, compute the conditional probability of no more than 15 wrong components.
3.87 In continuation of Example 3.33, compute the correlation between $J_{1}$ and $J_{2}$.
3.88 In a bivariate normal distribution, the conditional variance of $Y$ given $X$ is 150 and the variance of $Y$ is 200 . What is the correlation $\rho_{X Y}$ ?
$3.89 n=10$ electronic devices start to operate at the same time. The times till failure of these devices are independent random variables having an identical $E(100)$ distribution.
(i) What is the expected value of the first failure?
(ii) What is the expected value of the last failure?
3.90 A factory has $n=10$ machines of a certain type. At each given day, the probability is $p=.95$ that a machine will be working. Let $J$ denote the number of machines that work on a given day. The time it takes to produce an item on a given machine is $E(10)$, i.e., exponentially distributed with mean $\mu=10$ [min]. The machines operate independently of each other. Let $X_{(1)}$ denote the minimal time for the first item to be produced. Determine
(i) $P\left[J=k, X_{(1)} \leq x\right], k=1,2, \ldots$
(ii) $P\left[X_{(1)} \leq x \mid J \geq 1\right]$.

Notice that when $J=0$, no machine is working. The probability of this event is $(0.05)^{10}$.
3.91 Let $X_{1}, X_{2}, \ldots, X_{11}$ be a random sample of exponentially distributed random variables with p.d.f. $f(x)=\lambda e^{-\lambda x}$, $x \geq 0$.
(i) What is the p.d.f. of the median $M e=X_{(6)}$ ?
(ii) What is the expected value of $M e$ ?
3.92 Let $X$ and $Y$ be independent random variables having an $E(\beta)$ distribution. Let $T=X+Y$ and $W=X-Y$. Compute the variance of $T+\frac{1}{2} W$.
3.93 Let $X$ and $Y$ be independent random variables having a common variance $\sigma^{2}$. What is the covariance $\operatorname{cov}(X, X+$ $Y)$ ?
3.94 Let $(X, Y)$ have a bivariate normal distribution. What is the variance of $\alpha X+\beta Y$ ?
3.95 Let $X$ have a normal distribution $N(\mu, \sigma)$. Let $\Phi(z)$ be the standard normal c.d.f. Verify that $E\{\Phi(X)\}=P\{U<$ $X\}$, where $U$ is independent of $X$ and $U \sim N(0,1)$. Show that

$$
E\{\Phi(X)\}=\Phi\left(\frac{\eta}{\sqrt{1+\sigma^{2}}}\right)
$$

3.96 Let $X$ have a normal distribution $N(\mu, \sigma)$. Show that

$$
E\left\{\Phi^{2}(X)\right\}=\Phi_{2}\left(\frac{\mu}{\sqrt{1+\sigma^{2}}}, \frac{\mu}{\sqrt{1+\sigma^{2}}} ; \frac{\sigma^{2}}{1+\sigma^{2}}\right)
$$

$3.97 X$ and $Y$ are independent random variables having Poisson distributions, with means $\lambda_{1}=5$ and $\lambda_{2}=7$, respectively. Compute the probability that $X+Y$ is greater than 15 .
3.98 Let $X_{1}$ and $X_{2}$ be independent random variables having continuous distributions with p.d.f. $f_{1}(x)$ and $f_{2}(x)$, respectively. Let $Y=X_{1}+X_{2}$. Show that the p.d.f. of $Y$ is

$$
g(y)=\int_{-\infty}^{\infty} f_{1}(x) f_{2}(y-x) d x
$$

[This integral transform is called the convolution of $f_{1}(x)$ with $f_{2}(x)$. The convolution operation is denoted by $f_{1} * f_{2}$.]
3.99 Let $X_{1}$ and $X_{2}$ be independent random variables having the uniform distributions on ( 0,1 ). Apply the convolution operation to find the p.d.f. of $Y=X_{1}+X_{2}$.
3.100 Let $X_{1}$ and $X_{2}$ be independent random variables having a common exponential distribution $E(1)$. Determine the p.d.f. of $U=X_{1}-X_{2}$. [The distribution of $U$ is called bi-exponential or Laplace and its p.d.f. is $f(u)=\frac{1}{2} e^{-|u|}$.]
3.101 Apply the central limit theorem to approximate $P\left\{X_{1}+\cdots+X_{20} \leq 50\right\}$, where $X_{1}, \cdots, X_{20}$ are independent random variables having a common mean $\mu=2$ and a common standard deviation $\sigma=10$.
3.102 Let $X$ have a binomial distribution $B(200, .15)$. Find the normal approximation to $\operatorname{Pr}\{25<X<35\}$.
3.103 Let $X$ have a Poisson distribution with mean $\lambda=200$. Find, approximately, $\operatorname{Pr}\{190<X<210\}$.
$3.104 X_{1}, X_{2}, \cdots, X_{200}$ are 200 independent random variables have a common beta distribution $B(3,5)$. Approximate the probability $\operatorname{Pr}\left\{\left|\bar{X}_{200}-.375\right|<0.2282\right\}$, where

$$
\bar{X}_{n}=\frac{1}{n} \sum_{i=1}^{n} X_{i}, \quad n=200
$$

3.105 Use R, MINITAB or JMP to compute the .95-quantiles of $t[10], t[15], t[20]$.
3.106 Use R, MINITAB or JMP to compute the .95-quantiles of $F[10,30], F[15,30], F[20,30]$.
3.107 Show that, for each $0<\alpha<1, t_{1-\alpha / 2}^{2}[n]=F_{1-\alpha}[1, n]$.
3.108 Verify the relationship

$$
F_{1-\alpha}\left[v_{1}, v_{2}\right]=\frac{1}{F_{\alpha}\left[v_{2}, v_{1}\right]}, \quad 0<\alpha<1
$$

$v_{1}, v_{2}=1,2, \cdots$.
3.109 Verify the formula

$$
V\{t[v]\}=\frac{v}{v-2}, \quad v>2
$$

3.110 Find the expected value and variance of $F[3,10]$.

## 4

## Statistical Inference and Bootstrapping

In this chapter we introduce basic concepts and methods of statistical inference. The focus is on estimating the parameters of statistical distributions and of testing hypotheses about them. Problems of testing whether or not certain distributions fit observed data are considered too. We begin with some basic problems of estimation theory.

A statistical population is represented by the distribution function(s) of the observable random variable(s) associated with its elements. The actual distributions representing the population under consideration are generally unspecified or only partially specified. Based on some theoretical considerations, and/or practical experience we often assume that a distribution belongs to a particular family such as normal, Poisson, Weibull, etc. Such assumptions are called the statistical model. If the model assumes a specific distribution with known parameters, there is no need to estimate the parameters. We may, however, use sample data to test whether the hypothesis concerning the specific distribution in the model is valid. This is a "goodness of fit" testing problem. If the model assumes only the family to which the distribution belongs, while the specific values of the parameters are unknown, the problem is that of estimating the unknown parameters. The present chapter presents the basic principles and methods of statistical estimation and testing hypotheses for infinite population models.

### 4.1 Sampling characteristics of estimators

The means and the variances of random samples vary randomly around the true values of the parameters. In practice, we usually take one sample of data, then construct a single estimate for each population parameter. To illustrate the concept of error in estimation, consider what happens if we take many samples from the same population. The collection of estimates (one from each sample) can itself be thought of as a sample taken from a hypothetical population of all possible estimates. The distribution of all possible estimates is called the sampling distribution. The sampling distributions of the estimates may be of a different type than the distribution of the original observations. In Figures 4.1 and 4.2 we present the frequency distributions of $\bar{X}_{10}$ and of $S_{10}^{2}$ for 100 random samples of size $n=10$, drawn from the uniform distribution over the integers $\{1, \cdots, 100\}$.

We see in Figure 4.1 that the frequency distribution of sample means does not resemble a uniform distribution but seems to be close to normal. Moreover, the spread of the sample means is from 39 to 72 , rather than the original spread from 1 to 100 . We have discussed in Chapter 3 the C.L.T. which states that when the sample size is large, the sampling distribution of the sample mean of a simple random sample, $\bar{X}_{n}$, for any population having a finite positive variance $\sigma^{2}$, is approximately normal with mean

$$
\begin{equation*}
E\left\{\bar{X}_{n}\right\}=\mu \tag{4.1}
\end{equation*}
$$

[^5]

Figure 4.1 Histogram of 100 sample means ( $R$ )
and variance

$$
\begin{equation*}
V\left\{\bar{X}_{n}\right\}=\frac{\sigma^{2}}{n} . \tag{4.2}
\end{equation*}
$$

Notice that

$$
\lim _{n \rightarrow \infty} V\left\{\bar{X}_{n}\right\}=0
$$

This means that the precision of the sample mean, as an estimator of the population mean $\mu$, grows with the sample size.
Generally, if a function of the sample values $X_{1}, \cdots, X_{n}, \hat{\theta}\left(X_{1}, \cdots, X_{n}\right)$, is an estimator of a parameter $\theta$ of a distribution, then $\hat{\theta}_{n}$ is called an unbiased estimator if

$$
\begin{equation*}
E\left\{\hat{\theta}_{n}\right\}=\theta \text { for all } \theta \tag{4.3}
\end{equation*}
$$

Furthermore, $\hat{\theta}_{n}$ is called a consistent estimator of $\theta$, if for any $\epsilon>0, \lim _{n \rightarrow \infty} \operatorname{Pr}\left\{\left|\hat{\theta}_{n}-\theta\right|>\epsilon\right\}=0$. Applying the Chebychev inequality, we see that a sufficient condition for consistency is that $\lim _{n \rightarrow \infty} V\left\{\hat{\theta}_{n}\right\}=0$. The sample mean is generally a consistent estimator. The standard deviation of the sampling distribution of $\hat{\theta}_{n}$ is called the standard error of $\hat{\theta}_{n}$, that is, S.E. $\left\{\hat{\theta}_{n}\right\}=\left(V\left\{\hat{\theta}_{n}\right\}\right)^{1 / 2}$.

### 4.2 Some methods of point estimation

Consider a statistical model, which specifies the family $F$ of the possible distributions of the observed random variable. The family $F$ is called a parametric family if the distributions in $F$ are of the same functional type, and differ only by the values of their parameters. For example, the family of all exponential distributions $E(\beta)$, when $0<\beta<\infty$, is a parametric family. In this case we can write

$$
F=\{E(\beta): 0<\beta<\infty\} .
$$



Figure 4.2 Histogram of 100 sample variances

Another example of a parametric family is $F=\{N(\mu, \sigma) ;-\infty<\mu<\infty, 0<\sigma<\infty\}$, which is the family of all normal distributions. The range $\Theta$ of the parameter(s) $\boldsymbol{\theta}$, is called the parameter space. Thus, a parametric statistical model specifies the parametric family $F$. This specification gives both the functional form of the distribution and its parameter(s) space $\Theta$.

We observe a random sample from the infinite population, which consists of the values of i.i.d. random variables $X_{1}, X_{2}, \cdots, X_{n}$, whose common distribution $F(x ; \boldsymbol{\theta})$ is an element of $F$.

A function of the observable random variables is called a statistic. A statistic cannot depend on unknown parameters. A statistic is thus a random variable, whose value can be determined from the sample values $\left(X_{1}, \cdots, X_{n}\right)$. In particular, a statistic $\hat{\theta}\left(X_{1}, \cdots, X_{n}\right)$, which yields values in the parameter space is called a point estimator of $\theta$. If the distributions in $F$ depend on several parameters we have to determine point estimators for each parameter, or for a function of the parameters. For example, the $p$-th quantile of a normal distribution is $\xi_{p}=\mu+z_{p} \sigma$, where $\mu$ and $\sigma$ are the parameters and $z_{p}=\Phi^{-1}(p)$. This is a function of two parameters. An important problem in quality control is to estimate such quantiles. In this section we discuss a few methods for deriving point estimators.

### 4.2.1 Moment equation estimators

If $X_{1}, X_{2}, \cdots, X_{n}$ are i.i.d. random variables (a random sample) then the sample $l$-th moment $(l=1,2, \cdots)$ is

$$
\begin{equation*}
M_{l}=\frac{1}{n} \sum_{i=1}^{n} X_{i}^{l} \tag{4.4}
\end{equation*}
$$

The law of large numbers (strong) says that if $E\left\{|X|^{l}\right\}<\infty$ then $M_{l}$ converges with probability one to the population $l$-th moment $\mu_{l}(F)$. Accordingly, we know that if the sample size $n$ is large, then with probability close to $1, M_{l}$ is close to $\mu_{l}(F)$. The method of moments, for parametric models, equates $M_{l}$ to $\mu_{l}$, which is a function of $\theta$, and solves for $\theta$.

Generally, if $F(x ; \boldsymbol{\theta})$ depends on $k$ parameters $\theta_{1}, \theta_{2}, \cdots, \theta_{k}$ then we set up $k$ equations

$$
\begin{align*}
M_{1} & =\mu_{1}\left(\theta_{1}, \cdots, \theta_{k}\right) \\
M_{2} & =\mu_{2}\left(\theta_{11}, \cdots, \theta_{k}\right),  \tag{4.5}\\
\vdots & \\
M_{k} & =\mu_{k}\left(\theta_{1}, \cdots, \theta_{k}\right)
\end{align*}
$$

and solve for $\theta_{1}, \cdots, \theta_{k}$. The solutions are functions of the sample statistics $M_{1}, \cdots, M_{k}$, and are therefore estimators. This method does not always yield simple or good estimators. We give now a few examples in which the estimators obtained by this method are reasonable.

Example 4.1. Consider the family $F$ of Poisson distributions, i.e.,

$$
F=\{P(x ; \theta) ; 0<\theta<\infty\}
$$

The parameter space is $\Theta=(0, \infty)$. The distributions depend on one parameter, and

$$
\mu_{1}(\theta)=E_{\theta}\{X\}=\theta
$$

Thus, the method of moments yields the estimator

$$
\hat{\theta}_{n}=\bar{X}_{n}
$$

This is an unbiased estimator with $V\left\{\hat{\theta}_{n}\right\}=\frac{\theta}{n}$.
Example 4.2. Consider a random sample of $X_{1}, X_{2}, \cdots, X_{n}$ from a $\log$ normal distribution $\mathrm{LN}(\mu, \sigma)$. The distributions depend on $k=2$ parameters.

We have seen that

$$
\begin{aligned}
& \mu_{1}\left(\mu, \sigma^{2}\right)=\exp \left\{\mu+\sigma^{2} / 2\right\} \\
& \mu_{2}\left(\mu, \sigma^{2}\right)=\exp \left\{2 \mu+\sigma^{2}\right\}\left(e^{\sigma^{2}}-1\right)
\end{aligned}
$$

Thus, let $\theta_{1}=\mu, \theta_{2}=\sigma^{2}$ and set the equations

$$
\begin{aligned}
\exp \left\{\theta_{1}+\theta_{2} / 2\right\} & =M_{1} \\
\exp \left\{2 \theta_{1}+\theta_{2}\right\}\left(e^{\theta_{2}}-1\right) & =M_{2} .
\end{aligned}
$$

The solutions $\hat{\theta}_{1}$ and $\hat{\theta}_{2}$ of this system of equations is:

$$
\hat{\theta}_{1}=\log M_{1}-\frac{1}{2} \log \left(1+\frac{M_{2}}{M_{1}^{2}}\right)
$$

and

$$
\hat{\theta}_{2}=\log \left(1+\frac{M_{2}}{M_{1}^{2}}\right)
$$

The estimators obtained are biased, but we can show that they are consistent. Simple formulae for $V\left\{\hat{\theta}_{1}\right\}, V\left\{\hat{\theta}_{2}\right\}$ and $\operatorname{Cov}\left(\hat{\theta}_{1}, \hat{\theta}_{2}\right)$ do not exist. We can derive large sample approximations to these characteristics, or approximate them by a method of resampling, called bootstrapping, which is discussed later.

### 4.2.2 The method of least squares

If $\mu=E\{X\}$ then, the method of least squares, chooses the estimator $\hat{\mu}$, which minimizes

$$
\begin{equation*}
Q(\mu)=\sum_{i=1}^{n}\left(X_{i}-\mu\right)^{2} \tag{4.6}
\end{equation*}
$$

It is immediate to show that the least squares estimator (L.S.E.) is the sample mean, that is,

$$
\hat{\mu}=\bar{X}_{n}
$$

Indeed, write

$$
\begin{aligned}
Q(\mu) & =\sum_{i=1}^{n}\left(X_{i}-\bar{X}_{n}+\bar{X}_{n}-\mu\right)^{2} \\
& =\sum_{i=1}^{n}\left(X_{i}-\bar{X}_{n}\right)^{2}+n\left(\bar{X}_{n}-\mu\right)^{2}
\end{aligned}
$$

Thus, $Q(\hat{\mu}) \geq Q\left(\bar{X}_{n}\right)$ for all $\mu$ and $Q(\hat{\mu})$ is minimized only if $\hat{\mu}=\bar{X}_{n}$. This estimator is in a sense non-parametric. It is unbiased, and consistent. Indeed,

$$
V\{\hat{\mu}\}=\frac{\sigma^{2}}{n}
$$

provided that $\sigma^{2}<\infty$.
The L.S.E. is more interesting in the case of linear regression (see Chapter 5).
In the simple linear regression case we have $n$ independent random variables $Y_{1}, \cdots, Y_{n}$, with equal variances, $\sigma^{2}$, but expected values which depend linearly on known regressors (predictors) $x_{1}, \cdots, x_{n}$. That is,

$$
\begin{equation*}
E\left\{Y_{i}\right\}=\beta_{0}+\beta_{1} x_{i}, \quad i=1, \cdots, n \tag{4.7}
\end{equation*}
$$

The least squares estimators of the regression coefficients $\beta_{0}$ and $\beta_{1}$, are the values which minimize

$$
\begin{equation*}
Q\left(\beta_{0}, \beta_{1}\right)=\sum_{i=1}^{n}\left(Y_{i}-\beta_{0}-\beta_{1} x_{i}\right)^{2} \tag{4.8}
\end{equation*}
$$

These L.S.E.'s are

$$
\begin{equation*}
\hat{\beta}_{0}=\bar{Y}_{n}-\hat{\beta}_{1} \bar{x}_{n} \tag{4.9}
\end{equation*}
$$

and

$$
\begin{equation*}
\hat{\beta}_{1}=\frac{\sum_{i=1}^{n} Y_{i}\left(x_{i}-\bar{x}_{n}\right)}{\sum_{i=1}^{n}\left(x_{i}-\bar{x}_{n}\right)^{2}} \tag{4.10}
\end{equation*}
$$

where $\bar{x}_{n}$ and $\bar{Y}_{n}$ are the sample means of the $x$ 's and the $Y$ 's, respectively. Thus, $\hat{\beta}_{0}$ and $\hat{\beta}_{1}$ are linear combinations of the $Y$ 's, with known coefficients. From the results of Section 3.8

$$
\begin{aligned}
E\left\{\hat{\beta}_{1}\right\} & =\sum_{i=1}^{n} \frac{\left(x_{i}-\bar{x}_{n}\right)}{S S_{x}} E\left\{Y_{i}\right\} \\
& =\sum_{i=1}^{n} \frac{\left(x_{i}-\bar{x}_{n}\right)}{S S_{x}}\left(\beta_{0}+\beta_{1} x_{i}\right) \\
& =\beta_{0} \sum_{i=1}^{n} \frac{\left(x_{i}-\bar{x}_{n}\right)}{S S_{x}}+\beta_{1} \sum_{i=1}^{n} \frac{\left(x_{i}-\bar{x}_{n}\right) x_{i}}{S S_{x}}
\end{aligned}
$$

where $S S_{x}=\sum_{i=1}^{n}\left(x_{i}-\bar{x}_{n}\right)^{2}$. Furthermore,

$$
\sum_{i=1}^{n} \frac{x_{i}-\bar{x}_{n}}{S S_{x}}=0
$$

and

$$
\sum_{i=1}^{n} \frac{\left(x_{i}-\bar{x}_{n}\right) x_{i}}{S S_{x}}=1
$$

Hence, $E\left\{\hat{\beta}_{1}\right\}=\beta_{1}$. Also,

$$
\begin{aligned}
E\left\{\hat{\beta}_{0}\right\} & =E\left\{\bar{Y}_{n}\right\}-\bar{x}_{n} E\left\{\hat{\beta}_{1}\right\} \\
& =\left(\beta_{0}+\beta_{1} \bar{x}_{n}\right)-\beta_{1} \bar{x}_{n} \\
& =\beta_{0}
\end{aligned}
$$

Thus, $\hat{\beta}_{0}$ and $\hat{\beta}_{1}$ are both unbiased. The variances of these LSE are given by

$$
\begin{align*}
& V\left\{\hat{\beta}_{1}\right\}=\frac{\sigma^{2}}{S S_{x}} \\
& V\left\{\hat{\beta}_{0}\right\}=\frac{\sigma^{2}}{n}+\frac{\sigma^{2} \bar{x}_{n}^{2}}{S S_{x}} \tag{4.11}
\end{align*}
$$

and

$$
\begin{equation*}
\operatorname{Cov}\left(\hat{\beta}_{0}, \hat{\beta}_{1}\right)=-\frac{\sigma^{2} \bar{x}_{n}}{S S_{x}} \tag{4.12}
\end{equation*}
$$

Thus, $\hat{\beta}_{0}$ and $\hat{\beta}_{1}$ are not independent. A hint for deriving these formulae is given in Problem [4.2.5].
The correlation between $\hat{\beta}_{0}$ and $\hat{\beta}_{1}$ is

$$
\begin{equation*}
\rho=-\frac{\bar{x}_{n}}{\left(\frac{1}{n} \sum_{i=1}^{n} x_{i}^{2}\right)^{1 / 2}} \tag{4.13}
\end{equation*}
$$

### 4.2.3 Maximum likelihood estimators

Let $X_{1}, X_{2}, \cdots, X_{n}$ be i.i.d. random variables having a common distribution belonging to a parametric family $F$. Let $f(x ; \boldsymbol{\theta})$ be the p.d.f. of $X, \theta \in \Theta$. This is either a density function or a probability distribution function of a discrete random variable. Since $X_{1}, \cdots, X_{n}$ are independent, their joint p.d.f. is

$$
f\left(x_{1}, \cdots, x_{n} ; \boldsymbol{\theta}\right)=\prod_{i=1}^{n} f\left(x_{i} ; \boldsymbol{\theta}\right)
$$

The likelihood function of $\boldsymbol{\theta}$ over $\Theta$ is defined as

$$
\begin{equation*}
L\left(\boldsymbol{\theta} ; x_{1}, \cdots, x_{n}\right)=\prod_{i=1}^{n} f\left(x_{i} ; \boldsymbol{\theta}\right) \tag{4.14}
\end{equation*}
$$

The likelihood of $\boldsymbol{\theta}$ is thus the probability in the discrete case, or the joint density in the continuous case, of the observed sample values under $\boldsymbol{\theta}$. In the likelihood function $L\left(\boldsymbol{\theta} ; x_{1}, \ldots, x_{n}\right)$, the sample values $\left(x_{1}, \ldots, x_{n}\right)$ are playing the role of parameters. A maximum likelihood estimator (M.L.E.) of $\boldsymbol{\theta}$ is a point in the parameter space, $\hat{\theta}_{n}$, for which $L\left(\boldsymbol{\theta} ; X_{1}, \cdots, X_{n}\right)$ is maximized. The notion of maximum is taken in a general sense. For example, the function

$$
f(x ; \lambda)= \begin{cases}\lambda e^{-\lambda x}, & x \geq 0 \\ 0, & x<0\end{cases}
$$

as a function of $\lambda, 0<\lambda<\infty$, attains a maximum at $\lambda=\frac{1}{x}$.

On the other hand, the function

$$
f(x ; \theta)= \begin{cases}\frac{1}{\theta}, & 0 \leq x \leq \theta \\ 0, & \text { otherwise }\end{cases}
$$

as a function of $\theta$, over $(0, \infty)$ attains a lowest upper bound (supremum) at $\theta=x$, which is $\frac{1}{x}$. We say that it is maximized at $\theta=x$. Notice that it is equal to zero for $\theta<x$. We give a few examples.

Example 4.3. Suppose that $X_{1}, X_{2}, \cdots, X_{n}$ is a random sample from a normal distribution. Then, the likelihood function of $\left(\mu, \sigma^{2}\right)$ is

$$
\begin{aligned}
L\left(\mu, \sigma^{2} ; X_{1}, \cdots, X_{n}\right) & =\frac{1}{(2 \pi)^{n / 2}(\sigma)^{n}} \exp \left\{-\frac{1}{2 \sigma^{2}} \sum_{i=1}^{n}\left(X_{i}-\mu\right)^{2}\right\} \\
& =\frac{1}{(2 \pi)^{n / 2}\left(\sigma^{2}\right)^{n / 2}} \exp \left\{-\frac{1}{2 \sigma^{2}} \sum_{i=1}^{n}\left(X_{i}-\bar{X}_{n}\right)^{2}-\frac{n}{2 \sigma^{2}}\left(\bar{X}_{n}-\mu\right)^{2}\right\}
\end{aligned}
$$

Notice that the likelihood function of ( $\mu, \sigma^{2}$ ) depends on the sample variables only through the statistics $\left(\bar{X}_{n}, Q_{n}\right.$ ), where $Q_{n}=\sum_{i=1}^{n}\left(X_{i}-\bar{X}_{n}\right)^{2}$. These statistics are called the likelihood statistics or sufficient statistics. To maximize the likelihood, we can maximize the log-likelihood

$$
l\left(\mu, \sigma^{2} ; \bar{X}_{n}, Q_{n}\right)=-\frac{n}{2} \log (2 \pi)-\frac{n}{2} \log \left(\sigma^{2}\right)-\frac{Q_{n}}{2 \sigma^{2}}-\frac{n\left(\bar{X}_{n}-\mu\right)^{2}}{2 \sigma^{2}}
$$

With respect to $\mu$ we maximize by $\hat{\mu}_{n}=\bar{X}_{n}$. With respect to $\sigma^{2}$, differentiate

$$
l\left(\hat{\mu}_{n}, \sigma^{2} ; \bar{X}_{n}, Q_{n}\right)=-\frac{n}{2} \log (2 \pi)-\frac{n}{2} \log \left(\sigma^{2}\right)-\frac{Q_{n}}{2 \sigma^{2}}
$$

This is

$$
\frac{\partial}{\partial \sigma^{2}} \log \left(\hat{\mu}, \sigma^{2} ; \bar{X}_{n}, Q_{n}\right)=-\frac{n}{2 \sigma^{2}}+\frac{Q_{n}}{2 \sigma^{4}}
$$

Equating the derivative to zero and solving yields the M.L.E.

$$
\hat{\sigma}_{n}^{2}=\frac{Q_{n}}{n}
$$

Thus, the MLE's are $\hat{\mu}_{n}=\bar{X}_{n}$ and

$$
\hat{\sigma}_{n}^{2}=\frac{n-1}{n} S_{n}^{2}
$$

$\hat{\sigma}_{n}^{2}$ is biased, but the bias goes to zero as $n \rightarrow \infty$.
Example 4.4. Let $X$ have a negative binomial distribution N.B. $(k, p)$. Suppose that $k$ is known, and $0<p<1$. The likelihood function of $p$ is

$$
L(p ; X, k)=\binom{X+k-1}{k-1} p^{k}(1-p)^{X}
$$

Thus, the log-likelihood is

$$
l(p ; X, k)=\log \binom{X+k-1}{k-1}+k \log p+X \log (1-p)
$$

The M.L.E. of $p$ is

$$
\hat{p}=\frac{k}{X+k}
$$

## 120 Modern Industrial Statistics

We can show that $\hat{p}$ has a positive bias, i.e., $E\{\hat{p}\}>p$. For large values of $k$ the bias is approximately

$$
\begin{aligned}
\operatorname{Bias}(\hat{p} ; k) & =E\{\hat{p} ; k\}-p \\
& \cong \frac{3 p(1-p)}{2 k}, \text { large } k .
\end{aligned}
$$

The variance of $\hat{p}$ for large $k$ is approximately $V\{\hat{p} ; k\} \cong \frac{p^{2}(1-p)}{k}$.

### 4.3 Comparison of sample estimates

### 4.3.1 Basic concepts

Statistical hypotheses are statements concerning the parameters, or some characteristics, of the distribution representing a certain random variable (or variables) in a population. For example, consider a manufacturing process. The parameter of interest may be the proportion, $p$, of non-conforming items. If $p \leq p_{0}$, the process is considered to be acceptable. If $p>p_{0}$ the process should be corrected.

Suppose that twenty items are randomly selected from the process and inspected. Let $X$ be the number of nonconforming items in the sample. Then $X$ has a binomial distribution $B(20, p)$. On the basis of the observed value of $X$, we have to decide whether the process should be stopped for adjustment. In the statistical formulation of the problem we are testing the hypothesis

$$
H_{0}: p \leq p_{0}
$$

against the hypothesis

$$
H_{1}: p>p_{0}
$$

The hypothesis $H_{0}$ is called the null hypothesis, while $H_{1}$ is called the alternative hypothesis. Only when the data provides significant evidence that the null hypothesis is wrong do we reject it in favor of the alternative. It may not be justifiable to disrupt a production process unless we have ample evidence that the proportion of non-conforming items is too high. It is important to distinguish between statistical significance and practical or technological significance. The statistical level of significance is the probability of rejecting $H_{0}$ when it is true. If we reject $H_{0}$ at a low level of significance, the probability of committing an error is small, and we are confident that our conclusion is correct. Rejecting $H_{0}$ might not be technologically significant, if the true value of $p$ is not greater than $p_{0}+\delta$, where $\delta$ is some acceptable level of indifference. If $p_{0}<p<p_{0}+\delta, H_{1}$ is true, but there is no technological significance to the difference $p-p_{0}$.

To construct a statistical test procedure based on a test statistic, $X$, consider first all possible values that could be observed. In our example $X$ can assume the values $0,1,2, \cdots, 20$. Determine a critical region or rejection region, so that, whenever the observed value of $X$ belongs to this region the null hypothesis $H_{0}$ is rejected. For example, if we were testing $H_{0}: P \leq 0.10$ against $H_{1}: P>0.10$, we might reject $H_{0}$ if $X>4$. The complement of this region, $X \leq 3$, is called the acceptance region.

There are two possible errors that can be committed. If the true proportion of non-conforming items, for example, were only .05 (unknown to us) and our sample happened to produce 4 items, we would incorrectly decide to reject $H_{0}$ and shut down the process that was performing acceptably. This is called a type I error. On the other hand, if the true proportion were .15 and only 3 non-conforming items were found in the sample, we would incorrectly allow the process to continue with more than $10 \%$ defectives (a type II error).

We denote the probability of committing a Type I error by $\alpha(p)$, for $p \leq p_{0}$, and the probability of committing a Type II error by $\beta(p)$, for $p>p_{0}$.

In most problems the critical region is constructed in such a way that the probability of committing a Type I Error will not exceed a preassigned value called the significance level of the test. Let $\alpha$ denote the significance level. In our example the significance level is

$$
\alpha=\operatorname{Pr}\{X \geq 4 ; p=.1\}=1-B(3 ; 20, .1)=.133
$$

Notice that the significance level is computed with $p=.10$, which is the largest $p$ value for which the null hypothesis is true.

Table 4.1 The Binomial c.d.f. $B(x ; n, p)$, for $n=20, p=0.10(0.05) 0.25$

| $x$ | $p=.10$ | $p=.15$ | $p=.20$ | $p=.25$ |
| ---: | ---: | ---: | ---: | ---: |
| 0 | .1216 | .0388 | .0115 | .0032 |
| 1 | .3917 | .1756 | .0692 | .0243 |
| 2 | .6769 | .4049 | .2061 | .0913 |
| 3 | .8670 | .6477 | .4114 | .2252 |
| 4 | .9568 | .8298 | .6296 | .4148 |
| 5 | .9887 | .9327 | .8042 | .6172 |
| 6 | .9976 | .9781 | .9133 | .7858 |
| 7 | .9996 | .9941 | .9679 | .8982 |
| 8 | .9999 | .9987 | .9900 | .9591 |
| 9 | 1.0000 | .9998 | .9974 | .9861 |
| 10 | 1.0000 | 1.0000 | .9994 | .9961 |

To further evaluate the test procedure we would like to know the probability of accepting the null hypothesis for various values of $p$. Such a function is called the operating characteristic function and is denoted by $\mathrm{OC}(p)$. The graph of $\mathrm{OC}(p)$ vs. $p$ is called the $\mathbf{O C}$ curve. Ideally we would like $\mathrm{OC}(p)=1$ whenever $H_{0}: p \leq p_{0}$ is true, and $\mathrm{OC}(p)=0$ when $H_{1}: p>p_{0}$ is true. This, however, cannot be obtained when the decision is based on a random sample of items.

In our example we can compute the OC function as

$$
\mathrm{OC}(p)=\operatorname{Pr}\{X \leq 3 ; p\}=B(3 ; 20, p)
$$

From Table 4.1 we find that

$$
\begin{aligned}
& \mathrm{OC}(0.10)=0.8670 \\
& \mathrm{OC}(0.15)=0.6477 \\
& \mathrm{OC}(0.20)=0.4114 \\
& \mathrm{OC}(0.25)=0.2252
\end{aligned}
$$

Notice that the significance level $\alpha$ is the maximum probability of rejecting $H_{0}$ when it is true. Accordingly, $\operatorname{OC}\left(p_{0}\right)=$ $1-\alpha$. The OC curve for this example is shown in Figure 4.3.

We see that as $p$ grows, the value of $\mathrm{OC}(p)$ decreases, since the probability of observing at least 4 non-conforming items out of 20 is growing with $p$.

Suppose that the significance level of the test is decreased, in order to reduce the probability of incorrectly interfering with a good process. We may choose the critical region to be $X \geq 5$. For this new critical region, the new OC function is

$$
\begin{aligned}
& \mathrm{OC}(0.10)=0.9568 \\
& \mathrm{OC}(0.15)=0.8298 \\
& \mathrm{OC}(0.20)=0.6296 \\
& \mathrm{OC}(0.25)=0.4148
\end{aligned}
$$

The new significance level is $\alpha=1-\mathrm{OC}(0.1)=0.0432$. Notice that, although we reduced the risk of committing a Type I error, we increased the risk of committing a Type II error. Only with a larger sample size we can reduce simultaneously the risks of both Type I and Type II errors.

Instead of the OC function one may consider the power function, to evaluate the sensitivity of a test procedure. The power function, denoted by $\psi(p)$, is the probability of rejecting the null hypothesis when the alternative is true. Thus, $\psi(p)=1-\mathrm{OC}(p)$.


Figure 4.3 The OC Curve for Testing $H_{0}: p \leq 0.1$ Against $H_{1}: p>0.1$ with a Sample of Size $n=20$ and Rejection Region $X \geq 4$.

Finally we consider an alternative method of performing a test. Rather than specifying in advance the desired significance level, say $\alpha=.05$, we can compute the probability of observing $X_{0}$ or more non-conforming items in a random sample if $p=p_{0}$. This probability is called the attained significance level or the $P$-value of the test. If the $P$-value is small, say, $\leq .05$, we consider the results to be significant and we reject the null hypothesis. For example, suppose we observed $X_{0}=6$ non-conforming items in a sample of size 20 . The $P$-value is $\operatorname{Pr}\{X \geq 6 ; p=.10\}=1-B(5 ; 20, .10)=.0113$. This small probability suggests that we could reject $H_{0}$ in favor of $H_{1}$ without much of a risk.

The term $P$-value should not be confused with the parameter $p$ of the binomial distribution.

### 4.3.2 Some common one-sample tests of hypotheses

## A. The Z-test: Testing the Mean of a Normal Distribution, $\sigma^{2}$ Known One-Sided Test

The hypothesis for a one-sided test on the mean of a normal distribution is:

$$
H_{0}: \mu \leq \mu_{0}
$$

against

$$
H_{1}: \mu>\mu_{0}
$$

where $\mu_{0}$ is a specified value. Given a sample $X_{1}, \cdots, X_{n}$ we first compute the sample mean $\bar{X}_{n}$. Since large values of $\bar{X}_{n}$, relative to $\mu_{0}$, would indicate that $H_{0}$ is possibly not true, the critical region should be of the form $\bar{X} \geq C$, where $C$ is chosen so that the probability of committing a Type I error is equal to $\alpha$. (In many problems we use $\alpha=.01$ or . 05 depending on the consequences of a Type I error.) For convenience we use a modified form of the test statistic, given by the $Z$-statistic

$$
\begin{equation*}
Z=\sqrt{n}\left(\bar{X}_{n}-\mu_{0}\right) / \sigma \tag{4.15}
\end{equation*}
$$

The critical region, in terms of $Z$, is given by

$$
\left\{Z: Z \geq z_{1-\alpha}\right\}
$$



Figure 4.4 Critical regions for the one-sided Z-test
where $z_{1-\alpha}$ is the $1-\alpha$ quantile of the standard normal distribution. This critical region is equivalent to the region

$$
\left\{\bar{X}_{n}: \bar{X}_{n} \geq \mu_{0}+z_{1-\alpha} \sigma / \sqrt{n}\right\}
$$

These regions are illustrated in Figure 4.4.
The operating characteristic function of this test is given by

$$
\begin{equation*}
\mathrm{OC}(\mu)=\Phi\left(z_{1-\alpha}-\delta \sqrt{n}\right) \tag{4.16}
\end{equation*}
$$

where

$$
\begin{equation*}
\delta=\left(\mu-\mu_{0}\right) / \sigma \tag{4.17}
\end{equation*}
$$

Example 4.5. Suppose we are testing the hypothesis $H_{0}: \mu \leq 5$, against $H_{1}: \mu>5$, with a sample of size $n=100$ from a normal distribution with known standard deviation $\sigma=.2$. With a significance level of size $\alpha=.05$ we reject $H_{0}$ if

$$
Z \geq z_{.95}=1.645
$$

The values of the OC function are computed in Table 4.2. In this table $z=z_{1-\alpha}-\delta \sqrt{n}$ and $\mathrm{OC}(\mu)=\Phi(z)$.
If the null hypothesis is $H_{0}: \mu \geq \mu_{0}$ against the alternative $H_{1}: \mu<\mu_{0}$, we reverse the direction of the test and reject $H_{0}$ if $Z \leq-z_{1-\alpha}$.

Table 4.2 OC values in the normal case

| $\mu$ | $\delta \sqrt{n}$ | $z$ | $\mathrm{OC}(\mu)$ |
| :--- | ---: | ---: | ---: |
| 5. | 0 | 1.645 | .9500 |
| 5.01 | 0.5 | 1.145 | .8739 |
| 5.02 | 1.0 | .645 | .7405 |
| 5.03 | 1.5 | .045 | .5179 |
| 5.04 | 2.0 | -.355 | .3613 |
| 5.05 | 3.0 | -1.355 | .0877 |

## 124 Modern Industrial Statistics

## Two-Sided Test

The two-sided test has the form

$$
H_{0}: \mu=\mu_{0}
$$

against

$$
H_{1}: \mu \neq \mu_{0}
$$

The corresponding critical region is given by

$$
\left\{Z: Z \geq z_{1-\alpha / 2}\right\} \cup\left\{Z: Z \leq-Z_{1-\alpha / 2}\right\}
$$

The operating characteristic function is

$$
\begin{equation*}
\mathrm{OC}(\mu)=\Phi\left(z_{1-\alpha / 2}+\delta \sqrt{n}\right)-\Phi\left(-z_{1-\alpha / 2}-\delta \sqrt{n}\right) \tag{4.18}
\end{equation*}
$$

The $P$-value of the two-sided test can be determined in the following manner. First compute

$$
\left|Z_{0}\right|=\sqrt{n}\left|\bar{X}_{n}-\mu_{0}\right| / \sigma
$$

and then compute the $P$-value

$$
\begin{align*}
P & =\operatorname{Pr}\left\{Z \geq\left|Z_{0}\right|\right\}+P\left\{Z \leq-\left|Z_{0}\right|\right\} \\
& =2\left(1-\Phi\left(\left|Z_{0}\right|\right)\right) . \tag{4.19}
\end{align*}
$$

## B. The $\boldsymbol{t}$-Test: Testing the Mean of a Normal Distribution, $\sigma^{2}$ Unknown

In this case, we replace $\sigma$ in the above $Z$-test with the sample standard deviation, $S$, and $z_{1-\alpha}$ (or $z_{1-\alpha / 2}$ ) with $t_{1-\alpha}[n-1]$ (or $t_{1-\alpha / 2}[n-1]$ ). Thus the critical region for the two-sided test becomes

$$
\left\{t:|t| \geq t_{1-\alpha / 2}[n-1]\right\}
$$

where

$$
\begin{equation*}
t=\left(\bar{X}_{n}-\mu_{0}\right) \sqrt{n} / S \tag{4.20}
\end{equation*}
$$

The operating characteristic function of the one-sided test is given approximately by

$$
\begin{equation*}
\mathrm{OC}(\mu) \cong 1-\Phi\left(\frac{\delta \sqrt{n}-t_{1-\alpha}[n-1](1-1 / 8(n-1))}{\left(1+t_{1-\alpha}^{2}[n-1] / 2(n-1)\right)^{1 / 2}}\right) \tag{4.21}
\end{equation*}
$$

where $\delta=\left|\mu-\mu_{0}\right| / \sigma$. (This is a good approximation to the exact formula, which is based on the complicated non-central $t$-distribution.)

Table 4.3 Power functions of $Z$ and $t$ tests

| $\delta$ | $\sigma$ known | $\sigma$ unknown |
| :--- | :---: | :---: |
| 0.0 | 0.050 | 0.050 |
| 0.1 | 0.116 | 0.111 |
| 0.2 | 0.226 | 0.214 |
| 0.3 | 0.381 | 0.359 |
| 0.4 | 0.557 | 0.527 |
| 0.5 | 0.723 | 0.691 |

In Table 4.3, we present some numerical comparisons of the power of the one-sided test for the cases of $\sigma^{2}$ known and $\sigma^{2}$ unknown, when $n=20$ and $\alpha=0.05$. Notice that when $\sigma$ is unknown, the power of the test is somewhat smaller than when it is known.

Example 4.6. The cooling system of a large computer consists of metal plates that are attached together, so as to create an internal cavity, allowing for the circulation of special purpose cooling liquids. The metal plates are attached with steel pins that are designed to measure 0.5 mm in diameter. Experience with the process of manufacturing similar steel pins, has shown that the diameters of the pins are normally distributed, with mean $\mu$ and standard deviation $\sigma$. The process is aimed at maintaining a mean of $\mu_{0}=0.5[\mathrm{~mm}]$. For controlling this process we want to test $H_{0}: \mu=0.5$ against $H_{1}: \mu \neq 0.5$. If we have prior information that the process standard deviation is constant at $\sigma=0.02$ we can use the $Z$-test to test the above hypotheses. If we apply a significance level of $\alpha=0.05$, then we will reject $H_{0}$ if $Z \geq z_{1-\alpha / 2}=1.96$.

Suppose that the following data were observed:

$$
.53, .54, .48, .50, .50, .49, .52
$$

The sample size is $n=7$ with a sample mean of $\bar{X}=.509$. Therefore

$$
Z=|.509-.5| \sqrt{7} / .02=1.191
$$

Since this value of $Z$ does not exceed the critical value of 1.96 , do not reject the null hypothesis.
If there is no prior information about $\sigma$, use the sample standard deviation $S$ and perform a $t$-test, and reject $H_{0}$ if $|t|>t_{1-\alpha / 2}$ [6]. In the present example, $S=.022$, and $t=1.082$. Since $|t|<t_{.975}[6]=2.447$, we reach the same conclusion.

## C. The Chi-Squared Test: Testing the Variance of a Normal Distribution

Consider a one-sided test of the hypothesis:

$$
H_{0}: \sigma^{2} \leq \sigma_{0}^{2}
$$

against

$$
H_{1}: \sigma^{2}>\sigma_{0}^{2}
$$

The test statistic corresponding to this hypothesis is:

$$
\begin{equation*}
Q^{2}=(n-1) S^{2} / \sigma^{2} \tag{4.22}
\end{equation*}
$$

with a critical region

$$
\left\{Q^{2}: Q^{2} \geq \chi_{1-\alpha}^{2}[n-1]\right\}
$$

The operating characteristic function for this test is given by

$$
\begin{equation*}
\mathrm{OC}\left(\sigma^{2}\right)=\operatorname{Pr}\left\{\chi^{2}[n-1] \leq \frac{\sigma_{0}^{2}}{\sigma^{2}} \chi_{1-\alpha}^{2}[n-1]\right\} \tag{4.23}
\end{equation*}
$$

where $\chi^{2}[n-1]$ is a Chi-squared random variable with $n-1$ degrees of freedom.
Continuing the previous example let us test the hypothesis

$$
H_{0}: \sigma^{2} \leq .0004
$$

against

$$
H_{1}: \sigma^{2}>.0004
$$

Since the sample standard deviation is $S=.022$, we find

$$
Q^{2}=(7-1)(0.022)^{2} / 0.0004=7.26
$$

Table 4.4 Power of the $\chi^{2}$-Test, $\alpha=.05, \rho=\sigma^{2} / \sigma_{0}^{2}$

|  | $n$ |  |  |
| :--- | :--- | :--- | :--- |
| $\rho$ | 20 | 30 | 40 |
| 1.00 | .050 | .050 | .050 |
| 1.25 | .193 | .236 | .279 |
| 1.50 | .391 | .497 | .589 |
| 1.75 | .576 | .712 | .809 |
| 2.00 | .719 | .848 | .920 |

$H_{0}$ is rejected at level $\alpha=.05$ if

$$
Q^{2} \geq \chi_{0.95}^{2}[6]=12.59
$$

Since $Q^{2}<\chi_{.95}^{2}[6], H_{0}$ is not rejected. Whenever $n$ is odd, that is $n=2 m+1(m=0,1, \cdots)$, the c.d.f. of $\chi^{2}[n-1]$ can be computed according to the formula:

$$
\operatorname{Pr}\left\{\chi^{2}[2 m] \leq x\right\}=1-P\left(m-1 ; \frac{x}{2}\right)
$$

where $P(a ; \lambda)$ is the c.d.f. of the Poisson distribution with mean $\lambda$. For example, if $n=21, m=10$ and $\chi_{.95}^{2}[20]=31.41$. Thus, the value of the OC function at $\sigma^{2}=1.5 \sigma_{0}^{2}$ is

$$
\begin{aligned}
\mathrm{OC}\left(1.5 \sigma_{0}^{2}\right) & =\operatorname{Pr}\left\{\chi^{2}[20] \leq \frac{31.41}{1.5}\right\} \\
& =1-P(9 ; 10.47)=1-.4007 \\
& =.5993
\end{aligned}
$$

If $n$ is even, that is, $n=2 m$, we can compute the OC values for $n=2 m-1$ and for $n=2 m+1$ and take the average of these OC values. This will yield a good approximation.

The power function of the test is obtained by subtracting the OC function from 1.
In Table 4.4 we present a few numerical values of the power function for $n=20,30,40$ and for $\alpha=0.05$. Here we have let $\sigma^{2} / \sigma_{0}^{2}$ and have used the values $\chi_{0.95}^{2}[19]=30.1, \chi_{0.95}^{2}[29]=42.6$, and $\chi_{0.95}^{2}[39]=54.6$.

As illustrated in Table 4.4, the power function changes more rapidly as $n$ grows.

## D. Testing Hypotheses About the Success Probability, p, in Binomial Trials

Consider one-sided tests, for which
The Null Hypothesis is $H_{0}: p \leq p_{0}$.
The Alternative Hypothesis is $H_{1}: p>p_{0}$.
The Critical Region is $\left\{X: X>c_{\alpha}\left(n, p_{0}\right)\right\}$,
where $X$ is the number of successes among $n$ trials and $c_{\alpha}\left(n, p_{0}\right)$ is the first value of $k$ for which the Binomial c.d.f., $B\left(k ; n, p_{0}\right)$, exceeds $1-\alpha$.

The Operating Characteristic Function:

$$
\begin{equation*}
\mathrm{OC}(p)=B\left(c_{\alpha}\left(n, p_{0}\right) ; n, p\right) \tag{4.24}
\end{equation*}
$$

Notice that $c_{\alpha}\left(n, p_{0}\right)=B^{-1}\left(1-\alpha ; n, p_{0}\right)$ is the $(1-\alpha)$ quantile of the binomial distribution $B\left(n, p_{0}\right)$. In order to determine $c\left(n, p_{0}\right)$, one can use R or MINITAB commands which, for $\alpha=.05, n=20$ and $p_{0}=.20$ are

```
> qbinom(p=0.95, size=20, prob=0.2)
```

MTB> INVCDF .95;
SUBC $>$ BINOM 20 .2.

Table 4.5 is an output for the binomial distribution with $n=20$ and $p=.2$.
The smallest value of $k$ for which $B(k ; 20, .2)=\operatorname{Pr}\{X \leq k\} \geq 0.95$ is 7 . Thus, we set $c_{0.05}(20,0.20)=7 . H_{0}$ is rejected whenever $X>7$. The level of significance of this test is actually .032 , which is due to the discrete nature of the binomial distribution. The OC function of the test for $n=20$ can be easily determined from the corresponding distribution of $B(20, p)$. For example, the $B(n, p)$ distribution for $n=20$ and $p=.25$ is presented in Table 4.6.

We see that $B(7 ; 20,0.25)=0.8982$. Hence, the probability of accepting $H_{0}$ when $p=.25$ is $\mathrm{OC}(0.25)=0.8982$.
A large sample test in the Binomial case can be based on the normal approximation to the Binomial distribution. If the sample is indeed large, we can use the test statistic

$$
\begin{equation*}
Z=\frac{\hat{p}-p_{0}}{\sqrt{p_{0} q_{0}}} \sqrt{n} \tag{4.25}
\end{equation*}
$$

with the critical region

$$
\left\{Z: Z \geq z_{1-\alpha}\right\}
$$

where $q_{0}=1-p_{0}$. Here $\hat{p}$ is the sample proportion of successes. The operating characteristic function takes the form:

$$
\begin{equation*}
\mathrm{OC}(p)=1-\Phi\left(\frac{\left(p-p_{0}\right) \sqrt{n}}{\sqrt{p q}}-z_{1-\alpha} \sqrt{\frac{p_{0} q_{0}}{p q}}\right) \tag{4.26}
\end{equation*}
$$

where $q=1-p$, and $q_{0}=1-p_{0}$.
For example, suppose that $n=450$ and the hypotheses are $H_{0}: p \leq .1$ against $H_{1}: p>.1$. The critical region, for $\alpha=.05$, is

$$
\{\hat{p}: \hat{p} \geq .10+1.645 \sqrt{(0.1)(0.9) / 450}\}=\{\hat{p}: \hat{p} \geq .1233\}
$$

Table 4.5 p.d.f. and c.d.f. of $B(20, .2)$

| Binomial Distribution: $n=20 p=.2$ |  |  |
| :--- | :---: | :---: |
| $a$ | $\operatorname{Pr}(X=a)$ | $\operatorname{Pr}(X \leq a)$ |
| 0 | 0.0115 | 0.0115 |
| 1 | 0.0576 | 0.0692 |
| 2 | 0.1369 | 0.2061 |
| 3 | 0.2054 | 0.4114 |
| 4 | 0.2182 | 0.6296 |
| 5 | 0.1746 | 0.8042 |
| 6 | 0.1091 | 0.9133 |
| 7 | 0.0546 | 0.9679 |
| 8 | 0.0222 | 0.9900 |
| 9 | 0.0074 | 0.9974 |
| 10 | 0.0020 | 0.9994 |
| 11 | 0.0005 | 0.9999 |
| 12 | 0.0001 | 1.0000 |

Table 4.6 p.d.f. and c.d.f. of $B(20, .25)$

| Binomial Distribution: $n=20 p=.25$ |  |  |
| :--- | :---: | :---: |
| $a$ | $\operatorname{Pr}(X=a)$ | $\operatorname{Pr}(X \leq a)$ |
| 0 | 0.0032 | 0.0032 |
| 1 | 0.0211 | 0.0243 |
| 2 | 0.0669 | 0.0913 |
| 3 | 0.1339 | 0.2252 |
| 4 | 0.1897 | 0.4148 |
| 5 | 0.2023 | 0.6172 |
| 6 | 0.1686 | 0.7858 |
| 7 | 0.1124 | 0.8982 |
| 8 | 0.0609 | 0.9591 |
| 9 | 0.0271 | 0.9861 |
| 10 | 0.0099 | 0.9961 |
| 11 | 0.0030 | 0.9991 |
| 12 | 0.0008 | 0.9998 |
| 13 | 0.0002 | 1.0000 |

Thus, $H_{0}$ is rejected whenever $\hat{p} \geq .1233$. The OC value of this test, at $p=.15$ is approximately

$$
\begin{aligned}
\mathrm{OC}(.15) & \cong 1-\Phi\left(\frac{.05 \sqrt{450}}{\sqrt{(.15)(.85)}}-1.645 \sqrt{\frac{(.1)(.9)}{(.15)(.85)}}\right) \\
& =1-\Phi(2.970-1.382) \\
& =1-.944=.056 .
\end{aligned}
$$

The corresponding value of the power function is .949 . Notice that the power of rejecting $H_{0}$ for $H_{1}$ when $p=.15$ is so high because of the large sample size.

### 4.4 Confidence intervals

Confidence intervals for unknown parameters are intervals, determined around the sample estimates of the parameters, having the property that, whatever the true value of the parameter is, in repetitive sampling a prescribed proportion of the intervals, say $1-\alpha$, will contain the true value of the parameter. The prescribed proportion, $1-\alpha$, is called the confidence level of the interval. In Figure 4.5, we illustrate 50 simulated confidence intervals, which correspond to independent samples. All of these intervals are designed to estimate the mean of the population from which the samples were drawn. In this particular simulation, the population was normally distributed with mean $\mu=10$. We see from Figure 4.5 that all of these 50 random intervals cover the true value of $\mu$.

If the sampling distribution of the estimator $\hat{\theta}_{n}$ is approximately normal, one can use, as a rule of thumb, the interval estimator with limits

$$
\hat{\theta}_{n} \pm 2 \text { S.E. }\left\{\hat{\theta}_{n}\right\}
$$

The confidence level of such an interval will be close to .95 for all $\theta$.
Generally, if one has a powerful test procedure for testing the hypothesis $H_{0}: \theta=\theta_{0}$ versus $H_{1}: \theta \neq \theta_{0}$, one can obtain good confidence intervals for $\theta$ by the following method.


Figure 4.5 Simulated confidence intervals for the mean of a normal distribution, samples of size $n=10$ from $N(10,1)$

Let $T=T(\mathbf{X})$ be a test statistic for testing $H_{0}: \theta=\theta_{0}$. Suppose that $H_{0}$ is rejected if $T \geq \bar{K}_{\alpha}\left(\theta_{0}\right)$ or if $T \leq K_{\alpha}\left(\theta_{0}\right)$, where $\alpha$ is the significance level. The interval $\left(\underline{K}_{\alpha}\left(\theta_{0}\right), \bar{K}_{\alpha}\left(\theta_{0}\right)\right)$ is the acceptance region for $H_{0}$. We can now consider the family of acceptance regions $\Theta=\left\{\left(\underline{K}_{\alpha}(\theta), \bar{K}_{\alpha}(\theta)\right), \theta \in \Theta\right\}$, where $\Theta$ is the parameter space. The interval $\left(L_{\alpha}(T), U_{\alpha}(T)\right)$ defined as

$$
\begin{array}{r}
L_{\alpha}(T)=\inf \left\{\theta: T \leq \bar{K}_{\alpha}(\theta)\right\}  \tag{4.27}\\
U_{\alpha}(T)=\sup \left\{\theta: T \geq \underline{K}_{\alpha}(\theta)\right\}
\end{array}
$$

is a confidence interval for $\theta$ at level of confidence $1-\alpha$. Indeed, any hypothesis $H_{0}$ with $L_{\alpha}(T)<\theta_{0}<U_{\alpha}(T)$ is accepted with the observed value of the test statistic. By construction, the probability of accepting such hypothesis is $1-\alpha$. That is, if $\theta_{0}$ is the true value of $\theta$, the probability that $H_{0}$ is accepted is $(1-\alpha)$. But $H_{0}$ is accepted if, and only if, $\theta_{0}$ is covered by the interval $\left(L_{\alpha}(T), U_{\alpha}(T)\right)$.

### 4.4.1 Confidence intervals for $\mu$; $\sigma$ known

For this case, the sample mean $\bar{X}$ is used as an estimator of $\mu$, or as a test statistic for the hypothesis $H_{0}: \mu=\mu_{0} . H_{0}$ is rejected, at level of significance $\alpha$ if $\bar{X} \geq \mu_{0}+z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}$ or $\bar{X} \leq \mu_{0}+z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}$, where $z_{1-\alpha / 2}=\Phi^{-1}(1-\alpha / 2)$. Thus, $\bar{K}_{\alpha}(\mu)=\mu+z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}$ and $\underline{K}_{\alpha}(\mu)=\mu-z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}$. The limits of the confidence interval are, accordingly the roots $\mu$ of the equation

$$
\bar{K}_{\alpha}(\mu)=\bar{X}
$$

and

$$
\underline{K}_{\alpha}(\mu)=\bar{X} .
$$

These equations yield the confidence interval for $\mu$,

$$
\begin{equation*}
\left(\bar{X}-z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}, \bar{X}+z_{1-\alpha / 2} \frac{\sigma}{\sqrt{n}}\right) . \tag{4.28}
\end{equation*}
$$

### 4.4.2 Confidence intervals for $\mu ; \sigma$ unknown

A confidence interval for $\mu$, at level $1-\alpha$, when $\sigma$ is unknown is obtained from the corresponding $t$-test. The confidence interval is

$$
\begin{equation*}
\left(\bar{X}-t_{1-\alpha / 2}[n-1] \frac{S}{\sqrt{n}}, \bar{X}+t_{1-\alpha / 2}[n-1] \frac{S}{\sqrt{n}}\right), \tag{4.29}
\end{equation*}
$$

where $\bar{X}$ and $S$ are the sample mean and standard deviation, respectively. $t_{1-\alpha / 2}[n-1]$ is the $(1-\alpha / 2)$ th quantile of the $t$-distribution with $n-1$ degrees of freedom.

### 4.4.3 Confidence intervals for $\sigma^{2}$

We have seen that, in the normal case, the hypothesis $H_{0}: \sigma=\sigma_{0}$, is rejected at level of significance $\alpha$ if

$$
S^{2} \geq \frac{\sigma_{0}^{2}}{n-1} \chi_{1-\alpha / 2}^{2}[n-1]
$$

or

$$
S^{2} \leq \frac{\sigma_{0}^{2}}{n-1} \chi_{\alpha / 2}^{2}[n-1],
$$

where $S^{2}$ is the sample variance, and $\chi_{\alpha / 2}^{2}[n-1]$ and $\chi_{1-\alpha / 2}^{2}[n-1]$ are the $\alpha / 2$-th and $(1-\alpha / 2)$ th quantiles of $\chi^{2}$, with $(n-1)$ degrees of freedom. The corresponding confidence interval for $\sigma^{2}$, at confidence level $(1-\alpha)$ is

$$
\begin{equation*}
\left(\frac{(n-1) S^{2}}{\chi_{1-\alpha}^{2}[n-1]}, \frac{(n-1) S^{2}}{\chi_{\alpha / 2}^{2}[n-1]}\right), \tag{4.30}
\end{equation*}
$$

Example 4.7. Consider a normal distribution with unknown mean $\mu$ and unknown standard deviation $\sigma$. Suppose that we draw a random sample of size $n=16$ from this population, and the sample values are:

| 16.16, | 9.33, | 12.96, | 11.49, |
| ---: | ---: | ---: | ---: |
| 12.31, | 8.93, | 6.02, | 10.66, |
| 7.75, | 15.55, | 3.58, | 11.34, |
| 11.38, | 6.53, | 9.75, | 9.47. |

The mean and variance of this sample are: $\bar{X}=10.20$, and $S^{2}=10.977$. The sample standard deviation is $S=3.313$. For a confidence level of $1-\alpha=0.95$, we find

$$
\begin{aligned}
& t_{975}[15]=2.131, \\
& \chi_{975}^{2}[15]=27.50, \\
& \chi_{.025}^{2}[15]=6.26 .
\end{aligned}
$$

Thus, the confidence interval for $\mu$ is $(8.435,11.965)$. The confidence interval for $\sigma^{2}$ is $(5.987,26.303)$.

### 4.4.4 Confidence intervals for $\boldsymbol{p}$

Let $X$ be the number of "success" in $n$ independent trials, with unknown probability of "success," $p$. The sample proportion, $\hat{p}=X / n$, is an unbiased estimator of $p$. To construct a confidence interval for $p$, using $\hat{p}$, we must find limits $p_{L}(\hat{p})$ and $p_{U}(\hat{p})$ that satisfy

$$
\operatorname{Pr}\left\{p_{L}(\hat{p})<p<p_{U}(\hat{p})\right\}=1-\alpha .
$$

The null hypothesis $H_{0}: p=p_{0}$ is rejected if $\hat{p} \geq \bar{K}_{\alpha}\left(p_{0}\right)$ or $\hat{p} \leq \underline{K}_{\alpha}\left(p_{0}\right)$ where

$$
\begin{equation*}
\bar{K}_{\alpha}\left(p_{0}\right)=\frac{1}{n} B^{-1}\left(1-\alpha / 2 ; n, p_{0}\right) \tag{4.31}
\end{equation*}
$$

and

$$
K_{\alpha}\left(p_{0}\right)=\frac{1}{n} B^{-1}\left(\alpha / 2 ; n, p_{0}\right)
$$

$B^{-1}(\gamma ; n, p)$ is the $\gamma$-th quantile of the binomial distribution $B(n, p)$. Thus, if $X=n \hat{p}$, the upper confidence limit for $p$, $p_{U}(\hat{p})$, is the largest value of $p$ satisfying the equation

$$
B(X ; n, p) \geq \alpha / 2
$$

The lower confidence limit for $p$ is the smallest value of $p$ satisfying

$$
B(X ; n, p) \leq 1-\alpha / 2
$$

Exact solutions to this equation can be obtained using tables of the binomial distribution. This method of searching for the solution in binomial tables is tedious. However, from the relationship between the $F$-distribution, the beta distribution, and the binomial distribution, the lower and upper limits are given by the formulae:

$$
\begin{equation*}
p_{L}=\frac{X}{X+(n-X+1) F_{1}} \tag{4.32}
\end{equation*}
$$

and

$$
\begin{equation*}
p_{U}=\frac{(X+1) F_{2}}{n-X+(X+1) F_{2}} \tag{4.33}
\end{equation*}
$$

where

$$
\begin{equation*}
F_{1}=F_{1-\alpha / 2}[2(n-X+1), 2 X] \tag{4.34}
\end{equation*}
$$

and

$$
\begin{equation*}
F_{2}=F_{1-\alpha / 2}[2(X+1), 2(n-X)] \tag{4.35}
\end{equation*}
$$

are the $(1-\alpha / 2)$ th quantiles of the $F$-distribution with the indicated degrees of freedom.
Example 4.8. Suppose that among $n=30$ Bernoulli trials we find $X=8$ successes. For level of confidence $1-\alpha=.95$, the confidence limits are $p_{L}=.123$ and $p_{U}=0.459$. Indeed,

$$
B(7 ; 30, .123)=.975
$$

and

$$
B(8 ; 30, .459)=.025
$$

Moreover,

$$
F_{1}=F_{.975}[46,16]=2.49
$$

and

$$
F_{2}=F_{.975}[18,44]=2.07
$$

Hence,

$$
p_{L}=8 /(8+23(2.49))=0.123
$$

and

$$
p_{U}=9(2.07) /(22+9(2.07))=0.459
$$

## 132 Modern Industrial Statistics

When the sample size $n$ is large we may use the normal approximation to the binomial distribution. This approximation yields the following formula for a $(1-\alpha)$ confidence interval

$$
\begin{equation*}
\left(\hat{p}-z_{1-\alpha / 2} \sqrt{\hat{p} \hat{q} / n}, \hat{p}+z_{1-\alpha / 2} \sqrt{\hat{p} \hat{q} / n}\right) \tag{4.36}
\end{equation*}
$$

where $\hat{q}=1-\hat{p}$. Applying this large sample approximation to our previous example, in which $n=30$, we obtain the approximate .95 -confidence interval (.108, .425). This interval is slightly different from the interval obtained with the exact formulae. This difference is due to the inaccuracy of the normal approximation.

It is sometimes reasonable to use only a one-sided confidence interval, for example, if $\hat{p}$ is the estimated proportion of non-conforming items in a population. Obviously, the true value of $p$ is always greater than 0 , and we may wish to determine only an upper confidence limit. In this case we apply the formula given earlier, but replace $\alpha / 2$ by $\alpha$. For example, in the case of $n=30$ and $X=8$, the upper confidence limit for $p$, in a one-sided confidence interval, is

$$
p_{U}=\frac{(X+1) F_{2}}{n-X+(X+1) F_{2}}
$$

where $F_{2}=F_{1-\alpha}[2(X+1), 2(n-X)]=F_{.95}[18,44]=1.855$. Thus, the upper confidence limit of a .95 one-sided interval is $P_{U}=.431$. This limit is smaller than the upper limit of the two-sided interval.

### 4.5 Tolerance intervals

Technological specifications for a given characteristic $X$ may require that a specified proportion of elements of a statistical population satisfy certain constraints. For example, in the production of concrete we may have the requirement that at least $90 \%$ of all concrete cubes, of a certain size, will have a compressive strength of at least $240 \mathrm{~kg} / \mathrm{cm}^{2}$. As another example, suppose that, in the production of washers, it is required that at least $99 \%$ of the washers produced will have a thickness between 0.121 and 0.129 inches. In both examples we want to be able to determine whether or not the requirements are satisfied. If the distributions of strength and thickness were completely known, we could determine if the requirements are met without data. However, if the distributions are not completely known, we can make these determinations only with a certain level of confidence and not with certainty.

### 4.5.1 Tolerance intervals for the normal distributions

In order to construct tolerance intervals we first consider what happens when the distribution of the characteristic $X$ is completely known. Suppose for example, that the compressive strength $X$ of the concrete cubes is such that $Y=\ln X$ has a normal distribution with mean $\mu=5.75$ and standard deviation $\sigma=0.2$. The proportion of concrete cubes exceeding the specification of $240 \mathrm{~kg} / \mathrm{cm}^{2}$ is

$$
\begin{aligned}
\operatorname{Pr}\{X \geq 240\} & =\operatorname{Pr}\{Y \geq \log 240\} \\
& =1-\Phi((5.481-5.75) / 0.2) \\
& =\Phi(1.345)=0.911
\end{aligned}
$$

Since this probability is greater than the specified proportion of $90 \%$, the requirement is satisfied.
We can also solve this problem by determining the compressive strength that is exceeded by $90 \%$ of the concrete cubes. Since $90 \%$ of the $Y$ values are greater than the 0.1 th fractile of the $N(5.75, .04)$ distribution,

$$
\begin{aligned}
Y_{0.1} & =\mu+z_{0.1} \sigma \\
& =5.75-1.28(0.2) \\
& =5.494
\end{aligned}
$$

Accordingly, $90 \%$ of the compressive strength values should exceed $e^{5.494}=243.2 \mathrm{~kg} / \mathrm{cm}^{2}$. Once again we see that the requirement is satisfied, since more than $90 \%$ of the cubes have strength values that exceed the specification of $240 \mathrm{~kg} / \mathrm{cm}^{2}$.

Notice that no sample values are required, since the distribution of $X$ is known. Furthermore, we are certain that the requirement is met.

Consider the situation in which we have only partial information on the distribution of $Y$. Suppose we know that $Y$ is normally distributed with standard deviation $\sigma=0.2$, but the mean $\mu$ is unknown. The 0.1 th fractile of the distribution, $y_{0.1}=\mu+z_{0.1} \sigma$, cannot be determined exactly. Let $Y_{1}, \cdots, Y_{n}$ be a random sample from this distribution and let $\bar{Y}_{n}$ represent the sample mean. From the previous section we know that

$$
L\left(\bar{Y}_{n}\right)=\bar{Y}_{n}-z_{1-\alpha} \sigma / \sqrt{n}
$$

is a $1-\alpha$ lower confidence limit for the population mean. That is

$$
\operatorname{Pr}\left\{\bar{Y}_{n}-z_{1-\alpha} \sigma / \sqrt{n}<\mu\right\}=1-\alpha
$$

Substituting this lower bound for $\mu$ in the expression for the 0.1 th fractile, we obtain a lower tolerance limit for $90 \%$ of the log-compressive strengths, with confidence level $1-\alpha$. More specifically, the lower tolerance limit at level of confidence $1-\alpha$ is

$$
L_{\alpha, .1}\left(\bar{Y}_{n}\right)=\bar{Y}_{n}-\left(z_{1-\alpha} / \sqrt{n}+z_{.9}\right) \sigma
$$

In general, we say that, with confidence level of $1-\alpha$, the proportion of population values exceeding the lower tolerance limit is at least $1-\beta$. This lower tolerance limit is

$$
\begin{equation*}
L_{\alpha, \beta}\left(\bar{Y}_{n}\right)=\left(\bar{Y}_{n}-\left(z_{1-\alpha} / \sqrt{n}+z_{1-\beta}\right) \sigma .\right. \tag{4.37}
\end{equation*}
$$

It can also be shown that the upper tolerance limit for a proportion $1-\beta$ of the values, with confidence level $1-\alpha$, is

$$
\begin{equation*}
U_{\alpha, \beta}\left(\bar{Y}_{n}\right)=\bar{Y}_{n}+\left(z_{1-\alpha} / \sqrt{n}+z_{1-\beta}\right) \sigma \tag{4.38}
\end{equation*}
$$

and a tolerance interval containing a proportion $1-\beta$ of the values, with confidence $1-\alpha$, is

$$
\left(\bar{Y}_{n}-\left(z_{1-\alpha / 2} / \sqrt{n}+z_{1-\beta / 2}\right) \sigma, \bar{Y}_{n}+\left(z_{1-\alpha / 2} / \sqrt{n}+z_{1-\beta / 2}\right) \sigma\right)
$$

When the standard deviation $\sigma$ is unknown we should use the sample standard deviation $S$ to construct the tolerance limits and interval. The lower tolerance limits will be of the form $\bar{Y}_{n}-k S_{n}$ where the factor $k=k(\alpha, \beta, n)$ is determined so that with confidence level $1-\alpha$ we can state that a proportion $1-\beta$ of the population values will exceed this limit. The corresponding upper limit is given by $\bar{Y}_{n}+k S_{n}$ and the tolerance interval is given by

$$
\left(\bar{Y}_{n}-k^{\prime} S_{n}, \bar{Y}_{n}+k^{\prime} S_{n}\right)
$$

The "two-sided" factor $k^{\prime}=k^{\prime}(\alpha, \beta, n)$ is determined so that the interval will contain a proportion $1-\beta$ of the population with confidence $1-\alpha$. Approximate solutions, for large values of $n$, are given by

$$
\begin{equation*}
k(\alpha, \beta, n) \doteq t(\alpha, \beta, n) \tag{4.39}
\end{equation*}
$$

and

$$
\begin{equation*}
k^{\prime}(\alpha, \beta, n) \doteq t(\alpha / 2, \beta / 2, n) \tag{4.40}
\end{equation*}
$$

where

$$
\begin{equation*}
t(a, b, n)=\frac{z_{1-b}}{1-z_{1-a}^{2} / 2 n}+\frac{z_{1-a}\left(1+z_{b}^{2} / 2-z_{1-a}^{2} / 2 n\right)^{1 / 2}}{\sqrt{n}\left(1-z_{1-a}^{2} / 2 n\right)} \tag{4.41}
\end{equation*}
$$

Example 4.9. The following data represent a sample of 20 compressive strength measurements $\left(\mathrm{kg} / \mathrm{cm}^{2}\right)$ of concrete cubes at age of 7 days.

| 330.00 | 257.63 |
| :--- | :--- |
| 388.63 | 299.04 |
| 348.43 | 321.47 |
| 339.85 | 297.10 |
| 348.20 | 218.23 |
| 361.45 | 286.23 |
| 357.33 | 316.69 |

Applying the transformation $Y=\ln X$, we find that $\bar{Y}_{20}=5.732$ and $S_{20}=0.184$. To obtain a lower tolerance limit for $90 \%$ of the log-compressive strengths with $95 \%$ confidence we use the factor $k(0.05,0.10,20)=2.548$. Thus the lower tolerance limit for the transformed data is

$$
\bar{Y}_{20}-k S_{20}=5.732-2.548 \times 0.184=5.263
$$

and the corresponding lower tolerance limit for the compressive strength is

$$
e^{5.263}=193.09 \quad\left[\mathrm{~kg} / \mathrm{cm}^{2}\right]
$$

If the tolerance limits are within the specification range we have a satisfactory production.

### 4.6 Testing for normality with probability plots

It is often assumed that a sample is drawn from a population which has a normal distribution. It is, therefore, important to test the assumption of normality. We present here a simple test based on the normal-scores (NSCORES) of the sample values. The normal-scores corresponding to a sample $x_{1}, x_{2}, \cdots, x_{n}$ are obtained in the following manner. First we let

$$
\begin{equation*}
r_{i}=\operatorname{rank} \text { of } x_{i}, \quad i=1, \cdots, n \tag{4.42}
\end{equation*}
$$

Here the rank of $x_{i}$ is the position of $x_{i}$ in a listing of the sample when it is arranged in increasing order. Thus, the rank of the smallest value is 1 , that of the second smallest is 2 , etc. We then let

$$
\begin{equation*}
p_{i}=\left(r_{i}-3 / 8\right) /(n+1 / 4), \quad i=1, \cdots, n \tag{4.43}
\end{equation*}
$$

Then the normal-score of $x_{i}$ is

$$
z_{i}=\Phi^{-1}\left(p_{i}\right)
$$

i.e., the $p_{i}$-th fractile of the standard normal distribution. If the sample is drawn at random from a normal distribution $N\left(\mu, \sigma^{2}\right)$, the relationship between the normal-scores, NSCORES, and $x_{i}$ should be approximately linear. Accordingly, the correlation between $x_{1}, \cdots, x_{n}$ and their NSCORES should be close to 1 in large samples. The graphical display of the sample values versus their NSCORES is called a Normal $Q-Q$ Plot.

In the following example, we provide a normal probability plotting of $n=50$ values simulated from $N(10,1)$, given in the previous section. If the simulation is good, and the sample is indeed generated from $N(10,1)$ the $X$ vs. NSCORES should be scattered randomly around the line $X=10+$ NSCORES. We see in Figure 4.6 that this is indeed the case. Also, the correlation between the $x$-values and their NSCORES is .976 .

The linear regression of the $x$ values on the NSCORES, is:

$$
X=10.043+0.953 * \text { NSCORES }
$$

We see that both the intercept and slope of the regression equation are close to the nominal values of $\mu$ and $\sigma$. Chapter 5 provides more details on linear regression, including testing statistical hypothesis on these coefficients.


Figure 4.6 Normal Q-Q plot of simulated values from $N(10,1)$

In Table 4.7, we provide some critical values for testing whether the correlation between the sample values and their NSCORES is sufficiently close to 1 . If the correlation is smaller than the critical value, an indication of non-normality has been established. In the example of Figure 4.6, the correlation is $R=.976$. This value is almost equal to the critical value for $\alpha=.05$ given in the following table. The hypothesis of normality is accepted.

MINITAB provides also a graph of the Normal Probability Plot. In this graph the probabilities corresponding to the NSCORES are plotted against $x$. The Normal Probability Plot of the above sample is given in Figure 4.7. Normal probability plot is obtained in MINITAB by the command.

MTB $>\%$ NormPlot $C 1$.

To demonstrate the relationship between the sample values and their normal scores, when the sample is drawn from a non-normal distribution, consider the following two examples.

Table 4.7 Critical values for the correlation between sample values and their NSCORES

| $n \backslash \alpha$ | 0.10 | 0.05 | 0.01 |
| :---: | :---: | :---: | :---: |
| 10 | 0.9347 | 0.9180 | 0.8804 |
| 15 | 0.9506 | 0.9383 | 0.9110 |
| 20 | 0.9600 | 0.9503 | 0.9290 |
| 30 | 0.9707 | 0.9639 | 0.9490 |
| 50 | 0.9807 | 0.9764 | 0.9664 |

(adapted from Ryan, Joiner and Ryan, 1976, p. 49).


Figure 4.7 Normal probability plot of 50 simulated $N(10,1)$ values

Example 4.10. Consider a sample of $n=100$ observations from a log-normal distribution. The normal $Q-Q$ plot of this sample is shown in Figure 4.8. The correlation here is only .788. It is apparent that the relation between the NSCORES and the sample values is not linear. We reject the hypothesis that the sample has been generated from a normal distribution.


Figure 4.8 Normal probability plot, $n=100$ random numbers generated from a log-normal distribution

In R the package car includes the function $q q P$ lot that can manage general distributions. It plots empirical quantiles of a distribution against theoretical quantiles of a reference distribution for which quantiles and density functions exist in R. Note that qqPlot does not standardize inputs automatically so that the scale needs to be properly evaluated.

```
< library(car)
< set.seed(123)
< X <- rlnorm(n=100,
    meanlog=2,
    sdlog=0.1)
< qqPlot(X,
    distribution="lnorm",
    meanlog=2,
    sdlog=0.1)
```

Example 4.11. We consider here a sample of $n=100$ values, with 50 of the values generated from $N(10,1)$ and 50 from $N(15,1)$. Thus, the sample represents a mixture of two normal distributions. The histogram is given in Figure 4.9 and a normal probability plot in Figure 4.10. The normal probability plot is definitely not linear. Although the correlation is .962 the hypothesis of a normal distribution is rejected.


Figure 4.9 Histogram of 100 random numbers, 50 generated from a $N(10,1)$ and 50 from $N(15,1)$

### 4.7 Tests of goodness of fit

### 4.7.1 The chi-square test (large samples)

The chi-square test is applied by comparing the observed frequency distribution of the sample to the expected one under the assumption of the model. More specifically, consider a (large) sample of size $N$. Let $\xi_{0}<\xi_{1}<\cdots<\xi_{k}$ be the limit points


Figure 4.10 Normal probability plot of 100 random Numbers generated from a mixture of two normal distributions
of $k$ subintervals of the frequency distribution, and let $f_{i}$ be the observed frequency in the $i$-th subinterval. If, according to the model, the c.d.f. is specified by the distribution function $F(x)$, then the expected frequency $e_{i}$ in the $i$-th subinterval is

$$
e_{i}=N\left(F\left(\xi_{i}\right)-F\left(\xi_{i-1}\right)\right), \quad i=1, \cdots, k
$$

The chi-square statistic is defined as

$$
\chi^{2}=\sum_{i=1}^{k} \frac{\left(f_{i}-e_{i}\right)^{2}}{e_{i}}
$$

We notice that

$$
\sum_{i=1}^{k} f_{i}=\sum_{i=1}^{k} e_{i}=N
$$

and hence

$$
\chi^{2}=\sum_{i=1}^{k} \frac{f_{i}^{2}}{e_{i}}-N
$$

The value of $\chi^{2}$ is distributed approximately like $\chi^{2}[k-1]$. Thus, if $\chi^{2} \geq \chi_{1-\alpha}^{2}[k-1]$ the distribution $F(x)$ does not fit the observed data.

Often, the c.d.f. $F(x)$ is specified by its family, e.g. normal or Poisson, but the values of the parameters have to be estimated from the sample. In this case, we reduce the number of degrees of freedom of $\chi^{2}$ by the number of estimated parameters. For example, if $F(x)$ is $N\left(\mu, \sigma^{2}\right)$, where both $\mu$ and $\sigma^{2}$ are unknown, we use $N\left(\bar{X}, S^{2}\right)$ and compare $\chi^{2}$ to $\chi_{1-\alpha}^{2}[k-3]$.

Example 4.12. In Section 4.1, we considered the sampling distribution of sample means from the uniform distribution over the integers $\{1, \cdots, 100\}$. The frequency distribution of the means of samples of size $n=10$ is given in Figure 4.1. We test here whether the model $N(50.5,83.325)$ fits this data.

Table 4.8 Observed and expected frequencies of 100 sample means

| Interval | $f_{i}$ | $e_{i}$ |
| :--- | ---: | ---: |
| $27.5-32.5$ | 3 | 1.84 |
| $32.5-37.5$ | 11 | 5.28 |
| $37.5-42.5$ | 12 | 11.32 |
| $42.5-47.5$ | 11 | 18.08 |
| $47.4-52.5$ | 19 | 21.55 |
| $52.5-57.5$ | 24 | 19.7 |
| $57.5-62.5$ | 14 | 12.73 |
| $62.5-67.5$ | 4 | 6.30 |
| $67.5-72.5$ | 2 | 2.33 |
| TOTAL | 100 | 99.13 |

Table 4.9 Observed and expected frequencies of 100 cycle times

| Lower <br> Limit | Upper <br> Limit | Observed <br> Frequency | Expected <br> Frequency |  |
| :---: | :---: | :---: | :---: | :---: |
| at or below | .1050 | 7 | 6.1 |  |
| .1050 | .1100 | 9 | 7.7 |  |
| .1100 | .1150 | 17 | 12.6 |  |
|  | .1150 | .1200 | 12 | 16.8 |
| .1200 | .1250 | 18 | 18.1 |  |
| above | .1250 | .1300 | 11 | 15.9 |
|  | .1300 | .1350 | 12 | 11.4 |

The observed and expected frequencies (for $N=100$ ) are summarized in Table 4.8.
The sum of $e_{i}$ here is 99.13 , due to truncation of the tails of the normal distribution. The value of $\chi^{2}$ is 12.86 . The value of $\chi_{.95}^{2}$ [8] is 15.5 . Thus, the deviation of the observed frequency distribution from the expected one is not significant at the $\alpha=0.05$ level.

Example 4.13. We consider here a sample of 100 cycle times of a piston, which is described in detail in Chapter 8. We make a chi-squared test whether the distribution of cycle times is normal. The estimated values of $\mu$ and $\sigma$ are $\hat{\mu}=0.1219$ and $\hat{\sigma}=0.0109$.

In Table 4.9 we provide the observed and expected frequencies over $k=8$ intervals.
The calculated value of $\chi^{2}$ is 5.4036 . We should consider the distribution of $\chi^{2}$ with $k-3=5$ degrees of freedom. The $P$ value of the test is 0.37 . The hypothesis of normality is not rejected.

### 4.7.2 The Kolmogorov-Smirnov test

The Kolmogorov-Smirnov (K.S.) Test is a more accurate test of goodness of fit than the chi-squared test of the previous section.

Table 4.10 Some critical values $\delta_{\alpha}^{*}$

| $\alpha$ | 0.15 | 0.10 | 0.05 | 0.025 | 0.01 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\delta_{\alpha}^{*}$ | 0.775 | 0.819 | 0.895 | 0.995 | 1.035 |

Suppose that the hypothesis is that the sample comes from a specified distribution with c.d.f. $F_{0}(x)$. The test statistic compares the empirical distribution of the sample, $\hat{F}_{n}(x)$, to $F_{0}(x)$, and considers the maximal value, over all $x$ values, that the distance $\left|\hat{F}_{n}(x)-F_{0}(x)\right|$ may assume. Let $x_{(1)} \leq x_{(2)} \leq \cdots \leq x_{(n)}$ be the ordered sample values. Notice that $\hat{F}_{n}\left(x_{(i)}\right)=\frac{i}{n}$. The K.S. test statistic can be computed according to the formula

$$
\begin{equation*}
D_{n}=\max _{1 \leq i \leq n}\left\{\max \left\{\frac{i}{n}-F_{0}\left(x_{(i)}\right), F_{0}\left(x_{(i)}\right)-\frac{i-1}{n}\right\}\right\} \tag{4.44}
\end{equation*}
$$

We have shown earlier that $U=F(X)$ has a uniform distribution on $(0,1)$.
Accordingly, if the null hypothesis is correct, $F_{0}\left(X_{(i)}\right)$ is distributed like the $i$-th order statistic $U_{(i)}$ from a uniform distribution on $(0,1)$, irrespective of the particular functional form of $F_{0}(x)$. The distribution of the K.S. test statistic, $D_{n}$, is therefore independent of $F_{0}(x)$, if the hypothesis, $H$, is correct. Tables of the critical values $k_{\alpha}$ and $D_{n}$ are available. One can also estimate the value of $k_{\alpha}$ by the bootstrap method, discussed later.

If $F_{0}(x)$ is a normal distribution, i.e., $F_{0}(x)=\Phi\left(\frac{x-\mu}{\sigma}\right)$, and if the mean $\mu$ and the standard-deviation, $\sigma$, are unknown, one can consider the test statistic

$$
\begin{equation*}
D_{n}^{*}=\max _{1 \leq i \leq n}\left\{\max \left\{\frac{i}{n}-\Phi\left(\frac{X_{(i)}-\bar{X}_{n}}{S_{n}}\right), \Phi\left(\frac{X_{(i)}-\bar{X}_{n}}{S_{n}}\right)-\frac{i-1}{n}\right\}\right\} \tag{4.45}
\end{equation*}
$$

where $\bar{X}_{n}$ and $S_{n}$ are substituted for the unknown $\mu$ and $\sigma$. The critical values $k_{\alpha}^{*}$ for $D_{n}^{*}$ are given approximately by

$$
\begin{equation*}
k_{\alpha}^{*}=\delta_{\alpha}^{*} /\left(\sqrt{n}-0.01+\frac{0.85}{\sqrt{n}}\right), \tag{4.46}
\end{equation*}
$$

where $\delta_{\alpha}^{*}$ is given in Table 4.10.
To compute the Kolmogorov-Smirnov statistics, in R use the function ks.test, in MINITAB use Stat > Basic Statistics > Normality Test and check Kolmogorov Smirnov.

For the data in Example 4.13 (file name OTURB.csv) we obtain $D_{n}^{*}=0.1107$. According to Table 4.10, the critical value for $\alpha=0.05$ is $k_{05}^{*}=0.895 /(10-0.01+0.085)=0.089$. Thus, the hypothesis of normality for the piston cycle time data is rejected at $\alpha=.05$.

### 4.8 Bayesian decision procedures

It is often the case that optimal decision depend on unknown parameters of statistical distributions. The Bayesian decision framework provides us the tools to integrate information that one may have on the unknown parameters with the information obtained from the observed sample in such a way that the expected loss due to erroneous decisions will be minimized. In order to illustrate an industrial decision problem of such nature consider the following example.

Example 4.14. Inventory Management. The following is the simplest inventory problem that is handled daily by organizations of all sizes world wide. One such organization is Starbread Express that supplies bread to a large community in the Midwest. Every night, the shift manager has to decide how many loafs of bread, $s$, to bake for the next day consumption. Let $X$ (a random variable) be the number of units demanded during the day. If a manufactured unit is left at the end
of the day we lose $\$ c_{1}$ on that unit. On the other hand, if a unit is demanded and is not available, due to shortage, the loss is $\$ c_{2}$. How many units, $s$, should be manufactured so that the total expected loss due to overproduction or to shortages will be minimized?

The loss at the end of the day is

$$
\begin{equation*}
L(s, X)=c_{1}(s-X)^{+}+c_{2}(X-s)^{+} \tag{4.47}
\end{equation*}
$$

where $a^{+}=\max (a, 0)$. The loss function $L(s, X)$ is a random variable. If the p.d.f. of $X$ is $f(x), x=0,1, \cdots$ then the expected loss, is a function of the quantity $s$, is

$$
\begin{align*}
R(s)= & c_{1} \sum_{x=0}^{s} f(x)(s-x)+c_{2} \sum_{x=s+1}^{\infty} f(x)(x-s) \\
= & c_{2} E\{X\}-\left(c_{1}+c_{2}\right) \sum_{x=0}^{s} x f(x)  \tag{4.48}\\
& \quad+s\left(c_{1}+c_{2}\right) F(s)-c_{2} s
\end{align*}
$$

where $F(s)$ is the c.d.f. of $X$, at $X=s$, and $E\{X\}$ is the expected demand.
The optimal value of $s, s^{0}$, is the smallest integer $s$ for which $R(s+1)-R(s) \geq 0$. Since, for $s=0,1, \cdots$

$$
R(s+1)-R(s)=\left(c_{1}+c_{2}\right) F(s)-c_{2}
$$

we find that

$$
\begin{equation*}
s^{0}=\text { smallest non-negative integer } s, \text { such that } F(s) \geq \frac{c_{2}}{c_{1}+c_{2}} \tag{4.49}
\end{equation*}
$$

In other words, $s^{0}$ is the $c_{2} /\left(c_{1}+c_{2}\right)$ th quantile of $F(x)$. We have seen that the optimal decision is a function of $F(x)$. If this distribution is unknown, or only partially known, one cannot determine the optimal value $s^{0}$.

After observing a large number, $N$, of $X$ values one can consider the empirical distribution, $F_{N}(x)$, of the demand and determine the level $S^{0}\left(F_{N}\right)=$ smallest $s$ value such that $F_{N}(s) \geq \frac{c_{2}}{c_{1}+c_{2}}$. The question is what to do when $N$ is small.

### 4.8.1 Prior and posterior distributions

We will focus attention here on parametric models. Let $f(x ; \boldsymbol{\theta})$ denote the p.d.f. of some random variable $X$, which depends on a parameter $\boldsymbol{\theta} . \boldsymbol{\theta}$ could be a vector of several real parameters, like in the case of a normal distribution. Let $\Theta$ denote the set of all possible parameters $\boldsymbol{\theta}$. $\Theta$ is called the parameter space. For example, the parameter space $\Theta$ of the family of normal distribution is the set $\Theta=\{(\mu, \sigma) ;-\infty<\mu<\infty, 0<\sigma<\infty\}$. In the case of Poisson distributions,

$$
\Theta=\{\lambda ; 0<\lambda<\infty\}
$$

In a Bayesian framework we express our prior belief (based on prior information) on which $\boldsymbol{\theta}$ values are plausible, by a p.d.f. on $\Theta$, which is called the prior probability density function. Let $h(\boldsymbol{\theta})$ denote the prior p.d.f. of $\boldsymbol{\theta}$. For example, suppose that $X$ is a discrete random variable having a binomial distribution $B(n, \theta) . n$ is known, but $\theta$ is unknown. The parameter space is $\Theta=\{\theta ; 0<\theta<1\}$. Suppose we believe that $\theta$ is close to 0.8 , with small dispersion around this value. In Figure 4.11 we illustrate the p.d.f. of a Beta distribution $\operatorname{Beta}(80,20)$, whose functional form is

$$
h(\theta ; 80,20)=\frac{99!}{79!19!} \theta^{79}(1-\theta)^{19}, \quad 0<\theta<1
$$

If we wish, however, to give more weight to small values of $\theta$, we can choose the $\operatorname{Beta}(8,2)$ as a prior density, i.e.,

$$
h(\theta ; 8,2)=72 \theta^{7}(1-\theta), \quad 0<\theta<1
$$

(see Figure 4.12).


Figure 4.11 The p.d.f. of $\operatorname{Beta}(80,20)$


Figure 4.12 The p.d.f. of $\operatorname{Beta}(8,2)$

The average p.d.f. of $X$, with respect to the prior p.d.f. $h(\boldsymbol{\theta})$ is called the predictive p.d.f. of $X$. This is given by

$$
\begin{equation*}
f_{h}(x)=\int_{\Theta} f(x ; \boldsymbol{\theta}) h(\boldsymbol{\theta}) d \boldsymbol{\theta} \tag{4.50}
\end{equation*}
$$

For the example above, the predictive p.d.f. is

$$
\begin{aligned}
f_{h}(x) & =72\binom{n}{x} \int_{0}^{1} \theta^{7+x}(1-\theta)^{n-x+1} d \theta \\
& =72\binom{n}{x} \frac{(7+x)!(n+1)-x)!}{(n+9-x)!}, \quad x=0,1, \cdots, n
\end{aligned}
$$

Before taking observations on $X$, we use the predictive p.d.f. $f_{h}(x)$, to predict the possible outcomes of observations on $X$. After observing the outcome of $X$, say $x$, we convert the prior p.d.f. to a posterior p.d.f., by employing Bayes formula. If $h(\boldsymbol{\theta} \mid x)$ denotes the posterior p.d.f. of $\boldsymbol{\theta}$, given that $\{X=x\}$, Bayes formula yields

$$
\begin{equation*}
h(\boldsymbol{\theta} \mid x)=\frac{f(x \mid \theta) h(\boldsymbol{\theta})}{f_{h}(x)} \tag{4.51}
\end{equation*}
$$

In the example above,

$$
\begin{aligned}
f(x \mid \theta) & =\binom{n}{x} \theta^{x}(1-\theta)^{n-x}, \quad x=0,1, \cdots, n \\
h(\theta) & =72 \theta^{7}(1-\theta), \quad 0<\theta<1
\end{aligned}
$$

and hence

$$
h(\theta \mid x)=\frac{(n+9)!}{(7+x)!(n+1-x)!} \theta^{7+x}(1-\theta)^{n+1-x}, \quad 0<\theta<1
$$

This is again the p.d.f. of a Beta distribution $\operatorname{Beta}(8+x, n-x+2)$.
In Figure 4.13 we present some of these posterior p.d.f. for the case of $n=10, x=6,7,8$. Notice that the posterior p.d.f. $h(\boldsymbol{\theta} \mid x)$ is the conditional p.d.f. of $\boldsymbol{\theta}$, given $\{X=x\}$. If we observe a random sample of $n$ independent and identically distributed (i.i.d.) random variables, and the observed values of $X_{1}, \cdots, X_{n}$ are $x_{1}, \cdots, x_{n}$ then the posterior p.d.f. of $\theta$ is

$$
\begin{equation*}
h\left(\boldsymbol{\theta} \mid x_{1}, \cdots, x_{n}\right)=\frac{\prod_{i=1}^{n} f\left(x_{i}, \boldsymbol{\theta}\right) h(\boldsymbol{\theta})}{f_{h}\left(x_{1}, \cdots, x_{n}\right)} \tag{4.52}
\end{equation*}
$$

where

$$
\begin{equation*}
\left.f_{h}\left(x_{1}, \cdots, x_{n}\right)=\int_{\Theta} \prod_{i=1}^{n} f\left(x_{i}, \boldsymbol{\theta}\right) h(\boldsymbol{\theta}) d \boldsymbol{\theta}\right) \tag{4.53}
\end{equation*}
$$

is the joint predictive p.d.f. of $X_{1}, \cdots, X_{n}$. If the i.i.d. random variables $X_{1}, X_{2}, \ldots$ are observed sequentially (timewise) then the posterior p.d.f. of $\theta$, given $x_{1}, \cdots, x_{n}, n \geq 2$ can be determined recursively, by the formula

$$
H\left(\boldsymbol{\theta} \mid x_{1}, \cdots, x_{n}\right)=\frac{f\left(x_{n} ; \boldsymbol{\theta}\right) h\left(\boldsymbol{\theta} \mid x_{1}, \cdots, x_{n-1}\right)}{\int_{\Theta} f\left(x_{n} ; \boldsymbol{\theta}^{\prime}\right) h\left(\boldsymbol{\theta}^{\prime} \mid x_{1}, \cdots, x_{n-1}\right) d \boldsymbol{\theta}^{\prime}}
$$

The function

$$
f_{h}\left(x_{n} \mid x_{1}, \cdots, x_{n-1}\right)=\int_{\Theta} f\left(x_{n} ; \boldsymbol{\theta}\right) h\left(\boldsymbol{\theta} \mid x_{1}, \cdots, x_{n-1}\right) d \boldsymbol{\theta}
$$

is called the conditional predictive p.d.f. of $X_{n}$, given $X_{1}=x_{1}, \cdots, X_{n-1}=x_{n-1}$. Notice that

$$
\begin{equation*}
f_{h}\left(x_{n} \mid x_{1}, \cdots, x_{n-1}\right)=\frac{f_{h}\left(x_{1}, \cdots, x_{n}\right)}{f_{h}\left(x_{1}, \cdots, x_{n-1}\right)} \tag{4.54}
\end{equation*}
$$



Figure 4.13 The posterior p.d.f. of $\theta, n=10, X=6,7,8$

### 4.8.2 Bayesian testing and estimation

### 4.8.2.1 Bayesian Testing

We discuss here the problem of testing hypotheses as a Bayesian decision problem. Suppose that we consider a null hypothesis $H_{0}$ concerning a parameter $\boldsymbol{\theta}$ of the p.d.f. of $X$. Suppose also that the parameter space $\Theta$ is partitioned to two sets $\Theta_{0}$ and $\Theta_{1} . \Theta_{0}$ is the set of $\theta$ values corresponding to $H_{0}$, and $\Theta_{1}$ is the complementary set of elements of $\Theta$ which are not in $\Theta_{0}$. If $h(\boldsymbol{\theta})$ is a prior p.d.f. of $\boldsymbol{\theta}$ then the prior probability that $H_{0}$ is true is $\pi=\int_{\Theta_{0}} h(\boldsymbol{\theta}) d \boldsymbol{\theta}$. The prior probability that $H_{1}$ is true is $\bar{\pi}=1-\pi$.

The statistician has to make a decision whether $H_{0}$ is true or $H_{1}$ is true. Let $d(\pi)$ be a decision function, assuming the values 0 and 1, i.e.,

$$
d(\pi)= \begin{cases}0, & \text { decision to accept } H_{0}\left(H_{0} \text { is true }\right) \\ 1, & \text { decision to reject } H_{0}\left(H_{1} \text { is true }\right)\end{cases}
$$

Let $w$ be an indicator of the true situation, i.e.,

$$
w= \begin{cases}0, & \text { if } H_{0} \text { is true } \\ 1, & \text { if } H_{1} \text { is true }\end{cases}
$$

We also impose a loss function for erroneous decision

$$
L(d(\pi), w)= \begin{cases}0, & \text { if } d(\pi)=w  \tag{4.55}\\ r_{0}, & \text { if } d(\pi)=0, w=1 \\ r_{1}, & \text { if } d(\pi)=1, w=0\end{cases}
$$

where $r_{0}$ and $r_{1}$ are finite positive constants. The prior risk associated with the decision function $d(\pi)$ is

$$
\begin{align*}
R(d(\pi), \pi) & =d(\pi) r_{1} \pi+(1-d(\pi)) r_{0}(1-\pi) \\
& =r_{0}(1-\pi)+d(\pi)\left[\pi\left(r_{0}+r_{1}\right)-r_{0}\right] \tag{4.56}
\end{align*}
$$

We wish to choose a decision function which minimizes the prior risk $R(d(\pi), \pi)$. Such a decision function is called the Bayes decision function, and the prior risk associated with the Bayes decision function is called the Bayes risk. According to the above formula of $R(d(\pi), \pi)$, we should choose $d(\pi)$ to be 1 if, and only if, $\pi\left(r_{0}+r_{1}\right)-r_{0}<0$. Accordingly, the Bayes decision function is

$$
d^{0}(\pi)= \begin{cases}0, & \text { if } \pi \geq \frac{r_{0}}{r_{0}+r_{1}}  \tag{4.57}\\ 1, & \text { if } \pi<\frac{r_{0}}{r_{0}+r_{1}}\end{cases}
$$

Let $\pi^{*}=r_{0} /\left(r_{0}+r_{1}\right)$, and define the indicator function

$$
I\left(\pi ; \pi^{*}\right)= \begin{cases}1, & \text { if } \pi \geq \pi^{*} \\ 0, & \text { if } \pi<\pi^{*}\end{cases}
$$

then, the Bayes risk is

$$
\begin{equation*}
R^{0}(\pi)=r_{0}(1-\pi) I\left(\pi ; \pi^{*}\right)+\pi r_{1}\left(1-I\left(\pi ; \pi^{*}\right)\right) \tag{4.58}
\end{equation*}
$$

In Figure 4.14 we present the graph of the Bayes risk function $R^{0}(\pi)$, for $r_{0}=1$ and $r_{1}=5$. We see that the function $R^{0}(\pi)$ attains its maximum at $\pi=\pi^{*}$. The maximal Bayes risk is $R^{0}\left(\pi^{*}\right)=r_{0} r_{1} /\left(r_{0}+r_{1}\right)=5 / 6$. If the value of $\pi$ is close to $\pi^{*}$ the Bayes risk is close to $R^{0}\left(\pi^{*}\right)$.


Figure 4.14 The Bayes risk function

The analysis above can be performed even before observations commenced. If $\pi$ is close to 0 or to 1 the $\operatorname{Bayes}$ risk $R^{0}(\pi)$ is small we may reach decision concerning the hypotheses without even making observations. Recall that observations cost money, and it might not be justifiable to spend this money. On the other hand, if the cost of observations is negligible compared to the loss due to erroneous decision, it might be prudent to take as many observations as required to reduce the Bayes risk.

After observing a random sample, $x_{1}, \cdots, x_{n}$, we convert the prior p.d.f. of $\boldsymbol{\theta}$ to posterior, and determine the posterior probability of $H_{0}$, namely

$$
\pi_{n}=\int_{\Theta} h\left(\theta \mid x_{1}, \cdots, x_{n}\right) d \theta
$$

The analysis then proceeds as before, replacing $\pi$ with the posterior probability $\pi_{n}$.
Accordingly, the Bayes decision function is

$$
d^{0}\left(x_{1}, \cdots, x_{n}\right)= \begin{cases}0, & \text { if } \pi_{n} \geq \pi^{*} \\ 1, & \text { if } \pi_{n}<\pi^{*}\end{cases}
$$

and the Bayes posterior risk is

$$
R^{0}\left(\pi_{n}\right)=r_{0}\left(1-\pi_{n}\right) I\left(\pi_{n} ; \pi^{*}\right)+\pi_{n} r_{1}\left(1-I\left(\pi_{n} ; \pi^{*}\right)\right)
$$

Under certain regularity conditions, $\lim _{n \rightarrow \infty} \pi_{n}=1$ or 0 , according to whether $H_{0}$ is true or false. We illustrate this with a simple example.

Example 4.15. Suppose that $X$ has a normal distribution, with known $\sigma^{2}=1$. The mean $\mu$ is unknown. We wish to test $H_{0}: \mu \leq \mu_{0}$ against $H_{1}: \mu>\mu_{0}$. Suppose that the prior distribution of $\mu$ is also normal, $N\left(\mu^{*}, \tau^{2}\right)$. The posterior distribution of $\mu$, given $X_{1}, \cdots, X_{n}$, is normal with mean

$$
E\left\{\mu \mid X_{1}, \cdots, X_{n}\right\}=\mu^{*} \frac{1}{\left(1+n \tau^{2}\right)}+\frac{n \tau^{2}}{1+n \tau^{2}} \bar{X}_{n}
$$

and posterior variance

$$
V\left\{\mu \mid X_{1}, \cdots, X_{n}\right\}=\frac{\tau^{2}}{1+n \tau^{2}}
$$

Accordingly, the posterior probability of $H_{0}$ is

$$
\pi_{n}=\Phi\left(\frac{\mu_{0}-\frac{\mu^{*}}{1+n \tau^{2}}-\frac{n \tau^{2}}{1+n \tau^{2}} \bar{X}_{n}}{\sqrt{\tau^{2} /\left(1+n \tau^{2}\right)}}\right)
$$

According to the Law of Large Numbers, $\bar{X}_{n} \rightarrow \mu$ (the true mean), as $n \rightarrow \infty$, with probability one. Hence,

$$
\lim _{n \rightarrow \infty} \pi_{n}= \begin{cases}1, & \text { if } \mu<\mu_{0} \\ \frac{1}{2}, & \text { if } \mu=\mu_{0} \\ 0, & \text { if } \mu>\mu_{0}\end{cases}
$$

Notice that the prior probability that $\mu=\mu_{0}$ is zero. Thus, if $\mu<\mu_{0}$ or $\mu>\mu_{0}, \lim _{n \rightarrow \infty} R^{0}\left(\pi_{n}\right)=0$, with probability one. That is, if $n$ is sufficiently large, the Bayes risk is, with probability close to one, smaller than some threshold $r^{*}$. This suggests to continue, stepwise or sequentially, collecting observations, until the Bayes risk $R^{0}\left(\pi_{n}\right)$ is, for the first time, smaller than $r^{*}$. At stopping, $\pi_{n} \geq 1-\frac{r^{*}}{r_{0}}$ or $\pi_{n} \leq \frac{r^{*}}{r_{1}}$. We obviously choose $r^{*}<\frac{r_{0} r_{1}}{r_{0}+r_{1}}$.

### 4.8.2.2 Bayesian Estimation

In an estimation problem, the decision function is an estimator $\hat{\boldsymbol{\theta}}\left(x_{1}, \cdots, x_{n}\right)$, which yields a point in the parameter space $\Theta$. Let $L\left(\hat{\boldsymbol{\theta}}\left(x_{1}, \cdots, x_{n}\right), \boldsymbol{\theta}\right)$ be a loss function which is non-negative, and $L(\hat{\boldsymbol{\theta}}, \boldsymbol{\theta})=0$. The posterior risk of an estimator $\hat{\boldsymbol{\theta}}\left(x_{1}, \cdots, x_{n}\right)$ is the expected loss, with respect to the posterior distribution of $\boldsymbol{\theta}$, given $\left(x_{1}, \cdots, x_{n}\right)$, i.e.,

$$
\begin{equation*}
R_{h}\left(\hat{\boldsymbol{\theta}}, \mathbf{x}_{n}\right)=\int_{\Theta} L\left(\hat{\boldsymbol{\theta}}\left(\mathbf{x}_{n}\right), \boldsymbol{\theta}\right) h\left(\boldsymbol{\theta} \mid \mathbf{x}_{n}\right) d \boldsymbol{\theta} \tag{4.59}
\end{equation*}
$$

where $\mathbf{x}_{n}=\left(x_{1}, \cdots, x_{n}\right)$. We choose an estimator which minimizes the posterior risk. Such an estimator is called a Bayes estimator, and designated by $\hat{\theta}_{B}\left(\mathbf{x}_{n}\right)$. We present here a few cases of importance.

Case A. $\theta$ real, $L(\hat{\theta}, \theta)=(\hat{\theta}-\theta)^{2}$.
In this case, the Bayes estimator of $\theta$, is posterior expectation of $\theta$, that is,

$$
\begin{equation*}
\hat{\theta}_{B}\left(\mathbf{x}_{n}\right)=E_{h}\left\{\theta \mid \mathbf{x}_{n}\right\} . \tag{4.60}
\end{equation*}
$$

The Bayes risk is the expected posterior variance, that is,

$$
R_{h}^{0}=\int V_{h}\left\{\theta \mid \mathbf{x}_{n}\right\} f_{h}\left(x_{1}, \cdots, x_{n}\right) d x_{1}, \cdots, d x_{n}
$$

Case B. $\theta$ real, $L(\hat{\theta}, \theta)=c_{1}(\hat{\theta}-\theta)^{+}+c_{2}(\theta-\hat{\theta})^{+}$, with $c_{1}, c_{2}>0$, and $(a)^{+}=\max (a, 0)$.
As shown in the inventory example, at the beginning of the section, the Bayes estimator is

$$
\hat{\theta}_{B}\left(\mathbf{x}_{n}\right)=\frac{c_{2}}{c_{1}+c_{2}} \text { th quantile of the posterior distribution of } \theta \text {, given } \mathbf{x}_{n}
$$

When $c_{1}=c_{2}$ we obtain the posterior median.

### 4.8.3 Credibility intervals for real parameters

We restrict attention here to the case of a real parameter, $\theta$. Given the values $x_{1}, \cdots, x_{n}$ of a random sample, let $h\left(\theta \mid \mathbf{x}_{n}\right)$ be the posterior p.d.f. of $\theta$. An interval $C_{1-\alpha}\left(\mathbf{x}_{n}\right)$ such that

$$
\begin{equation*}
\int_{C_{1-\alpha}\left(\mathbf{x}_{n}\right)} h\left(\theta \mid \mathbf{x}_{n}\right) d \theta \geq 1-\alpha \tag{4.61}
\end{equation*}
$$

is called a credibility interval for $\theta$. A credibility interval $C_{1-\alpha}\left(\mathbf{x}_{n}\right)$ is called a Highest Posterior Density (HPD) interval if for any $\theta \in C_{1-\alpha}\left(\mathbf{x}_{n}\right)$ and $\theta^{\prime} \notin C_{1-\alpha}\left(\mathbf{x}_{n}\right), h\left(\theta \mid \mathbf{x}_{n}\right)>h\left(\theta^{\prime} \mid \mathbf{x}_{n}\right)$.

Example 4.16. Let $x_{1}, \cdots, x_{n}$ be the values of a random sample from a Poisson distribution $P(\lambda), 0<\lambda<\infty$. We assign $\lambda$ a Gamma distribution $G(\nu, \tau)$. The posterior p.d.f. of $\lambda$, given $\mathbf{x}_{n}=\left(x_{1}, \cdots, x_{n}\right)$ is

$$
h\left(\lambda \mid \mathbf{x}_{n}\right)=\frac{(1+n \tau)^{\nu+\Sigma x_{i}}}{\Gamma\left(\nu+\Sigma x_{i}\right) \tau^{\nu+\sum x_{i}}} \cdot \lambda^{\nu+\sum x_{i}-1} e^{-\lambda \frac{1+n \tau}{\tau}} .
$$

In other words, the posterior distribution is a Gamma distribution $G\left(v+\sum_{i=1}^{n} x_{i}, \frac{\tau}{1+n \tau}\right)$. From the relationship between the Gamma and the $\chi^{2}$-distributions, we can express the limits of a credibility interval for $\lambda$, at level $(1-\alpha)$ as

$$
\frac{\tau}{2(1+n \tau)} \chi_{\alpha / 2}^{2}[\phi] \quad \text { and } \quad \frac{\tau}{2(1+n \tau)} \chi_{1-\alpha / 2}^{2}[\phi]
$$

where $\phi=2 v+2 \sum_{i=1}^{n} x_{i}$. This interval is called an equal tail credibility interval. However, it is not an HPD credibility interval. In Figure 4.15 we present the posterior density for the special case of $n=10, v=2, \tau=1$, and $\sum_{i=1}^{10} x_{i}=15$. For these values the limits of the credibility interval for $\lambda$, at level 0.95 , are 0.9 and 2.364 . As we see in Figure 4.15 ,


Figure 4.15 The posterior p.d.f. and Credibility Intervals
$h\left(0.9 \mid \mathbf{x}_{n}\right)>h\left(2.364 \mid \mathbf{x}_{n}\right)$. Thus, the equal-tail credibility interval is not an HPD interval. The limits of the HPD interval can be determined by trial and error. In the present case they are approximately 0.86 and 2.29 , as shown in Figure 4.15.

### 4.9 Random sampling from reference distributions

We have seen in Section 2.4.1 an example of blemishes on ceramic plates. In that example (Table 2.2) the proportion of plates having more than one blemish is 0.23 . Suppose that we decide to improve the manufacturing process and reduce this proportion. How can we test whether an alternative production process with new operating procedures and machine settings is indeed better so that the proportion of plates with more than one blemish is significantly smaller? The objective is to operate a process with a proportion of defective units (i.e. with more than one blemish) which is smaller than 0.10. After various technological modifications we are ready to test whether the modified process conforms with the new requirement. Suppose that a random sample of ceramic plates is drawn from the modified manufacturing process. One has to test whether the proportion of defective plates in the sample is not significantly larger than 0.10 . In the parametric model it was assumed that the number of plates having more than 1 defect, in a random sample of $n$ plates, has a binomial distribution $B(n, p)$. For testing $H_{0}: p \leq 0.1$ a test was constructed based on the reference distribution $B(n, .1)$.

One can create, artificially on a computer, a population having 90 zeros and 10 ones. In this population the proportion of ones is $p_{0}=0.10$. From this population one can draw a large number, $M$, of random samples with replacement (RSWR) of a given size $n$. In each sample, the sample mean $\bar{X}_{n}$ is the proportion of 1 's in the sample. The sampling distribution of the $M$ sample means is our empirical reference distribution for the hypothesis that the proportion of defective plates is $p \leq p_{0}$. We pick a value $\alpha$ close to zero, and determine the $(1-\alpha)$ th quantile of the empirical reference distribution. If the observed proportion in the real sample is greater than this quantile, the hypothesis $H: p \leq p_{0}$ is rejected.

Example 4.17. To illustrate, we created, using MINITAB, an empirical reference distribution of $M=1,000$ proportions of 1's in RSWR of size $n=50$. This was done by executing 1,000 times the MACRO:

```
Sample 50 C1 C2;
Replace.
Let k1=mean (C2)
stack C3 k1 C3
end
```

It was assumed that column $C 1$ contained 90 zeros and 10 ones. The frequency distribution of column $C 3$ represents the reference distribution. This is given in Table 4.11.

| $\bar{\chi}$ | $f$ | $\bar{\chi}$ | $f$ |
| :---: | :---: | :---: | :---: |
| 0.03 | 10 | 0.11 | 110 |
| 0.04 | 17 | 0.12 | 100 |
| 0.05 | 32 | 0.13 | 71 |
| 0.06 | 61 | 0.14 | 50 |
| 0.07 | 93 | 0.15 | 28 |
| 0.08 | 128 | 0.16 | 24 |
| 0.09 | 124 | 0.17 | 9 |
| 0.10 | 133 | >0.17 | 10 |

For $\alpha=0.05$, the .95 -quantile of the empirical reference distribution is 0.15 , since at least 50 out of 1000 observations are greater than .15 . Thus, if in a real sample, of size $n=50$, the proportion defectives is greater than 0.15 , the null hypothesis is rejected.

Example 4.18. Consider a hypothesis on the length of aluminum pins (with cap), $H_{0}: \mu \geq 60.1$ [mm]. We create now an empirical reference distribution for this hypothesis. In the data set ALMPIN.csv we have the actual sample values. The mean of the variable lenWcp is $\bar{X}_{70}=60.028$. Since the hypothesis states that the process mean is $\mu \geq 60.1$ we transform the sample values to $Y=X-60.028+60.1$. This transformed sample has mean of 60.1 . We now create a reference distribution of sample means, by drawing $M$ RSWR of size $n=70$ from the transformed sample. We can perform this using the following MINITAB's MACRO.

Sample 70 C7C8;
Replace.
let $k 1=\operatorname{mean}(C 8)$
stack k1 C9 C9
end

Executing this MACRO $M=1,000$ times, we obtain an empirical reference distribution whose frequency distribution is given in Table 4.12.

In the data set ALMPIN.csv there are six variables, measuring various dimensions of aluminum pins. The data are stored in columns $C 1-C 6$. Column $C 7$ contains the values of the transformed variable $Y$.

| Table 4.12 | Frequency distribution |
| :--- | ---: |
| of 1000 RSWR of size 70 from |  |
| lengthwcp |  | | Midpoint | Count |
| :--- | ---: |
| 60.080 | 3 |
| 60.085 | 9 |
| 60.090 | 91 |
| 60.095 | 268 |
| 60.100 | 320 |
| 60.105 | 217 |
| 60.110 | 80 |
| 60.115 | 11 |
| 60.120 | 1 |

Since $\bar{X}_{70}=60.028$ is smaller than 60.1 , we consider as a test criterion the $\alpha$-quantile of the reference distribution. If $\bar{X}_{70}$ is smaller than this quantile, we reject the hypothesis. For $\alpha=0.01$, the 0.01 -quantile in the above reference distribution is 60.0869 . Accordingly we reject the hypothesis, since it is very implausible (less than one chance in a hundred) that $\mu \geq 60.1$. The estimated $P$-value is less than $10^{-3}$, since the smallest value in the reference distribution is 60.0803 .

### 4.10 Bootstrap sampling

### 4.10.1 The bootstrap method

The bootstrap methodology was introduced in 1979 by B. Efron, as an elegant method of performing statistical inference by harnessing the power of the computer, and without the need for extensive assumptions and intricate theory. Some of the ideas of statistical inference with the aid of computer sampling, were presented in the previous sections. In the present section we introduce the bootstrap method in more detail.

Given a sample of size $n, S_{n}=\left\{x_{1}, \cdots, x_{n}\right\}$, let $t_{n}$ denote the value of some specified sample statistic $T$. The bootstrap method draws $M$ random samples with replacement (RSWR) of size $n$ from $S_{n}$. For each such sample the statistic $T$ is computed. Let $\left\{t_{1}^{*}, t_{2}^{*}, \cdots, t_{M}^{*}\right\}$ be the collection of these sample statistics. The distribution of these $M$ values of $T$, is called the Empirical Bootstrap Distribution (EBD). It provides an approximation, if $M$ is large, to the Bootstrap Distribution, of all possible values of the statistic $T$, that can be generated by repeatedly sampling from $S_{n}$.

General Properties of the (EBD)

1. The EBD is centered at the sample statistic $t_{n}$.
2. The mean of the EBD is an estimate of the mean of the sampling distribution of the statistic $T$, over all possible samples.
3. The standard deviation of the EBD, is the bootstrap estimate of the standard-error of $T$.
4. The $\alpha / 2$-th and $(1-\alpha / 2)$ th quantiles of the EBD are bootstrap confidence limits for the parameter which is estimated by $t_{n}$, at level of confidence $(1-\alpha)$.

Example 4.19. We illustrate the bootstrap method with data set ETCHRATE.csv in which we want to test if the sample is derived from a population with a specific mean. After installing JMP download the addin file com.jmp.cox.ian.bootstrapCI.jmpaddin from the book website and click on it. This will open and "Add-Ins" window within JMP. Opening "Bootstrap Confidence Intervals" will make available to you the etchrate data set and options to run bootstrap studentized tests for one and two samples. If you open other data sets, the same procedures


| Summary | Statistics |
| :--- | ---: |
| Mean | 508.16667 |
| Std Dev | 50.957796 |
| Std Err Mean | 14.710249 |
| Upper 95\% Mean | 540.54371 |
| Lower 95\% Mean | 475.78963 |
| N | 12 |

## Bootstrap Hypothesis Test

| Test Details |  |
| :--- | :--- |
| Mean Tested Against: | 550 |
| Type of Test: | $==$ |
| Decision: | REJECT null hypothesis |
| False Alarm Rate: | 0.05 |

Studentized Statistic of Resamples


Resampling Conditions
Number of Resamples: 1000

Figure 4.16 Output of a bootstrap studentized test for the mean (JMP)
will also work. As an example consider running a Studentized Test for the Mean (One Sample) for testing if the mean ETCHRATE has dropped below $\mu=550$ and with a confidence level of $(1-\alpha=0.95)$. As shown in Figure 4.16, we reject the null hypothesis. The red line in Figure 4.16 indicates the position of the studentized tested mean.

The JMP PRO version of JMP includes a bootstrap analysis of most statistical reports. It is activated by right-clicking on the JMP report itself.

Using the MINITAB BOOTMEAN.MTB MACRO, we can perform the same calculation by drawing from the original sample 1000 RSWR samples. For each such sample we compute the bootstrap means.

```
Sample 1000 C1 C2;
Replace.
let k1 = mean(C2)
stack C3 k1 C3
end
```

The column $C 3$ contains the 1000 bootstrap means. The standard deviation of $C 3$ is the bootstrap estimate of the standarderror of $\bar{X}_{1000}$. We denote it by S.E.* $\left\{\bar{X}_{1000}\right\}$. To obtain the bootstrap confidence limits, at confidence level $(1-\alpha)=0.95$, we sort the values in C3. The 0.025 -quantile of $\bar{X}_{1000}^{*}$ is 475.817 the .975 -quantile of $\bar{X}_{1000}^{*}$ is 539.139 . The bootstrap interval $(475.817,539.139)$ is called a bootstrap confidence interval for $\mu$. We see that this interval does not cover the tested mean of 550 .

### 4.10.2 Examining the bootstrap method

In the previous section we introduced the bootstrap method as a computer intensive technique for making statistical inference. In this section some of the properties of the bootstrap methods are examined in light of the theory of sampling from finite populations. As we recall, the bootstrap method is based on drawing repeatedly $M$ simple RSWR from the original sample.

Let $S_{X}=\left\{x_{1}, \cdots, x_{n}\right\}$ be the values of the $n$ original observations on $X$. We can consider $S_{X}$ as a finite population $P$ of size $n$. Thus, the mean of this population $\mu_{n}$, is the sample mean $\bar{X}_{n}$, and the variance of this population is $\sigma_{n}^{2}=\frac{n-1}{n} S_{n}^{2}$, where $S_{n}^{2}$ is the sample variance, $S_{n}^{2}=\frac{1}{n-1} \sum_{i=1}^{n}\left(x_{i}-\bar{X}_{n}\right)^{2}$. Let $S_{X}^{*}=\left\{X_{1}^{*}, \cdots, X_{n}^{*}\right\}$ denote a simple RSWR from $S_{X} \cdot S_{X}^{*}$ is the bootstrap sample. Let $\bar{X}_{n}^{*}$ denote the mean of the bootstrap sample.

We have shown in Chapter 3 that the mean of a simple RSWR is an unbiased estimator of the corresponding sample mean. Thus,

$$
\begin{equation*}
E^{*}\left\{\bar{X}_{n}^{*}\right\}=\bar{X}_{n}, \tag{4.62}
\end{equation*}
$$

where $E^{*}\{\cdot\}$ is the expected value with respect to the bootstrap sampling. Moreover, the bootstrap variance of $\bar{X}_{n}^{*}$ is

$$
\begin{align*}
V^{*}\left\{\bar{X}_{n}^{*}\right\} & =\frac{\frac{n-1}{n} S_{n}^{2}}{n}  \tag{4.63}\\
& =\frac{S_{n}^{2}}{n}\left(1-\frac{1}{n}\right) .
\end{align*}
$$

Thus, in large sample

$$
\begin{equation*}
V^{*}\left\{\bar{X}_{n}^{*}\right\} \cong \frac{S_{n}^{2}}{n} . \tag{4.64}
\end{equation*}
$$

If the original sample $S_{X}$ is a realization of $n$ i.i.d. random variables, having a c.d.f. $F(x)$, with finite expected value $\mu_{F}$ and a finite variance $\sigma_{F}^{2}$ then, as shown in Section 4.8, the variance of $\bar{X}_{n}$ is $\sigma_{F}^{2} / n$. The sample variance $S_{n}^{2}$ is an unbiased estimator of $\sigma_{F}^{2}$. Thus $\frac{S_{n}^{2}}{n}$ is an unbiased estimator of $\sigma_{F}^{2} / n$. Finally, the variance of the EBD of $\bar{X}_{1}^{*}, \cdots, \bar{X}_{M}^{*}$ obtained by repeating the bootstrap sampling $M$ times independently, is an unbiased estimator of $\frac{S_{n}^{2}}{n}\left(1-\frac{1}{n}\right)$. Thus, the variance of the EBD is an approximation to the variance of $\bar{X}_{n}$.

We remark that this estimation problem is a simple one, and there is no need for bootstrapping in order to estimate the variance, or standard error of the estimator $\bar{X}_{n}$.

### 4.10.3 Harnessing the bootstrap method

The effectiveness of the bootstrap method manifests itself when formula for the variance of an estimator are hard to obtain. In Section 3.2.3 we provided a formula for the variance of the estimator $S_{n}^{2}$, in simple RSWR. By bootstrapping from the sample $S_{X}$ we obtain an EBD of $S_{n}^{2}$. The variance of this EBD is an approximation to the true variance of $S_{n}^{2}$. Thus, for example, when $P=\{1,2, \cdots, 100\}$ and $n=20$, the true variance of $S_{n}^{2}$ is $31,131.2$, while the bootstrap approximation, for a particular sample is $33,642.9$. Another EBD of size $M=1000$ will yield a different approximation. The approximation obtained by the bootstrap method becomes more precise as the sample size grows. For the above problem, if $n=100$, $V\left\{S_{n}\right\}=5,693.47$ and the bootstrap approximation is distributed around this value.
The following are values of four approximations of $V\left\{S_{n}\right\}$ for $n=100$, when $M=100$. Each approximation is based on different random samples from $P$ :
6293.28, 5592.07, 5511.71, 5965.89.

Each bootstrap approximation is an estimate of the true value of $V\left\{S_{n}\right\}$ according to equation (6.8).

### 4.11 Bootstrap testing of hypotheses

In this section we present some of the theory and the methods of testing hypotheses by bootstrapping. Given a test statistic $\mathbf{T}=T\left(X_{1}, \cdots, X_{n}\right)$, the critical level for the test, $k_{\alpha}$, is determined according to the distribution of $\mathbf{T}$ under the null hypothesis, which is the reference distribution.

The bootstrapping method, as explained before, is a randomization method which resamples the sample values, and thus constructs a reference distribution for $\mathbf{T}$, independently of the unknown distribution $F$ of $\mathbf{X}$. For each bootstrap sample we compute the value of the test statistic $\mathbf{T}^{*}=T\left(x_{1}^{*}, \cdots, x_{n}^{*}\right)$. Let $\mathbf{T}_{1}^{*}, \cdots, \mathbf{T}_{M}^{*}$ be the $M$ values of the test statistic obtained from the $M$ samples from BP. Let $F_{M}^{*}(t)$ denote the empirical c.d.f. of these values. $F_{M}^{*}(t)$ is an estimator of the bootstrap distribution $F^{*}(t)$, from which we can estimate the critical value $k^{*}$. Specific procedures are given in the following subsections.

### 4.11.1 Bootstrap testing and confidence intervals for the mean

Suppose that $\left\{x_{1}, \cdots, x_{n}\right\}$ is a random sample from a parent population, having an unknown distribution, $F$, with mean $\mu$ and a finite variance $\sigma^{2}$.

We wish to test the hypothesis

$$
H_{0}: \mu \leq \mu_{0} \quad \text { against } \quad H_{1}: \mu>\mu_{0}
$$

Let $\bar{X}_{n}$ and $S_{n}$ be the sample mean and sample standard-deviation. Suppose that we draw from the original sample $M$ bootstrap samples. Let $\bar{X}_{1}^{*}, \cdots, \bar{X}_{M}^{*}$ be the means of the bootstrap samples. Recall that, since the bootstrap samples are RSWR, $E^{*}\left\{\bar{X}_{j}^{*}\right\}=\bar{X}_{n}$ for $j=1, \cdots, M$, where $E^{*}\{\cdot\}$ designates the expected value, with respect to the bootstrap sampling. Moreover, for large $n$,

$$
\text { S.E. }{ }^{*}\left\{\bar{X}_{j}^{*}\right\} \cong \frac{S_{n}}{\sqrt{n}}, \quad j=1, \cdots, M
$$

Thus, if $n$ is not too small, the Central Limit Theorem implies that $F_{M}^{*}\left(\bar{X}^{*}\right)$ is approximately $\Phi\left(\frac{\bar{X}^{*}-\bar{X}_{n}}{S_{n} / \sqrt{n}}\right)$, i.e., the bootstrap means $\bar{X}_{1}^{*}, \cdots, \bar{X}_{m}^{*}$ are distributed approximately normally around $\mu^{*}=\bar{X}_{n}$. We wish to reject $H_{0}$ if $\bar{X}_{n}$ is significantly larger than $\mu_{0}$. According to this normal approximation to $F_{M}^{*}\left(\bar{X}^{*}\right)$, we should reject $H_{0}$, at level of significance $\alpha$, if $\frac{\mu_{0}-\bar{X}_{n}}{S_{n} / \sqrt{n}} \leq z_{\alpha}$ or $\bar{X}_{n} \geq \mu_{0}+z_{1-\alpha} \frac{S_{n}}{\sqrt{n}}$. This is approximately the $t$-test of Section 4.5.2.B.

Notice that the reference distribution can be obtained from the EBD by subtracting $\Delta=\bar{X}_{n}-\mu_{0}$ from $\bar{X}_{j}^{*}$ $(j=1, \ldots, M)$. The reference distribution is centered at $\mu_{0}$. The $(1-\alpha / 2)$ th quantile of the reference distribution is $\mu_{0}+z_{1-\alpha / 2} \frac{S_{n}}{\sqrt{n}}$. Thus, if $\bar{X}_{n} \geq \mu_{0}+z_{1-\alpha / 2} \frac{S_{n}}{\sqrt{n}}$ we reject the null hypothesis $H_{0}: \mu \leq \mu_{0}$.

If the sample size $n$ is not large, it might not be justified to use the normal approximation. We use bootstrap procedures in the following sections.

### 4.11.2 Studentized test for the mean

A studentized test statistic, for testing the hypothesis $H_{0}: \mu \leq \mu_{0}$, is

$$
\begin{equation*}
t_{n}=\frac{\bar{X}_{n}-\mu_{0}}{S_{n} / \sqrt{n}} \tag{4.65}
\end{equation*}
$$

$H$ is rejected if $t_{n}$ is significantly greater than zero. To determine what is the rejection criterion we construct an EBD by following procedure:

1. Draw a RSWR, of size $n$, from the original sample.
2. Compute $\bar{X}_{n}^{*}$ and $S_{n}^{*}$ of the bootstrap sample.
3. Compute the studentized statistic

$$
\begin{equation*}
t_{n}^{*}=\frac{\bar{X}_{n}^{*}-\bar{X}_{n}}{S_{n}^{*} / \sqrt{n}} \tag{4.66}
\end{equation*}
$$

4. Repeat this procedure $M$ times.

Let $t_{p}^{*}$ denote the $p$-th quantile of the EBD.

Case I. $H: \mu \leq \mu_{0}$.
The hypothesis $H$ is rejected if

$$
t_{n} \geq t_{1-\alpha}^{*} .
$$

Case II. $H: \mu \geq \mu_{0}$.
We reject $H$ if

$$
t_{n} \leq t_{\alpha}^{*} .
$$

Case III. $H: \mu=\mu_{0}$.
We reject $H$ if

$$
\left|t_{n}\right| \geq t_{1-\alpha / 2}^{*}
$$

The corresponding $P^{*}$-levels are:
For Case I: The proportions of $t_{n}^{*}$ values greater than $t_{n}$.
For Case II: The proportions of $t_{n}^{*}$ values smaller than $t_{n}$.
For Case III: The proportion of $t_{n}^{*}$ values greater than $\left|t_{n}\right|$ or smaller than $-\left|t_{n}\right| . H$ is rejected if $P^{*}$ is small.
Notice the difference in definition between $t_{n}$ and $t_{n}^{*} . t_{n}$ is centered around $\mu_{0}$ while $t_{n}^{*}$ around $\bar{X}_{n}$.
Example 4.20. In data file HYBRID1.csv we find the resistance (in ohms) of Res3 in a hybrid microcircuit labeled hybrid 1 on $n=32$ boards. The mean of Res 3 in hybrid 1 is $\bar{X}_{32}=2143.4$. The question is whether Res 3 in hybrid 1 is significantly different from $\mu_{0}=2150$. We consider the hypothesis

$$
H: \mu=2150 \quad \text { (Case III). }
$$

With $M=500$, we obtain with the R commands below the following .95 -confidence level bootstrap interval (2109,2178). We see that $\mu_{0}=2150$ is covered by this interval. We therefore infer that $\bar{X}_{32}$ is not significantly different than $\mu_{0}$. The hypothesis $H$ is not rejected. With R, JMP PRO or the JMP bootstrap studentized test add-in, we see that the studentized difference between the sample mean $\bar{X}_{32}$ and $\mu_{0}$ is $t_{n}=-0.374 . M=500$ bootstrap replicas yield the value $P^{*}=0.708$. The hypothesis is not rejected.

The commands in R are:

```
< Iibrary(boot)
< data(HYBRIDI)
< set.seed(123)
< boot.ci(boot(data=HYBRID1,
            statistic=function(x, i)
                mean(x[i]),
            R=500),
    type = "perc")
BOOTSTRAP CONFIDENCE INTERVAL CALCULATIONS
Based on }500\mathrm{ bootstrap replicates
CALL :
boot.ci(boot.out = boot(data = HYBRID1, statistic = function(x,
    i) mean(x[i]), R = 500), type = "perc")
Intervals :
Level Percentile
95% (2109, 2178)
Calculations and Intervals on Original Scale
```

```
< t.test(HYBRID1, mu=2150)
    One Sample t-test
data: HYBRID1
t = -0.3743, df = 31, p-value = 0.7107
alternative hypothesis: true mean is not equal to 2150
95 percent confidence interval:
    2107.480 2179.333
sample estimates:
mean of x
    2143.406
< set.seed(123)
< B <- boot(data=HYBRID1,
    statistic=function(x, i, mu)
                t.test(x[i],
                        mu=mu)$p.value,
        R=500,
        mu=2150)
< sum(B$t <
        t.test (HYBRID1,
                        mu=2150)$p.value) /
        nrow(B$t)
[1] 0.718
```


### 4.11.3 Studentized test for the difference of two means

The problem is whether two population means $\mu_{1}$ and $\mu_{2}$ are the same. This problem is important in many branches of science and engineering, when two "treatments" are compared.

Suppose that one observes a random sample $X_{1}, \cdots, X_{n}$ from population 1 and another random sample $Y_{1}, \cdots, Y_{n_{2}}$ from population 2. Let $\bar{X}_{n_{1}}, \bar{Y}_{n_{2}}, S_{n_{1}}$ and $S_{n_{2}}$ be the means and standard deviations of these two samples, respectively. Compute the studentized difference of the two sample means as

$$
\begin{equation*}
t=\frac{\bar{X}_{n_{1}}-\bar{Y}_{n_{2}}-\delta_{0}}{\left(\frac{S_{n_{1}}^{2}}{n_{1}}+\frac{S_{n_{2}}^{2}}{n_{2}}\right)^{1 / 2}} \tag{4.67}
\end{equation*}
$$

where $\delta=\mu_{1}-\mu_{2}$. The question is whether this value is significantly different from zero. The hypothesis under consideration is

$$
H: \mu_{1}=\mu_{2}, \quad \text { or } \quad \delta_{0}=0
$$

By the bootstrap method, we draw RSWR of size $n_{1}$ from the $x$-sample, and an RSWR of size $n_{2}$ from the $y$-sample. Let $X_{1}^{*}, \cdots, X_{n_{1}}^{*}$ and $Y_{1}^{*}, \cdots, Y_{n_{2}}^{*}$ be these two bootstrap samples, with means and standard deviations $\bar{X}_{n_{1}}^{*}, \bar{Y}_{n_{2}}^{*}$ and $S_{n_{1}}^{*}, S_{n_{2}}^{*}$. We compute then the studentized difference

$$
\begin{equation*}
t^{*}=\frac{\bar{X}_{n_{1}}^{*}-Y_{n_{2}}^{*}-\left(\bar{X}_{n_{1}}-\bar{Y}_{n_{2}}\right)}{\left(\frac{S_{n_{1}}^{* 2}}{n_{1}}+\frac{S_{n_{2}}^{* 2}}{n_{2}}\right)^{1 / 2}} \tag{4.68}
\end{equation*}
$$

This procedure is repeated independently $M$ times, to generate an EBD of $t_{1}^{*}, \cdots, t_{M}^{*}$.

Let $\left(D_{\alpha / 2}^{*}, D_{1-\alpha / 2}^{*}\right)$ be a $(1-\alpha)$ level confidence interval for $\delta$, based on the EBD. If $t_{\alpha / 2}^{*}$ is the $\alpha / 2$-quantile of $t^{*}$ and $t_{1-\alpha / 2}^{*}$ is its $(1-\alpha / 2)$-quantile, then

$$
\begin{gather*}
D_{\alpha / 2}^{*}=\left(\bar{X}_{n_{1}}-\bar{Y}_{n_{2}}\right)+t_{\alpha / 2}^{*}\left(\frac{S_{n_{1}}^{2}}{n_{1}}+\frac{S_{n_{2}}^{2}}{n_{2}}\right)^{1 / 2} \\
D_{1-\alpha / 2}^{*}=\left(\bar{X}_{n_{1}}-\bar{Y}_{n_{2}}\right)+t_{1-\alpha / 2}^{*}\left(\frac{S_{n_{1}}^{2}}{n_{1}}+\frac{S_{n_{2}}^{2}}{n_{2}}\right)^{1 / 2} \tag{4.69}
\end{gather*}
$$

If this interval does not cover the value $\delta_{0}=0$ we reject the hypothesis $H: \mu_{1}=\mu_{2}$. The $P^{*}$-value of the test is the proportion of $t_{i}^{*}$ values which are either smaller than $-|t|$ or greater than $|t|$.

Example 4.21. We compare the resistance coverage of Res 3 in hybrid 1 and in hybrid 2. The data file HYBRID2.csv consists of two columns. The first represents the sample of $n_{1}=32$ observations on hybrid 1 and the second column consists of $n_{2}=32$ observations on hybrid 2. The output file consists of $M=500$ values of $t_{i}^{*}(i=1, \cdots, M)$.

We see that $\bar{X}_{n_{1}}=2143.41, \bar{Y}_{n_{2}}=1902.81, S_{n_{1}}=99.647$ and $S_{n_{2}}=129.028$. The studentized difference between the means is $t=8.348$. The bootstrap $(1-\alpha)$-level confidence interval for $\delta /\left(\frac{S_{n_{1}}^{2}}{n_{1}}+\frac{S_{n_{2}}^{2}}{n_{2}}\right)^{1 / 2}$ is (6.326,10.297). The hypothesis that $\mu_{1}=\mu_{2}$ or $\delta=0$ is rejected with $P^{*} \approx 0$. In Figure 4.17 we present the histogram of the EBD of $t^{*}$.


Figure 4.17 Histogram of the EBD of $M=500$ studentized differences

```
    In R
< data(HYBRID2)
< t.test(HYBRID2$hyb1, HYBRID2$hyb2)
    Welch Two Sample t-test
```

```
data: HYBRID2$hyb1 and HYBRID2$hyb2
t = 8.3483, df = 58.276, p-value = 1.546e-11
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
    182.9112 298.2763
sample estimates:
mean of x mean of y
    2143.406 1902.812
< set.seed(123)
< boot(data=HYBRID2,
    statistic=function(x, i)
        t.test ( }x=x[i,1]
                                y=x[i,2])$p.value,
    R=500)
```

ORDINARY NONPARAMETRIC BOOTSTRAP
Call:
boot(data $=$ HYBRID2, statistic $=$ function (x, i) t.test $(x=x[i$,
1], $y=x[i, 2]) \$ p$. value, $R=500)$
Bootstrap Statistics :
original bias std. error
t1* $1.546468 \mathrm{e}-110.0000000003654780 .000000001730513$

### 4.11.4 Bootstrap tests and confidence intervals for the variance

Let $S_{1}^{* 2}, \cdots, S_{M}^{* 2}$ be the variances of $M$ bootstrap samples. These statistics are distributed around the sample variance $S_{n}^{2}$. Consider the problem of testing the hypotheses $H_{0}: \sigma^{2} \leq \sigma_{0}^{2}$ against $H_{1}: \sigma^{2}>\sigma_{0}^{2}$, where $\sigma^{2}$ is the variance of the parent population. As in Section 4.4.2.C, $H_{0}$ is rejected if $S^{2} / \sigma_{0}^{2}$ is sufficiently large.

Let $G_{M}^{*}(x)$ be the bootstrap empirical c.d.f. of $S_{1}^{* 2}, \cdots, S_{M}^{* 2}$. The bootstrap $P^{*}$ value for testing $H_{0}$ is

$$
\begin{equation*}
P^{*}=1-G_{M}^{*}\left(\frac{S^{4}}{\sigma_{0}^{2}}\right) \tag{4.70}
\end{equation*}
$$

If $P^{*}$ is sufficiently small we reject $H_{0}$. For example, in a random sample of size $n=20$ the sample standard deviation is $S_{20}=24.812$. Suppose that we wish to test whether it is significantly larger than $\sigma_{0}=20$. We can run $M=500$ bootstrapped samples with the JMP Bootstrap add-in. The $P^{*}$ value for testing the hypothesis $H_{0}$ is the proportion of bootstrap standard deviations greater than $S_{20}^{2} / \sigma_{0}=30.781$. Running the program we obtain $P^{*}=0.028$. The hypothesis $H^{0}$ is rejected. $S_{20}$ is significantly greater than $\sigma_{0}=20$. In a similar manner we test the hypotheses $H_{0}: \sigma^{2} \geq \sigma^{2}$ against $H_{1}: \sigma^{2}<\sigma^{2}$, or the two sided hypothesis $H_{0}: \sigma^{2}=\sigma_{0}^{2}$ against $H_{0}: \sigma^{2} \neq \sigma_{0}^{2}$. Percentile bootstrap confidence limits for $\sigma^{2}$, at level $1-\alpha$, are given by $\frac{\alpha}{2}$ th and $\left(1-\frac{\alpha}{2}\right)$ th quantiles of $G_{M}^{*}(x)$, or

$$
S_{\left(j_{\alpha / 2}\right)}^{* 2} \quad \text { and } \quad S_{\left(1+j_{1-\alpha / 2}\right)}^{* 2} .
$$

These bootstrap confidence limits for $\sigma^{2}$ at level 0.95 , are 210.914 and $1,024.315$. The corresponding chi-squared confidence limits (see Section 4.4.3) are 355.53 and $1,312.80$. Another type of bootstrap confidence interval is given by the limits

$$
\frac{S_{n}^{4}}{S_{\left(j_{1-\alpha / 2}\right)}^{* 2}}, \frac{S_{n}^{4}}{S_{\left(j_{\alpha / 2}\right)}^{* 2}}
$$

These limits are similar to the chi-squared confidence interval limits, but use the quantiles of $S_{n}^{* 2} / S_{n}$ instead of those of $\chi^{2}[n-1]$. For the sample of size $n=20$ with $S_{20}=24.812$ the above confidence interval for $\sigma^{2}$ is $(370.01,1066.033)$.

### 4.11.5 Comparing statistics of several samples

It is often the case that we have to test whether the means or the variances of three or more populations are equal. In Chapters 11,12 and 13 we discuss the design and analysis of experiments where we study the effect of changing levels of different factors. Typically we perform observations at different experimental conditions. The question is whether the observed differences between the means and variances of the samples observed under different factor level combinations are significant. The test statistic which we will introduce to test differences between means, might be effected also by differences between variances. It is therefore prudent to test first whether the population variances are the same. If this hypothesis is rejected one should not use the test for means, which is discussed below, but refer to a different type of analysis.

### 4.11.5.1 Comparing Variances of Several Samples

Suppose we have $k$ samples, $k \geq 2$. Let $S_{n_{1}}^{2}, S_{n_{2}}^{2}, \cdots, S_{n_{k}}^{2}$ denote the variances of these samples. Let $S_{\max }^{2}=$ $\max \left\{S_{n_{1}}^{2}, \cdots, S_{n_{k}}^{2}\right\}$ and $S_{\min }^{2}=\min \left\{S_{n_{1}}^{2}, \cdots, S_{n_{k}}^{2}\right\}$. The test statistic which we consider is the ratio of the maximal to the minimal variances, i.e.,

$$
\begin{equation*}
\tilde{F}=S_{\max }^{2} / S_{\min }^{2} \tag{4.71}
\end{equation*}
$$

The hypothesis under consideration is

$$
H: \sigma_{1}^{2}=\sigma_{2}^{2}=\cdots=\sigma_{k}^{2}
$$

To test this hypothesis we construct the following EBD.

- Step 1. Sample independently RSWR of sizes $n_{1}, \cdots, n_{k}$ respectively, from the given samples. Let $S_{n_{1}}^{* 2}, \cdots, S_{n_{k}}^{* 2}$ be the sample variances of these bootstrap samples.
- Step 2. Compute $W_{i}^{* 2}=\frac{S_{n_{i}}^{* 2}}{S_{n_{i}}^{2}}, i=1, \cdots, k$.
- Step 3. Compute $\tilde{F}^{*}=\max _{1 \leq i \leq k}\left\{W_{i}^{* 2}\right\} / \min _{1 \leq i \leq k}\left\{W_{i}^{* 2}\right\}$.

Repeat these steps $M$ times to obtain the EBD of $\tilde{F}_{1}^{*}, \cdots, \tilde{F}_{M}^{*}$.
Let $\tilde{F}_{1-\alpha}^{*}$ denote the $(1-\alpha)$ th quantile of this EBD distribution. The hypothesis $H$ is rejected with level of significance $\alpha$, if $\tilde{F}>\tilde{F}_{1-\alpha}^{*}$. The corresponding $P^{*}$ level is the proportion of $\tilde{F}^{*}$ values which are greater than $\tilde{F}$.

Example 4.22. We compare now the variances of the resistance Res 3 in three hybrids. The data file is HYBRID.csv. In the present example, $n_{1}=n_{2}=n_{3}=32$. We find that $S_{n_{1}}^{2}=9929.54, S_{n_{2}}^{2}=16648.35$ and $S_{n_{3}}^{2}=21001.01$. The ratio of the maximal to minimal variance is $\tilde{F}=2.11$. With $M=500$ bootstrap samples, we find that $P^{*}=0.582$. For $\alpha=.05$ we find that $\tilde{F}_{.95}^{*}=2.515$. The sample $\tilde{F}$ is smaller than $\tilde{F}_{.95}^{*}$. The hypothesis of equal variances cannot be rejected at a level of significance of $\alpha=0.05$.

## In R

```
< data(HYBRID)
< set.seed(123)
< B <- apply(HYBRID, MARGIN=2,
    FUN=boot,
        statistic=function(x, i){
            var(x[i])
        },
```

```
    R = 500)
< BtO <- sapply(B,
    FUN=function(x) x$t0)
< Bt <- sapply(B,
    FUN=function(x) x$t)
< Bf <- max(BtO)/min(Bt0)
< FBoot <- apply(Bt, MARGIN=1,
    FUN=function (x) {
    max (x)/min(x)
        {)
    < Bf
    [1] 2.115003
    < quantile(FBoot, 0.95)
        95%
    4.232649
    < sum(FBoot >= Bf)/length(FBOOt)
[1] 0.618
< rm(Bt0, Bt, Bf, FBoot)
```


### 4.11.5.2 Comparing Several Means: The One-Way Analysis of Variance

The One-Way Analysis of Variance, ANOVA, is a procedure of testing the equality of means, assuming that the variances of the populations are all equal. The hypothesis under test is

$$
H: \mu_{1}=\mu_{2} \cdots=\mu_{k}
$$

Let $\bar{X}_{n_{1}}, S_{n_{1}}^{2}, \cdots, \bar{X}_{n_{k}}, S_{n_{k}}^{2}$ be the means and variances of the $k$ samples. We compute the test statistic

$$
\begin{equation*}
F=\frac{\sum_{i=1}^{k} n_{i}\left(\bar{X}_{n_{i}}-\overline{\bar{X}}\right)^{2} /(k-1)}{\sum_{i=1}^{k}\left(n_{i}-1\right) S_{n_{i}}^{2} /(N-k)}, \tag{4.72}
\end{equation*}
$$

where

$$
\begin{equation*}
\overline{\bar{X}}=\frac{1}{N} \sum_{i=1}^{k} n_{i} \bar{X}_{n_{i}} \tag{4.73}
\end{equation*}
$$

is the weighted average of the sample means, called the grand mean, and $N=\sum_{i=1}^{k} n_{i}$ is the total number of observations. According to the bootstrap method, we repeat the following procedure $M$ times:

- Step 1: Draw $k$ RSWR of sizes $n_{1}, \cdots, n_{k}$ from the $k$ given samples.
- Step 2: For each bootstrap sample, compute the mean and variance $\bar{X}_{n_{i}}^{*}$ and $S_{n_{i}}^{* 2}, i=1, \cdots, k$.
- Step 3: For each $i=1, \cdots, k$ compute

$$
\bar{Y}_{i}^{*}=\bar{X}_{n_{i}}^{*}-\left(\bar{X}_{n_{i}}-\overline{\bar{X}}\right)
$$

[Notice that $\overline{\bar{Y}}^{*}=\frac{1}{N} \sum_{i=1}^{k} n_{i} \bar{Y}_{i}^{*}=\overline{\bar{X}}^{*}$, which is the grand mean of the $k$ bootstrap samples.]

- Step 4: Compute

$$
\begin{align*}
F^{*} & =\frac{\sum_{i=1}^{k} n_{i}\left(\bar{Y}_{i}^{*}-\overline{\bar{Y}}^{*}\right)^{2} /(k-1)}{\sum_{i=1}^{k}\left(n_{i}-1\right) S_{n_{i}}^{* 2} /(N-k)} \\
& =\frac{\left[\sum_{i=1}^{k} n_{i}\left(\bar{X}_{n_{i}}^{*}-\bar{X}_{n_{i}}\right)^{2}-N\left(\overline{\bar{X}}-\overline{\bar{X}}^{*}\right)^{2}\right] /(k-1)}{\sum_{i=1}^{k}\left(n_{i}-1\right) S_{n_{i}}^{* 2} /(N-k)} . \tag{4.74}
\end{align*}
$$

After $M$ repetitions we obtain the EBD of $F_{1}^{*}, \cdots, F_{M}^{*}$.
Let $F_{1-\alpha}^{*}$ be the $(1-\alpha)$ th quantile of this EBD. The hypothesis $H$ is rejected, at level of significance $\alpha$, if $F>F_{1-\alpha}^{*}$. Alternatively $H$ is rejected if the $P^{*}$-level is small, where

$$
P^{*}=\text { proportion of } F^{*} \text { values greater than } F
$$

Example 4.23. Testing the equality of the means in the HYBRID.csv file, we obtain, using $M=500$ bootstrap replicates, the following statistics:

Hybrid1: $\quad \bar{X}_{32}=2143.406, \quad S_{32}^{2}=9929.539$.
Hybrid2: $\quad \bar{X}_{32}=1902.813, \quad S_{32}^{2}=16648.351$.
Hybrid3: $\quad \bar{X}_{32}=1850.344, \quad S_{32}^{2}=21001.007$.
The test statistic is $F=49.274$. The $P^{*}$ level for this $F$ is 0.0000 . Thus, the hypothesis $H$ is rejected. The histogram of the EBD of the $F^{*}$ values is presented in Figure 4.18.


Figure 4.18 Histogram of the $E B D$ of $M=500 F^{*}$ values

```
    In R
< onewayTestBoot <- function(x, i){
    x <- x[i,]
    y<- stack(x)
    names(y) <- C("v", "g")
    oneway.test(v ~ g,
        data=y,
        var.equal=TRUE)$statistic
    }
< set.seed(123)
< B <- boot(data=HYBRID,
        statistiC=onewayTestBoot,
        R=500)
< B$t0
    F
49.27359
< sum(B$t > B$t0)/nrow(B$t)
[1] 0.618
```


### 4.12 Bootstrap tolerance intervals

### 4.12.1 Bootstrap tolerance intervals for Bernoulli samples

Trials (experiments) are called Bernoulli trials, if the results of the trials are either 0 or 1 (Head or Tail; Good or Defective, etc.); the trials are independently performed, and the probability for 1 in a trial is a fixed constant $p, 0<p<1$. A random sample (RSWR) of size $n$, from a population of 0's and 1's, whose mean is $p$ (proportion of 1's) will be called a Bernoulli Sample. The number of 1's in such a sample has a binomial distribution. This is the sampling distribution of the number of 1 's in all possible Bernoulli sample of size $n$, and population mean $p$. $p$ is the probability that in a random drawing of an element from the population, the outcome is 1 .

Let $X$ be the number of 1 's in a RSWR of size $n$ from such a population. If $p$ is known, we can determine two integers $I_{\beta / 2}(p)$ and $I_{1-\beta / 2}(p)$ such that, the proportion of Bernoulli samples for which $I_{\beta / 2}(p) \leq X \leq I_{1-\beta / 2}(p)$ is $(1-\beta)$. Using R
< qbinom( $p=c(0.025,0.975)$, size=50, prob=0.1)
[1] 19
Using MINITAB, we obtain these integers with the command

```
MTB> let k1 = p
MTB> Inv_CDF }\beta/2\mp@subsup{k}{2}{}
SUBC> Binomial n p.
```

For example, if $n=50$, if $p=0.1, \beta=0.05$ we obtain $I_{.025}(0.1)=1\left(=k_{2}\right)$, and $I_{.975}(0.1)=9$.
If $p$ is unknown, and has to be estimated from a given Bernoulli sample of size $n$, we determine first the bootstrap $(1-\alpha)$ level confidence interval for $p$. If the limits for this interval are $\left(p_{\alpha / 2}^{*}, p_{1-\alpha / 2}^{*}\right)$ then the prediction interval $\left(I_{\beta / 2}\left(p_{\alpha / 2}^{*}\right), I_{1-\beta / 2}\left(p_{1-\alpha / 2}^{*}\right)\right)$ is a Bootstrap tolerance interval of confidence $(1-\alpha)$ and content $(1-\beta)$. The MACRO

BINOPRED.MTB can be executed to obtain tolerance intervals. In this macro, $k 1$ is the future Bernoulli sample size, $n$, $k 3$ is $\beta / 2$ and $k 4$ is $1-\beta / 2 . k 7$ is the size of the given Bernoulli sample, which is stored in column $C 1$. Initiate $C 3(1)=k 1$, $C(4)(1)=k 1$.

Example 4.24. Consider the $n=99$ electric voltage outputs of circuits, which is in data file OELECT.csv. Suppose that it is required that the output $X$ will be between 216 and 224 volts. We create a Bernoulli sample in which, we give a circuit the value 1 if its electric output is in the interval $(216,224)$ and the value 0 otherwise. This Bernoulli sample is stored in file ELECINDX.csv.

The objective is to determine a $(.95, .95)$ tolerance interval for a future batch of $n=100$ circuits from this production process. Using MINITAB we import file ELECINDX.csv to column $C 1$. We set $k 7=99, k 1=100, k 3=0.025$ and $k 4=0.975$, and then apply MACRO BINOPRED.MTB $M=500$ times. The next step is to order the columns $C 3$ and $C 4$, by the commands

```
MTB> SORT C3 C5
MTB}>\mathrm{ SORT C4 C6
```

Since $M \beta / 2=500 \times 0.025=12.5$,

$$
I_{.025}\left(p_{.025}^{*}\right)=(C 5(12)+C 5(13)) / 2=48
$$

and

$$
I_{.975}\left(p_{.975}^{*}\right)=(C 6(487)+C 6(488)) / 2=84
$$

```
< data(OELECT)
```

< ELECINDX <- ifelse (
test $=0 E L E C T>=216 \&$
OELECT <= 224,
yes=1, no=0)
< qbinomBoot <- function(x, i,
size,
probs $=c(0.025$,
$0.975)$ ) \{
qbinom(p=probs,
size=size,
prob=mean(x[i]))
\}
< set.seed(123)
$<B<-\operatorname{boot}$ (data=ELECINDX,
statistic=qbinomBoot,
$R=500$, size $=100$ )
< quantile (x=B\$t[,1],
probs $=c(0.025,0.975)$ )
2. 5\% 97.5\%
$48 \quad 67$

The bootstrap tolerance interval is $(48,84)$. In other words, with confidence level of 0.95 we predict that $95 \%$ of future batches of $n=100$ circuits, will have between 48 and 84 circuits which comply to the standard. The exact tolerance intervals are given by:

$$
\begin{align*}
& \text { Lower }=B^{-1}\left(\frac{\beta}{2} ; n, p_{\alpha}\right) \\
& \text { Upper }=B^{-1}\left(1-\frac{\beta}{2} ; n, \bar{p}_{\alpha}\right) \tag{4.75}
\end{align*}
$$

where $\left(p_{\alpha}, \bar{p}_{\alpha}\right)$ is a $(1-\alpha)$ confidence interval for $p$. In the present data, the .95-confidence interval for $p$ is $(.585, .769)$. Thus, the $(.95, .95)$ tolerance interval is $(48,84)$, which is equal to the bootstrap interval.

### 4.12.2 Tolerance interval for continuous variables

In a RSWR of size $n$, the $p$-th quantile, i.e., $X_{(n p)}$, is an estimator of the $p$ th quantile of the distribution. Thus, we expect that the proportion of $X$-values in the population, falling in the interval $\left(X_{(n \beta / 2)}, X_{(n(1-\beta / 2))}\right)$ is approximately $(1-\beta)$ in large samples. As was explained in Chapter $2, X_{(j)},(j=1, \cdots, n)$ is the $j$-th order statistic of the sample, and for $0<p<1$, $X_{(j . p)}=X_{(j)}+p\left(X_{(j+1)}-X_{(j)}\right)$. By the bootstrap method, we generate $M$ replicas of the statistics $X_{(n \beta / 2)}^{*}$ and $X_{(n(1-\beta / 2))}^{*}$. The $(1-\alpha, 1-\beta)$-tolerance interval is given by $\left(Y_{(M \alpha / 2)}^{*}, Y_{(M(1-\alpha / 2))}^{* *}\right)$, where $Y_{(M \alpha / 2)}^{*}$ is the $\alpha / 2$-quantile of the EBD of $X_{(n \beta / 2)}^{*}$ and $Y_{(M(1-\alpha / 2))}^{* *}$ is the $(1-\alpha / 2)$-quantile of the EBD of $X_{(n(1-\beta / 2))}^{*}$. Macro CONTPRED.MTB provides $M$ bootstrap copies of $X_{(n \beta / 2)}^{*}$ and $X_{(n(1-\beta / 2))}^{*}$, from which we determine the tolerance limits.

Example 4.25. Let us determine ( $0.95,0.95$ )-tolerance interval for samples of size $n=100$, of piston cycle times. Use the sample in the data file CYCLT.csv. The original sample is of size $n_{0}=50$. Since future samples are of size $n=100$, we draw from the original sample RSWR of size $n=100$. This bootstrap sample is put into column $C 2$, and the ordered bootstrap sample is put in column $C 3$. Since $n \beta / 2=2.5, X_{(2.5)}^{*}=(C 3(2)+C 2(3)) / 2$. Similarly $X_{(97.5)}^{*}=(C 3(97)+C 3(98)) / 2$. $M$ replicas of $X_{(2.5)}^{*}$ and $X_{(97.5)}^{*}$ are put, respectively, in columns $C 4$ and $C 5, M=500$. Finally we sort column $C 4$ and put it in $C 6$, and sort $C 5$ and put it in $C 7 . Y_{(M \alpha / 2)}^{*}=(C 6(12)+C 6(13)) / 2$ and $Y_{(M(1-\alpha / 2))}^{* *}=(C 7(487)+C 7(488)) / 2$. A copy of this MINITAB session is given in the following window where we first opened a folder called MISTAT.

```
MTB> store 'C:\MISTAT\CONTPRED.MTB'
Storing in file: C:\MISTAT\CONTPRED.MTB
STOR> sample 100 C1 C2;
STOR> replace.
STOR> sort C2 C3
STOR> let k1 = (C3(2)+C3(3))/2
STOR> let k2 =(C3(97) + C3(98))/2
STOR> stack C4 k1C4
STOR> stack C5 k2 C5
STOR> end
MTB> exec 'C:\MISTAT\CONTPRED.MTB'500
Executing from file: C:\MISTAT\CONTPRED.MTB
MTB> sort C4 C6
MTB> sort C5 C7
MTB}>\mathrm{ let k3 =(C6(12)+C6(13))/2
MTB}> let k4=(C7(487)+C7(488))/
```

To use MACRO CONTPRED.MTB on samples of size $n \neq 100$ and for $\beta \neq 0.05$ we need to edit it first. Change the sample size 100 in row 1 to the new $n$, and correspondingly modify $k 1$ and $k 2$. The bootstrap (.95,.95)-tolerance interval for $n=100$ piston cycle times was estimated as $(0.175,1.141)$.

In R the calculations from Example 4.24 are straightforward:

```
< data(CYCLT)
< set.seed(123)
< B <- boot(CYCLT,
    statistic=function(x, i){
        quantile(x[i],
            probs=c(0.025, 0.975))},
        R=500)
```

```
< quantile(x=B$t[,1], probs=0.025)
    2. 5%
0.175
< quantile(x=B$t[,2], probs=0.975)
97.5%
1.141
```


### 4.12.3 Distribution-free tolerance intervals

The tolerance limits described above are based on the model of normal distribution. Distribution-free tolerance limits for $(1-\beta)$ proportion of the population, at confidence level $(1-\alpha)$, can be obtained for any model of continuous c.d.f. $F(x)$. As we will show below, if the sample size $n$ is large enough, so the following inequality is satisfied, that is,

$$
\begin{equation*}
\left(1-\frac{\beta}{2}\right)^{n}-\frac{1}{2}(1-\beta)^{n} \leq \frac{\alpha}{2} \tag{4.76}
\end{equation*}
$$

then the order statistics $X_{(1)}$ and $X_{(n)}$ are lower and upper tolerance limits. This is based on the following important property:
If $X$ is a random variable having a continuous c.d.f. $F(x)$, then $U=F(x)$ has a uniform distribution on $(0,1)$.
Indeed

$$
\begin{aligned}
\operatorname{Pr}\{F(X) \leq \eta\} & =\operatorname{Pr}\left\{X \leq F^{-1}(\eta)\right\} \\
& =F\left(F^{-1}(\eta)\right)=\eta, \quad 0<\eta<1 .
\end{aligned}
$$

If $X_{(i)}$ is the $i$-th order statistic of a sample of $n$ i.i.d. random variables having a common c.d.f. $F(x)$, then $U_{(i)}=F\left(X_{(i)}\right)$ is the $i$-th order statistic of $n$ i.i.d. random having a uniform distribution.

Now, the interval $\left(X_{(1)}, X_{(n)}\right)$ contains at least a proportion $(1-\beta)$ of the population if $X_{(1)} \leq \xi_{\beta / 2}$ and $X_{(n)} \geq \xi_{1-\beta / 2}$, where $\xi_{\beta / 2}$ and $\xi_{1-\beta / 2}$ are the $\beta / 2$ and $\left(1-\frac{\beta}{2}\right)$ quantiles of $F(x)$.

Equivalently, $\left(X_{(1)}, X_{(n)}\right)$ contains at least a proportion $(1-\beta)$ if

$$
\begin{aligned}
& U_{(1)} \leq F\left(\xi_{\beta / 2}\right)=\frac{\beta}{2} \\
& U_{(n)} \geq F\left(\xi_{1-\beta / 2}\right)=1-\beta / 2 .
\end{aligned}
$$

By using the joint p.d.f. of $\left(U_{(1)}, U_{(n)}\right)$ we show that

$$
\begin{equation*}
\operatorname{Pr}\left\{U_{(1)} \leq \frac{\beta}{2}, U_{(n)} \geq 1-\frac{\beta}{2}\right\}=1-2\left(1-\frac{\beta}{2}\right)^{n}+(1-\beta)^{n} . \tag{4.77}
\end{equation*}
$$

This probability is the confidence that the interval $\left(X_{(1)}, X_{(n)}\right)$ covers the interval $\left(\xi_{\beta / 2}, \xi_{1-\beta / 2}\right)$. By finding $n$ which satisfies

$$
\begin{equation*}
1-2\left(1-\frac{\beta}{2}\right)^{n}+(1-\beta)^{n} \geq 1-\alpha \tag{4.78}
\end{equation*}
$$

we can assure that the confidence level is at least $(1-\alpha)$.
In Table 4.13 we give the values of $n$ for some $\alpha$ and $\beta$ values.
Table 4.13 can also be used to obtain the confidence level associated with fixed values of $\beta$ and $n$. We see that with a sample of size 104, ( $\left.X_{(1)}, X_{(n)}\right)$ is a tolerance interval for at least $90 \%$ of the population with approximately $99 \%$ confidence level or a tolerance interval for at least $95 \%$ of the population with with slightly less than $90 \%$ confidence.

Other order statistics can be used to construct distribution-free tolerance intervals. That is, we can choose any integers $j$ and $k$, where $1 \leq j, k \leq n / 2$ and form the interval $\left(X_{(j)}, X_{(n-k+1)}\right)$. When $j>1$ and $k>1$, the interval will be shorter than the interval ( $\left.X_{(1)}, X_{(n)}\right)$, but its confidence level will be reduced.

Table 4.13 Sample Size Required for $\left(X_{(1)}, X_{(n)}\right)$ to be a $(1-\alpha, 1-\beta)$ Level Tolerance Interval

| $\beta$ | $\alpha$ | $n$ |
| :--- | :---: | ---: |
| 0.10 | 0.10 | 58 |
|  | 0.05 | 72 |
|  | 0.01 | 104 |
| 0.05 | 0.10 | 118 |
|  | 0.05 | 146 |
|  | 0.01 | 210 |
| 0.01 | 0.10 | 593 |
|  | 0.05 | 734 |
|  | 0.01 | 1057 |

### 4.13 Non-parametric tests

Testing methods like the $Z$-tests, $t$-tests etc. presented in this chapter, were designed for specific distributions. The $Z$ and $t$-tests are based on the assumption that the parent population is normally distributed. What would be the effect on the characteristics of the test if this basic assumption is wrong? This is an important question, which deserves special investigation. We remark that if the population variance $\sigma^{2}$ is finite and the sample is large then the $t$-test for the mean has approximately the required properties even if the parent population is not normal. In small samples, if it is doubtful whether the distribution of the parent population, we should perform a distribution-free test, or compute the $P$-value of the test statistic by the bootstrapping method. In the present section we present three non-parametric tests, the so-called sign test, the randomization test and the Wilcoxon signed rank test.

### 4.13.1 The sign test

Suppose that $X_{1}, \cdots, X_{n}$ is a random sample from some continuous distribution, $F$, and has a positive p.d.f. throughout the range of $X$. Let $\xi_{p}$, for some $0<p<1$, be the $p$-th quantile of $F$. We wish to test the hypothesis that $\xi_{p}$ does not exceed a specified value $\xi^{*}$, i.e.,

$$
H_{0}: \xi_{p} \leq \xi^{*}
$$

against the alternative

$$
H_{1}: \xi_{p}>\xi^{*}
$$

If the null hypothesis $H_{0}$ is true, the probability of observing an $X$-value smaller than $\xi^{*}$ is greater or equal to $p$; and if $H_{1}$ is true then this probability is smaller than $p$. The sign test of $H_{0}$ versus $H_{1}$ reduces the problem to a test for $p$ in a binomial model. The test statistic is $K_{n}=\#\left\{X_{i} \leq \xi^{*}\right\}$, i.e., the number of observed $X$-values in the sample which do not exceed $\xi^{*}$. $K_{n}$ has a binomial distribution $B(n, \theta)$, irrespective of the parent distribution $F$. According to $H_{0}, \theta \geq p$, and according to $H_{1}, \theta<p$. The test proceeds then as in Section 4.5.2.

Example 4.26. In continuation of Example XX (was 7.8) XX , we wish to test whether the median, $\xi_{.5}$, of the distribution of piston cycle times, is greater than 0.50 [min]. The sample data is in file CYCLT.csv. The sample size is $n=50$. Let $K_{50}=\sum_{i=1}^{50} I\left\{X_{i} \leq 50\right\}$. The null hypothesis is $H_{0}: p \leq \frac{1}{2}$ vs. $H_{1}: p>\frac{1}{2}$. From the sample values we find $K_{50}=24$. The $P$-value is $1-B(23 ; 50, .5)=0.664$. The null hypothesis $H_{0}$ is not rejected. The sample median is $M_{e}=0.546$. This is, however, not significantly greater than 0.5 .

The sign test can be applied also to test whether tolerance specifications hold. Suppose that the standard specifications require that at least $(1-\beta)$ proportion of products will have an $X$ value in the interval $\left(\xi^{*}, \xi^{* *}\right)$. If we wish to test this, with level of significance $\alpha$, we can determine the $(1-\alpha, 1-\beta)$ tolerance interval for $X$, based on the observed random sample, and accept the hypothesis

$$
H_{0}: \xi^{*} \leq \xi_{\beta / 2} \quad \text { and } \quad \xi_{1-\beta / 2} \leq \xi^{* *}
$$

if the tolerance interval is included in $\left(\xi^{*}, \xi^{* *}\right)$.
We can also use the sign test. Given the random sample $X_{1}, \ldots, X_{n}$, we compute

$$
K_{n}=\sum_{i=1}^{n} I\left\{\xi^{*} \leq X_{i} \leq \xi^{* *}\right\}
$$

The null hypothesis $H_{0}$ above, is equivalent to the hypothesis

$$
H_{0}^{*}: p \geq 1-\beta
$$

in the binomial test. $H_{0}^{*}$ is rejected, with level of significance $\alpha$, if

$$
K_{n}<B^{-1}(\alpha ; n, 1-\beta)
$$

where $B^{-1}(\alpha ; n, 1-\beta)$ is the $\alpha$-quantile of the binomial distribution $B(n, 1-\beta)$.
Example 4.27. In Example 4.25 we have found that the bootstrap $(0.95,0.95)$ tolerance interval for the CYCLT.csv sample is $(0.175,1.141)$. Suppose that the specification requires that the piston cycle time in $95 \%$ of the cases will be in the interval $(0.2,1.1)$ [min]. Can we accept the hypothesis

$$
H_{0}^{*}: 0.2 \leq \xi_{.025} \quad \text { and } \quad \xi_{.975} \leq 1.1
$$

with level of significance $\alpha=.05$ ? For the data CYCLT.csv we find

$$
K_{50}=\sum_{i=1}^{50} I\left\{.2 \leq X_{i} \leq 1.1\right\}=41
$$

Also $B^{-1}(.05,50, .95)=45$. Thus, since $K_{50}<45 H_{0}^{*}$ is rejected. This is in accord with the bootstrap tolerance interval, since $(0.175,1.141)$ contains the interval $(0.2,1.1)$.

### 4.13.2 The randomization test

The randomization test described here can be applied to test whether two random samples come from the same distribution, $F$, without specifying the distribution $F$.

The null hypothesis, $H_{0}$, is that the two distributions, from which the samples are generated, are the same. The randomization test constructs a reference distribution for a specified test statistic, by randomly assigning to the observations the labels of the samples. For example, let us consider two samples, which are denoted by $A_{1}$ and $A_{2}$. Each sample is of size $n=3$. Suppose that we observed

$$
\begin{array}{llllll}
A_{2} & A_{2} & A_{2} & A_{1} & A_{1} & A_{1} \\
1.5 & 1.1 & 1.8 & .75 & .60 & .80
\end{array}
$$

The sum of the values in $A_{2}$ is $T_{2}=4.4$ and that of $A_{1}$ is $T_{1}=2.15$. Is there an indication that the two samples are generated from different distributions? Let us consider the test statistic $D=\left(T_{2}-T_{1}\right) / 3$ and reject $H_{0}$ if $D$ is sufficiently large. For the given samples $D=.75$. We construct now the reference distribution for $D$ under $H_{0}$.

There are $\binom{6}{3}=20$ possible assignments of the letters $A_{1}$ and $A_{2}$ to the 6 values. Each such assignment yields a value for $D$. The reference distribution assigns each such value of $D$ an equal probability of $1 / 20$. The 20 assignments of letters and the corresponding $D$ values are given in Table 4.14.

Table 4.14 Assignments for the randomized test

| $Y_{i j}$ | Assignments |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.75 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 0.60 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 |
| 0.80 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 2 |
| 1.5 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 1 | 1 | 2 |
| 1.1 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 2 | 1 |
| 1.8 | 2 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 |
| D | 0.750 | 0.283 | 0.550 | 0.083 | 0.150 | 0.417 | -0.05 | -0.050 | -0.517 | -0.250 |
| $Y_{i j}$ |  |  |  |  | Assignme |  |  |  |  |  |
| 0.75 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| 0.60 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| 0.80 | 1 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 2 |
| 1.5 | 1 | 2 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 1 |
| 1.1 | 2 | 1 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 1 |
| 1.8 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 1 |
| D | 0.250 | 0.517 | 0.050 | 0.050 | -0.417 | -0.150 | -0.083 | -0.550 | -0.283 | -0.750 |

Under the reference distribution, each one of these values of $D$ is equally probable, and the $P$-value of the observed value of the observed $D$ is $P=\frac{1}{20}=0.05$. The null hypothesis is rejected at the $\alpha=0.05$ level. If $n$ is large, it becomes impractical to construct the reference distribution in this manner. For example, if $t=2$ and $n_{1}=n_{2}=10$, we have $\binom{20}{10}=$ 184, 756 assignments.
We can, however, estimate the $P$-value, by sampling, without replacement, from this reference distribution. This can be attained by MINITAB, using the macro RANDTES2.MTB. Before executing RANDTES2.MTB we make the following preparation. We import the data file containing the two samples into column $C$. In this column sample $A$ occupies the first $n_{1}$ rows, and sample $B$ the last $n_{2}$ rows. After this we perform the following MINITAB commands

```
\(\operatorname{MTB}>\operatorname{LET} K 1=\left(n_{1}\right)\).
\(\mathrm{MTB}>\operatorname{LET} K 2=\left(n_{2}\right)\)
\(\mathrm{MTB}>\operatorname{LET} K 3=K 1+1\)
MTB \(>\) LET \(K 4=K 1+K 2\)
MTB \(>\) COPY C1 C3;
SUBC \(>\operatorname{USE}(1: K 1)\).
MTB> COPY C1 C4;
SUBC \(>\operatorname{USE}(K 3: K 4)\).
\(\operatorname{MTB}>\operatorname{LET} K 5=\operatorname{MEAN}(C 3)-\operatorname{MEAN}(C 4)\)
MTB \(>\operatorname{LET} C 5(1)=K 5\).
```

After this we can execute macro RANDTES2.MTB. The first value in column $C 5$ is the actual observed value of the test statistic.

Example 4.28. File OELECT.csv contains $n_{1}=99$ random values of the output in volts of a rectifying circuit. File OELECT1.csv contains $n_{2}=25$ values of outputs of another rectifying circuit. The question is whether the differences between the means of these two samples is significant. Let $\bar{X}$ be the mean of OELECT and $\bar{Y}$ be that of OELECT1. We find that $D=\bar{X}-\bar{Y}=-10.7219$. Executing macro RANDTES2.MTB 500 times yields results which, together with the original $D$ are described by the following sample statistics.

Descriptive Statistics

| Variable | $N$ | Mean | Median | TrMEAN | StDev | SEMean |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $C 5$ | 501 | -0.816 | -0.0192 | -0.0450 | 1.6734 | 0.0748 |
| Variable | Min | Max | $Q 1$ | $Q 3$ |  |  |
| $C 5$ | -10.7219 | 4.3893 | -1.1883 | 1.0578 |  |  |

Thus, the original mean -10.721 is the minimum, and the test rejects the hypothesis of equal means with a $P$-value $P=\frac{1}{501}$.

In R we use the function randomizationTest that is included in mistat package.

```
< data(OELECT1)
< randomizationTest(list(a=OELECT, b=OELECT1),
    R=500, calc=mean,
    fun=function(x) x[1]-x[2],
    seed=123)
Original stat is at quantile 1 over 501 (0.2 %)
Original stat is -10.72198
```


### 4.13.3 The Wilcoxon Signed Rank test

In Section 4.13.1 we discussed the sign test. The Wilcoxon Signed Rank (WSR) test is a modification of the sign test, which brings into consideration not only the signs of the sample values, but also their magnitudes. We construct the test statistic in two steps. First, we rank the magnitudes (absolute values) of the sample values, giving the rank 1 to the value with smallest magnitude, and the rank $n$ to that with the maximal magnitude. In the second step we sum the ranks multiplied by the signs of the values. For example, suppose that a sample of $n=5$ is $-1.22,-.53,0.27,2.25,0.89$. The ranks of the magnitudes of these values are, respectively, $4,2,1,5,3$. The signed rank statistic is

$$
W_{5}=0 \times 4+0 \times 2+1+5+3=9 .
$$

Here we assigned each negative value the weight 0 and each positive value the weight 1 .
The WSR test can be used for a variety of testing problems. If we wish to test whether the distribution median, $\xi_{.5}$, is smaller or greater than some specified value $\xi^{*}$ we can use the statistics

$$
\begin{equation*}
W_{n}=\sum_{i=1}^{n} I\left\{X_{i}>\xi^{*}\right\} R_{i} \tag{4.79}
\end{equation*}
$$

where

$$
I\left\{X_{i}>\xi^{*}\right\}= \begin{cases}1, & \text { if } X_{i}>\xi^{*} \\ 0, & \text { otherwise }\end{cases}
$$

$R_{i}=\operatorname{rank}\left(\left|X_{i}\right|\right)$.

The WSR test can be applied to test whether two random samples are generated from the same distribution against the alternative that one comes from a distribution having a larger location parameter (median) than the other. In this case we can give the weight 1 to elements of sample 1 and the weight 0 to the elements of sample 2 . The ranks of the values are determined by combining the two samples. For example, consider two random samples $X_{1}, \ldots, X_{5}$ and $Y_{1}, \ldots, Y_{5}$ generated from $N(0,1)$ and $N(2,1)$. These are

| $X$ | 0.188 | 0.353 | -0.257 | 0.220 | 0.168 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $Y$ | 1.240 | 1.821 | 2.500 | 2.319 | 2.190 |

The ranks of the magnitudes of these values are

| $X$ | 2 | 5 | 4 | 3 | 1 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $Y$ | 6 | 7 | 10 | 9 | 8 |

The value of the WSR statistic is

$$
W_{10}=6+7+10+9+8=40
$$

Notice that all the ranks of the $Y$ values are greater than those of the $X$ values. This yields a relatively large value of $W_{10}$. Under the null hypothesis that the two samples are from the same distribution, the probability that the sign of a given rank is 1 is $1 / 2$. Thus, the reference distribution, for testing the significance of $W_{n}$, is like that of

$$
\begin{equation*}
W_{n}^{0}=\sum_{j=1}^{n} j B_{j}\left(1, \frac{1}{2}\right) \tag{4.80}
\end{equation*}
$$

where $B_{1}\left(1, \frac{1}{2}\right), \ldots, B_{n}\left(1, \frac{1}{2}\right)$ are mutually independent $B\left(1, \frac{1}{2}\right)$ random variables. The distribution of $W_{n}^{0}$ can be determined exactly. $W_{n}^{0}$ can assume the values $0,1, \ldots, \frac{n(n+1)}{2}$ with probabilities which are the coefficients of the polynomial in $t$

$$
P(t)=\frac{1}{2^{n}} \prod_{j=1}^{n}\left(1+t^{j}\right)
$$

These probabilities can be computed exactly. For large values of $n W_{n}^{0}$ is approximately normal with mean

$$
\begin{equation*}
E\left\{W_{n}^{0}\right\}=\frac{1}{2} \sum_{j=1}^{n} j=\frac{n(n+1)}{4} \tag{4.81}
\end{equation*}
$$

and variance

$$
\begin{equation*}
V\left\{W_{n}^{0}\right\}=\frac{1}{4} \sum_{j=1}^{n} j^{2}=\frac{n(n+1)(2 n+1)}{24} \tag{4.82}
\end{equation*}
$$

This can yield a large sample approximation to the $P$-value of the test. The WSR test, to test whether the median of a symmetric continuous distribution $F$ is equal to $\xi^{*}$ or not can be performed in R

```
< X <-C(0.188, 0.353, -0.257, 0.220, 0.168)
< Y C-C(1.240, 1.821, 2.500, 2.319, 2.190)
< wilcox.test (x=X, Y=Y,
            conf.int = TRUE)
    Wilcoxon rank sum test
data: X and Y
W=0, p-value = 0.007937
alternative hypothesis: true location shift is not equal to 0
95 percent confidence interval:
```

```
    -2.447 -1.052
sample estimates:
difference in location
    -2.002
```

$<\operatorname{rm}(X, Y)$
and in MINITAB, by using the command
MTB $>$ WTest $k 1 C 1$
where $k 1$ is the value of $\xi^{*}$ and $C 1$ is the column in which the sample resides.

### 4.14 Description of MINITAB macros (available for download from Appendix VI of the book website)

CONFINT.MTB: Computes 2-sigma confidence intervals for a sample of size $k 1$ to demonstrate the coverage probability of a confidence interval.
BOOT1SMP.MTB: Computes the mean and standard deviation of bootstrap distributions from a single sample. (Note: Columns where stacking occurs have to be initiated.)
BOOTPERC.MTB: Computes the 1st quartile, the mean and the 3rd quartile of bootstrap distributions from a single sample.
BOOTREGR.MTB: Computes the least squares coefficients of a simple linear regression and their standard errors from bootstrap distributions from a single sample with two variables measured simultaneously.
BINOPRED.MTB: Computes bootstrapped tolerance intervals from Bernoulli samples.
CONTPRED.MTB: Computes bootstrapped 95\% tolerance intervals for means from one sample.
RANDTEST.MTB: Computer randomization distribution for one sample means.
RANDTES2.MTB: Computer randomization distribution for comparison of two sample means.
RANDTES3.MTB: Computer randomization distribution for comparison of three sample means.

### 4.15 Chapter highlights

This chapter provides theoretical foundations for statistical inference. Inference on parameters of infinite populations is discussed using classical point estimation, confidence intervals, tolerance intervals and hypothesis testing. Properties of point estimators such as moment equation estimators and maximum likelihood estimators are discussed in detail. Formulas for parametric confidence intervals and distribution free tolerance intervals are provided. Statistical tests of hypothesis are presented with examples, including tests for normality with probability plots and the chi-square and Kolmogorov-Smirnov tests of goodness of fit. The chapter includes a section on Bayesian testing and estimation.

Statistical inference is introduced by exploiting the power of the personal computer. Reference distributions are constructed through bootstrapping methods. Testing for statistical significance and the significance of least square methods in simple linear regression using bootstrapping is demonstrated. Industrial applications are used throughout with specially written software simulations. Through this analysis, confidence intervals and reference distributions are derived and used to test statistical hypothesis. Bootstrap analysis of variance is developed for testing the equality of several population means. Construction of tolerance intervals with bootstrapping is also presented. Three non-parametric procedures for testing are given: the sign test, randomization test and the Wilcoxon Signed Rank Test.

The main concepts and definitions introduced in this chapter include:

- Statistical Inference
- Sampling Distribution
- Unbiased Estimators
- Consistent Estimators
- Standard Error
- Parameter Space
- Statistic
- Point Estimator
- Least Squares Estimators
- Maximum Likelihood Estimators
- Likelihood Function
- Confidence Intervals
- Tolerance Intervals
- Testing Statistical Hypotheses
- Operating Characteristic Function
- Rejection Region
- Acceptance Region
- Type I Error
- Type II Error
- Power Function
- OC Curve
- Significance Level
- P-Value
- Normal Scores
- Normal Probability Plot
- Chi-Squared Test
- Kolmogorov-Smirnov Test
- Bayesian Decision Procedures
- Statistical Inference
- The Bootstrap Method
- Sampling Distribution of an Estimate
- Reference Distribution
- Bootstrap Confidence Intervals
- Bootstrap Tolerance Interval
- Bootstrap ANOVA
- Non-parametric Tests


### 4.16 Exercises

4.1 The consistency of the sample mean, $\bar{X}_{n}$, in RSWR, is guaranteed by the WLLN, whenever the mean exists. Let $M_{l}=\frac{1}{n} \sum_{i=1}^{n} X_{i}^{l}$ be the sample estimate of the $l$-th moment, which is assumed to exist $(l=1,2, \cdots)$. Show that $M_{r}$ is a consistent estimator of $\mu_{r}$.
4.2 Consider a population with mean $\mu$ and standard deviation $\sigma=10.5$. Use the CLT to find, approximately how large should the sample size, $n$, be so that $\operatorname{Pr}\left\{\left|\bar{X}_{n}-\mu\right|<1\right\}=.95$.
4.3 Let $X_{1}, \cdots, X_{n}$ be a random sample from a normal distribution $N(\mu, \sigma)$. What is the moments equation estimator of the $p$-th quantile $\xi_{p}=\mu+z_{p} \sigma$ ?
4.4 Let $\left(X_{1}, Y_{1}\right), \cdots,\left(X_{n}, Y_{n}\right)$ be a random sample from a bivariate normal distribution. What is the moments equations estimator of the correlation $\rho$ ?
4.5 Let $X_{1}, X_{2}, \ldots, X_{n}$ be a sample from a beta distribution $\operatorname{Beta}\left(v_{1}, v_{2}\right) ; 0<v_{1}, v_{2}<\infty$. Find the moment-equation estimators of $v_{1}$ and $v_{2}$.
4.6 Let $\bar{Y}_{1}, \cdots, \bar{Y}_{k}$ be the means of $k$ independent RSWR from normal distributions, $N\left(\mu, \sigma_{i}\right), i=1, \cdots, k$, with common means and variances $\sigma_{i}^{2}$ known. Let $n_{1}, \cdots, n_{k}$ be the sizes of these samples. Consider a weighted average $\bar{Y}_{w}=\frac{\sum_{i=1}^{k} w_{i} \bar{Y}_{i}}{\sum_{i=1}^{k} w_{i}}$, with $w_{i}>0$. Show that for the estimator $\bar{Y}_{w}$ having smallest variance, the required weights are $w_{i}=\frac{n_{i}^{i=1}}{\sigma_{i}^{2}}$.
4.7 Using the formula

$$
\hat{\beta}_{1}=\sum_{i=1}^{n} w_{i} Y_{i}
$$

with $w_{i}=\frac{x_{i}-\bar{x}_{n}}{S S_{x}}, i=1, \ldots, n$, for the LSE of the slope $\beta$ in a simple linear regression, derive the formula for $V\left\{\hat{\beta}_{1}\right\}$. We assume that $V\left\{Y_{i}\right\}=\sigma^{2}$ for all $i=1, \cdots, n$. You can refer to Chapter 5 for a detailed exposition of linear regression.
4.8 In continuation of the previous exercise, derive the formula for the variance of the LSE of the intercept $\beta_{0}$ and $\operatorname{Cov}\left(\hat{\beta}_{0}, \hat{\beta}_{1}\right)$.
4.9 Show that the correlation between the LSE's, $\hat{\beta}_{0}$ and $\hat{\beta}_{1}$ in the simple linear regression is

$$
\rho=-\frac{\bar{x}_{n}}{\left(\frac{1}{n} \sum x_{i}^{2}\right)^{1 / 2}}
$$

4.10 Let $X_{1}, \cdots, X_{n}$ be i.i.d. random variables having a Poisson distribution $P(\lambda), 0<\lambda<\infty$. Show that the MLE of $\lambda$ is the sample mean $\bar{X}_{n}$.
4.11 Let $X_{1}, \cdots, X_{n}$ be i.i.d. random variables from a gamma distribution, $G(\nu, \beta)$, with known $\nu$. Show that the MLE of $\beta$ is $\hat{\beta}_{n}=\frac{1}{v} \bar{X}_{n}$, where $\bar{X}_{n}$ is the sample mean. What is the variance of $\hat{\beta}_{n}$ ?
4.12 Consider Example 4.4. Let $X_{1}, \cdots, X_{n}$ be a random sample from a negative-binomial distribution, N.B.(2, $p$ ). Show that the MLE of $p$ is

$$
\hat{p}_{n}=\frac{2}{\bar{X}_{n}+2}
$$

where $\bar{X}_{n}$ is the sample mean.
(i) On the basis of the WLLN show that $\hat{p}_{n}$ is a consistent estimator of $p$ [Hint: $\bar{X}_{n} \rightarrow E\{X\}=(2-p) / p$ in probability as $n \rightarrow \infty$ ].
(ii) Using the fact that if $X_{1}, \cdots, X_{n}$ are i.i.d. like N.B. $(k, p)$ then $T_{n}=\sum_{i=1}^{n} X_{i}$ is distributed like N.B. $(n k, p)$, and the results of Example 4.4, show that for large values of $n$,

$$
\begin{aligned}
\operatorname{Bias}\left(\hat{p}_{n}\right) & \cong \frac{3 p(1-p)}{4 n} \text { and } \\
V\left\{\hat{p}_{n}\right\} & \cong \frac{p^{2}(1-p)}{2 n}
\end{aligned}
$$

4.13 Let $X_{1}, \ldots, X_{n}$ be a random sample from a shifted exponential distribution

$$
f(x ; \mu, \beta)=\frac{1}{\beta} \exp \left\{-\frac{x-\mu}{\beta}\right\}, \quad x \geq \mu
$$

where $0<\mu, \beta<\infty$.
(i) Show that the sample minimum $X_{(1)}$ is an MLE of $\mu$.
(ii) Find the MLE of $\beta$.
(iii) What are the variances of these MLE's?
4.14 We wish to test that the proportion of defective items in a given lot is smaller than $P_{0}=0.03$. The alternative is that $P>P_{0}$. A random sample of $n=20$ is drawn from the lot with replacement (RSWR). The number of observed defective items in the sample is $X=2$. Is there sufficient evidence to reject the null hypothesis that $P \leq P_{0}$ ?
4.15 Compute and plot the operating characteristic curve $\mathrm{OC}(p)$, for binomial testing of $H_{0}: P \leq P_{0}$ versus $H_{1}: P>$ $P_{0}$, when the hypothesis is accepted if 2 or less defective items are found in a RSWR of size $n=30$.
4.16 For testing the hypothesis $H_{0}: P=0.01$ versus $H_{1}: P=0.03$, concerning the parameter $P$ of a binomial distribution, how large should the sample be, $n$, and what should be the critical value, $k$, if we wish that error probabilities will be $\alpha=0.05$ and $\beta=0.05$ ? [Use the normal approximation to the binomial.]
4.17 As will be discussed in Chapter 10, the Shewhart $3-\sigma$ control charts, for statistical process control provide repeated tests of the hypothesis that the process mean is equal to the nominal one, $\mu_{0}$. If a sample mean $\bar{X}_{n}$ falls outside the limits $\mu_{0} \pm 3 \frac{\sigma}{\sqrt{n}}$, the hypothesis is rejected.
(i) What is the probability that $\bar{X}_{n}$ will fall outside the control limits when $\mu=\mu_{0}$ ?
(ii) What is the probability that when the process is in control, $\mu=\mu_{0}$, all sample means of 20 consecutive independent samples, will be within the control limits?
(iii) What is the probability that a sample mean will fall outside the control limits when $\mu$ changes from $\mu_{0}$ to $\mu_{1}=\mu_{0}+2 \frac{\sigma}{\sqrt{n}}$ ?
(iv) What is the probability that, a change from $\mu_{0}$ to $\mu_{1}=\mu_{0}+2 \frac{\sigma}{\sqrt{n}}$, will not be detected by the next 10 sample means?
4.18 Consider the data in file SOCELL.csv. Use R, MINITAB or JMP to test whether the mean ISC at time $t_{1}$ is significantly smaller than 4 (Amp). [Use 1-sample $t$-test.]
4.19 Is the mean of ISC for time $t_{2}$ significantly larger than 4 (Amp)?
4.20 Consider a one-sided $t$-test based on a sample of size $n=30$, with $\alpha=0.01$. Compute the $\mathrm{OC}(\delta)$ as a function of $\delta=\left(\mu-\mu_{0}\right) / \sigma, \mu>\mu_{0}$.
4.21 Compute the OC function for testing the hypothesis $H_{0}: \sigma^{2} \leq \sigma_{0}^{2}$ versus $H_{1}: \sigma^{2}>\sigma_{0}^{2}$, when $n=31$ and $\alpha=0.10$.
4.22 Compute the OC function in testing $H_{0}: p \leq p_{0}$ versus $H_{1}: p>p_{0}$ in the binomial case, when $n=100$ and $\alpha=$ 0.05 .
4.23 Let $X_{1}, \ldots, X_{n}$ be a random sample from a normal distribution $N(\mu, \sigma)$. For testing $H_{0}: \sigma^{2} \leq \sigma_{0}^{2}$ against $H_{1}$ : $\sigma^{2}>\sigma_{0}^{2}$ we use the test which reject $H_{0}$ if $S_{n}^{2} \geq \frac{\sigma_{0}^{2}}{n-1} \chi_{1-\alpha}^{2}[n-1]$, where $S_{n}^{2}$ is the sample variance. What is the power function of this test?
4.24 Let $S_{n_{1}}^{2}$ and $S_{n_{2}}^{2}$ be the variances of two independent samples from normal distributions $N\left(\mu_{i}, \sigma_{i}\right), i=1,2$. For testing $H_{0}: \frac{\sigma_{1}^{2}}{\sigma_{2}^{2}} \leq 1$ against $H_{1}: \frac{\sigma_{1}^{2}}{\sigma_{2}^{2}}>1$, we use the $F$-test, which rejects $H_{0}$ when $F=\frac{S_{n_{1}}^{2}}{S_{n_{2}}^{2}}>F_{1-\alpha}\left[n_{1}-1, n_{2}-1\right]$. What is the power of this test, as a function of $\rho=\sigma_{1}^{2} / \sigma_{2}^{2}$ ?
4.25 A random sample of size $n=20$ from a normal distribution gave the following values: $20.74,20.85,20.54,20.05$, $20.08,22.55,19.61,19.72,20.34,20.37,22.69,20.79,21.76,21.94,20.31,21.38,20.42,20.86,18.80,21.41$. Compute
(i) The confidence interval for the mean $\mu$, at level of confidence $1-\alpha=.99$.
(ii) The confidence interval for the variance $\sigma^{2}$, at confidence level $1-\alpha=.99$.
(iii) A confidence interval for $\sigma$, at level of confidence $1-\alpha=.99$.
4.26 Let $C_{1}$ be the event that a confidence interval for the mean, $\mu$, covers it. Let $C_{2}$ be the event that a confidence interval for the standard deviation $\sigma$ covers it. The probability that both $\mu$ and $\sigma$ are simultaneously covered is

$$
\begin{aligned}
\operatorname{Pr}\left\{C_{1} \cap C_{2}\right\} & =1-\operatorname{Pr}\left\{\overline{C_{1} \cap C_{2}}\right\} \\
& =1-\operatorname{Pr}\left\{\bar{C}_{1} \cup \bar{C}_{2}\right\} \geq 1-\operatorname{Pr}\left\{\bar{C}_{1}\right\}-\operatorname{Pr}\left\{\bar{C}_{2}\right\}
\end{aligned}
$$

This inequality is called the Bonferroni inequality. Apply this inequality and the results of the previous exercise to determine the confidence interval for $\mu+2 \sigma$, at level of confidence not smaller than 0.98 .

## 174 Modern Industrial Statistics

4.27 20 independent trials yielded $X=17$ successes. Assuming that the probability for success in each trial is the same, $\theta$, determine the confidence interval for $\theta$ at level of confidence 0.95 .
4.28 Let $X_{1}, \cdots, X_{n}$ be a random sample from a Poisson distribution with mean $\lambda$. Let $T_{n}=\sum_{i=1}^{n} X_{i}$. Using the relationship between the Poisson and the gamma c.d.f. we can show that a confidence interval for the mean $\lambda$, at level $1-\alpha$, has lower and upper limits, $\lambda_{L}$ and $\lambda_{U}$, where

$$
\begin{aligned}
& \lambda_{L}=\frac{1}{2 n} \chi_{\alpha / 2}^{2}\left[2 T_{n}+2\right], \quad \text { and } \\
& \lambda_{U}=\frac{1}{2 n} \chi_{1-\alpha / 2}^{2}\left[2 T_{n}+2\right] .
\end{aligned}
$$

The following is a random sample of size $n=10$ from a Poisson distribution $14,16,11,19,11,9,12,15,14,13$. Determine a confidence interval for $\lambda$ at level of confidence 0.95 . [Hint: for large number of degrees of freedom $\chi_{p}^{2}[\nu] \approx v+z_{p} \sqrt{2 v}$, where $z_{p}$ is the $p$-th quantile of the standard normal distribution.]
4.29 The mean of a random sample of size $n=20$, from a normal distribution with $\sigma=5$, is $\bar{Y}_{20}=13$.75. Determine a $1-\beta=.90$ content tolerance interval with confidence level $1-\alpha=.95$.
4.30 Use the YARNSTRG.csv data file to determine a $(.95,95)$ tolerance interval for log-yarn strength. [Hint: Notice that the interval is $\bar{Y}_{100} \pm k S_{100}$, where $k=t(.025, .025,100)$.]
4.31 Use the minimum and maximum of the log-yarn strength (see previous problem) to determine a distribution free tolerance interval. What are the values of $\alpha$ and $\beta$ for your interval? How does it compare with the interval of the previous problem?
4.32 Make a normal $Q-Q$ plot to test, graphically, whether the ISC- $t_{1}$ of data file SOCELL.csv, is normally distributed.
4.33 Using R, MINITAB or JMP and data file CAR.csv.
(i) Test graphically whether the turn diameter is normally distributed.
(ii) Test graphically whether the $\log$ (horse-power) is normally distributed.
4.34 Use the CAR.csv file. Make a frequency distribution of turn-diameter, with $k=11$ intervals. Fit a normal distribution to the data and make a chi-squared test of the goodness of fit.
4.35 Using R, MINITAB or JMP and the CAR.csv data file. Compute the K.S. test statistic $D_{n}^{*}$ for the turn-diameter variable, testing for normality. Compute $k_{\alpha}^{*}$ for $\alpha=.05$. Is $D_{n}^{*}$ significant?
4.36 The daily demand (loaves) for whole wheat bread at a certain bakery has a Poisson distribution with mean $\lambda=100$. The loss to the bakery for unwanted units at the end of the day is $C_{1}=\$ 0.10$. On the other hand the penalty for a shortage of a unit is $C_{2}=\$ 0.20$. How many loaves of wholewheat bread should be baked every day?
4.37 A random variable $X$ has the binomial distribution $B(10, p)$. The parameter $p$ has a beta prior distribution Beta( 3,7 ). What is the posterior distribution of $p$, given $X=6$ ?
4.38 In continuation to the previous exercise, find the posterior expectation and posterior standard deviation of $p$.
4.39 A random variable $X$ has a Poisson distribution with mean $\lambda$. The parameter $\lambda$ has a gamma, $G(2,50)$, prior distribution.
(i) Find the posterior distribution of $\lambda$ given $X=82$.
(ii) Find the .025 -th and .975 th quantiles of this posterior distribution.
4.40 A random variable $X$ has a Poisson distribution with mean which is either $\lambda_{0}=70$ or $\lambda_{1}=90$. The prior probability of $\lambda_{0}$ is $1 / 3$. The losses due to wrong actions are $r_{1}=\$ 100$ and $r_{2}=\$ 150$. Observing $X=72$, which decision would you take?
4.41 A random variable $X$ is normally distributed, with mean $\mu$ and standard deviation $\sigma=10$. The mean $\mu$ is assigned a prior normal distribution with mean $\mu_{0}=50$ and standard deviation $\tau=5$. Determine a credibility interval for $\mu$, at level 0.95 . Is this credibility interval also a HPD interval?
4.42 Read file CAR.csv into MINITAB. There are five variables stored in columns C1-C5. Write a macro which samples 64 values from column C5 (MPG/City), with replacement, and puts the sample in column C6. Let $k 1$ be the mean of $C 6$, and stack $k 1$ in column $C 7$. Execute this macro $M=200$ times to obtain a sampling distribution of the sample means. Check graphically whether this sampling distribution is approximately normal. Also check whether the standard deviation of the sampling distribution is approximately $S / 8$, where $S$ is the standard deviation of $C 5$.
4.43 Read file YARNSTRG.csv into column $C 1$ of MINITAB. Execute macro CONFINT.MTB $M=500$ times, to obtain confidence intervals for the mean of $C 1$. Use samples of size $n=30$. Check in what proportion of samples the confidence intervals cover the mean of $C 1$.
4.44 The average turn diameter of 58 US made cars, in data file CAR.csv, is $\bar{X}=37.203$ [m]. Is this mean significantly larger than 37 [m]? In order to check this, use MINITAB with the following commands (assuming you stored the CSV data files in a folder called MISTAT):

```
MTB> READ `C: MISTAT\CAR.csv' C1-C5
MTB> SORT C2 C3 C6 C7;
SUBC> BY C2.
MTB> COPY C7 C8;
SUBC> USE (1:58).
```

Column C8 contains the turn diameter of the 58 US made cars. Write a macro which samples with replacement from C8 58 values, and put them in $C 9$. Stack the means of $C 9$ in $C 10$. Execute this macro 100 times. An estimate of the $P$-value is the proportion of means in $C 10$ smaller than 36 , greater than $2 \times 37.203-37=37.406$. What is your estimate of the $P$-value?
4.45 You have to test whether the proportion of non-conforming units in a sample of size $n=50$ from a production process is significantly greater than $p=0.03$. Use R, MINITAB or JMP to determine when should we reject the hypothesis that $p \leq 0.03$ with $\alpha=0.05$.
4.46 Generate 1000 bootstrap samples of the sample mean and sample standard deviation of the data in CYCLT.csv on 50 piston cycle times.
(i) Compute $95 \%$ confidence intervals for the sample mean and sample standard deviation.
(ii) Draw histograms of the EBD of the sample mean and sample standard deviation.
4.47 Use BOOTPERC.MTB to generate 1000 bootstrapped quartiles of the data in CYCLT.csv.
(i) Compute $95 \%$ confidence intervals for the 1st quartile, the median and the 3rd quartile.
(ii) Draw histograms of the bootstrap quartiles.
4.48 Generate the EBD of size $M=1,000$, for the sample correlation $\rho_{X Y}$ between ISC1 and ISC2 in data file SOCELL.csv. [To run the program, you have to prepare a temporary data file containing only the first 2 columns of SOCELL.csv.] Compute the bootstrap confidence interval for $\rho_{X Y}$, at confidence level of 0.95 .
4.49 Generate the EBD of the regression coefficients ( $a, b$ ) of Miles per Gallon/City, $Y$, versus Horsepower, $X$, in data file CAR.csv. See that $X$ is in column $C 1, Y$ is in column $C 2$. Run a simple regression with the command MTB>Regr C2 1 C1 C3 C4
The residuals are stored in C3. Let $k 9$ be the sample size (109). Let $k 1$ be the intercept $a$ and $k 2$ the slope $b$. Use the commands

```
MTB> Let k9 = 109
MTB>}\mathrm{ Let k1 = 30.7
MTB> Let k2 = -0.0736
MTB> Let C7(1)=k1
MTB>
```

Execute macro BOOTREGR.MTB $M=100$ times.
(i) Determine a bootstrap confidence interval for the intercept $a$, at level 0.95.
(ii) Determine a bootstrap confidence interval for the slope $b$, at level 0.95 .
(iii) Compare the bootstrap standard errors of $a$ and $b$ to those obtained from the formulae of Section 3.4.2.1.
4.50 Test the hypothesis that the data in CYCLT.csv comes from a distribution with mean $\mu_{0}=0.55 \mathrm{sec}$.
(i) What is the $P$-value?
(ii) Does the confidence interval derived in Exercise 4.46 include $\mu_{0}=0.55$ ?
(iii) Could we have guessed the answer of part (ii) after completing part (i)?
4.51 Compare the variances of the two measurements recorded in data file ALMPIN2.csv
(i) What is the $P$-value?
(ii) Draw box plots of the two measurements.
4.52 Compare the means of the two measurements on the two variables Diameter1 and Diameter2 in ALMPIN2.csv.
(i) What is the bootstrap estimate of the $P$-values for the means and variances?
4.53 Compare the variances of the gasoline consumption (MPG/City) of cars by origin. The data is saved in file MPG.csv. There are $k=3$ samples of sizes $n_{1}=58, n_{2}=14$ and $n_{3}=37$. Do you accept the null hypothesis of equal variances?
4.54 Test the equality of mean gas consumption (MPG/City) of cars by origin. The data file to use is MPG.csv. The sample sizes are $n_{1}=58, n_{2}=14$ and $n_{3}=37$. The number of samples is $k=3$. Do you accept the null hypothesis of equal means?
4.55 Use MINITAB to generate 50 random Bernoulli numbers, with $p=0.2$ into $C 1$. Use macro BINOPRED.MTB to obtain tolerance limits with $\alpha=0.05$ and $\beta=0.05$, for the number of non-conforming items in future batches of 50 items, when the process proportion defectives is $p=0.2$. Repeat this for $p=0.1$ and $p=0.05$.
4.56 Use macro CONTPRED.MTB to construct a (.95,.95) tolerance interval for the piston cycle time from the data in OTURB.csv.
4.57 Using macro CONTPRED.MTB and data file OTURB.csv, determine (.95, .95) tolerance interval for the piston cycle times.
4.58 Using the sign test, test the hypothesis that the median, $\xi_{5}$, of the distribution of cycle time of the piston, is not exceeding $\xi^{*}=.7$ [min]. The sample data is in file CYCLT.csv. Use $\alpha=0.10$ for level of significance.
4.59 Use the WSR Test on the data of file OELECT.css to test whether the median of the distribution $\xi_{.5}=220$ [Volt].
4.60 Apply the randomization test on the CAR.csv file to test whether the turn diameter of foreign cars, having four cylinders, is different from that of US cars with four cylinders.

## 5

## Variability in Several Dimensions and Regression Models

When surveys or experiments are performed, measurements are usually taken on several characteristics of the observation elements in the sample. In such cases we have multi-variate observations, and the statistical methods which are used to analyze the relationships between the values observed on different variables are called multivariate methods. In this chapter we introduce some of these methods. In particular, we focus attention on graphical methods, linear regression methods and the analysis of contingency tables. The linear regression methods explore the linear relationship between a variable of interest and a set of variables, by which we try to predict the values of the variable of interest. Contingency tables analysis studies the association between qualitative (categorical) variables, on which we cannot apply the usual regression methods. We start the chapter with multivariate graphical analysis, using methods available in modern statistical software packages. We then introduce the concepts of multivariate frequency distributions, marginal and conditional frequency distributions. Following this, we present the most common methods of correlation and regression analysis, and end with the analysis of contingency tables. Several industrial data sets are analyzed.

### 5.1 Graphical display and analysis

### 5.1.1 Scatterplots

Suppose we are given a data set consisting of $N$ records (elements). Each record contains observed values on $k$ variables. Some of these variables might be qualitative (categorical) and some quantitative. Scatterplots display the values of pairwise quantitative variables, in two-dimensional plots.

Example 5.1. Consider the data set PLACE.csv. The observations are the displacements (position errors) of electronic components on printed circuit boards. The data was collected by a large US manufacturer of automatic insertion machines used in mass production of electronic devices. The components are fed to the machine on reals. A robot arm picks the components and places them in a prescribed location on a printed circuit board. The placement of the component is controlled by a computer built into the insertion machine. There are 26 boards. 16 components are placed on each board. Each component has to be placed at a specific location $(x, y)$ on a board and with correct orientation $\theta$ (theta). Due to mechanical and other design or environmental factors some errors are committed in placement. It is interesting to analyze whether these errors are within the specified tolerances. There are $k=4$ variables in the data set. The first one is categorical, and gives the board number. The three other variables are continuous. The variable ' $x$-dev' provides the error

[^6]

Figure 5.1 Scatterplots of $y$-dev vs. $x$-dev


Figure 5.2 Scatterplot matrix (JMP)
in placement along the $x$-axis of the system. The variable ' $y$-dev' presents the error in placement along the $y$-axis. The variable 'theta-dev' is the error in angular orientation.

In Figure 5.1 we present a scatterplot of $y$-dev versus $x$-dev of each record. The picture reveals immediately certain unexpected clustering of the data points. The $y$-dev of placements should not depend on their $x$-dev. The scatterplot of Figure 5.1 shows three distinct clusters of points, which will be investigated later.

In a similar manner we can plot the values of theta-dev against those of $x$-dev or $y$-dev. This can be accomplished by performing what is called a multiple scatterplot, or a scatterplot matrix. In Figure 5.2 we present the scatterplot matrix of $x$-dev, $y$-dev and theta-dev.

The multiple (matrix) scatterplot gives us a general picture of the relationships between the three variables. Figure 5.1 is the middle left box in Figure 5.2. Figure 5.2 directs us into further investigations. For example, we see in Figure 5.2, that the variable theta-dev has high concentration around zero with many observations to bigger than zero, indicating a tilting of the components to the right. The frequency distribution of theta-dev, which is presented in Figure 5.3, reinforces this conclusion. Indeed, close to $50 \%$ of the theta-dev values are close to zero. The other values tend to be positive. The histogram in Figure 5.3 is skewed towards positive values.


Figure 5.3 Histogram of theta-dev (JMP)

An additional scatterplot can present the three-dimensional variability simultaneously. This graph is called a 3D-scatterplot. In Figure 5.4 we present this scatterplot for the three variables $x$ - $\operatorname{dev}$ ( $X$ direction), $y$-dev ( $Y$ direction) and 'theta-dev' ( $Z$ direction).

This plot expands the two-dimensional scatter plot by adding horizontally a third variable.

### 5.1.2 Multiple boxplots

Multiple boxplot or side-by-side boxplot, is another graphical technique through which we present distributions of a quantitative variable at different categories of a categorical variable.

Example 5.2. Returning to the data set PLACE.csv, we wish to further investigate the apparent clusters, indicated in Figure 5.1. As mentioned before, the data was collected in an experiment in which components were placed on 26 boards in a successive manner. The board number 'board_n' is in the first column of the data set. We would like to examine whether the deviations in $x, y$ or $\theta$ tend to change with time. We can, for this purpose, plot the $x$-dev, $y$-dev or theta-dev against board_n. A more concise presentation is to graph multiple boxplots, by board number. In Figure 5.5 we present these multiple boxplots of the $x$-dev against board \#. We see in Figure 5.5 an interesting picture. Boards $1-9$ yield similar boxplots, while those of boards 10-12 are significantly above those of the first group, and those of boards 13-26 constitute a third group. These groups seem to be connected with the three clusters seen in Figure 5.1. To verify it, we introduce a code variable to the data set, which assumes the value 1 if board $\# \leq 9$, the value 2 if $10 \leq$ board $\# \leq 12$ and the value


Figure 5.4 3D scatterplot (JMP)


Figure 5.5 Multiple boxplots of $x$ versus board number (MINITAB)

3 if board $\# \geq 13$. We then plot again $y$-dev against $x$-dev, denoting the points in the scatterplot by the code variable symbols $0,+, \times$.

In Figure 5.6 we see this coded scatterplot. It is clear now that the three cluster are formed by these three groups of boards. The differences between these groups might be due to some deficiency in the placement machine, which caused the apparent time- related drift in the errors. Other possible reasons could be the printed circuit board composition or different batches of raw material, such as the glue used for placing the components.


Figure 5.6 Scatterplot of $y$-dev vs. $x$-dev by code variables

### 5.2 Frequency distributions in several dimensions

In Chapter 2 we studied how to construct frequency distributions of single variables, categorical or continuous. In the present section we extend those concepts to several variables simultaneously. For the sake of simplification we restrict the discussion to the case of two variables. The methods of this section can be generalized to larger numbers of variables in a straightforward manner.

In order to enrich the examples, we introduce here two additional data sets. One is called ALMPIN.csv and the other one is called HADPAS.csv. The ALMPIN.csv set consists of 70 records on 6 variables measured on aluminum pins used in airplanes. The aluminum pins are inserted with air-guns in pre-drilled holes in order to combine critical airplane parts such as wings, engine supports and doors. Typical lot sizes consist of at least 1000 units providing a prime example of the discrete mass production operations mentioned in Section 1.1. The main role of the aluminum pins is to reliably secure the connection of two metal parts. The surface area where contact is established between the aluminum pins and the connected part determines the strength required to disconnect the part. A critical feature of the aluminum pin is that it fits perfectly the pre-drilled holes. Parallelism of the aluminum pin is therefore essential and the parts diameter is measured in three different locations producing three measurements of the parts width. Diameters 1,2 and 3 should be all equal. Any deviation indicates lack of parallelism and therefore potential reliability problems since the surface area
with actual contact is not uniform. The measurements were taken in a computerized numerically controlled (CNC) metal cutting operation. The six variables are Diameter 1, Diameter 2, Diameter 3, Cap Diameter, Lengthncp and Lengthwcp. All the measurements are in millimeters. The first three variables give the pin diameter at three specified locations. Cap Diameter is the diameter of the cap on top of the pin. The last two variables are the length of the pin, without and with the cap, respectively. Data set HADPAS.csv provides several resistance measurements (ohms) of five types of resistances (Res 3, Res 18, Res 14 , Res 7 and Res 20), which are located in six hybrid micro circuits (3 rows and 2 columns) simultaneously manufactured on ceramic substrates. There are altogether 192 records for 32 ceramic plates.

### 5.2.1 Bivariate joint frequency distributions

A joint frequency distribution is a function which provides the frequencies in the data set of elements (records) having values in specified intervals. More specifically, consider two variables $X$ and $Y$. We assume that both variables are continuous. We partition the $X$-axis to $k$ subintervals $\left(\xi_{i-1}, \xi_{i}\right), i=1, \cdots, k_{1}$. We then partition the $Y$-axis to $k_{2}$ subintervals $\left(\eta_{j-1}, \eta_{j}\right), j=1, \cdots, k_{2}$. We denote by $f_{i j}$ the number (count) of elements in the data set (sample) having $X$ values in $\left(\xi_{i-1}, \xi_{i}\right)$ and $Y$ values in $\left(\eta_{j-1}, \eta_{j}\right)$, simultaneously. $f_{i j}$ is called the joint frequency of the rectangle $\left(\xi_{i-1}, \xi_{i}\right) \times\left(\eta_{j-1}, \eta_{j}\right)$. If $N$ denotes the total number of elements in the data set, then obviously

$$
\begin{equation*}
\sum_{i} \sum_{j} f_{i j}=N \tag{5.1}
\end{equation*}
$$

The frequencies $f_{i j}$ can be represented in a table, called a table of the frequency distribution. The column totals provide the frequency distribution of the variable Lengthwcp. These row and column totals are called marginal frequencies. Generally, the marginal frequencies are

$$
\begin{equation*}
f_{i .}=\sum_{j=1}^{k_{2}} f_{i j}, \quad i=1, \cdots, k_{1} \tag{5.2}
\end{equation*}
$$

and

$$
\begin{equation*}
f_{i j}=\sum_{i=1}^{k_{1}} f_{i j}, \quad j=1, \cdots, k_{2} \tag{5.3}
\end{equation*}
$$

These are the sums of the frequencies in a given row or in a given column.
Example 5.3. In Table 5.1 we present the joint frequency distribution of Lengthncp and Lengthwcp of the data set ALMPIN.csv

Table 5.1 Joint frequency distribution

| Lengthncp $^{\text {Lenthwcp }}$ | $59.9-60.0$ | $60.0-60.1$ | $60.1-60.2$ | Row Total |
| :--- | :---: | :---: | :---: | :---: |
| $49.8-49.9$ | 16 | 17 | 0 | 33 |
| $49.9-50.0$ | 5 | 27 | 2 | 34 |
| $50.0-50.1$ | 0 | 0 | 3 | 3 |
| Column Total | 21 | 44 | 5 | 70 |

The row totals provide the frequency distribution of Lengthncp. We can visualize this table using a mosaic plot where the table entries are proportional to the size of the rectangles in the plot. Figures 5.7 presents a mosaic plot of the data in Table 5.1. Figure 5.8 is a MINITAB output of the cross-tabulation feature with the cell values also represented as a percent of rows, columns and total. Similar tabulation can be done of the frequency distributions of resistances, in data set HADPAS.csv. In Table 5.2 we provide the joint frequency distribution of Res 3 and Res 7 .


Figure 5.7 Mosaic plot of data in Table 5.1 (JMP)

## Minitab Project Report

Tabulated statistics: Lengthncp, Lengthwcp
Rows: Lengthncp Columns: Lengthwcp

$$
59.9-60.0 \quad 60.0-60.1 \quad 60.1-60.2 \quad \text { All }
$$

| 16 | 17 | 0 | 33 |
| ---: | ---: | ---: | ---: |
| 48.48 | 51.52 | 0.00 | 100.00 |
| 76.19 | 38.64 | 0.00 | 47.14 |
| 22.86 | 24.29 | 0.00 | 47.14 |

49.9-50.0

| 5 | 27 | 2 | 34 |
| ---: | ---: | ---: | ---: |
| 14.71 | 79.41 | 5.88 | 100.00 |
| 23.81 | 61.36 | 40.00 | 48.57 |
| 7.14 | 38.57 | 2.86 | 48.57 |

50.0-50.1

| 0 | 0 | 3 | 3 |
| ---: | ---: | ---: | ---: |
| 0.00 | 0.00 | 100.00 | 100.00 |
| 0.00 | 0.00 | 60.00 | 4.29 |
| 0.00 | 0.00 | 4.29 | 4.29 |

All

| 21 | 44 | 5 | 70 |
| ---: | ---: | ---: | ---: |
| 30.00 | 62.86 | 7.14 | 100.00 |
| 100.00 | 100.00 | 100.00 | 100.00 |
| 30.00 | 62.86 | 7.14 | 100.00 |

Cell Contents:
Count
\% of Row
$\%$ of Column
$\%$ of Total

Figure 5.8 Cross-tabulation of data in Table 5.1 (MINITAB)

Table 5.2 Joint frequency distribution of Res 3 and Res 7 (in ohms)

| Res 3 $\backslash^{\text {Res } 7}$ | $1300-1500$ | $1500-1700$ | $1700-1900$ | $1900-2100$ | $2100-2300$ | Row Totals |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $1500-1700$ | 1 | 13 | 1 | 0 | 0 | 15 |
| $1700-1900$ | 0 | 15 | 31 | 1 | 0 | 47 |
| $1900-2100$ | 0 | 1 | 44 | 40 | 2 | 87 |
| $2100-2300$ | 0 | 0 | 5 | 31 | 6 | 42 |
| $2300-2500$ | 0 | 0 | 0 | 0 | 1 | 1 |
| Column Total | 1 | 29 | 81 | 72 | 9 | 192 |

The bivariate frequency distribution provides us also information on the association, or dependence between the two variables. In Table 5.2 we see that resistance values of Res 3 tend to be similar to those of Res 7. For example, if the resistance value of Res 3 is in the interval (1500, 1700), 13 out of 15 resistance values of Res 7 are in the same interval. This association can be illustrated by plotting the Box and Whiskers plots of the variable Res 3 by the categories (intervals) of the variable Res 7. In order to obtain these plots, we partition first the 192 cases to five subgroups, according to the

Table 5.3 Means and standard deviations of Res 3

| Subgroup | Interval of Res 7 | Sample Size | Mean | Standard Deviation |
| :--- | :---: | :---: | :--- | :---: |
| 1 | $1300-1500$ | 1 | 1600.0 | - |
| 2 | $1500-1700$ | 29 | 1718.9 | 80.27 |
| 3 | $1700-1900$ | 77 | 1932.9 | 101.17 |
| 4 | $1900-2100$ | 76 | 2068.5 | 99.73 |
| 5 | $2100-2300$ | 9 | 2204.0 | 115.49 |



Figure 5.9 Boxplots of Res 3 by intervals of Res 7
resistance values of Res 7. The single case having Res 7 in the interval $(1300,1500)$ belongs to subgroup 1 . The 29 cases having Res 7 values in $(1500,1700)$ belong to subgroup 2, and so on. We can then perform, an analysis by subgroups. Such an analysis yields Table 5.3.

We see in Table 5.3 that the subgroup means grow steadily with the values of Res 7. The standard deviations do not change much. (There is no estimate of the standard deviation of subgroup 1.) A better picture of the dependence of Res 3 on the intervals of Res 7 is given by Figure 5.9, in which the boxplots of the Res 3 values are presented by subgroup.

### 5.2.2 Conditional distributions

Consider a population (or a sample) of elements. Each element assumes random values of two (or more) variables $X, Y, Z, \cdots$. The distribution of $X$, over elements whose $Y$ value is restricted to a given interval (or set) $A$, is called the conditional distribution of $X$, given $Y$ is in $A$. If the conditional distributions of $X$ given $Y$ are different from the marginal distribution of $X$, we say that the variables $X$ and $Y$ are statistically dependent. We will learn later how to test whether the differences between the conditional distributions and the marginal ones are significant, and not due just to randomness in small samples.

Example 5.4. If we divide the frequencies in Table 5.2 by their column sums we obtain the proportional frequency distributions of Res 3, given the intervals of Res 7. In Table 5.4 we compare these conditional frequency distributions, with the marginal frequency distribution of Res 3 . We see in Table 5.4 that the proportional frequencies of the conditional distributions of Res 3 depend strongly on the intervals of Res 7 to which they are restricted.

Table 5.4 Conditional and marginal frequency distributions of Res 3

| Res 3 $\backslash^{\text {Res } 7}$ | $1300-1500$ | $1500-1700$ | $1700-1900$ | $1900-2100$ | $2100-2300$ | Marginal Distrib. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $1500-1700$ | 100.0 | 44.8 | 1.2 | 0 | 0 | 7.8 |
| $1700-1900$ | 0 | 51.7 | 38.3 | 1.4 | 0 | 24.5 |
| $1900-2100$ | 0 | 3.4 | 54.3 | 55.6 | 22.2 | 45.3 |
| $2100-2300$ | 0 | 0 | 6.2 | 43.0 | 66.7 | 21.9 |
| $2300-2500$ | 0 | 0 | 0 | 0 | 11.1 | 0.5 |
| Column Sums | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

### 5.3 Correlation and regression analysis

In the previous sections we presented various graphical procedures for analyzing multivariate data. In particular, we showed the multivariate scatterplots, 3 -dimensional histograms, conditional boxplots, etc. In the present section we start with numerical analysis of multivariate data.

### 5.3.1 Covariances and correlations

We introduce now a statistic which summarizes the simultaneous variability of two variables. The statistic is called the sample covariance. It is a generalization of the sample variance statistics, $S_{x}^{2}$, of one variable, $X$. We will denote the sample covariance of two variables, $X$ and $Y$ by $S_{x y}$. The formula of $S_{x y}$ is

$$
\begin{equation*}
S_{x y}=\frac{1}{n-1} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)\left(Y_{i}-\bar{Y}\right), \tag{5.4}
\end{equation*}
$$

where $\bar{X}$ and $\bar{Y}$ are the sample means of $X$ and $Y$, respectively. Notice that $S_{x x}$ is the sample variance $S_{x}^{2}$ and $S_{y y}$ is $S_{y}^{2}$. The sample covariance can assume positive or negative values. If one of the variables, say, $X$, assumes a constant value $c$, for all $X_{i}(i=1, \cdots, n)$, then $S_{x y}=0$. This can be immediately verified, since $\bar{X}=c$ and $X_{i}-\bar{X}=0$ for all $i=1, \cdots, n$.

Table 5.5 Sample covariances of aluminum pins variables

| \} ^ { \gamma } $&{\text { Diameter 1 }} &{\text { Diameter 2 }} &{\text { Diameter 3 }} &{\text { Cap Diameter }} &{\text { Length nocp }} &{\text { Length wcp }} \\ {\hline \text { Diameter 1 }} &{0.0270} &{ } &{ } &{ } &{ } &{ } \\ {\text { Diameter 2 }} &{0.0285} &{0.0329} &{ } &{ } &{ } &{ } \\ {\text { Diameter 3 }} &{0.0255} &{0.0286} &{0.0276} &{ } &{ } &{ } \\ {\text { Cap Diameter }} &{0.0290} &{0.0314} &{0.0285} &{0.0358} &{0.1962} &{ } \\ {\text { Lengthnocp }} &{-0.0139} &{-0.0177} &{-0.0120} &{-0.0110} &{0.1503} &{0.2307} \\ {\text { Lengthwcp }} &{-0.0326} &{-0.0418} &{-0.0333} &{-0.0319} &{ } &{ } \\ {\hline}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

It can be proven that, for any variables $X$ and $Y$,

$$
\begin{equation*}
S_{x y}^{2} \leq S_{x}^{2} \cdot S_{y}^{2} \tag{5.5}
\end{equation*}
$$

This inequality is the celebrated Schwarz inequality. By dividing $S_{x y}$ by $S_{x} \cdot S_{y}$ we obtain a standardized index of dependence, which is called the sample correlation (Pearson's product-moment correlation), namely

$$
\begin{equation*}
R_{x y}=\frac{S_{x y}}{S_{x} \cdot S_{y}} \tag{5.6}
\end{equation*}
$$

From the Schwarz inequality, the sample correlation always assumes values between -1 and +1 . In Table 5.5 we present the sample covariances of the six variables measured on the aluminum pins. Since $S_{x y}=S_{y x}$ (Covariances and correlations are symmetric statistics), it is sufficient to present the values at the bottom half of Table 5.5 (on and below the diagonal).

Example 5.5. In Tables 5.5 and 5.6 we present the sample covariances and sample correlations in the data file ALMPIN.csv.

Table 5.6 Sample correlations of aluminum pins variables

| ${ }_{x}{ }^{Y}$ | Diameter 1 | Diameter 2 | Diameter 3 | Cap Diameter | Length nocp | Length wcp |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: |
| Diameter 1 | 1.000 |  |  |  |  |  |
| Diameter 2 | 0.958 | 1.000 |  |  |  |  |
| Diameter 3 | 0.935 | 0.949 | 1.000 |  |  |  |
| Cap Diameter | 0.933 | 0.914 | 0.908 | 1.000 | 1.000 |  |
| Lengthnocp | -0.191 | -0.220 | -0.163 | -0.132 | 0.707 | 1.000 |

We see in Table 5.6 that the sample correlations between Diameter 1, Diameter 2 and Diameter 3 and Cap Diameter are all greater than 0.9 . As we see in Figure 5.10 (the multivariate scatterplots) the points of these variables are scattered close to straight lines. On the other hand, no clear relationship is evident between the first four variables and the length of the pin (with or without the cap). The negative correlations, usually indicate that the points are scattered around a straight line having a negative slope. In the present case it seems that the magnitude of these negative correlations are due to the one outlier (pin \# 66). If we delete it from the data sets, the correlations are reduced in magnitude, as shown in the Table 5.7.

We see that the correlations between the four diameter variables and the lengthnocp are much closer to zero after excluding the outlier. Moreover, the correlation with the Cap Diameter changed its sign. This shows that the sample correlation, as defined above, is sensitive to the influence of extreme observations (outliers).


Figure 5.10 Multiple scatterplots of the aluminum pins measurements (MINITAB)

Table 5.7 Sample correlations of aluminum pins variables, after excluding outlying observation \#66

| $\backslash^{Y}$ | Diameter 1 | Diameter 2 | Diameter 3 | Cap Diameter | Length nocp |
| :--- | ---: | ---: | ---: | :---: | ---: |
| Diameter 2 | 0.925 |  |  |  |  |
| Diameter 3 | 0.922 | 0.936 |  |  |  |
| Cap Diameter | 0.876 | 0.848 | 0.876 |  |  |
| Lengthnocp | -0.056 | -0.103 | -0.054 | 0.022 |  |
| Lengthwcp | -0.313 | -0.407 | -0.328 | -0.227 | 0.689 |

An important question to ask is, how significant is the value of the correlation statistic? In other words, what is the effect on the correlation of the random components of the measurements? If $X_{i}=\xi_{i}+e_{i}, i=1, \cdots, n$, where $\xi_{i}$ are deterministic components and $e_{i}$ are random, and if $Y_{i}=\alpha+\beta \xi_{i}+f_{i}, i=1, \cdots, n$, where $\alpha$ and $\beta$ are constants and $f_{i}$ are random components, how large could be the correlation between $X$ and $Y$ if $\beta=0$ ?

Questions which deal with assessing the significance of the results will be discussed later.

### 5.3.2 Fitting simple regression lines to data

We have seen examples before in which the relationship between two variables $X$ and $Y$ is close to linear. This is the case when the $(x, y)$ points scatter along a straight line. Suppose that we are given $n$ pairs of observations $\left\{\left(x_{i}, y_{i}\right), i=1, \cdots, n\right\}$. If the $Y$ observations are related to those on $X$, according to the linear model

$$
\begin{equation*}
y_{i}=\alpha+\beta x_{i}+e_{i}, \quad i=1, \cdots, n \tag{5.7}
\end{equation*}
$$

where $\alpha$ and $\beta$ are constant coefficients, and $e_{i}$ are random components, with zero mean and constant variance, we say that $Y$ relates to $X$ according to a simple linear regression. The coefficients $\alpha$ and $\beta$, are called the regression coefficients. $\alpha$ is the intercept and $\beta$ is the slope coefficient. Generally, the coefficients $\alpha$ and $\beta$ are unknown. We fit to the data points a straight line, which is called the estimated regression line, or prediction line.

### 5.3.2.1 The least squares method

The most common method of fitting a regression line is the method of least squares.
Suppose that $\hat{y}=a+b x$ is the straight line fitted to the data. The principle of least squares requires one to determine estimates of $\alpha$ and $\beta, a$ and $b$, which minimize the sum of squares of residuals around the line, that is,

$$
\begin{equation*}
S S E=\sum_{i=1}^{n}\left(y_{i}-a-b x_{i}\right)^{2} \tag{5.8}
\end{equation*}
$$

If we require the regression line to pass through the point $(\bar{x}, \bar{y})$, where $\bar{x}, \bar{y}$ are the sample means of the $x$ 's and $y$ 's, then

$$
\bar{y}=a+b \bar{x}
$$

or the coefficient $a$ should be determined by the equation

$$
\begin{equation*}
a=\bar{y}-b \bar{x} \tag{5.9}
\end{equation*}
$$

Substituting this equation above we obtain that

$$
\begin{aligned}
S S E & =\sum_{i=1}^{n}\left(y_{i}-\bar{y}-b\left(x_{i}-\bar{x}\right)\right)^{2} \\
& =\sum_{i=1}^{n}\left(y_{i}-\bar{y}\right)^{2}-2 b \sum_{i=1}^{n}\left(x_{i}-\bar{x}\right)\left(y_{i}-\bar{y}\right)+b^{2} \sum_{i=1}^{n}\left(x_{i}-\bar{x}\right)^{2}
\end{aligned}
$$

Dividing the two sides of the equation by $(n-1)$ we obtain

$$
\frac{S S E}{n-1}=S_{y}^{2}-2 b S_{x y}+b^{2} S_{x}^{2}
$$

The coefficient $b$ should be determined to minimize this quantity. One can write

$$
\begin{aligned}
\frac{S S E}{n-1} & =S_{y}^{2}+S_{x}^{2}\left(b^{2}-2 b \frac{S_{x y}}{S_{x}^{2}}+\frac{S_{x y}^{2}}{S_{x}^{4}}\right)-\frac{S_{x y}^{2}}{S_{x}^{2}} \\
& =S_{y}^{2}\left(1-R_{x y}^{2}\right)+S_{x}^{2}\left(b-\frac{S_{x y}}{S_{x}^{2}}\right)^{2}
\end{aligned}
$$

It is now clear that the least squares estimate of $\beta$ is

$$
\begin{equation*}
b=\frac{S_{x y}}{S_{x}^{2}}=R_{x y} \frac{S_{y}}{S_{x}} \tag{5.10}
\end{equation*}
$$

The value of $\operatorname{SSE} /(n-1)$, corresponding to the least squares estimate is

$$
\begin{equation*}
S_{y \mid x}^{2}=S_{y}^{2}\left(1-R_{x y}^{2}\right) \tag{5.11}
\end{equation*}
$$

$S_{y \mid x}^{2}$ is the sample variance of the residuals around the least squares regression line. By definition, $S_{y \mid x}^{2} \geq 0$, and hence $R_{x y}^{2} \leq 1$, or $-1 \leq R_{x y} \leq 1 . R_{x y}= \pm 1$ only if $S_{y \mid x}^{2}=0$. This is the case when all the points $\left(x_{i}, y_{i}\right), i=1, \cdots, n$, lie on a straight line. If $R_{x y}=0$, then the slope of the regression line is $b=0$ and $S_{y \mid x}^{2}=S_{y}^{2}$.

Notice that

$$
\begin{equation*}
R_{x y}^{2}=\left(1-\frac{S_{y \mid x}^{2}}{S_{y}^{2}}\right) \tag{5.12}
\end{equation*}
$$

Thus, $R_{x y}^{2}$ is the proportion of variability in $Y$, which is explainable by the linear relationship $\hat{y}=a+b x$. For this reason, $R_{x y}^{2}$ is also called the coefficient of determination. The coefficient of correlation (squared) measures the extent of linear relationship in the data. The linear regression line, or prediction line, could be used to predict the values of $Y$ corresponding to $X$ values, when $R_{x y}^{2}$ is not too small. To interpret the coefficient of determination-particularly when dealing with multiple regression models (see Section 5.4), it is sometimes useful to consider an "adjusted" $R^{2}$. The adjustment accounts for the number of predictor or explanatory variables in the model and the sample size. In simple linear regression we define

$$
\begin{equation*}
R_{x y}^{2}(\text { adjusted })=1-\left[\left(1-R_{x y}^{2}\right) \frac{n-1}{n-2}\right] \tag{5.13}
\end{equation*}
$$

Example 5.6. Telecommunication satellites are powered while in orbit by solar cells. Tadicell, a solar cells producer that supplies several satellite manufacturers, was requested to provide data on the degradation of its solar cells over time. Tadicell engineers performed a simulated experiment in which solar cells were subjected to temperature and illumination changes similar to those in orbit and measured the short circuit current ISC (amperes) of solar cells at three different time periods, in order to determine their rate of degradation. In Table 5.8 we present the ISC values of $n=16$ solar cells, measured at three time epochs, one month apart. The data is given in file SOCELL.csv. In Figure 5.11 we see the scatter of the ISC values at $t_{1}$, and at $t_{2}$

Table 5.8 ISC Values of solar cells at three time epochs

| cell $\backslash$ time | $t_{1}$ | $t_{2}$ | $t_{3}$ |
| :--- | :---: | :---: | :---: |
| 1 | 4.18 | 4.42 | 4.55 |
| 2 | 3.48 | 3.70 | 3.86 |
| 3 | 4.08 | 4.39 | 4.45 |
| 4 | 4.03 | 4.19 | 4.28 |
| 5 | 3.77 | 4.15 | 4.22 |
| 6 | 4.01 | 4.12 | 4.16 |
| 7 | 4.49 | 4.56 | 4.52 |
| 8 | 3.70 | 3.89 | 3.99 |
| 9 | 5.11 | 5.37 | 5.44 |
| 10 | 3.51 | 3.81 | 3.76 |
| 11 | 3.92 | 4.23 | 4.14 |
| 12 | 3.33 | 3.62 | 3.66 |
| 13 | 4.06 | 4.36 | 4.43 |
| 14 | 4.22 | 4.47 | 4.45 |
| 15 | 3.91 | 4.17 | 4.14 |
| 16 | 3.49 | 3.90 | 3.81 |

We now make a regression analysis of ISC at time $t_{2}, Y$, versus ISC at time $t_{1}, X$. The computations can be easily performed by R.

```
> data(SOCELL)
> LmISC <- lm(t2 ~ 1 + t1,
    data=SOCELL)
> summary(LmISC)
```



Figure 5.11 Relationship of ISC values at $t_{1}$ and $t_{2}$ (MINITAB)

```
Call:
lm(formula = t2 ~ 1 + t1, data = SOCELL)
Residuals:
\begin{tabular}{rrrrr} 
Min & \(1 Q\) & Median & \(3 Q\) & Max \\
-0.145649 & -0.071240 & 0.008737 & 0.056562 & 0.123051
\end{tabular}
Coefficients:
            Estimate Std. Error t value Pr(>|t|)
(Intercept) 0.53578 0.20314 2.638 0.0195
t1 0.92870 0.05106 18.189 3.88e-11 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.08709 on 14 degrees of freedom
Multiple R-squared: 0.9594, Adjusted R-squared: 0.9565
F-statistic: 330.8 on 1 and 14 DF, p-value: 3.877e-11
```

And in MINITAB, as shown in the following exhibit.

$$
\text { MTB }>\text { regress } \mathrm{c} 2 \text { on } 1 \text { pred in c1 }
$$

The regression equation is

$$
\mathrm{C} 2=0.536+0.929 \mathrm{C} 1
$$

| Predictor | Coef | Stdev | t-ratio | P |
| :--- | ---: | ---: | ---: | :---: |
| Constant | 0.5358 | 0.2031 | 2.64 | 0.019 |
| C1 | 0.92870 | 0.05106 | 18.19 | 0.0000 |

$$
s=0.08709 \quad \text { R-sq }=95.9 \% \quad \text { R-sq }(a d j)=95.7 \%
$$

We see in the exhibit of the MINITAB analysis that the least squares regression (prediction) line is $\hat{y}=0.536+0.929 x$. We read also that the coefficient of determination is $R_{x y}^{2}=0.959$. This means that only $4 \%$ of the variability in the ISC values, at time period $t_{2}$, are not explained by the linear regression on the ISC values at time $t_{1}$. Observation \#9 is an "unusual observation." It has relatively a lot of influence on the regression line, as can be seen in Figure 5.11.
The MINITAB output provides also additional analysis. The Stdev corresponding to the least squares regression coefficients are the square-roots of the variances of these estimates, which are given by the formulae:

$$
\begin{equation*}
S_{a}^{2}=S_{e}^{2}\left[\frac{1}{n}+\frac{\bar{x}^{2}}{\sum_{i=1}^{n}\left(x_{i}-\bar{x}\right)^{2}}\right] \tag{5.14}
\end{equation*}
$$

and

$$
\begin{equation*}
S_{b}^{2}=S_{e}^{2} / \sum_{i=1}^{n}\left(x_{i}-\bar{x}\right)^{2}, \tag{5.15}
\end{equation*}
$$

where

$$
\begin{equation*}
S_{e}^{2}=\frac{\left(1-R_{x y}^{2}\right)}{n-2} \sum_{i=1}^{n}\left(y_{i}-\bar{y}\right)^{2} . \tag{5.16}
\end{equation*}
$$

We see here that $S_{e}^{2}=\frac{n-1}{n-2} S_{y \mid x}^{2}$. The reason for this modification is for testing purposes. The value of $S_{e}^{2}$ in the above analysis is 0.0076 . The standard deviation of $y$ is $S_{y}=0.4175$. The standard deviation of the residuals around the regression line is $S_{e}=0.08709$. This explains the high value of $R_{y \mid x}^{2}$.

In Table 5.9 we present the values of ISC at time $t_{2}, y$, and their predicted values, according to those at time $t_{1}, \hat{y}$. We present also a graph (Figure 5.12) of the residuals, $\hat{e}=y-\hat{y}$, versus the predicted values $\hat{y}$. If the simple linear regression explains the variability adequately, the residuals should be randomly distributed around zero, without any additional relationship to the regression $x$.

Table 5.9 Observed and predicted values of ISC at time $t_{2}$

| $i$ | $y_{i}$ | $\hat{y}_{i}$ | $\hat{e}_{i}$ |
| :--- | :---: | ---: | ---: |
| 1 | 4.42 | 4.419 | 0.0008 |
| 2 | 3.70 | 3.769 | -0.0689 |
| 3 | 4.39 | 4.326 | 0.0637 |
| 4 | 4.19 | 4.280 | -0.0899 |
| 5 | 4.15 | 4.038 | 0.1117 |
| 6 | 4.12 | 4.261 | -0.1413 |
| 7 | 4.56 | 4.707 | -0.1472 |
| 8 | 3.89 | 3.973 | -0.0833 |
| 9 | 5.37 | 5.283 | 0.0868 |
| 10 | 3.81 | 3.797 | 0.0132 |
| 11 | 4.23 | 4.178 | 0.0523 |
| 12 | 3.62 | 3.630 | -0.0096 |
| 13 | 4.36 | 4.308 | 0.0523 |
| 14 | 4.47 | 4.456 | 0.0136 |
| 15 | 4.17 | 4.168 | 0.0016 |
| 16 | 3.90 | 3.778 | 0.1218 |



Figure 5.12 Residual vs. predicted ISC values

In Figure 5.12 we plot the residuals $\hat{e}=y-\hat{y}$, versus the predicted values $\hat{y}$, of the ISC values for time $t_{2}$. It seems that the residuals are randomly dispersed around zero. Later we will learn how to test whether this dispersion is indeed random.

### 5.3.2.2 Regression and prediction intervals

Suppose that we wish to predict the possible outcomes of the $Y$ for some specific value of $X$, say, $x_{0}$. If the true regression coefficients $\alpha$ and $\beta$ are known, then the predicted value of $Y$ is $\alpha+\beta x_{0}$. However, when $\alpha$ and $\beta$ are unknown, we predict the outcome at $x_{0}$ to be $\hat{y}\left(x_{0}\right)=a+b x_{0}$. We know, however, that the actual value of $Y$ to be observed will not be exactly equal to $\hat{y}\left(x_{0}\right)$. We can determine a prediction interval around $\hat{y}\left(x_{0}\right)$ such that, the likelihood of obtaining a $Y$ value within this interval will be high. Generally, the prediction interval limits, given by the formula

$$
\begin{equation*}
\hat{y}\left(x_{0}\right) \pm 3 \cdot\left[1+\frac{1}{n}+\frac{\left(x_{0}-\bar{x}\right)^{2}}{\sum_{i}\left(x_{i}-\bar{x}\right)^{2}}\right]^{1 / 2} \tag{5.17}
\end{equation*}
$$

will yield good predictions. In Table 5.10 we present the prediction intervals for the ISC values at time $t_{2}$, for selected ISC values at time $t_{1}$. In Figure 5.13 we present the scatterplot, regression line and prediction limits for Res 3 versus Res 7, of the HADPAS.csv set.

### 5.4 Multiple regression

In the present section we generalize the regression to cases where the variability of a variable $Y$ of interest can be explained, to a large extent, by the linear relationship between $Y$ and $k$ predicting or explaining variables $X_{1}, \ldots, X_{k}$. The number of

Table 5.10 Prediction intervals for ISC values
at time $t_{2}$

| $x_{0}$ | $\hat{y}\left(x_{0}\right)$ | Lower Limit | Upper Limit |
| :--- | :---: | :---: | :---: |
| 4.0 | 4.251 | 3.987 | 4.514 |
| 4.4 | 4.622 | 4.350 | 4.893 |
| 4.8 | 4.993 | 4.701 | 5.285 |
| 5.2 | 5.364 | 5.042 | 5.687 |



Figure 5.13 Prediction intervals for Res 3 values, given the Res 7 values
explaining variables is $k \geq 2$. All the $k$ variables $X_{1}, \ldots, X_{k}$ are continuous ones. The regression analysis of $Y$ on several predictors is called multiple regression, and multiple regression analysis is an important statistical tool for exploring the relationship between the dependence of one variable $Y$ on a set of other variables. Applications of multiple regression analysis can be found in all areas of science and engineering. This method plays an important role in the statistical planning and control of industrial processes.

The statistical linear model for multiple regression is

$$
y_{i}=\beta_{0}+\sum_{j=1}^{k} \beta_{j} x_{i j}+e_{i}, \quad i=1, \cdots, n,
$$

where $\beta_{0}, \beta_{1}, \cdots, \beta_{k}$ are the linear regression coefficients, and $e_{i}$ are random components. The commonly used method of estimating the regression coefficients, and testing their significance, is called multiple regression analysis. The method is based on the principle of least squares, according to which the regression coefficients are estimated by choosing $b_{0}, b_{1}, \cdots, b_{k}$ to minimize the sum of residuals

$$
S S E=\sum_{i=1}^{n}\left(y_{i}-\left(b_{0}+b_{1} x_{i}+\cdots+b_{k} x_{i k}\right)\right)^{2}
$$

The first subsections of the present chapter are devoted to the methods of regression analysis, when both the regressant $Y$ and the regressors $x_{1}, \ldots, x_{k}$ are quantitative variables. In Section 5.4 .7 we present quantal response regression, in which the regressant is qualitative (binary) variable and the regressors $x_{1}, \ldots, x_{k}$ are quantitative. In particular we present the logistic model and the logistic regression. In Sections 5.5.8-5.5.9 we discuss the analysis of variance, for the comparison of sample means, when the regressant is quantitative but the regressors are categorical variables.

### 5.4.1 Regression on two variables

The multiple regression linear model, in the case of two predictors, assumes the form

$$
\begin{equation*}
y_{i}=\beta_{0}+\beta_{1} x_{1 i}+\beta_{2} x_{2 i}+e_{i}, \quad i=1, \cdots, n \tag{5.18}
\end{equation*}
$$

$e_{1}, \ldots, e_{n}$ are independent r.v.'s, with $E\left\{e_{i}\right\}=0$ and $V\left\{e_{i}\right\}=\sigma^{2}, i=1, \ldots, n$. The principle of least-squares calls for the minimization of SSE. One can differentiate SSE with respect to the unknown parameters. This yields the least squares estimators, $b_{0}, b_{1}$ and $b_{2}$ of the regression coefficients, $\beta_{0}, \beta_{1}, \beta_{2}$. The formula for these estimators is:

$$
\begin{equation*}
b_{0}=\bar{Y}-b_{1} \bar{X}_{1}-b_{2} \bar{X}_{2} \tag{5.19}
\end{equation*}
$$

and $b_{1}$ and $b_{2}$ are obtained by solving the set of linear equations

$$
\left.\begin{array}{l}
S_{x_{1}}^{2} b_{1}+S_{x_{1} x_{2}} b_{2}=S_{x_{1} y}  \tag{5.20}\\
S_{x_{1} x_{2}} b_{1}+S_{x_{2}}^{2} b_{2}=S_{x_{2} y}
\end{array}\right\}
$$

As before, $S_{x_{1}}^{2}, S_{x_{1} x_{2}}, S_{x_{2}}^{2}, S_{x_{1} y}$ and $S_{x_{2} y}$ denote the sample variances and covariances of $x_{1}, x_{2}$ and $y$.
By simple substitution we obtain, for $b_{1}$ and $b_{2}$ the explicit formulae:

$$
\begin{equation*}
b_{1}=\frac{S_{x_{2}}^{2} S_{x_{1} y}-S_{x_{1} x_{2}} S_{x_{2} y}}{S_{x_{1}}^{2} S_{x_{2}}^{2}-S_{x_{1} x_{2}}^{2}} \tag{5.21}
\end{equation*}
$$

and

$$
\begin{equation*}
b_{2}=\frac{S_{x_{1}}^{2} S_{x_{2} y}-S_{x_{1} x_{2}} S_{x_{1} y}}{S_{x_{1}}^{2} S_{x_{2}}^{2}-S_{x_{1} x_{2}}^{2}} \tag{5.22}
\end{equation*}
$$

The values $\hat{y}_{i}=b_{0}+b_{1} x_{1 i}+b_{2} x_{2 i}(i=1, \cdots, n)$ are called the predicted values of the regression, and the residuals around the regression plane are

$$
\begin{aligned}
\hat{e}_{i} & =y_{i}-\hat{y}_{i} \\
& =y_{i}-\left(b_{0}+b_{1} x_{1 i}+b_{2} x_{2 i}\right), \quad i=1, \cdots, n
\end{aligned}
$$

The mean-square of the residuals around the regression plane is

$$
\begin{equation*}
S_{y \mid\left(x_{1}, x_{2}\right)}^{2}=S_{y}^{2}\left(1-R_{y \mid\left(x_{1}, x_{2}\right)}^{2}\right) \tag{5.23}
\end{equation*}
$$

where

$$
\begin{equation*}
R_{y \mid\left(x_{1}, x_{2}\right)}^{2}=\frac{1}{S_{y}^{2}}\left(b_{1} S_{x_{1} y}+b_{2} S_{x_{2} y}\right) \tag{5.24}
\end{equation*}
$$

is the multiple squared-correlation (multiple- $R^{2}$ ), and $S_{y}^{2}$ is the sample variance of $y$. The interpretation of the multiple- $R^{2}$ is as before, that is, the proportion of the variability of $y$ which is explainable by the predictors (regressors) $x_{1}$ and $x_{2}$.

Example 5.7. We illustrate the fitting of a multiple regression on the following data, labelled GASOL.csv. The data set consists of 32 measurements of distillation properties of crude oils (see Daniel and Wood, 1971, pp. 165). There are five variables, $x_{1}, \cdots, x_{4}$ and $y$. These are

$$
x_{1}: \text { crude oil gravity, }{ }^{\circ} \mathrm{API} ;
$$

$x_{2}$ : crude oil vapour pressure, psi;
$x_{3}$ : crude oil ASTM $10 \%$ point, ${ }^{\circ} \mathrm{F}$;
$x_{4}$ : gasoline ASTM endpoint, ${ }^{\circ} \mathrm{F}$;
$y:$ yield of gasoline (in percentage of crude oil).
The measurements of crude oil, and gasoline volatility indicate the temperatures at which a given amount of liquid has been evaporized.

The sample correlations between these five variables are

|  | $x_{2}$ | $x_{3}$ | $x_{4}$ | $y$ |
| :---: | :---: | :---: | :---: | ---: |
| $x_{1}$ | 0.621 | -0.700 | -0.322 | 0.246 |
| $x_{2}$ |  | -0.906 | -0.298 | 0.384 |
| $x_{3}$ |  |  | 0.412 | -0.315 |
| $x_{4}$ |  |  |  | 0.712 |

We see that the yield $y$ is highly correlated with $x_{4}$ and with $x_{2}$ (or $x_{3}$ ).
The following is an R output of the regression of $y$ on $x_{3}$ and $x_{4}$ :

```
> data(GASOL)
> LmYield <- lm(yield ~ 1 + astm + endPt,
            data=GASOL)
> summary(LmYield)
Call:
lm(formula = yield ~ 1 + astm + endPt, data = GASOL)
Residuals:
\begin{tabular}{rrrrr} 
Min & \(1 Q\) & Median & \(3 Q\) & Max \\
-3.9593 & -1.9063 & -0.3711 & 1.6242 & 4.3802
\end{tabular}
Coefficients:
            Estimate std. Error t value Pr(>|t|)
(Intercept) 18.467633 3.009009 6.137 1.09e-06 ***
astm -0.209329 0.012737 -16.435 3.11e-16 ***
endPt 0.155813 0.006855 22.731 < 2e-16 ***
Signif. codes: 0 '***'0.001 '**'0.01 '*'0.05 '.'0.1 ' '1
Residual standard error: 2.426 on 29 degrees of freedom
Multiple R-squared: 0.9521, Adjusted R-squared: 0.9488
F-statistic: 288.4 on 2 and 29 DF, p-value: < 2.2e-16
```

The following is a MINITAB output of the regression of $y$ on $x_{3}$ and $x_{4}$ :

| Predictor | Coef | Stdev | $t$-ratio |
| :---: | :---: | :---: | :---: |
| Constant | 18.468 | 3.009 | 6.14 |
| ASTM | -0.20933 | 0.01274 | -16.43 |
| End_pt | 0.155813 | 0.006855 | 22.73 |
| $\mathrm{s}=2.426$ | $\mathrm{R}-\mathrm{sq}=95$. |  |  |

We compute now these estimates of the regression coefficients using the above formulae. The variances and covariances of $x_{3}, x_{4}$ and $y$ are (as derived from MINITAB)

|  | ASTM | End_pt | Yield |
| :--- | :---: | ---: | :---: |
| ASTM | 1409.355 |  |  |
| End_pt | 1079.565 | 4865.894 |  |
| Yield | -126.808 | 532.188 | 114.970 |

The means of these variables are $\bar{X}_{3}=241.500, \bar{X}_{4}=332.094, \bar{Y}=19.6594$. Thus, the least-squares estimators of $b_{1}$ and $b_{2}$ are obtained by solving the equations

$$
\begin{aligned}
& 1409.355 b_{1}+1079.565 b_{2}=-126.808 \\
& 1079.565 b_{1}+4865.894 b_{2}=532.188
\end{aligned}
$$

The solution is

$$
b_{1}=-0.20933
$$

and

$$
b_{2}=0.15581
$$

Finally, the estimate of $\beta_{0}$ is

$$
\begin{aligned}
b_{0} & =19.6594+0.20933 \times 241.5-0.15581 \times 332.094 \\
& =18.469 .
\end{aligned}
$$

These are the same results as in the MINITAB output. Moreover, the multiple $R^{2}$ is

$$
\begin{aligned}
R_{y \mid\left(x_{3}, x_{4}\right)}^{2} & =\frac{1}{114.970}[0.20932 \times 126.808+0.15581 \times 532.88] \\
& =0.9530
\end{aligned}
$$

In addition,

$$
\begin{aligned}
S_{y \mid\left(x_{1}, x_{2}\right)}^{2} & =S_{y}^{2}\left(1-R_{y \mid\left(x_{1}, x_{2}\right)}^{2}\right) \\
& =114.97(1-.9530) \\
& =5.4036
\end{aligned}
$$



Figure 5.14 Scatterplot of ê vs. $\hat{Y}$

In Figure 5.14 we present a scatterplot of the residuals $\hat{e}_{i}(i=1, \cdots, n)$ against the predicted values $\hat{y}_{i}(i=1, \cdots, n)$. This scatterplot does not reveal any pattern different than random. It can be concluded that the regression of $y$ on $x_{3}$ and $x_{4}$ accounts for all the systematic variability in the yield, $y$. Indeed, $R^{2}=.952$, and no more than $4.8 \%$ of the variability in $y$ is unaccounted by the regression.

The following are formulae for the variances of the least squares coefficients. First we convert $S_{y \mid\left(x_{1}, x_{2}\right)}^{2}$ to $S_{e}^{2}$, that is,

$$
\begin{equation*}
S_{e}^{2}=\frac{n-1}{n-3} S_{y \mid x}^{2} . \tag{5.25}
\end{equation*}
$$

$S_{e}^{2}$ is an unbiased estimator of $\sigma^{2}$. The variance formulae are:

$$
\begin{align*}
& S_{b_{0}}^{2}=\frac{S_{e}^{2}}{n}+\bar{x}_{1}^{2} S_{b_{1}}^{2}+\bar{x}_{2}^{2} S_{b_{2}}^{2}+2 \bar{x}_{1} \bar{x}_{2} S_{b_{1} b_{2}}, \\
& S_{b_{1}}^{2}=\frac{S_{e}^{2}}{n-1} \cdot \frac{S_{x_{2}}^{2}}{D}  \tag{5.26}\\
& S_{b_{2}}^{2}=\frac{S_{e}^{2}}{n-1} \cdot \frac{S_{x_{1}}^{2}}{D}, \\
& S_{b_{1} b_{2}}=-\frac{S_{e}^{2}}{n-1} \cdot \frac{S_{x_{1} x_{2}}}{D},
\end{align*}
$$

where

$$
D=S_{x_{1}}^{2} S_{x_{2}}^{2}-\left(S_{x_{1} x_{2}}\right)^{2} .
$$

Example 5.8. Using the numerical Example 5.8 on the GASOL.csv data, we find that

$$
\begin{aligned}
S_{e}^{2} & =5.8869 \\
D & =5,692,311.4 \\
S_{b_{1}}^{2} & =0.0001624, \\
S_{b_{2}}^{2} & =0.0000470, \\
S_{b_{1}, b_{2}} & =-0.0000332,
\end{aligned}
$$

and

$$
S_{b_{0}}^{2}=9.056295
$$

The squared roots of these variance estimates are the 'Stdev' values printed in the MINITAB output, and $s=S_{e}$.

### 5.5 Partial regression and correlation

In performing the multiple least squares regression one can study the effect of the predictors on the response in stages. This more pedestrian approach does not simultaneously provide all regression coefficients but studies the effect of predictors in more detail.

In Stage I we perform a simple linear regression of the yield $y$ on one of the predictors, $x_{1}$ say. Let $a_{0}^{(1)}$ and $a_{1}^{(1)}$ be the intercept and slope coefficients of this simple linear regression. Let $\hat{\mathbf{e}}^{(1)}$ be the vector of residuals

$$
\begin{equation*}
\hat{e}_{i}^{(1)}=y_{i}-\left(a_{0}^{(1)}+a_{1}^{(1)} x_{1 i}\right), \quad i=1, \cdots, n . \tag{5.27}
\end{equation*}
$$

In Stage II we perform a simple linear regression of the second predictor, $x_{2}$, on the first predictor $x_{1}$. Let $c_{0}^{(2)}$ and $c_{1}^{(2)}$ be the intercept and slope coefficients of this regression. Let $\hat{\mathbf{e}}^{(2)}$ be the vector of residuals,

$$
\begin{equation*}
\hat{e}_{i}^{(2)}=x_{2 i}-\left(c_{0}^{(2)}+c_{1}^{(2)} x_{1 i}\right), \quad i=1, \cdots, n \tag{5.28}
\end{equation*}
$$

In Stage III we perform a simple linear regression of $\hat{\mathbf{e}}^{(1)}$ on $\hat{\mathbf{e}}^{(2)}$. It can be shown that this linear regression must pass through the origin, that is, it has a zero intercept. Let $d^{(3)}$ be the slope coefficient.

The simple linear regression of $\hat{\mathbf{e}}^{(1)}$ on $\hat{\mathbf{e}}^{(2)}$ is called the partial regression. The correlation between $\hat{\mathbf{e}}^{(1)}$ and $\hat{\mathbf{e}}^{(2)}$ is called the partial correlation of $y$ and $x_{2}$, given $x_{1}$, and is denoted by $r_{y x_{2} \cdot x_{1}}$.

From the regression coefficients obtained in the three stages one can determine the multiple regression coefficients of $y$ on $x_{1}$ and $x_{2}$, according to the formulae:

$$
\begin{align*}
& b_{0}=a_{0}^{(1)}-d^{(3)} c_{0}^{(2)} \\
& b_{1}=a_{1}^{(1)}-d^{(3)} c_{1}^{(2)}  \tag{5.29}\\
& b_{2}=d^{(3)}
\end{align*}
$$

Example 5.9. For the GASOL data, let us determine the multiple regression of the yield ( $y$ ) on the ASTM ( $x_{3}$ ) and the End_pt $\left(x_{4}\right)$ in stages.

In Stage I, the simple linear regression of $y$ on ASTM is

$$
\hat{y}=41.4-0.08998 \cdot x_{3}
$$

The residuals of this regression are $\hat{\mathbf{e}}^{(1)}$. Also $R_{y x_{3}}^{2}=0.099$. In Stage II, the simple linear regression of $x_{4}$ on $x_{3}$ is

$$
\hat{x}_{4}=147+0.766 \cdot x_{3} .
$$



Figure 5.15 Scatterplot of $\hat{\mathrm{e}}_{1}$ vs. $\hat{\mathrm{e}}_{2}$ (MINITAB)

The residuals of this regression are $\hat{\mathbf{e}}^{(2)}$. In Figure 5.15 we see the scatterplot of $\hat{\mathbf{e}}^{(1)}$ versus $\hat{\mathbf{e}}^{(2)}$. The partial correlation is $r_{y x_{4}, x_{3}}=0.973$. This high partial correlation means that, after adjusting the variability of $y$ for the variability of $x_{3}$, and the variability of $x_{4}$ for that of $x_{3}$, the adjusted $x_{4}$ values, namely $\hat{e}_{i}^{(2)}(i=1, \cdots, n)$, are still good predictors for the adjusted $y$ values, namely $\hat{e}_{i}^{(1)}(i=1, \cdots, n)$. The regression of $\hat{\mathbf{e}}^{(1)}$ on $\hat{\mathbf{e}}^{(2)}$, determined in Stage III, is

$$
\hat{e}^{(1)}=0.156 \cdot \hat{e}^{(2)} .
$$

We have found the following estimates:

$$
\begin{array}{ll}
a_{0}^{(1)}=41.4, & a_{1}^{(1)}=-0.08998 \\
c^{(2)}=147.0, & c_{1}^{(2)}=0.766 \\
d^{(3)}=0.156 . &
\end{array}
$$

From the above formulae we get

$$
\begin{aligned}
& b_{0}=41.4-0.156 \times 147.0=18.468, \\
& b_{1}=-0.0900-0.156 \times 0.766=-0.2095 \\
& b_{2}=0.156 .
\end{aligned}
$$

These values coincide with the previously determined coefficients. Finally, the relationship between the multiple and the partial correlations is

$$
\begin{equation*}
R_{y \mid\left(x_{1}, x_{2}\right)}^{2}=1-\left(1-R_{y x_{1}}^{2}\right)\left(1-r_{y x_{2} \cdot x_{1}}^{2}\right) . \tag{5.30}
\end{equation*}
$$

In the present example

$$
R_{y \mid\left(x_{3}, x_{4}\right)}^{2}=1-(1-0.099)(1-.94673)=0.9520 .
$$

In R:

```
> summary(LmYield <-
    update(object=LmYield,
                                formula.=. ~ 1 + astm))
Call:
lm(formula = yield ~ astm, data = GASOL)
Residuals:
\begin{tabular}{rrrrr} 
Min & \(1 Q\) & Median & \(3 Q\) & Max \\
-14.6939 & -9.5838 & -0.2001 & 7.6575 & 21.4069
\end{tabular}
Coefficients:
            Estimate Std. Error t value Pr(>|t|)
(Intercept) 41.38857 12.09117 3.423 0.00181 **
astm -0.08998 0.04949 -1.818 0.07906 .
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.'0.1 ' '1
Residual standard error: 10.34 on 30 degrees of freedom
Multiple R-squared: 0.09924, Adjusted R-squared: 0.06921
F-statistic: 3.305 on 1 and 30 DF, p-value: 0.07906
< summary(LmYield2 <-
    lm(endPt ~ 1 + astm,
        data=GASOL))
Call:
lm(formula = endPt ~ 1 + astm, data = GASOL)
Residuals:
\begin{tabular}{rrrrr} 
Min & \(1 Q\) & Median & \(3 Q\) & Max \\
-116.627 & -46.215 & -1.894 & 50.120 & 114.355
\end{tabular}
Coefficients:
            Estimate Std. Error t value Pr (<|t|)
\begin{tabular}{lrrrr} 
(Intercept) & 147.1050 & 75.5101 & 1.948 & 0.0608 \\
astm & 0.7660 & 0.3091 & 2.478 & 0.0190
\end{tabular} *
-
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.'0.1 ' ' 1
Residual standard error: 64.6 on 30 degrees of freedom
Multiple R-squared: 0.1699, Adjusted R-squared: 0.1423
F-statistic: 6.142 on 1 and 30 DF, p-value: 0.01905
```


### 5.6 Multiple linear regression

In the general case, we have $k$ predictors $(k \geq 1)$. Let $(X)$ denote an array of $n$ rows and $(k+1)$ columns, in which the first column consists of the value 1 in all entries, and the second to $(k+1)$ st columns consist of the values of the predictors $\mathbf{x}_{1}, \cdots, \mathbf{x}_{k} .(X)$ is called the predictors matrix. Let $\mathbf{Y}$ be an array of $n$ rows and 1 column, consisting of the values of the regressant. The linear regression model can be written in matrix notation as

$$
\begin{equation*}
\mathbf{Y}=(X) \boldsymbol{\beta}+\mathbf{e} \tag{5.31}
\end{equation*}
$$

where $\boldsymbol{\beta}^{\prime}=\left(\beta_{0}, \beta_{1}, \cdots, \beta_{k}\right)$ is the vector of regression coefficients, and $\mathbf{e}$ is a vector of random residuals.

The sum of squares of residuals, can be written as

$$
\begin{equation*}
S S E=(\mathbf{Y}-(X) \boldsymbol{\beta})^{\prime}(\mathbf{Y}-(X) \boldsymbol{\beta}) \tag{5.32}
\end{equation*}
$$

( $)^{\prime}$ denotes the transpose of the vector of residuals. Differentiating SSE partially with respect to the components of $\boldsymbol{\beta}$, and equating the partial derivatives to zero, we obtain a set of linear equations in the LSE $\mathbf{b}$, namely

$$
\begin{equation*}
(X)^{\prime}(X) \mathbf{b}=(X)^{\prime} Y . \tag{5.33}
\end{equation*}
$$

$(X)^{\prime}$ is the transpose of the matrix $(X)$. These linear equations are called the normal equations.
If we define the matrix

$$
\begin{equation*}
B=\left[(X)^{\prime}(X)\right]^{-1}(X)^{\prime}, \tag{5.34}
\end{equation*}
$$

where [ $]^{-1}$ is the inverse of [ ], then the general formula of the least-squares regression coefficients vector $\mathbf{b}^{\prime}=$ $\left(b_{0}, \cdots, b_{k}\right)$, is given in matrix notation as

$$
\begin{equation*}
\mathbf{b}=(B) \mathbf{Y} \tag{5.35}
\end{equation*}
$$

The vector of predicted $y$ values, or FITS, is given by $\hat{\mathbf{y}}=(H) \mathbf{y}$, where $(H)=(X)(B)$. The vector of residuals $\hat{\mathbf{e}}=\mathbf{y}-\hat{\mathbf{y}}$ is given by

$$
\begin{equation*}
\hat{\mathbf{e}}=(I-H) \mathbf{y}, \tag{5.36}
\end{equation*}
$$

where $(I)$ is the $n \times n$ identity matrix. The variance of $\hat{\mathbf{e}}$, around the regression surface, is

$$
\begin{aligned}
S_{e}^{2} & =\frac{1}{n-k-1} \sum_{i=1}^{n} \hat{e}_{i}^{2} \\
& =\frac{1}{n-k-1} \mathbf{Y}^{\prime}(I-H) \mathbf{Y} .
\end{aligned}
$$

The sum of squares of $\hat{e}_{i}(i=1, \cdots, n)$ is divided by $(n-k-1)$ to attain an unbiased estimator of $\sigma^{2}$. The multiple- $R^{2}$ is given by

$$
\begin{equation*}
R_{y \mid(x)}^{2}=\frac{1}{(n-1) S_{y}^{2}}\left(\mathbf{b}^{\prime}(X)^{\prime} \mathbf{Y}-n \bar{y}^{2}\right) \tag{5.37}
\end{equation*}
$$

where $x_{i 0}=1$ for all $i=1, \cdots, n$, and $S_{y}^{2}$ is the sample variance of $y$. Finally, an estimate of the variance-covariance matrix of the regression coefficients $b_{0}, \cdots, b_{k}$ is

$$
\begin{equation*}
\left(S_{b}\right)=S_{e}^{2}\left[(X)^{\prime}(X)\right]^{-1} \tag{5.38}
\end{equation*}
$$

Example 5.10. We use again the ALMPIN data set, and regress the Cap Diameter $(y)$ on Diameter $1\left(x_{1}\right)$, Diameter $2\left(x_{2}\right)$ and Diameter $3\left(x_{3}\right)$. The 'stdev' of the regression coefficients are the squared-roots of the diagonal elements of the ( $S_{b}$ ) matrix. To see this we present first the inverse of the $(X)^{\prime}(X)$ matrix, which is given by the following symmetric matrix

$$
\left[(X)^{\prime}(X)\right]^{-1}=\left[\begin{array}{cccc}
5907.11 & -658.57 & 557.99 & -490.80 \\
\cdot & 695.56 & -448.14 & -181.94 \\
\cdot & \cdot & 739.76 & -347.37 \\
\cdot & \cdot & \cdot & 578.75
\end{array}\right]
$$

The value of $S_{e}^{2}$ is the square of the printed $s$ value, i.e., $S_{e}^{2}=0.0000457$. Thus, the variances of the regression coefficients are:

$$
\begin{aligned}
& S_{b_{0}}^{2}=0.0000457 \times 5907.11=0.2700206 \\
& S_{b_{1}}^{2}=0.0000457 \times 695.56=0.0317871
\end{aligned}
$$

$$
\begin{aligned}
& S_{b_{2}}^{2}=0.0000457 \times 739.76=0.033807 \\
& S_{b_{3}}^{2}=0.0000457 \times 578.75=0.0264489
\end{aligned}
$$

Thus, $S_{b_{i}}(i=0, \cdots 3)$ are the 'Stdev' in the printout. The $t$-ratios are given by

$$
t_{i}=\frac{b_{i}}{S_{b_{i}}}, \quad i=0, \cdots, 3
$$

The $t$-ratios should be large to be considered significant. The significance criterion is given by the $P$-value. A large value of $P$ indicates that the regression coefficient is not significantly different from zero. In the above table, we see that $b_{2}$ is not significant. Notice that Diameter 2 by itself, as the sole predictor of Cap Diameter, is very significant. This can be verified by running a simple regression of $y$ on $x_{2}$. However, in the presence of $x_{1}$ and $x_{3}, x_{2}$ loses its significance. This analysis can be done in R as shown below.

```
Call:
lm(formula = capDiam ~ 1 + diam1 + diam2 + diam3, data = ALMPIN)
Residuals:
\begin{tabular}{rrrrr} 
Min & \(1 Q\) & Median & \(3 Q\) & Max \\
-0.013216 & -0.004185 & -0.002089 & 0.007543 & 0.015466
\end{tabular}
Coefficients:
            Estimate Std. Error t value Pr(>|t|)
(Intercept) 4.04111 0.51961 7.777 6.63e-11 ***
diam1 0.75549 0.17830 4.237 7.18e-05 ***
\begin{tabular}{lllll} 
diam2 & 0.01727 & 0.18388 & 0.094 & 0.9255 \\
diam3 & 0.32269 & 0.16265 & 1.984 & 0.0514.
\end{tabular}
-
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.006761 on 66 degrees of freedom
Multiple R-squared: 0.879, Adjusted R-squared: 0.8735
F-statistic: 159.9 on 3 and 66 DF, p-value: < 2.2e-16
    Df Sum Sq Mean Sq F value Pr(>F)
diam1 1 0.021657 0.021657 473.823 <2e-16 ***
diam2 1 0.000084 0.000084 1.832 0.1805
diam3 1 0.000180 0.000180 3.936 0.0514 .
Residuals 66 0.003017 0.000046
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

If we perform this analysis with MINITAB we get the following output.

## MINITAB Output of the Multiple Regression

The regression equation is
CapDiam $=4.04+$ 0.755 Diam $1+0.017$ Diam $2+0.323$ Diam3

| Predictor | Coef | Stdev | $t$-ratio | $P$ |
| :--- | ---: | ---: | ---: | ---: |
| Constant | 4.0411 | 0.5196 | 7.78 | 0.000 |
| Diam1 | 0.7555 | 0.1783 | 4.24 | 0.000 |
| Diam2 | 0.0172 | 0.1839 | 0.09 | 0.926 |
| Diam3 | 0.3227 | 0.1626 | 1.98 | 0.051 |
|  |  |  |  |  |
| $\mathrm{~s}=0.006761$ | R-sq $=87.9 \%$ | $\mathrm{R}-\mathrm{sq}(\mathrm{adj})=87.4 \%$ |  |  |

## Analysis of Variance

| SOURCE | DF | SS | MS | F | $P$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Regression | 3 | 0.0219204 | 0.0073068 | 159.86 | 0.000 |
| Error | 66 | 0.0030167 | 0.0000457 |  |  |
| Total | 69 | 0.0249371 |  |  |  |
|  |  |  |  |  |  |

The 'Analysis of Variance' table provides a global summary of the contribution of the various factors to the variability of $y$. The total sum of squares of $y$, around its mean is

$$
\operatorname{SST}=(n-1) S_{y}^{2}=\sum_{i=1}^{n}\left(y_{i}-\bar{y}\right)^{2}=.0249371 .
$$

This value of SST is partitioned into the sum of the variability explainable by the regression (SSR) and that due to the residuals around the regression (Error, SSE). These are given by

$$
\begin{aligned}
\mathrm{SSE} & =(n-k-1) S_{e}^{2} \\
\mathrm{SSR} & =\mathrm{SST}-\mathrm{SSE} \\
& =\mathbf{b}^{\prime}(X)^{\prime} \mathbf{y}-n \overline{\mathbf{Y}}_{n}^{2} \\
& =\sum_{j=0}^{k} b_{j} \cdot \sum_{i=1}^{n} X_{i j} y_{i}-\left(\sum_{i=1}^{n} y(i)\right)^{2} / n .
\end{aligned}
$$

We present in Figure 5.16 the scatterplot of the residuals, $\hat{e}_{i}$, versus the predicted values (FITS), $\hat{y}_{i}$. We see in this figure one point, corresponding to element \# 66 in the data set, whose $x$-values have strong influence on the regression.

The multiple regression can be used to test whether two or more simple linear regressions are parallel (same slopes) or have the same intercepts. We will show this by comparing two simple linear regressions.

Let $\left(x_{i}^{(1)}, Y_{i}^{(1)}\right), i=1, \ldots, n$, be data set of one simple linear regression of $Y$ on $x$, and let $\left(x_{j}^{(2)}, Y_{j}^{(2)}\right), j=1, \ldots, n_{2}$ be that of the second regression. By combining the data on the regression $x$ from the two sets, we get the $\mathbf{x}$ vector

$$
\mathbf{x}=\left(x_{1}^{(1)}, \ldots, x_{n_{1}}^{(1)}, x_{1}^{(2)}, \ldots, x_{n_{2}}^{(2)}\right)^{\prime} .
$$

In a similar fashion we combine the $Y$ values and set

$$
\mathbf{Y}=\left(Y_{1}^{(1)}, \ldots, Y_{n_{1}}^{(1)}, Y_{1}^{(2)}, \ldots, Y_{n_{2}}^{(2)}\right)^{\prime} .
$$

Introduce a dummy variable $z$. The vector $\mathbf{z}$ has $n_{1}$ zeros at the beginning followed by $n_{2}$ ones. Consider now the multiple regression

$$
\begin{equation*}
\mathbf{Y}=b_{0} 1+b_{1} \mathbf{x}+b_{2} \mathbf{z}+b_{3} \mathbf{w}+\mathbf{e}, \tag{5.39}
\end{equation*}
$$

where 1 is a vector of $\left(n_{1}+n_{2}\right)$ ones, and $\mathbf{w}$ is a vector of length $\left(n_{1}+n_{2}\right)$ whose $i$-th component is the product of the corresponding components of $\mathbf{x}$ and $\mathbf{z}$, i.e., $w_{i}=x_{i} z_{i}\left(i=1, \ldots, n_{1}+n_{2}\right)$. Perform the regression analysis of $\mathbf{Y}$ on $(\mathbf{x}, \mathbf{z}, \mathbf{w})$. If $b_{2}$ is significantly different than 0 , we conclude that the two simple regression lines have different intercepts. If $b_{3}$ is significantly different from zero, we conclude that the two lines have different slopes.

Example 5.11. In the present example we compare the simple linear regressions of Turndiameter $(Y)$ on MPG/City $(x)$ of US cars and of Japanese cars. The data is in the file CAR.csv. The simple linear regression for US cars is

$$
\hat{Y}=49.0769-0.7565 x
$$

with $R^{2}=0.432, S_{e}=2.735$ [ 56 degrees of freedom]. The simple linear regression for Japanese cars is

$$
\hat{Y}=42.0860-0.5743 x,
$$



Figure 5.16 A Scatterplot of the residual versus the predicted values of CapDiam
with $R^{2}=0.0854, S_{e}=3.268$ [ 35 degrees of freedom]. The combined multiple regression of $\mathbf{Y}$ on $\mathbf{x}, \mathbf{z}, \mathbf{w}$ yields the following table of $P$-values of the coefficients

| Coefficients: |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
|  | Value | Std. Error | $t$ value | $\operatorname{Pr}(>\|t\|)$ |
| (Intercept) | 49.0769 | 5.3023 | 9.2557 | 0.0000 |
| mpgc | -0.7565 | 0.1420 | -5.3266 | 0.0000 |
| $z$ | -6.9909 | 10.0122 | -0.6982 | 0.4868 |
| $w$ | 0.1823 | 0.2932 | 0.6217 | 0.5357 |

We see in this table that the $P$-values corresponding to $\mathbf{z}$ and $\mathbf{w}$ are 0.4868 and 0.5357 respectively. Accordingly, both $b_{2}$ and $b_{3}$ are not significantly different than zero. We can conclude that the two regression lines are not significantly different. We can combine the data and have one regression line for both US and Japanese cars, namely:

$$
\hat{Y}=44.8152-0.6474 x
$$

with $R^{2}=.3115, S_{e}=3.337$ [ 93 degrees of freedom].

### 5.7 Partial $\boldsymbol{F}$-tests and the sequential SS

In the MINITAB output for multiple regression a column entitled SEQ SS provides a partition of the regression sum of squares, SSR , to additive components of variance, each one with 1 degree of freedom. We have seen that the multiple $R^{2}$,
$R_{y \mid\left(x_{1}, \ldots, x_{k}\right)}^{2}=S S R / S S T$, is the proportion of the total variability which is explainable by the linear dependence of $Y$ on all the $k$ regressors. A simple linear regression on the 1 st variable $x_{1}$ yields a smaller $R_{y \mid x_{1}}^{2}$. The first component of the SEQ SS is $S S R_{y \mid\left(x_{1}\right)}=S S T \cdot R_{y \mid\left(x_{1}\right)}^{2}$. If we determine the multiple regression of $Y$ on $x_{1}$ and $x_{2}$, then $\operatorname{SSR}_{y \mid\left(x_{1}, x_{2}\right)}=\operatorname{SSTR}_{y \mid\left(x_{1}, x_{2}\right)}^{2}$ is the amount of variability explained by the linear relationship with the two variables. The difference

$$
\begin{equation*}
\operatorname{DSS}_{x_{2} \mid x_{1}}=\operatorname{SST}\left(R_{y \mid\left(x_{1} x_{2}\right)}^{2}-R_{y \mid\left(x_{1}\right)}^{2}\right) \tag{5.40}
\end{equation*}
$$

is the additional amount of variability explainable by $x_{2}$, after accounting for $x_{1}$. Generally, for $i=2, \ldots, k$

$$
\begin{equation*}
D S S_{x_{i} \mid x_{1} \ldots, x_{i-1}}=\operatorname{SST}\left(R_{y \mid\left(x_{1}, \ldots, x_{i}\right)}^{2}-R_{y \mid\left(x_{1}, \ldots, x_{i-1}\right)}^{2}\right) \tag{5.41}
\end{equation*}
$$

is the additional contribution of the $i$-th variable after controlling for the first $(i-1)$ variables.
Let

$$
\begin{equation*}
s_{e(i)}^{2}=\frac{S S T}{n-i-1}\left(1-R_{y \mid\left(x_{1}, \ldots, x_{i}\right)}^{2}\right), \quad i=1, \ldots, k \tag{5.42}
\end{equation*}
$$

then

$$
\begin{equation*}
F^{(i)}=\frac{D S S_{x_{i} \mid x_{1}, \ldots, x_{i-1}}}{S_{e(i)}^{2}}, \quad i=1, \ldots, k \tag{5.43}
\end{equation*}
$$

is called the partial- $F$ for testing the significance of the contribution of the variable $x_{i}$, after controlling for $x_{1}, \ldots, x_{i-1}$. If $F^{(i)}$ is greater than the $(1-\alpha)$ th quantile $F_{1-\alpha}[1, n-i-1]$ of the $F$ distribution, the additional contribution of $X_{i}$ is significant. The partial $F$-test is used to assess whether the addition of the $i$-th regression significantly improves the prediction of $Y$, given that the first $(i-1)$ regressors have already been included.

Example 5.12. In the previous example we have examined the multiple regression of CapDiam, $Y$, on Diam1, Diam2, and Diam3 in the ALMPIN.csv file. We compute here the partial $F$ statistics corresponding to the SEQ SS values.

| Variable | SEQ SS | SSE | d.f. | Partial- $F$ | $P$-value |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Diam1 | .0216567 | .003280 | 68 | 448.98 | 0 |
| Diam2 | .0000837 | .003197 | 67 | 1.75 | 0.190 |
| Diam3 | .0001799 | .003167 | 66 | 3.93 | 0.052 |

We see from these partial- $F$ values, and their corresponding $P$-values, that after using Diam1 as a predictor, the additional contribution of Diam2 is insignificant. Diam3, however, in addition to the regressor Diam1, significantly decreases the variability which is left unexplained.

The partial- $F$ test is called sometimes sequential- $F$ test (Draper and Smith, 1981, p. 612). We use the terminology Partial$F$ statistic because of the following relationship between the partial- $F$ and the partial correlation. In Section 5.5 we defined the partial correlation $r_{y x_{2} \cdot x_{1}}$, as the correlation between $\hat{\mathbf{e}}^{(1)}$, which is the vector of residuals around the regression of $Y$ on $x_{1}$, and the vector of residuals $\hat{\mathbf{e}}^{(2)}$, of $x_{2}$ around its regression on $x_{1}$. Generally, suppose that we have determined the multiple regression of $Y$ on $\left(x_{1}, \ldots, x_{i-1}\right)$. Let $\hat{\mathbf{e}}\left(y \mid x_{1}, \ldots, x_{i-1}\right)$ be the vector of residuals around this regression. Let $\hat{\mathbf{e}}\left(x_{i} \mid x_{1}, \ldots, x_{i-1}\right)$ be the vector of residuals around the multiple regression of $x_{i}$ on $x_{1}, \ldots, x_{i-1}(i \geq 2)$. The correlation between $\hat{\mathbf{e}}\left(y \mid x_{1}, \ldots, x_{i-1}\right)$ and $\hat{\mathbf{e}}\left(x_{i} \mid x_{1}, \ldots, x_{i-1}\right)$ is the partial correlation between $Y$ and $x_{i}$, given $x_{1}, \ldots, x_{i-1}$. We denote this partial correlation by $r_{y x_{i}: x_{1}, \ldots, x_{i-1}}$. The following relationship holds between the partial- $F$, $F^{(i)}$, and the partial correlation

$$
\begin{equation*}
F^{(i)}=(n-i-1) \frac{r_{y x_{i}: x_{1}, \ldots, x_{i-1}}^{2}}{1-r_{y x_{i} \cdot x_{1}, \ldots, x_{i-1}}^{2}}, \quad i \geq 2 \tag{5.44}
\end{equation*}
$$

This relationship is used to test whether $r_{y x_{i}, x_{1}, \ldots, x_{i-1}}$ is significantly different than zero. $F^{(i)}$ should be larger than $F_{1-\alpha}[1, n-i-1]$.

### 5.8 Model construction: Step-wise regression

It is often the case that data can be collected on a large number of regressors, which might help us predict the outcomes of a certain variable, $Y$. However, the different regressors vary generally with respect to the amount of variability in $Y$ which they can explain. Moreover, different regressors or predictors are sometimes highly correlated and therefore not all of them might be needed to explain the variability in $Y$, and to be used as predictors.

The following example is given by Draper and Smith (1981, p. 615). The amount of steam [Pds] which is used monthly, $Y$, in a plant may depend on nine regressors:

$$
\begin{aligned}
& x_{1}=\text { Pounds of real fatty acid in storage per month } \\
& x_{2}=\text { Pounds of crude glycerine made in a month } \\
& x_{3}=\text { Monthly average wind velocity }[\text { Miles } / \text { hour }] \\
& x_{4}=\text { Plant operating days per month } \\
& x_{5}=\text { Number of days per month with temperature below } 32^{\circ} \mathrm{F} \\
& x_{6}=\text { Monthly average atmospheric temperature }[\mathrm{F}] .
\end{aligned}
$$

Are all these six regressors required to be able to predict $Y$ ? If not, which variables should be used? This is the problem of model construction.

There are several techniques for constructing a regression model. R, MINITAB and JMP use a step-wise method which is based on forward selection, backward elimination and user intervention, which can force certain variables to be included. We present only the forward selection procedure.

In the first step we select the variable $x_{j}(j=1, \ldots, k)$ whose correlation with $Y$ has maximal magnitude, provided it is significantly different than zero.

At each step the procedure computes a partial- $F$, or partial correlation, for each variable, $x_{l}$, which has not been selected in the previous steps. A variable having the largest significant partial- $F$ is selected. The procedure stops when no additional variables can be selected. We illustrate the forward step-wise regression in the following example.

Example 5.13. In Example 5.8 we introduced the data file GASOL.csv and performed a multiple regression of $Y$ on $x_{3}$ and $x_{4}$. In the present example we apply the MINITAB step-wise regression procedure to arrive at a linear model, which includes all variables which contributes significantly to the prediction. In R.

```
> LmYield <- lm(yield ~ 1 , data=GASOL)
> Step <- step(LmYield, direction="both",
    scope=list(
    lower= ~ 1,
    upper= ~ endPt + astm + x1 + x2),
    trace=FALSE)
> Step$anova
    Step Df Deviance Resid. Df Resid. Dev AIC
NA NA 31 3564.0772 152.81359
+ endPt -1 1804.38359 30 1759.6936 132.22909
    + astm -1 1589.08205 29 170.6115 59.55691
    + x1 -1 24.61041 28 146.0011 56.57211
    + x2 -1 11.19717 27 134.8040 56.01874
```

The MINITAB output is given in the following

## MINITAB Output for Step-wise Regression

## Step-wise Regression

$F$-to-Enter: $4.00 \quad F$-to-Remove: 4.00
Response is gasy on 4 predictors, with $N=32$

| Step | 1 | 2 | 3 |
| :--- | ---: | ---: | ---: |
| Constant | -16.662 | 18.468 | 4.032 |
| gasx4 | 0.1094 | 0.1558 | 0.1565 |
| $T$-Ratio | 5.55 | 22.73 | 24.22 |
| gasx3 |  | -0.209 | -0.187 |
| $T$-Ratio |  | -16.43 | -11.72 |
| gasx1 |  |  | 0.22 |
| $T$-Ratio |  |  | 2.17 |
| $S$ | 7.66 | 2.43 | 2.28 |
| $R-S q(\%)$ | 50.63 | 95.21 | 95.90 |

More? (Yes, No, Subcommand, or Help)
SUBC $>$ No.

The MINITAB procedure includes at each stage the variable whose partial- $F$ value is maximal, but greater than " $F$-toenter," which is 4.00 . Since each partial- $F$ statistic has 1 degree of freedom in the denominator, and since

$$
\left(F_{1-\alpha}[1, v]\right)^{1 / 2}=t_{1-\alpha / 2}[v]
$$

the output prints the corresponding values of $t$. Thus, in Step 1, variable $x_{4}$ is selected (gasx4). The fitted regression equation is

$$
\hat{Y}=-16.662+0.1094 x_{4}
$$

with $R_{y \mid\left(x_{4}\right)}^{2}=.5063$. The partial- $F$ for $x_{4}$ is $F=(5.55)^{2}=30.8025$. Since this value is greater than " $F$-to-remove," which is $4.00, x_{4}$ remains in the model. In Step 2 the maximal partial correlation of $Y$ and $x_{1}, x_{2}, x_{3}$ given $x_{4}$, is that of $x_{3}$, with a partial $-F=269.9449$. Variable $x_{3}$ is selected, and the new regression equation is

$$
\hat{Y}=18.468+.1558 x_{4}-.2090 x_{3}
$$

with $R_{y \mid\left(x_{4}, x_{3}\right)}^{2}=.9521$. Since the partial- $F$ of $x_{4}$ is $(22.73)^{2}=516.6529$, the two variables remain in the model. In Step 3 the variable $x_{1}$ is chosen. Since its partial $-F$ is $(2.17)^{2}=4.7089$, it is included too. The final regression equation is

$$
\hat{Y}=4.032+.1565 x_{4}-.1870 x_{3}+.2200 x_{1}
$$

with $R_{y \mid\left(x_{4}, x_{3}, x_{1}\right)}^{2}=.959$. Only $4.1 \%$ of the variability in $Y$ is left unexplained.
To conclude the example we provide the three regression analyses, from the MINITAB. One can compute the partial- $F$ values from these tables.

```
MTB \(>\) Regress 'gasy' 1 'gasx4';
SUBC \(>\) Constant.
```


## Regression Analysis

The regression equation is gasy $=-16.7+0.109$ gasx 4

| Predictor | Coef | Stdev | $t$-ratio | $p$ |
| :--- | ---: | :---: | :---: | :---: |
| Constant | -16.662 | 6.687 | -2.49 | 0.018 |
| gasx4 | 0.10937 | 0.01972 | 5.55 | 0.000 |
| $s=7.659$ | $R-s q=50.6 \%$ | $R-s q(\mathrm{adj})=49.0 \%$ |  |  |

Analysis of Variance

| SOURCE | DF | SS | MS | F | $p$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Regression | 1 | 1804.4 | 1804.4 | 30.76 | 0.000 |
| Error | 30 | 1759.7 | 58.7 |  |  |
| Total | 31 | 3564.1 |  |  |  |

Unusual observations

| Obs. | gasx4 | gasy | Fit | Stdev.Fit | Residual | St.Resid |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 4 | 407 | 45.70 | 27.85 | 2.00 | 17.85 | 2.41 R |

$R$ denotes an obs. with a large st. resid.

| MTB $>$ Regress 'gasy' 2 'gasx4' 'gasx3'; |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| SUBC> Constant. |  |  |  |  |
| Regression Analysis |  |  |  |  |
| The regression equation is gasy $=18.5+0.156$ gasx $4-0.209$ |  |  |  |  |
| Predictor | Coef | Stdev | $t$-ratio | $p$ |
| Constant | 18.468 | 3.009 | 6.14 | 0.000 |
| gasx4 | 0.155813 | 0.006855 | 22.73 | 0.000 |
| gasx 3 | -0.20933 | 0.01274 | -16.43 | 0.000 |
| $s=2.426$ | $R-s q=95$ |  | $R-s q(\mathrm{ad})$ | 4.9\% |

Analysis of Variance

| SOURCE | DF | SS | MS | F | $p$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Regression | 2 | 3393.5 | 1696.7 | 288.41 | 0.000 |
| Error | 29 | 170.6 | 5.9 |  |  |
| Total | 31 | 3564.1 |  |  |  |
|  |  |  |  |  |  |
| SOURCE | DF | SEQ SS |  |  |  |
| gasx4 | 1 | 1804.4 |  |  |  |
| gasx3 | 1 | 1589.1 |  |  |  |

```
MTB> Regress 'gasy' 3 'gasx4' 'gasx3' 'gasx1';
SUBC> Constant.
```


## Regression Analysis

```
The regression equation is gasy \(=4.03+0.157\) gasx \(4-0.187\) gasx \(3+0.222\) gasx 1
\begin{tabular}{lrrrr} 
Predictor & Coef & Stdev & \(t\)-ratio & \(p\) \\
Constant & 4.032 & 7.223 & 0.56 & 0.581 \\
gasx4 & 0.156527 & 0.006462 & 24.22 & 0.000 \\
gasx3 & -0.18657 & 0.01592 & -11.72 & 0.000 \\
gasx1 & 0.2217 & 0.1021 & 2.17 & 0.038 \\
\(s=2.283\) & \(R-s q=95.9 \%\) & & \(R-s q(\operatorname{adj})=95.5 \%\)
\end{tabular}
```

Analysis of Variance

| SOURCE | DF | SS | MS | F | $p$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Regression | 3 | 3418.1 | 1139.4 | 218.51 | 0.000 |
| Error | 28 | 146.0 | 5.2 |  |  |
|  | Total | 31 | 3564.1 |  |  |
|  |  |  |  |  |  |
| SOURCE | DF | SEQ SS |  |  |  |
| gasx4 | 1 | 1804.4 |  |  |  |
| gasx3 | 1 | 1589.1 |  |  |  |
| gasx1 | 1 | 24.6 |  |  |  |

Unusual Observations

| Obs. | gasx4 | gasy | Fit | Stdev.Fit | Residual | St.Resid |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 17 | 340 | 30.400 | 25.634 | 0.544 | 4.766 | $2.15 R$ |

$R$ denotes an obs. with a large st. resid.
MTB>

### 5.9 Regression diagnostics

As mentioned earlier, the least-squares regression line is sensitive to extreme $x$ or $y$ values of the sample elements. Sometimes even one point may change the characteristics of the regression line substantially. We illustrate this in the following example.

Example 5.14. Consider again the SOCELL data. We have seen earlier that the regression line (L1) of ISC at time $t 2$ on $I S C$ at time $t 1$ is $\hat{y}=0.536+0.929 x$, with $R^{2}=.959$.

The point having the largest $x$-value has a $y$-value of 5.37. If the $y$-value of this point is changed to 4.37, we obtain a different regression line (L2), given by $\hat{y}=2.04+0.532 x$, with $R^{2}=.668$. In $R$

```
< print(influence.measures(LmISC), digits=2)
Influence measures of
    lm(formula = t2 ~ 1 + t1, data = SOCELL) :
        dfb.1_ dfb.t1 dffit cov.r cook.d hat inf
1 -0.0028 0.00356 0.0076 1.26 0.000031 0.080
2 -0.2716 0.24914 -0.3346 1.22 0.057266 0.140
```

| 3 | -0.0361 | 0.05761 | 0.2057 | 1.14 | 0.021816 | 0.068 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 4 | 0.0180 | -0.04752 | -0.2766 | 1.05 | 0.037942 | 0.064 |  |
| 5 | 0.1955 | -0.15761 | 0.3949 | 0.95 | 0.073055 | 0.074 |  |
| 6 | 0.0090 | -0.05878 | -0.4647 | 0.80 | 0.093409 | 0.064 |  |
| 7 | 0.6262 | -0.68909 | -0.8816 | 0.80 | 0.318895 | 0.161 |  |
| 8 | -0.1806 | 0.15398 | -0.2995 | 1.10 | 0.044951 | 0.085 |  |
| 9 | -1.4355 | 1.50371 | 1.6030 | 1.73 | 1.170543 | 0.521 | $*$ |
| 10 | 0.0529 | -0.04820 | 0.0667 | 1.33 | 0.002391 | 0.131 |  |
| 11 | 0.0306 | -0.01344 | 0.1615 | 1.17 | 0.013630 | 0.063 |  |
| 12 | -0.0451 | 0.04225 | -0.0511 | 1.44 | 0.001407 | 0.197 | $*$ |
| 13 | -0.0220 | 0.03951 | 0.1662 | 1.17 | 0.014439 | 0.066 |  |
| 14 | -0.0233 | 0.02838 | 0.0539 | 1.26 | 0.001559 | 0.087 |  |
| 15 | 0.0019 | -0.00095 | 0.0089 | 1.24 | 0.000043 | 0.063 |  |
| 16 | 0.5149 | -0.47139 | 0.6392 | 0.94 | 0.183649 | 0.137 |  |

The MINITAB diagnostics singles out this point as an unusual point, as seen in the following box.

Unusual Observations

| Obs. | ISC1 | ISC2 | Fit | Stdev.Fit | Residual | St.Resid |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 9 | 5.11 | 4.3700 | 4.7609 | 0.1232 | -0.3909 | $-3.30 R X$ |

In the present section we present the diagnostic tools which are commonly used. The objective is to measure the degree of influence the points have on the regression line.

We start with the notion of the $x$-leverage of a point.
Consider the matrix ( $H$ ) defined in Section 5.6. The vector of predicted values, $\hat{\mathbf{y}}$, is obtained as $(H) \mathbf{y}$. The $x$-leverage of the $i$-th point is measured by the $i$-th diagonal element of $(H)$, which is

$$
\begin{equation*}
h_{i}=\mathbf{x}_{i}^{\prime}\left((X)^{\prime}(X)\right)^{-1} \mathbf{x}_{i}, \quad i=1, \cdots, n . \tag{5.45}
\end{equation*}
$$

Here $\mathbf{x}_{i}^{\prime}$ denotes the $i$-th row of the predictors matrix $(X)$, that is,

$$
\mathbf{x}_{i}^{\prime}=\left(1, x_{i 1}, \cdots, x_{i k}\right) .
$$

In the special case of simple linear regression $(k=1)$ we obtain the formula

$$
\begin{equation*}
h_{i}=\frac{1}{n}+\frac{\left(x_{i}-\bar{x}\right)^{2}}{\sum_{j=1}^{n}\left(x_{j}-\bar{x}\right)^{2}}, \quad i=1, \cdots, n . \tag{5.46}
\end{equation*}
$$

Notice that $S_{e} \sqrt{h_{i i}}$ is the standard-error (squared root of variance) of the predicted value $\hat{y}_{i}$. This interpretation holds also in the multiple regression case ( $k>1$ ). In Figure 5.17 we present the $x$-leverage values of the various points in the SOCELL example.

From the above formula we deduce that, when $k=1, \sum_{i=1}^{n} h_{i}=2$. Generally, for any $k, \sum_{i=1}^{n} h_{i}=k+1$. Thus, the average $x$-leverage is $\bar{h}=\frac{k+1}{n}$. In the above solar cells example, the average $x$-leverage of the 16 points is $\frac{2}{16}=0.125$. Point \#9, (5.21,4.37), has a leverage value of $h_{9}=.521$. This is indeed a high $x$-leverage.

The standard-error of the $i$-th residual, $\hat{e}_{i}$, is given by

$$
\begin{equation*}
S\left\{\hat{e}_{i}\right\}=S_{e} \sqrt{1-h_{i}} . \tag{5.47}
\end{equation*}
$$

The standardized residuals are therefore given by

$$
\begin{equation*}
\hat{e}_{i}^{*}=\frac{\hat{e}_{i}}{S\left\{\hat{e}_{i}\right\}}=\frac{\hat{e}_{i}}{S_{e} \sqrt{1-h_{i}}}, \tag{5.48}
\end{equation*}
$$



Figure 5.17 x-leverage of ISC values
$i=1, \cdots, n$. There are several additional indices, which measure the effects of the points on the regression. We mention here two such measures, the Cook distance and the fits distance.

If we delete the $i$-th point from the data set and recompute the regression, we obtain a vector of regression coefficients $\mathbf{b}^{(i)}$ and standard deviation of residuals $S_{e}^{(i)}$. The standardized difference

$$
\begin{equation*}
D_{i}=\frac{\left(\mathbf{b}^{(i)}-\mathbf{b}\right)^{\prime}\left((X)^{\prime}(X)\right)\left(\mathbf{b}^{(i)}-\mathbf{b}\right)}{(k+1) S_{e}} \tag{5.49}
\end{equation*}
$$

is the so-called Cook's distance.
The influence of the fitted values, denoted by DFIT, is defined as

$$
\begin{equation*}
\mathrm{DFIT}_{i}=\frac{\hat{Y}_{i}-\hat{Y}_{i}^{(i)}}{S_{e}^{(i)} \sqrt{h_{i}}}, \quad i=1, \cdots, n \tag{5.50}
\end{equation*}
$$

where $\hat{Y}_{i}^{(i)}=b_{0}^{(i)}+\sum_{j=1}^{k} b_{j}^{(i)} x_{i j}$ are the predicted values of $Y$, at $\left(1, x_{i 1}, \cdots, x_{i k}\right)$, when the regression coefficients are $\mathbf{b}^{(i)}$.
In Figure 5.18 we present the Cook's Distance, for the ALMPIN data set.

### 5.10 Quantal response analysis: Logistic regression

We consider the case where the regressant $Y$ is a binary random variable, and the regressors are quantitative. The distribution of $Y$ at a given combination of $x$ values $\mathbf{x}=\left(x_{1}, \ldots, x_{k}\right)$ is binomial $B(n, p(\mathbf{x}))$, where $n$ is the number of identical and independent repetitions of the experiment at $\mathbf{x} \cdot p(\mathbf{x})=P\{Y=1 \mid \mathbf{x}\}$. The question is how to model the function $p(\mathbf{x})$. An important class of models is the so-called quantal response models, according to which

$$
\begin{equation*}
p(\mathbf{x})=F\left(\boldsymbol{\beta}^{\prime} \mathbf{x}\right) \tag{5.51}
\end{equation*}
$$



Figure 5.18 Cook's distance for aluminum pins data
where $F(\cdot)$ is a c.d.f., and

$$
\begin{equation*}
\boldsymbol{\beta}^{\prime} \mathbf{x}=\beta_{0}+\beta_{1} x_{1}+\cdots+\beta_{k} x_{k} . \tag{5.52}
\end{equation*}
$$

The logistic regression is a method of estimating the regression coefficients $\boldsymbol{\beta}$, in which

$$
\begin{equation*}
F(z)=e^{z} /\left(1+e^{z}\right), \quad-\infty<z<\infty \tag{5.53}
\end{equation*}
$$

is the logistic c.d.f.
The experiment is conducted at $m$ different, and linearly independent, combinations of $\mathbf{x}$ values. Thus, let

$$
(X)=\left(1, \mathbf{x}_{1}, \mathbf{x}_{2}, \ldots, \mathbf{x}_{k}\right)
$$

be the predictors matrix of $m$ rows and $(k+1)$ columns. We assumed that $m>(k+1)$ and the rank of $(X)$ is $(k+1)$. Let $\mathbf{x}^{(i)}, i=1, \ldots, m$, denote the $i$-th row vector of $(X)$.

As mentioned above, we replicate the experiment at each $\mathbf{x}^{(i)} n$ times. Let $\hat{p}_{i}(i=1, \ldots, m)$ be the proportion of 1's observed at $\mathbf{x}^{(i)}$, i.e., $\hat{p}_{i, n}=\frac{1}{n} \sum_{j=1}^{n} Y_{i j}, i=1, \ldots, m$; where $Y_{i j}=0,1$, is the observed value of the regressant at the $j$-th replication $(j=1, \ldots, n)$.
We have proved before that $E\left\{\hat{p}_{i, n}\right\}=p\left(\mathbf{x}^{(i)}\right)$, and $V\left\{\hat{p}_{i, n}\right\}=\frac{1}{n} p\left(\mathbf{x}^{(i)}\right)\left(1-p\left(\mathbf{x}^{(i)}\right)\right), i=1, \ldots, m$. Also, the estimators $\hat{p}_{i}$ $(i=1, \ldots, m)$ are independent. According to the logistic model ${ }^{n}$

$$
\begin{equation*}
p\left(\mathbf{x}^{(i)}\right)=\frac{e^{\beta^{\prime} \mathbf{x}^{(i)}}}{1+e^{\beta^{\prime} \mathbf{x}^{(i)}}}, \quad i=1, \ldots, m \tag{5.54}
\end{equation*}
$$

The problem is to estimate the regression coefficients $\boldsymbol{\beta}$. Notice that the log-odds at $\mathbf{x}^{(i)}$ is

$$
\begin{equation*}
\log \frac{p\left(\mathbf{x}^{(i)}\right)}{1-p\left(\mathbf{x}^{(i)}\right)}=\boldsymbol{\beta}^{\prime} \mathbf{x}^{(i)}, \quad i=1, \ldots, m \tag{5.55}
\end{equation*}
$$

Define $Y_{i, n}=\log \frac{\hat{p}_{i, n}}{1-\hat{p}_{i, n}}, i=1, \ldots, m$. $Y_{i, n}$ is finite if $n$ is sufficiently large. Since $\hat{p}_{i, n} \rightarrow p\left(\mathbf{x}^{(i)}\right)$ in probability, as $n \rightarrow \infty$ (WLLN), and since $\log \frac{x}{1-x}$ is a continuous function of $x$ on $(0,1), Y_{i, n}$ is a consistent estimator of $\boldsymbol{\beta}^{\prime} \mathbf{x}^{(i)}$. For large values of $n$ we can write the regression model

$$
\begin{equation*}
Y_{i, n}=\boldsymbol{\beta}^{\prime} \mathbf{x}^{(i)}+e_{i, n}+e_{i, n}^{*}, \quad i=1, \ldots, m \tag{5.56}
\end{equation*}
$$

where

$$
\begin{equation*}
e_{i, n}=\left(\hat{p}_{i, n}-p\left(\mathbf{x}^{(i)}\right)\right) /\left[p\left(\mathbf{x}^{(i)}\right)\left(1-p\left(\mathbf{x}^{(i)}\right)\right)\right] \tag{5.57}
\end{equation*}
$$

$e_{i, n}^{*}$ is a negligible remainder term if $n$ is large. $e_{i, n}^{*} \rightarrow 0$ in probability at the rate of $\frac{1}{n}$. If we omit the remainder term $e_{i, n}^{*}$ we have the approximate regression model

$$
\begin{equation*}
Y_{i, n} \cong \boldsymbol{\beta}^{\prime} \mathbf{x}^{(i)}+e_{i, n}, \quad i=1, \ldots, m \tag{5.58}
\end{equation*}
$$

where

$$
\begin{align*}
E\left\{e_{i, n}\right\} & =0, \\
V\left\{e_{i, n}\right\} & =\frac{1}{n} \cdot \frac{1}{p\left(\mathbf{x}^{(i)}\right)\left(1-p\left(\mathbf{x}^{(i)}\right)\right)}  \tag{5.59}\\
& =\frac{\left(1+e^{\beta^{\prime} \mathbf{x}^{(i)}}\right)^{2}}{n \cdot e^{\beta^{\prime} \mathbf{x}^{(i)}}},
\end{align*}
$$

$i=1, \ldots, m$. The problem here is that $V\left\{e_{i, n}\right\}$ depends on the unknown $\boldsymbol{\beta}$ and varies from one $\mathbf{x}^{(i)}$ to another. An ordinary LSE of $\boldsymbol{\beta}$ is given by $\hat{\boldsymbol{\beta}}=\left[(X)^{\prime}(X)\right]^{-1}(X)^{\prime} Y$, where $\mathbf{Y}^{\prime}=\left(Y_{1, n}, \ldots, Y_{m, n}\right)$. Since the variances of $e_{i, n}$ are different, an estimator having smaller variances is the weighted LSE

$$
\begin{equation*}
\hat{\boldsymbol{\beta}}_{w}=\left[(X)^{\prime} W(\boldsymbol{\beta})(X)\right]^{-1}(X)^{\prime} W(\boldsymbol{\beta}) Y, \tag{5.60}
\end{equation*}
$$

where $W(\boldsymbol{\beta})$ is a diagonal matrix, whose $i$-th term is

$$
\begin{equation*}
W_{i}(\boldsymbol{\beta})=\frac{n e^{\beta^{\prime} \mathbf{x}^{(i)}}}{\left(1+e^{\beta^{(x)} \mathbf{x}^{(i)}}\right)^{2}}, \quad i=1, \ldots, m . \tag{5.61}
\end{equation*}
$$

The problem is that the weights $W_{i}(\boldsymbol{\beta})$ depend on the unknown vector $\boldsymbol{\beta}$. An iterative approach to obtain $\hat{\boldsymbol{\beta}}_{w}$ is to substitute on the r.h.s. the value of $\hat{\boldsymbol{\beta}}$ obtained in the previous iteration, starting with the ordinary LSE, $\hat{\boldsymbol{\beta}}$. Other methods of estimating the coefficients $\beta$ of the logistic regression are based on the maximum likelihood method. For additional information, see S. Kotz and N.L. Johnson, Encyclopedia of Statistical Sciences (1985) and F. Ruggeri, R. Kenett and F. Faltin, Encyclopedia of Statistics in Quality and Reliability (2007).

### 5.11 The analysis of variance: The comparison of means

### 5.11.1 The statistical model

When the regressors $x_{1}, x_{2}, \ldots, x_{k}$ are qualitative (categorical) variables and the variable of interest $Y$ is quantitative, the previously discussed methods of multiple regression are invalid. The different values that the regressors obtain are different categories of the variables. For example, suppose that we study the relationship between film speed $(Y)$ and the type of gelatine $x$ used in the preparation of the chemical emulsion for coating the film, the regressor is a categorical variable. The values it obtains are the various types of gelatine, as classified according to manufacturers.

When we have $k, k \geq 1$, such qualitative variables, the combination of categorical levels of the $k$ variables are called treatment combinations (a term introduced by experimentalists). Several observations, $n_{i}$, can be performed at the $i$-th
treatment combination. These observations are considered a random sample from the (infinite) population of all possible observations under the specified treatment combination. The statistical model for the $j$-th observation is

$$
Y_{i j}=\mu_{i}+e_{i j}, \quad i=1, \ldots t \quad j=1, \ldots, n_{i}
$$

where $\mu_{i}$ is the population mean for the $i$-th treatment combination, $t$ is the number of treatment combinations, $e_{i j}(i=$ $1, \ldots, t ; j=1, \ldots, n_{i}$ ) are assumed to be independent random variables (experimental errors) with $E\left\{e_{i j}\right\}=0$ for all ( $i, j$ ) and $v\left\{e_{i j}\right\}=\sigma^{2}$ for all $(i, j)$. The comparison of the means $\mu_{i}(i=1, \ldots, t)$ provides information on the various effects of the different treatment combinations. The method used to do this analysis is called Analysis of Variance (ANOVA).

### 5.11.2 The one-way analysis of variance (ANOVA)

In Section 4.11.5.2 we introduced the ANOVA $F$-test statistics, and presented the algorithm for bootstrap ANOVA for comparing the means of $k$ populations. In the present section we develop the rationale for the ANOVA. We assume here that the errors $e_{i j}$ are independent and normally distributed. For the $i$-th treatment combination (sample) let

$$
\begin{equation*}
\bar{Y}_{i}=\frac{1}{n_{i}} \sum_{j=1}^{n_{i}} Y_{i j}, \quad i=1, \cdots, t \tag{5.62}
\end{equation*}
$$

and

$$
\begin{equation*}
S S D_{i}=\sum_{j=1}^{n_{i}}\left(Y_{i j}-\bar{Y}_{i}\right)^{2}, \quad i=1, \cdots, t \tag{5.63}
\end{equation*}
$$

Let $\overline{\bar{Y}}=\frac{1}{N} \sum_{i=1}^{t} n_{i} \bar{Y}_{i}$ be the grand mean of all the observations.
The One-Way ANOVA is based on the following partition of the total sum of squares of deviations around $\overline{\bar{Y}}$,

$$
\begin{equation*}
\sum_{i=1}^{t} \sum_{j=1}^{n_{i}}\left(Y_{i j}-\overline{\bar{Y}}\right)^{2}=\sum_{i=1}^{t} S S D_{i}+\sum_{i=1}^{t} n_{i}\left(\bar{Y}_{i}-\overline{\bar{Y}}\right)^{2} \tag{5.64}
\end{equation*}
$$

We denote the l.h.s. by SST and the r.h.s. by $S S W$ and $S S B$, i.e.,

$$
\begin{equation*}
S S T=S S W+S S B \tag{5.65}
\end{equation*}
$$

$S S T, S S W$ and $S S B$ are symmetric quadratic form in deviations like $Y_{i j}-\overline{\bar{Y}}, \bar{Y}_{i j}-\bar{Y}_{i}$ and $\bar{Y}_{i}-\overline{\bar{Y}}$. Since $\sum_{i} \sum_{j}\left(Y_{i j}-\overline{\bar{Y}}\right)=0$, only $N-1$, linear functions $Y_{i j}-\overline{\bar{Y}}=\sum_{i^{\prime}} \sum_{j^{\prime}} c_{i^{\prime} j^{\prime}} Y_{i^{\prime} j^{\prime}}$, with

$$
c_{i^{\prime} j^{\prime}}= \begin{cases}1-\frac{1}{N}, & i^{\prime}=i, j^{\prime}=j \\ -\frac{1}{N}, & \text { otherwise }\end{cases}
$$

are linearly independent, where $N=\sum_{i=1}^{t} n_{i}$. For this reason we say that the quadratic form $\operatorname{SST}$ has $(N-1)$ degrees of freedom (d.f.). Similarly, $S S W$ has $(N-t)$ degrees of freedom, since $S S W=\sum_{i=1}^{t} S S D_{i}$, and the number of degrees of freedom of $S S D_{i}$ is $\left(n_{i}-1\right)$. Finally, $S S B$ has $(t-1)$ degrees of freedom. Notice that $S S W$ is the total sum of squares of deviations within the $t$ samples, and $S S B$ is the sum of squares of deviations between the $t$ sample means.

Dividing a quadratic form by its number of degrees of freedom we obtain the mean-squared statistic. We summarize all these statistics in a table called the ANOVA table. The ANOVA table for comparing $t$ treatments is given in Table 5.11.

Generally, in an ANOVA table, D.F. designates degrees of freedom, S.S. designates the sum of squares of deviations, and M.S. designates the mean-squared. In all tables,

$$
\begin{equation*}
\text { M.S. }=\frac{\text { S.S. }}{\text { D.F. }} \tag{5.66}
\end{equation*}
$$

Table 5.11 ANOVA table for one-way layout

| Source of Variation | D.F. | S.S. | M.S. |
| :--- | :---: | :---: | :---: |
| Between treatments | $t-1$ | $S S B$ | $M S B$ |
| Within treatments | $N-t$ | $S S W$ | $M S W$ |
| Total (Adjusted for Mean) | $N-1$ | $S S T$ | - |

We show now that

$$
\begin{equation*}
E\{M S W\}=\sigma^{2} \tag{5.67}
\end{equation*}
$$

Indeed, according to the model, and since $\left\{Y_{i j}, j=1, \cdots, n_{i}\right\}$ is a RSWR from the population corresponding to the $i$-th treatment,

$$
E\left\{\frac{S S D_{i}}{n_{i}-1}\right\}=\sigma^{2}, \quad i=1, \cdots, t
$$

Since $M S W=\sum_{i=1}^{t} v_{i}\left(\frac{S S D_{i}}{n_{i}-1}\right)$, where $v_{i}=\frac{n_{i}-1}{N-t}, i=1, \cdots, t$,

$$
\begin{aligned}
E\{M S W\} & =\sum_{i=1}^{t} v_{i} E\left\{\frac{S S D_{i}}{n_{i}-1}\right\}=\sigma^{2} \sum_{i=1}^{t} v_{i} \\
& =\sigma^{2}
\end{aligned}
$$

Another important result is

$$
\begin{equation*}
E\{M S B\}=\sigma^{2}+\frac{1}{t-1} \sum_{i=1}^{t} n_{i} \tau_{i}^{2} \tag{5.68}
\end{equation*}
$$

where $\tau_{i}=\mu_{i}-\bar{\mu}(i=1, \ldots, t)$ and $\bar{\mu}=\frac{1}{N} \sum_{i=1}^{t} n_{i} \mu_{i}$. Thus, under the null hypothesis $H_{0}: \mu_{1}=\ldots=\mu_{t}, E\{M S B\}=\sigma^{2}$. This motivates us to use, for testing $H_{0}$, the $F$-statistic

$$
\begin{equation*}
F=\frac{M S B}{M S W} \tag{5.69}
\end{equation*}
$$

$H_{0}$ is rejected, at level of significance $\alpha$, if

$$
F>F_{1-\alpha}[t-1, N-t] .
$$

Example 5.15. Three different vendors are considered as suppliers for cases for floppy disk drives. The question is whether the latch mechanism that opens and closes the disk loading slot is sufficiently reliable. In order to test the reliability of this latch, three independent samples of cases, each of size $n=10$, were randomly selected from the production lots of these vendors. The testing was performed on a special apparatus that opens and closes a latch, until it breaks. The number of cycles required until latch failure was recorded. In order to avoid uncontrollable environmental factors to bias the results, the order of testing of cases of different vendors was completely randomized. In file VENDOR.csv we can find the results of this experiment, arranged in 3 columns. Column 1 represents the sample from vendor $A_{1}$; column 2 that of vendor $A_{2}$ and column 3 of vendor $A_{3}$. Figure 5.19 presents box plots of these values. Vendor 3 clearly shows higher values. An ANOVA was performed, using MINITAB. The analysis was done on $Y=(\text { Number of Cycles) })^{1 / 2}$, in order to have data which is approximately normally distributed. The original data are expected to have positively skewed distribution, since it reflects the life length of the latch. The following is the one-way ANOVA, as performed by R

```
data(VENDOR)
VENDOR <- stack(VENDOR)
> VENDOR$ind <- as.factor(VENDOR$ind)
```


## 216 Modern Industrial Statistics

```
> VENDOR$values <- sqrt(VENDOR$values)
> oneway.test(values ~ ind,
    data = VENDOR,
    var.equal=T)
One-way analysis of means
data: values and ind
F = 14.0243, num df = 2, denom df = 27, p-value
=0.00006658
> confint(lm(values ~ -1 + ind,
    data=VENDOR))
        2.5% 97.5%
indvendor1 58.00093 84.12333
indvendor2 91.54669 117.66910
indvendor3 104.11425 130.23666
```

The following is the one-way ANOVA, as performed by MINITAB, following the command.


In columns $C 1-C 3$ we stored the cycles' data (importing file VENDOR.csv). Column $C 4$ has indices of the samples. Column $C 5$ contains the data of $C 1-C 3$ in a stacked form. Column $C 6=\operatorname{sqrt}(C 5)$.

The ANOVA table shows that the $F$ statistic is significantly large, having a $P$-value close to 0 . The null hypothesis $H_{0}$ is rejected. The reliability of the latches from the three vendors is not the same. The 0.95 -confidence intervals for the means show that vendors $A_{2}$ and $A_{3}$ manufacture latches with similar reliability. That of vendor $A_{1}$ is significantly lower.

### 5.12 Simultaneous confidence intervals: Multiple comparisons

Whenever the hypothesis of no difference between the treatment means are rejected, the question arises, which of the treatments have similar effects, and which ones differ significantly? In Example 5.2 we analyzed data on the strength of latches supplied by three different vendors. It was shown that the differences are very significant. We also saw that the latches from vendor $A_{1}$ were weaker from those of vendors $A_{2}$ and $A_{3}$, which were of similar strength. Generally, if there are $t$ treatments, and the ANOVA shows that the differences between the treatment means are significant, we may have to perform up to $\binom{t}{2}$ comparisons, to rank the different treatments in term of their effects.


Figure 5.19 Boxplots of $Y$ by vendor (MINITAB)

If we compare the means of all pairs of treatments, we wish to determine $\binom{t}{2}=\frac{t(t-1)}{2}$ confidence intervals to the true differences between the treatment means. If each confidence interval has confidence level $(1-\alpha)$, the probability that all $\binom{t}{2}$ confidence intervals cover the true differences simultaneously is smaller than $(1-\alpha)$. The simultaneous confidence level might be as low as $(1-t \alpha)$.

There are different types of simultaneous confidence intervals. We present here the method of Scheffé, for simultaneous confidence intervals for any number of contrasts (Scheffé, 1959, pp. 66). A contrast between $t$ means $\bar{Y}_{1}, \cdots, \bar{Y}_{t}$, is a linear combination $\sum_{i=1}^{t} c_{i} \bar{Y}_{i}$, such that $\sum_{i=1}^{t} c_{i}=0$. Thus, any difference between two means is a contrast, e.g. $\bar{Y}_{2}-\bar{Y}_{1}$. Any second order difference, for example,

$$
\left(\bar{Y}_{3}-\bar{Y}_{2}\right)-\left(\bar{Y}_{2}-\bar{Y}_{1}\right)=\bar{Y}_{3}-2 \bar{Y}_{2}+\bar{Y}_{1},
$$

is a contrast. The space of all possible linear contrasts has dimension $(t-1)$. For this reason, the coefficient we use, according to Scheffés method, to obtain simultaneous confidence intervals of level $(1-\alpha)$ is

$$
\begin{equation*}
S_{\alpha}=\left((t-1) F_{1-\alpha}[t-1, t(n-1)]\right)^{1 / 2} \tag{5.70}
\end{equation*}
$$

where $F_{1-\alpha}[t-1, t(n-1)]$ is the $(1-\alpha)$ th quantile of the $F$-distribution. It is assumed that all the $t$ samples are of equal size $n$. Let $\hat{\sigma}_{p}^{2}$ denote the pooled estimator of $\sigma^{2}$, that is,

$$
\begin{equation*}
\hat{\sigma}_{p}^{2}=\frac{1}{t(n-1)} \sum_{i=1}^{t} S S D_{i} \tag{5.71}
\end{equation*}
$$

then the simultaneous confidence intervals for all contrasts of the form $\sum_{i=1}^{t} c_{i} \mu_{i}$, have limits

$$
\begin{equation*}
\sum_{i=1}^{t} c_{i} \bar{Y}_{i} \pm S_{\alpha} \frac{\hat{\sigma}_{p}}{\sqrt{n}}\left(\sum_{i=1}^{t} c_{i}^{2}\right)^{1 / 2} \tag{5.72}
\end{equation*}
$$

Example 5.16. In data file HADPAS.csv we have the resistance values (ohms) of several resistors on 6 different hybrids at 32 cards. We analyze here the differences between the means of the $n=32$ resistance values of resistor RES3, where the treatments are the $t=6$ hybrids. The boxplots of the samples corresponding to the 6 hybrids are presented in Figure 5.20. In Table 5.12 we present the means and standard deviations of these six samples (treatments).
The pooled estimator of $\sigma$ is

$$
\hat{\sigma}_{p}=133.74
$$

The Scheffé coefficient, for $\alpha=.05$ is

$$
S_{.05}=\left(5 F_{.95}[5,186]\right)^{1 / 2}=3.332
$$

Upper and lower simultaneous confidence limits, with 0.95 level of significance, are obtained by adding to the differences between means $\pm S_{\alpha} \frac{\hat{\sigma}_{p}}{\sqrt{16}}= \pm 111.405$. Differences which are smaller in magnitude than 111.405 are considered insignificant.


Figure 5.20 Boxplots of six hybrids (MINITAB)

Table 5.12 Means and std. of resistance RES3 by hybrid

| Hybrid | $\bar{Y}$ | $S_{y}$ |
| :--- | :---: | ---: |
| 1 | 2143.41 | 99.647 |
| 2 | 1902.81 | 129.028 |
| 3 | 1850.34 | 144.917 |
| 4 | 1900.41 | 136.490 |
| 5 | 1980.56 | 146.839 |
| 6 | 2013.91 | 139.816 |

Thus, if we order the sample means, we obtain

| Hybrid | Mean | Group Mean |
| :--- | :---: | :---: |
| 1 | 2143.41 | 2143.41 |
| 6 | 2013.91 | 1997.235 |
| 5 | 1980.56 |  |
| 2 | 1902.81 | 1884.52 |
| 4 | 1900.41 |  |
| 3 | 1850.34 |  |

Thus, the difference between the means of Hybrid 1 and all the others is significant. The mean of Hybrid 6 is significantly different than those of 2,4 and 3 . The mean of Hybrid 5 is significantly larger than that of Hybrid 3. We suggest therefore the following homogeneous group of treatments (all treatments within the same homogeneous group have means which are not significantly different).

| Homog <br> Group | Means <br> of Groups |
| :---: | :---: |
| $\{1\}$ | 2143.41 |
| $\{5,6\}$ | 1997.24 |
| $\{2,3,4\}$ | 1884.52 |

The difference between the means of $\{5,6\}$ and $\{2,3,4\}$ is the contrast

$$
-\frac{1}{3} \bar{Y}_{2}-\frac{1}{3} \bar{Y}_{3}-\frac{1}{3} \bar{Y}_{4}+\frac{1}{2} \bar{Y}_{5}+\frac{1}{2} \bar{Y}_{6} .
$$

This contrast is significant, if it is greater than

$$
S_{\alpha} \frac{\hat{\sigma}_{p}}{\sqrt{32}} \sqrt{\left(\frac{1}{2}\right)^{2}+\left(\frac{1}{2}\right)^{2}+\left(\frac{1}{3}\right)^{2}+\left(\frac{1}{3}\right)^{2}+\left(\frac{1}{3}\right)^{2}}=71.912
$$

The above difference is thus significant.

```
> HADPAS$hyb <- factor(HADPAS$hyb)
> TukeyHSD(aov(res3 ~ hyb, data=HADPAS))
    Tukey multiple comparisons of means
        95% family-wise confidence level
Fit: aov(formula = res3 ~ hyb, data = HADPAS)
$hyb
\begin{tabular}{rrrrr} 
& diff & lwr & upr & p adj \\
\(2-1\) & -240.59375 & -336.87544 & -144.31206 & 0.0000000 \\
\(3-1\) & -293.06250 & -389.34419 & -196.78081 & 0.0000000 \\
\(4-1\) & -243.00000 & -339.28169 & -146.71831 & 0.0000000 \\
\(5-1\) & -162.84375 & -259.12544 & -66.56206 & 0.0000347 \\
\(6-1\) & -129.50000 & -225.78169 & -33.21831 & 0.0020359 \\
\(3-2\) & -52.46875 & -148.75044 & 43.81294 & 0.6197939 \\
\(4-2\) & -2.40625 & -98.68794 & 93.87544 & 0.9999997 \\
\(5-2\) & 77.75000 & -18.53169 & 174.03169 & 0.1891788 \\
\(6-2\) & 111.09375 & 14.81206 & 207.37544 & 0.0135101 \\
\(4-3\) & 50.06250 & -46.21919 & 146.34419 & 0.6664332
\end{tabular}
```

```
5-3 130.21875 33.93706 226.50044 0.0018805
6-3 163.56250 67.28081 259.84419 0.0000315
5-4 80.15625 -16.12544 176.43794 0.1625016
6-4 113.50000 17.21831 209.78169 0.0107198
6-5 33.34375 -62.93794 129.62544 0.9183436
```


### 5.13 Contingency tables

### 5.13.1 The structure of contingency tables

When the data is categorical we generally summarize it in a table which presents the frequency of each category, by variable, in the data. Such a table is called a contingency table.

Example 5.17. Consider a test of a machine which inserts components into a board. The displacement errors of such a machine were analyzed in Example 5.1. In this test we perform a large number of insertions with $k=9$ different components. The result of each trial (insertion) is either Success (no insertion error) or Failure (insertion error). In the present test there are two categorical variables: Component type and Insertion Result. The first variable has nine categories:

```
C1: Diode
C2: 1/2 Watt Canister
C3: Jump Wire
C4: Small Corning
C5: Large Corning
C6: Small Bullet
C7: 1/8 Watt Dogbone
C8: 1/4 Watt Dogbone
C9: 1/2 Watt Dogbone
```

The second variable, Insertion Result, has two categories only (Success, Failure). The contingency table (Table 5.13) presents the frequencies of the various insertion results by component type.

Table 5.13 Contingency table of insertion results by component type

| Component Type | Insertion Result |  | Row Total |
| :--- | :---: | ---: | ---: |
|  | Failure | Success |  |
| C1 | 61 | 108058 | 108119 |
| C2 | 34 | 136606 | 136640 |
| C3 | 10 | 107328 | 107338 |
| C4 | 23 | 105042 | 105065 |
| C5 | 25 | 108829 | 108854 |
| C6 | 9 | 96864 | 96873 |
| C7 | 12 | 107379 | 107391 |
| C8 | 3 | 105851 | 105854 |
| C9 | 13 | 180617 | 180630 |
| Column Total | 190 | $1,056,574$ | $1,056,764$ |

Table 5.13 shows that the proportional frequency of errors in insertions is very small $(190 / 1,056,764=0.0001798)$, which is about 180 FPM (failures per million). This may be judged to be in conformity with the industry standard. We see, however, that there are apparent differences between the failure proportions, by component types. In Figure 5.21 we present the FPMs of the insertion failures, by component type. The largest one is that of $C 1$ (Diode), followed by components $\{C 2, C 4, C 5\}$. Smaller proportions are those of $\{C 3, C 6, C 9\}$. The smallest error rate is that of $C 8$.


Figure 5.21 Bar chart of components error rates

The differences in the components error rates can be shown to be very significant.
The structure of the contingency table might be considerably more complicated than that of Table 5.13 . We illustrate here a contingency table with three variables.

Example 5.18. The data are the placement errors of an OMNI 4621 automatic insertion machine. The variables are:
(i) Machine Structure: Basic, EMI1, EMI2, EMI4;
(ii) Components: 805, 1206, SOT_23;
(iii) Placement Result: Error, No_Error.

The contingency table is given in Table 5.14, and summarizes the results of 436,431 placements.
Table 5.14 Contingency Table of Placement Errors

| Comp. <br> Structure | 805 |  | 1206 |  | SOT_23 |  | Total Comp |  | Total Rows |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Err | N_Err | Er | N_Err | Er | N_Err | Er | N_Err |  |
| Basic | 11 | 40,279 | 7 | 40,283 | 16 | 40,274 | 34 | 120,836 | 120,870 |
| EMI1 | 11 | 25,423 | 8 | 25,426 | 2 | 25,432 | 21 | 76,281 | 76,302 |
| EMI2 | 19 | 54,526 | 15 | 54,530 | 12 | 54,533 | 46 | 163,589 | 163,635 |
| EMI4 | 14 | 25,194 | 4 | 25,204 | 5 | 25,203 | 23 | 75,601 | 75,624 |
| Total | 55 | 145,422 | 34 | 145,443 | 35 | 145,442 | 124 | 436,307 | 436,431 |

We see in Table 5.14 that the total failure rate of this machine type is $124 / 436,307=284$ (FPM). The failure rates, by machine structure, in FPM's, are 281, 275, 281 and 304, respectively. The first three structural types have almost the same FPM's, while the fourth one is slightly larger. The components failure rates are 378, 234 and 241 FPM, respectively. It remains to check the failure rates according to Structure $\times$ Component. These are given in Table 5.15.

We see that the effect of the structure is different on different components. Again, one should test whether the observed differences are statistically significant or due only to chance variability. Methods for testing this will be discussed in Chapter 10.

Table 5.15 Failure rates (FPM) by structure and component type

|  | Component |  |  |
| :--- | :---: | :---: | :---: |
| Structure | 805 | 1206 | SOT_23 |
| Basic | 273 | 174 | 397 |
| EMI1 | 433 | 315 | 79 |
| EMI2 | 348 | 275 | 220 |
| EMI4 | 555 | 159 | 198 |

The construction of contingency tables can be done in R or by using MINITAB or JMP. We illustrate this on the data in file CAR.csv. This file consists of information on 109 car models from 1989. The file contains 109 records on 5 variables: Number of cylinders $(4,6,8)$, origin (US $=1$, Europe $=2$, ASIA $=3$ ), turn diameter [meters], horsepower and number of miles per gallon in city driving. One variable, Origin, is categorical, while the other four are interval scaled variables. One discrete (number of cylinders) and the other three are continuous.

```
    In R
> data (CAR)
> with (data=CAR,
    expr=table(cyl, origin))
    origin
cyl \(1 \quad 2 \quad 3\)
    \(\begin{array}{llll}4 & 33 & 7 & 26\end{array}\)
    \(\begin{array}{llll}6 & 13 & 7 & 10\end{array}\)
    81201
```

and in MINITAB by using the command

```
MTB> Table C1-C2;
SUBC> Counts.
```

we obtain the contingency table, which is illustrated in Table 5.16.
One can prepare a contingency table also from continuous data, by selecting the number and length of intervals for each variable, and counting the frequencies of each cell in the table.

For example, for the car data, if we wish to construct a contingency table of turn diameter versus miles/gallon, we obtain the contingency table presented in Table 5.17.

Table 5.16 Contingency table of number of cylinders and origin

|  | Origin |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Num. Cyc. | 1 | 2 | 3 | Total |
| 4 | 33 | 7 | 26 | 66 |
| 6 | 13 | 7 | 10 | 30 |
| 8 | 12 | 0 | 1 | 13 |
| Total | 58 | 14 | 37 | 109 |

Table 5.17 Contingency table of turn diameter versus miles/gallon city

|  | Miles/Gallon City |  |  |  |
| :--- | :---: | :---: | ---: | ---: |
| Turn Diameter | $12-18$ | $19-24$ | $25-$ | Total |
| $27-30.6$ | 2 | 0 | 4 | 6 |
| $30.7-34.2$ | 4 | 12 | 15 | 31 |
| $34.3-37.8$ | 10 | 26 | 6 | 42 |
| $37.9-$ | 15 | 15 | 0 | 30 |
| Total | 31 | 53 | 25 | 109 |

### 5.13.2 Indices of association for contingency tables

In the present section we construct several indices of association, which reflect the degree of dependence, or association between variables. For the sake of simplicity, we consider here indices for two-way tables, i.e., association between two variables.

### 5.13.2.1 Two interval scaled variables

If the two variables are continuous ones, measured on an interval scale, or some transformation of it, we can use some of the dependence indices discussed earlier. For example, we can represent each interval by its mid-point, and compute the correlation coefficient between these mid-points. As in Section 5.2, if variable $X$ is classified into $k$ intervals,

$$
\left(\xi_{0}, \xi_{1}\right),\left(\xi_{1}, \xi_{2}\right), \cdots,\left(\xi_{k-1}, \xi_{k}\right)
$$

and variable $Y$ is classified into $m$ intervals $\left(\eta_{0}, \eta_{1}\right), \cdots,\left(\eta_{m-1}, \eta_{m}\right)$, let

$$
\begin{aligned}
& \tilde{\xi}_{i}=\frac{1}{2}\left(\xi_{i-1}+\xi_{i}\right), \quad i=1, \cdots, k \\
& \tilde{\eta}_{j}=\frac{1}{2}\left(\eta_{j-1}+\eta_{j}\right), \quad j=1, \cdots, m .
\end{aligned}
$$

Let $p_{i j}=f_{i j} / N$ denote the proportional frequency of the ( $i, j$ )-th cell, i.e., $X$ values in $\left(\xi_{i-1}, \xi_{i}\right)$ and $Y$ values in $\left(\eta_{j-1}, \eta_{j}\right)$. Then, an estimate of the coefficient of correlation obtained from the contingency table is

$$
\begin{equation*}
\hat{\rho}_{X Y}=\frac{\sum_{i=1}^{k} \sum_{j=1}^{m} p_{i j}\left(\tilde{\xi}_{i}-\bar{\xi}\right)\left(\tilde{\eta}_{j}-\bar{\eta}\right)}{\left[\sum_{i=1}^{k} p_{i .}\left(\tilde{\xi}_{i}-\bar{\xi}\right)^{2}\right]^{1 / 2}\left[\sum_{j=1}^{m} p_{j i}\left(\tilde{\eta}_{j}-\bar{\eta}\right)^{2}\right]^{1 / 2}}, \tag{5.7.7}
\end{equation*}
$$

where

$$
\begin{aligned}
p_{i .} & =\sum_{j=1}^{m} p_{i j}, \quad i=1, \cdots, k, \\
p_{. j} & =\sum_{i=1}^{k} p_{i j}, \quad j=1, \cdots, m \\
\bar{\xi} & =\sum_{i=1}^{k} p_{i .} \tilde{\xi}_{i},
\end{aligned}
$$

and

$$
\bar{\eta}=\sum_{j=1}^{m} p_{. j} \tilde{\eta}_{j}
$$

Notice that the sample correlation $r_{X Y}$, obtained from the sample data, is different from $\hat{\rho}_{X Y}$, due to the reduced information that is given by the contingency table. We illustrate this in the following example.

Example 5.19. Consider the data in file CAR.csv. The sample correlation between the turn diameter, $X$, and the gas consumption (Miles/Gal) in a city, is $r_{X Y}=-0.539$. If we compute this correlation on the basis of the data in Table 5.17 we obtain $\hat{\rho}_{X Y}=-.478$. The approximation given by $\hat{\rho}_{X Y}$ depends on the number of intervals, $k$ and $m$, on the length of the intervals, and the sample size $N$.

### 5.13.2.2 Indices of association for categorical variables

If one of the variables or both are categorical, there is no meaning to the correlation coefficient. We should devise another index of association. Such an index should not depend on the labeling or ordering of the categories. Common indices of association are based on comparison of the observed frequencies $f_{i j}$ of the cells $(i=1, \cdots, k ; j=1, \cdots, m)$ to the expected ones if the events associated with the categories are independent. The concept of independence, in a probability sense, is defined in Chapter 4. We have seen earlier conditional frequency distributions. If $N_{i .}=\sum_{j=1}^{m} f_{i j}$, the conditional proportional frequency of the $j$-th category of $Y$, given the $i$-th category of $X$, is

$$
p_{j \mid i}=\frac{f_{i j}}{N_{i .}}, \quad j=1, \cdots, m
$$

We say that $X$ and $Y$ are not associated if

$$
p_{j \mid i}=p_{. j} \quad \text { for all } i=1, \cdots, k
$$

where

$$
p_{. j}=\frac{N_{. j}}{N} \quad j=1, \cdots, m
$$

and

$$
N_{. j}=\sum_{i=1}^{k} f_{i j}
$$

Accordingly, the expected frequency of cell $(i, j)$, if there is no association, is

$$
\tilde{f}_{i j}=\frac{N_{i .} N_{. j}}{N}, \quad i=1, \cdots, k, j=1, \cdots, m
$$

A common index of discrepancy between $f_{i j}$ and $\tilde{f}_{i j}$ is

$$
\begin{equation*}
X^{2}=\sum_{i=1}^{k} \sum_{j=1}^{m} \frac{\left(f_{i j}-\tilde{f}_{i j}\right)^{2}}{\tilde{f}_{i j}} \tag{5.74}
\end{equation*}
$$

This index is called the chi-squared statistic. One can compute this statistic using MINITAB, with the commands

```
MTB> Table C1 C2;
SUBC> Counts;
SUBC> ChiSquare.
```

Example 5.20. For the CAR.csv data, the chi-squared statistic for the association between Origin and Num Cycl is $X^{2}=12.13$. In Chapter 10 we will study how to assess the statistical significance of such a magnitude of $X^{2}$.

In R

```
> chisq.test(x=CAR$origin, y=CAR$Cyl)
```

Another option in MINITAB is to set the observed frequencies of the contingency table into columns, and use the command MTB $>$ ChiSquare $C_{-}-C_{-}$.

For example, let us set the frequencies of Table 5.17 into 3 columns, say, $C 6-C 8$. The above command yields Table 5.18 in which the expected frequencies $\tilde{f}_{i j}$ are printed below the observed ones.

Table 5.18 Observed and expected frequencies of turn diameter by miles/gallon, CAR.Csv ( $\tilde{f}_{i j}$ under $\left.\tilde{f}_{i j}\right)$

|  | Miles/Gallon City |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Turn Diameter | $12-18$ | $18-24$ | $24-$ | Total |
| $27-30.6$ | 2 | 0 | 4 | 6 |
| $30.6-34.2$ | 1.71 | 2.92 | 1.38 |  |
|  | 4 | 12 | 15 | 31 |
| $34.2-37.8$ | 8.82 | 15.07 | 7.11 |  |
|  | 10 | 26 | 6 | 42 |
| $37.8-$ | 11.94 | 20.42 | 9.63 |  |
|  | 15 | 15 | 0 | 30 |
| Total | 8.53 | 14.59 | 6.88 |  |

The chi-squared statistic is

$$
X^{2}=\frac{(2-1.71)^{2}}{1.71}+\cdots+\frac{6.88^{2}}{6.88}=34.99
$$

There are several association indices in the literature, based on the $X^{2}$. Three popular indices are:
Mean Squared Contingency

$$
\begin{equation*}
\Phi^{2}=\frac{X^{2}}{N} \tag{5.75}
\end{equation*}
$$

## Tschuprow's Index

$$
\begin{equation*}
T=\Phi / \sqrt{(k-1)(m-1)} \tag{5.76}
\end{equation*}
$$

## Cramér's Index

$$
\begin{equation*}
C=\Phi / \sqrt{\min (k-1, m-1)} \tag{5.77}
\end{equation*}
$$

No association corresponds to $\Phi^{2}=T=C=0$. The larger the index the stronger the association. For the data of Table 3.16,

$$
\begin{aligned}
\Phi^{2} & =\frac{34.99}{109}=0.321 \\
T & =0.283 \\
C & =0.401
\end{aligned}
$$

We provide an additional example of contingency tables analysis, using the Cramér Index.

Example 5.21. Compu Star, a service company providing technical support and sales of personal computers and printers, decided to investigate the various components of customer satisfaction that are specific to the company. A special questionnaire with 13 questions was designed and, after a pilot run, was mailed to a large sample of customers with a self- addressed stamped envelope and a prize incentive. The prize was to be awarded by lottery among the customers who returned the questionnaire.

The customers were asked to rate, on a 1-6 ranking order, various aspects of the service. The rating of 1 corresponding to VERY POOR and the rating of 6 to VERY GOOD. These questions include:

Q1: First impression of service representative.
Q2: Friendliness of service representative.
Q3: Speed in responding to service request.
Q4: Technical knowledge of service representative.
Q5: Professional level of service provided.
Q6: Helpfulness of service representative.
Q7: Additional information provided by service representative.
Q8: Clarity of questions asked by service representative.
Q9: Clarity of answers provided by service representative.
Q10: Efficient use of time by service representative.
Q11: Overall satisfaction with service.
Q12: Overall satisfaction with product.
Q13: Overall satisfaction with company.
The response ranks are:

1. very poor
2. poor
3. below average
4. above average
5. good
6. very good.

The responses were tallied and contingency tables were computed linking the questions on overall satisfaction with questions on specific service dimensions. For example, Table 5.19 is a contingency table of responses to Q13 versus Q3.

Table 5.19 Two by two contingency table of customer responses, for Q3 and Q13

| $Q_{3} \backslash Q 13$ | 1 | 2 | 3 | 4 | 5 | 6 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 0 | 1 | 0 | 0 | 3 | 1 |
| 2 | 0 | 2 | 0 | 1 | 0 | 0 |
| 3 | 0 | 0 | 4 | 2 | 3 | 0 |
| 4 | 0 | 1 | 1 | 10 | 7 | 5 |
| 5 | 0 | 0 | 0 | 10 | 71 | 38 |
| 6 | 0 | 0 | 0 | 1 | 30 | 134 |

Cramer's Index for Table 5.19 is:

$$
C=\frac{1.07}{2.23}=0.478
$$

There were 10 detailed questions (Q1-Q10) and 3 questions on overall customer satisfaction (Q11-Q13). A table was constructed for every combination of the 3 overall customer satisfaction questions and the 10 specific questions. For each
of these 30 tables Cramer's Index was computed and using a code of graphical symbols, we present these indices in Table 5.20.

Table 5.20 Cramer's Indices of Q1-Q10 by Q11-Q13

|  | Q1 | Q2 | Q3 | Q4 | Q5 | Q6 | Q7 | Q8 | Q9 | Q10 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q11: Overall satisfaction with Service |  | $\bullet$ | ++ | $\bullet$ |  |  | + | $\bullet$ |  |  |
| Q12: Overall satisfaction with Product |  | + | $\bullet$ | $\bullet$ |  | ++ | $\bullet$ | $\bullet$ |  |  |
| Q13: Overall satisfaction with Company |  | $\bullet$ | ++ |  |  | + | ++ | $\bullet$ | $\bullet$ |  |

The indices are coded according to the following key:

| Cramer's Index | Code |
| :--- | :--- |
| $0-0.2$ |  |
| $0.2-0.3$ | $\bullet$ |
| $0.3-0.4$ | + |
| $0.4-0.5$ | ++ |
| $0.5-$ | +++ |

We can see from Table 5.20 that "Overall satisfaction with company" (Q13) is highly correlated with "Speed in responding to service requests" (Q3). However, the "Efficient use of time" (Q10) was not associated with overall satisfaction.

On the other hand we also notice that questions Q1, Q5, Q10 show no correlation with overall satisfaction. Many models have been proposed in the literature for the analysis of customer satisfaction surveys. For a comprehensive review with applications using R, see Kenett and Salini (2012). For more examples of indices of association and graphical analysis of contingency tables, see Kenett (1983). Contingency tables are closely related to the data mining techniques of Association Rules. For more on this, see Kenett and Salini (2008).

### 5.14 Categorical data analysis

If all variables $x_{1}, \ldots, x_{k}$ and $Y$ are categorical, we cannot perform the ANOVA without special modifications. In the present section we discuss the analysis appropriate for such cases.

### 5.14.1 Comparison of binomial experiments

Suppose that we have performed $t$ independent binomial experiments, each one corresponding to a treatment combination. In the $i$-th experiment we ran $n_{i}$ independent trials. The yield variable, $J_{i}$, is the number of successes among the $n_{i}$ trials $(i=1, \cdots, t)$. We further assume that in each experiment, the $n_{i}$ trials are independent and have the same, unknown, probability for success, $\theta_{i}$; i.e., $J_{i}$ has a binomial distribution $B\left(n_{i}, \theta_{i}\right), i=1, \cdots, t$. We wish to compare the probabilities of success, $\theta_{i}(i=1, \cdots, k)$. Accordingly, the null hypothesis is of equal success probabilities, that is,

$$
H_{0}: \theta_{1}=\theta_{2}=\cdots=\theta_{k}
$$

We describe here a test, which is good for large samples. Since by the C.L.T., $\hat{p}_{i}=\frac{J_{i}}{n_{i}}$ has a distribution which is approximately normal for large $n_{i}$, with mean $\theta_{i}$ and variance $\frac{\theta_{i}\left(1-\theta_{i}\right)}{n_{i}}$, one can show that, the large sample distribution of

$$
\begin{equation*}
Y_{i}=2 \arcsin \left(\sqrt{\frac{J_{i}+3 / 8}{n_{i}+3 / 4}}\right) \tag{5.78}
\end{equation*}
$$

(in radians) is approximately normal, with mean $\eta_{i}=2 \arcsin \left(\sqrt{\theta_{i}}\right)$ and variance $V\left\{Y_{i}\right\}=\frac{1}{n_{i}}, i=1, \cdots, t$.
Using this result, we obtain that under the assumption of $H_{0}$ the sampling distribution of the test statistic

$$
\begin{equation*}
Q=\sum_{i=1}^{k} n_{i}\left(Y_{i}-\bar{Y}\right)^{2} \tag{5.79}
\end{equation*}
$$

where

$$
\begin{equation*}
\bar{Y}=\frac{\sum_{i=1}^{k} n_{i} Y_{i}}{\sum_{i=1}^{k} n_{i}} \tag{5.80}
\end{equation*}
$$

is approximately chi-squared with $k-1$ D.F., $\chi^{2}[k-1]$. In this test, we reject $H_{0}$, at level of significance $\alpha$, if $Q>$ $\chi_{1-\alpha}^{2}[k-1]$.

Another test statistic for general use in contingency tables will be given in the following section.
Example 5.22. In Table 5.13 we presented the frequency of failures of 9 different components in inserting a large number of components automatically. In the present example we test the hypothesis that the failure probabilities, $\theta_{i}$, are the same for all components. In Table 5.21 we present the values of $J_{i}$ (\# of failures), $n_{i}$ and $Y_{i}=2 \arcsin \left(\sqrt{\frac{J_{i}+3 / 8}{n_{i}+3 / 4}}\right)$, for each component. Using MINITAB, if the values of $J_{i}$ are stored in $C 1$ and those of $n_{i}$ in $C 2$ we compute $Y_{i}$ (stored in $C 3$ ) with the command
$\mathrm{MTB}>\operatorname{let} C 3=2 * \operatorname{asin}(\operatorname{sqrt}((C 1+.375) /(C 2+.75)))$.

Table 5.21 The Arcsin transformation

| $i$ | $J_{i}$ | $n_{i}$ | $Y_{i}$ |
| :--- | ---: | :---: | :---: |
| 1 | 61 | 108119 | 0.0476556 |
| 2 | 34 | 136640 | 0.0317234 |
| 3 | 10 | 107338 | 0.0196631 |
| 4 | 23 | 105065 | 0.0298326 |
| 5 | 25 | 108854 | 0.0305370 |
| 6 | 9 | 96873 | 0.0196752 |
| 7 | 12 | 107391 | 0.0214697 |
| 8 | 3 | 105854 | 0.0112931 |
| 9 | 13 | 180630 | 0.0172102 |

The test statistic $Q$ can be computed by the MINITAB command (the constant $k 1$ stands for $Q$ ).
$\mathrm{MTB}>\operatorname{let} k 1=\operatorname{sum}(C 2 * C 3 * * 2)-\operatorname{sum}(C 2 * C 3) * * 2 / \operatorname{sum}(C 2)$.

The value of $Q$ is 105.43 . The $P$-value of this statistic is 0 . The null hypothesis is rejected. To determine this $P$ value using MINITAB, since the distribution of $Q$ under $H_{0}$ is $\chi^{2}$ [8], we use the commands:

MTB $>$ CDF 105.43;
SUBC $>$ Chisquare 8.

We find that $\operatorname{Pr}\left\{\chi^{2}[8] \leq 105.43\right\} \doteq 1$. This implies that $P=0$.

### 5.15 Chapter highlights

Several techniques for graphical analysis of data in several dimensions are introduced and demonstrated using case studies. These include matrix scatterplots, 3D-scatterplots, multiple boxplots. Topics covered also include simple linear regression, multiple regression models and contingency tables. Prediction intervals are constructed for currents of solar cells and resistances on hybrid circuits. Robust regression is used to analyze data on placement errors of components on circuit boards. A special section on indices of association for categorical variables includes an analysis of a customer satisfaction survey designed to identify the main components of customer satisfaction and dissatisfaction. The material covered by this chapter can be best studied in front of a personal computer so that the reader can reproduce and even expand the data analysis offered in the text.

The chapter provides an introduction to multiple regression methods, in which the relationship of $k$ explanatory (predicting) quantitative variables to a variable of interest is explored. In particular, the least squares estimation procedure is presented in detail for regression on two variables. Partial regression and correlation are discussed. The least squares estimation of the regression coefficients for multiple regressions $(k>2)$ is presented with matrix formulae. The contributions of the individual regressors is tested by the partial- $F$ test. The sequential $S S$ partition of the total sum of squares due to the departure on the regressors is defined and explained. The partial correlation, given a set of predictors, is defined and its relationship to the partial- $F$ statistic is given.

The analysis of variance (ANOVA) for testing the significance of differences between several sample means is introduced, as well as the method of multiple comparisons, which protects the overall level of significance. The comparisons of proportions for categorical data (binomial or multinomial) is also discussed. The chapter contains also a section on regression diagnostics, in which the influence of individual points on the regression is studied. In particular, one wishes to measure the effects of points which seem to deviate considerably from the rest of the sample.

The main concepts and tools introduced in this chapter include:

- Matrix Scatterplots
- 3D-Scatterplots
- Multiple Boxplots
- Code Variables
- Joint, Marginal and Conditional Frequency Distributions
- Sample Correlation
- Coefficient of Determination
- Simple Linear Regression
- Multiple Regression
- Predicted Values, FITS
- Residuals Around the Regression
- Multiple Squared Correlation
- Partial Regression
- Partial Correlation
- Partial-F Test
- Sequential $S S$
- Step-Wise Regression
- Regression Diagnostics
- $x$-Leverage of a Point
- Standard Error of Predicted Value
- Standardized Residual
- Cook Distance
- Fits Distance, DFIT
- Analysis of Variance
- Treatment Combinations
- Simultaneous Confidence Intervals
- Multiple Comparisons
- Contrasts
- Scheffé's Method
- Contingency Tables Analysis
- Categorical Data Analysis
- Arcsin Transformation
- Chi-Squared Test for Contingency Tables


### 5.16 Exercises

5.1 Use file CAR.csv to prepare multiple or matrix scatter plots of Turn Diameter versus Horsepower versus Miles per Gallon. What can you learn from these plots?
5.2 Make a multiple (side by side) boxplot of the Turn Diameter by Car Origin, for the data in file CAR.csv. Can you infer that Turn Diameter depends on the Car Origin?
5.3 Data file HADPAS.csv contains the resistance values (Ohms) of five resistors placed in six hybrids on 32 ceramic substrates. The file contains eight columns. The variables in these columns are:

1. Record Number.
2. Substrate Number.
3. Hybrid Number.
4. Res 3.
5. Res 18.
6. Res 14.
7. Res 7.
8. Res 20.
(i) Make a multiple boxplot of the resistance in Res 3, by hybrid.
(ii) Make a matrix plot of all the Res variables. What can you learn from the plots?
5.4 Construct a joint frequency distribution of the variables Horsepower and MPG/City for the data in file CAR.csv.
5.5 Construct a joint frequency distribution for the resistance values of RES 3 and RES 14, in data file HADPAS.csv. [Code the variables first, see instructions in Problem [3.45].]
5.6 Construct the conditional frequency distribution of RES 3, given that the resistance values of RES 14 is between 1300 and 1500 (Ohms).
5.7 In the present exercise we compute the conditional means and standard deviations of one variable given another one. Use file HADPAS.csv. We classify the data according to the values of Res 14 (Column C5) to 5 subgroups. This is done by using the CODE command in MINITAB, which is:
MTB $>\operatorname{CODE}(900: 1200) 1(1201: 1500) 2(1501: 1800) 3(1801: 2100) 4(2101: 2700) 5 C 5 C 8$
We use then the command
MTB $>$ DESC C3;
SUBC $>$ By $C 8$.
In this way we can obtain the conditional means and stand-deviations of Res 3 given the subgroups of Res 7. Use these commands and write a report on the obtained results.
5.8 Given below are four data sets of $(X, Y)$ observations
(i) Compute the least squares regression coefficients of $Y$ on $X$, for the four data sets.
(ii) Compute the coefficient of determination, $R^{2}$, for each set.

| Data Set 1 |  | Data Set 2 |  | Data Set 3 |  | Data Set 4 |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $X^{(1)}$ | $Y^{(1)}$ | $X^{(2)}$ | $Y^{(2)}$ | $X^{(3)}$ | $Y^{(3)}$ | $X^{(4)}$ | $Y^{(4)}$ |
| 10.0 | 8.04 | 10.0 | 9.14 | 10.0 | 7.46 | 8.0 | 6.68 |
| 8.0 | 6.95 | 8.0 | 8.14 | 8.0 | 6.67 | 8.0 | 5.76 |
| 13.0 | 7.58 | 13.0 | 8.74 | 13.0 | 12.74 | 8.0 | 7.71 |
| 9.0 | 8.81 | 9.0 | 8.77 | 9.0 | 7.11 | 8.0 | 8.84 |
| 11.0 | 8.33 | 11.0 | 9.26 | 11.0 | 7.81 | 8.0 | 8.47 |
| 14.0 | 9.96 | 14.0 | 8.1 | 14.0 | 8.84 | 8.0 | 7.04 |
| 6.0 | 7.24 | 6.0 | 6.13 | 6.0 | 6.08 | 8.0 | 5.25 |
| 4.0 | 4.26 | 4.0 | 3.1 | 4.0 | 5.39 | 19.0 | 12.5 |
| 12.0 | 10.84 | 11.0 | 9.13 | 12.0 | 8.16 | 8.0 | 5.56 |
| 7.0 | 4.82 | 7.0 | 7.26 | 7.0 | 6.42 | 8.0 | 7.91 |
| 5.0 | 5.68 | 5.0 | 4.74 | 5.0 | 5.73 | 8.0 | 6.89 |

5.9 Compute the correlation matrix of the variables Turn Diameter, Horsepower and Miles per Gallon/City for the data in file CAR.csv.
5.10 (i) Differentiate partially the quadratic function

$$
\mathrm{SSE}=\sum_{i=1}^{n}\left(Y_{i}-\beta_{0}-\beta_{1} X_{i 1}-\beta_{2} X_{i 2}\right)^{2}
$$

with respect to $\beta_{0}, \beta_{1}$ and $\beta_{2}$ to obtain the linear equations in the least squares estimates $b_{0}, b_{1}, b_{2}$. These linear equations are called the normal equations.
(ii) Obtain the formulae for $b_{0}, b_{1}$ and $b_{2}$ from the normal equations.
5.11 Consider the variables Miles per Gallon, Horsepower, and Turn Diameter in the data set CAR.csv. Find the least squares regression line of MPG $(y)$ on Horsepower $\left(x_{1}\right)$ and Turn Diameter $\left(x_{2}\right)$. For this purpose use first the equations in Section 5.4 and then verify your computations by using the MINITAB command "regress."
5.12 Compute the partial correlation between Miles per Gallon and Horsepower, give the Number of Cylinders, in data file CAR.csv.
5.13 Compute the partial regression of Miles per Gallon and Turn Diameter, Given Horsepower, in data file CAR.csv.
5.14 Use the three-stage algorithm of Section 5.5 to obtain the multiple regression of Exercise [5.2] from the results of [5.5].
5.15 Consider Example 5.4. From the MINITAB output we see that, when regression Cap Diam on Diam1, Diam2 and Diam3, the regression coefficient of Diam2 is not significant $(P$ value $=.926)$, and this variable can be omitted. Perform a regression of Cap Diam on Diam2 and Diam3. Is the regression coefficient for Diam2 significant? How can you explain the difference between the results of the two regressions?
5.16 Regress the yield in GASOL.csv on all the four variables $x_{1}, x_{2}, x_{3}, x_{4}$.
(i) What is the regression equation?
(ii) What is the value of $R^{2}$ ?
(iii) Which regression coefficient(s) is (are) non-significant?
(iv) Which factors are important to control the yield?
(v) Are the residuals from the regression distributed normally? Make a graphical test.
5.17 (i) Show that the matrix $(H)=(X)(B)$ is idempotent, i.e., $(H)^{2}=(H)$.
(ii) Show that the matrix $(Q)=(I-H)$ is idempotent, and therefore $s_{e}^{2}=\mathbf{y}^{\prime}(Q) \mathbf{y} /(n-k-1)$.
5.18 Show that the vectors of fitted values, $\mathbf{y}$, and of the residuals, $\hat{\mathbf{e}}$, are orthogonal, i.e., $\hat{\mathbf{y}}^{\prime} \hat{\mathbf{e}}=0$.
5.19 Show that the $1-R_{y \mid(x)}^{2}$ is proportional to $\|\hat{\mathbf{e}}\|^{2}$, which is the squared Euclidean norm of $\hat{\mathbf{e}}$.
5.20 In Section 5.4 we presented properties of the $\operatorname{cov}(X, Y)$ operator. Prove the following generalization of property (iv). Let $\mathbf{X}^{\prime}=\left(X_{1}, \ldots, X_{n}\right)$ be a vector of $n$ random variables. Let $(\mathbb{\Psi})$ be an $n \times n$ matrix whose $(i, j)$ th element is $\boldsymbol{\Psi}_{i j}=\operatorname{cov}\left(X_{i}, X_{j}\right), i, j=1, \ldots, n$. Notice that the diagonal elements of $(\mathbb{\$})$ are the variances of the components of $\mathbf{X}$. Let $\boldsymbol{\beta}$ and $\boldsymbol{\gamma}$ be two $n$-dimensional vectors. Prove that $\operatorname{cov}\left(\boldsymbol{\beta}^{\prime} \mathbf{X}, \boldsymbol{\gamma}^{\prime} \mathbf{X}\right)=\boldsymbol{\beta}^{\prime}(\boldsymbol{\Psi}) \boldsymbol{\gamma}$. [The matrix ( $\left.\mathbb{\Psi}\right)$ is called the variance-covariance matrix of $\mathbf{X}$.]
5.21 Let $\mathbf{X}$ be an $n$-dimensional random vector, having a variance-covariance matrix $(\mathbf{~} \mathbf{4})$. Let $\mathbf{W}=(\mathbf{B}) \mathbf{X}$, where $(B)$ is an $m \times n$ matrix. Show that the variance-covariance matrix of $\mathbf{W}$ is $(\mathbf{B})(\boldsymbol{\Psi})(\mathbf{B})^{\prime}$.
5.22 Consider the linear regression model $\mathbf{y}=(X) \boldsymbol{\beta}+\mathbf{e}$. e is a vector of random variables, such that $E\left\{e_{i}\right\}=0$ for all $i=1, \ldots, n$ and

$$
\operatorname{cov}\left(e_{i}, e_{j}\right)= \begin{cases}\sigma^{2}, & \text { if } i=j \\ 0, & \text { if } i \neq j\end{cases}
$$

$i, j=1, \ldots, n$. Show that the variance-covariance matrix of the $\operatorname{LSE} \mathbf{b}=(\mathbf{B}) \mathbf{y}$ is $\sigma^{2}\left[(\mathbf{X})^{\prime}(\mathbf{X})\right]^{-1}$.
5.23 Conider SOCELL.csv data file. Compare the slopes and intercepts of the two simple regressions of ISC at time $t_{3}$ on that at time $t_{1}$, and ISC at $t_{3}$ on that at $t_{2}$.
5.24 The following data (see Draper and Smith, 1981, pp. 629) gives the amount of heat evolved in hardening of element (in calories per gram of cement), and the percentage of four various chemicals in the cement (relative to the weight of clinkers from which the cement was made). The four regressors are
$x_{1}$ : amount of tricalcium aluminate;
$x_{2}$ : amount of tricalcium silicate;
$x_{3}$ : amount of tetracalcium alumino ferrite;
$x_{4}$ : amount of dicalcium silicate.
The regressant $Y$ is the amount of heat evolved. The data are given in the following table.

| $X_{1}$ | $X_{2}$ | $X_{3}$ | $X_{4}$ | $Y$ |
| :--- | ---: | ---: | ---: | ---: |
| 7 | 26 | 6 | 60 | 78 |
| 1 | 29 | 15 | 52 | 74 |
| 11 | 56 | 8 | 20 | 104 |
| 11 | 31 | 8 | 47 | 87 |
| 7 | 52 | 6 | 33 | 95 |
| 11 | 55 | 9 | 22 | 109 |
| 3 | 71 | 17 | 6 | 102 |
| 1 | 31 | 22 | 44 | 72 |
| 2 | 54 | 18 | 22 | 93 |
| 21 | 47 | 4 | 26 | 115 |
| 1 | 40 | 23 | 34 | 83 |
| 11 | 66 | 9 | 12 | 113 |
| 10 | 68 | 8 | 12 | 109 |

Compute in a sequence the regressions of $Y$ on $X_{1}$; of $Y$ on $X_{1}, X_{2}$; of $Y$ on $X_{1}, X_{2}, X_{3}$; of $Y$ on $X_{1}, X_{2}, X_{3}, X_{4}$. For each regression compute the partial- $F$ of the new regression added, the corresponding partial correlation with $Y$, and the sequential $S S$.
5.25 For the data of Exercise [5.24], construct a linear model of the relationship between $Y$ and $X_{1}, \ldots, X_{4}$, by the forward step-wise regression method.
5.26 Consider the linear regression of Miles per Gallon on Horsepower for the cars in data file CAR.csv, with Origin $=3$. Compute for each car the residuals, RESI, the standardized residuals, SRES, the leverage HI and the Cook distance, $D$.
5.27 A simulation of the operation of a piston is available as the R piston simulator function pistonSimulation and with a JMP addin. In order to test whether changing the piston weight from 30 to 60 [ kg ] effects the cycle time significantly, run the simulation program four times at weight $30,40,50,60[\mathrm{~kg}]$, keeping all other factors at their low level. In each run make $n=5$ observations. Perform a one-way ANOVA of the results, and state your conclusions. [You can use R, MINITAB or JMP.]
5.28 In experiments performed to study the effects of some factors on the integrated circuits fabrication process, the following results were obtained, on the pre-etch line width $\left(\mu_{m}\right)$

| Exp. 1 | Exp. 2 | Exp. 3 |
| :--- | :--- | :--- |
| 2.58 | 2.62 | 2.22 |
| 2.48 | 2.77 | 1.73 |
| 2.52 | 2.69 | 2.00 |
| 2.50 | 2.80 | 1.86 |
| 2.53 | 2.87 | 2.04 |
| 2.46 | 2.67 | 2.15 |
| 2.52 | 2.71 | 2.18 |
| 2.49 | 2.77 | 1.86 |
| 2.58 | 2.87 | 1.84 |
| 2.51 | 2.97 | 1.86 |

Perform an ANOVA to find whether the results of the three experiments are significantly different by using MINITAB and R. Do the two test procedures yield similar results?
5.29 In manufacturing film for industrial use, samples from two different batches gave the following film speed:

| Batch A: | 103, | 107, | 104, | 102, | 95, | 91, | 107, | 99, | 105, | 105 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Batch B: | 104, | 103, | 106, | 103, | 107, | 108, | 104, | 105, | 105, | 97 |

Test whether the differences between the two batches are significant, by using (i) a randomization test; (ii) an ANOVA.
5.30 Use the MINITAB macro RANDTES3.MTB to test the significance of the differences between the results of the three experiments in Exercise [5.11.2].
5.31 In data file PLACE.csv we have 26 samples, each one of size $n=16$, of $x$-, $y$-, $\theta$-deviations of components placements. Make an ANOVA, to test the significance of the sample means in the $x$-deviation. Classify the samples into homogeneous groups such that the differences between sample means in the same group are not significant, and those in different groups are significant. Use the Scheffé coefficient $S_{\alpha}$ for $\alpha=.05$.
5.32 The frequency distribution of cars by origin and number of cylinders is given in the following table.

| Num. Cylinders | US | Europe | Asia | Total |
| :--- | :--- | :--- | :--- | :--- |
| 4 | 33 | 7 | 26 | 66 |
| 6 or more | 25 | 7 | 11 | 43 |
| Total | 58 | 14 | 37 | 109 |

Perform a chi-squared test of the dependence of number of cylinders and the origin of car.
5.33 Perform a chi-squared test of the association between turn diameter and miles/gallon based on Table 5.17.
5.34 In a customer satisfaction survey several questions were asked regarding-specific services and products provided to customers. The answers were on a $1-5$ scale, where 5 means "very satisfied with the service or product" and 1 means "very dissatisfied." Compute the Mean Squared Contingency, Tschuprow's Index and Cramer's Index for both contingency tables.

| Question 3 | Question 1 |  |  |  |  |
| :--- | :--- | :--- | ---: | ---: | ---: |
|  | 1 | 2 | 3 | 4 | 5 |
| 1 | 0 | 0 | 0 | 1 | 0 |
| 2 | 1 | 0 | 2 | 0 | 0 |
| 3 | 1 | 2 | 6 | 5 | 1 |
| 4 | 2 | 1 | 10 | 23 | 13 |
| 5 | 0 | 1 | 1 | 15 | 100 |
|  |  |  |  |  |  |
| Question 3 | Question 2 |  |  |  |  |
|  | 1 | 2 | 3 | 4 | 5 |
| 1 | 1 | 0 | 0 | 3 | 1 |
| 2 | 2 | 0 | 1 | 0 | 0 |
| 3 | 0 | 4 | 2 | 3 | 0 |
| 4 | 1 | 1 | 10 | 7 | 5 |
| 5 | 0 | 0 | 1 | 30 | 134 |

## Part II

## Acceptance Sampling

In following the Quality Ladder discussed in Chapter 1, one finds that the next step, after reactive fire-fighting, is a focus on inspection. Part II shows how proper sampling can alleviate the burden of inspecting every work output and improve decision-making processes. In-process inspection (IPI) is sometimes implemented as an integral part of the production processes and performs tests for $100 \%$ of the products. Such screening processes are reactive and tend to contain problems and not challenge the level of chronic problems. IPI data provides a sample of the process capability. Understanding the process characteristics, requires statistical inference. In this part we cover sampling plans that provide decision-makers with information on characteristics of batches of material or production processes, using sample data.

Chapter 6 presents the foundations for the estimation of finite population quantities using samples. It shows how to account for stratified data and known covariates to derive efficient population estimates.

Chapter 7 deals with sampling plans for product inspection using attribute or variable data. The chapter covers simple acceptance sampling plans, double sampling plans and sequential sampling. The chapter takes the reader an extra step and discusses skip-lot sampling where consistent good performance leads to skipping some lots that are accepted without inspection. A concluding section presents the model underlying Deming's inspection criteria that provides economic justification for an approach based on either $100 \%$ inspection or on statistical process control (SPC). SPC is covered in Part III.

[^7]
## 6

# Sampling for Estimation of Finite Population Quantities 

### 6.1 Sampling and the estimation problem

### 6.1.1 Basic definitions

In the present chapter we consider the problem of estimating quantities (parameters) of a finite population. The problem of testing hypotheses concerning such quantities, in the context of sampling inspection of product quality, will be studied in Chapter 7. Estimation and testing the parameters of statistical models for infinite populations were discussed in Chapter 4.

Let $P$ designate a finite population of $N$ units. It is assumed that the population size, $N$, is known. Also assume that a list (or a frame) of the population units $L_{N}=\left\{u_{1}, \cdots, u_{N}\right\}$ is available.

Let $X$ be a variable of interest and $x_{i}=X\left(u_{i}\right), i=1, \cdots, N$ the value ascribed by $X$ to the $i$-th unit, $u_{i}$, of $P$.
The population mean and population variance, for the variable $X$, i.e.,

$$
\mu_{N}=\frac{1}{N} \sum_{i=1}^{N} x_{i}
$$

and

$$
\begin{equation*}
\sigma_{N}^{2}=\frac{1}{N} \sum_{i=1}^{N}\left(x_{i}-\mu_{N}\right)^{2} \tag{6.1}
\end{equation*}
$$

are called population quantities. In some books (Cochran, 1977) these quantities are called "population parameters." We distinguish between population quantities and parameters of distributions, which represent variables in infinite populations. Parameters are not directly observable and can only be estimated, while finite population quantities can be determined exactly if the whole population is observed.

The population quantity $\mu_{N}$ is the expected value of the distribution of $X$ in the population, whose c.d.f. is

$$
\hat{F}_{N}(x)=\frac{1}{N} \sum_{i=1}^{N} I\left(x ; x_{i}\right)
$$

where

$$
I\left(x ; x_{i}\right)= \begin{cases}1, & \text { if } x_{i} \leq x  \tag{6.2}\\ 0, & \text { if } x_{i}>x\end{cases}
$$

$\sigma_{N}^{2}$ is the variance of $F_{N}(x)$.

Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks.
© 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
Companion website: www.wiley.com/go/modern_industrial_statistics

In this chapter we focus attention on estimating the population mean, $\mu_{N}$, when a sample of size $n, n<N$, is observed. The problem of estimating the population variance $\sigma_{N}^{2}$ will be discussed in the context of estimating the standard errors of estimators of $\mu_{N}$.

Two types of sampling strategies will be considered. One type consists of random samples (with or without replacement) from the whole population. Such samples are called simple random samples. The other type of sampling strategy is that of stratified random sampling. In stratified random sampling the population is first partitioned to strata (blocks) and then a simple random sample is drawn from each stratum independently. If the strata are determined so that the variability within strata is smaller relative to the general variability in the population, the precision in estimating the population mean $\mu_{N}$, using a stratified random sampling will generally be higher than that in simple random sampling. This will be shown in Section 6.3.

As an example of a case where stratification could be helpful, consider the following. At the end of each production day we draw a random sample from the lot of products of that day to estimate the proportion of defective item. Suppose that several machines operate in parallel, and manufacture the same item. Stratification by machine will provide higher precision for the global estimate, as well as information on the level of quality of each machine. Similarly, if we can stratify by shift, by vendor or by other factors that might contribute to the variability, we may increase the precision of our estimates.

### 6.1.2 Drawing a random sample from a finite population

Given a finite population consisting of $N$ distinct elements, we first make a list of all the elements of the population, which are all labeled for identification purposes. Suppose we wish to draw a random sample of size $n$ from this population, where $1 \leq n \leq N$. We distinguish between two methods of random sampling: (a) sampling with replacement and (b) sampling without replacement. A sample drawn with replacement is obtained by returning the selected element, after each choice, to the population before the next item is selected. In this method of sampling, there are altogether $N^{n}$ possible samples. A sample is called random sample with replacement (RSWR) if it is drawn by a method which gives every possible sample the same probability to be drawn. A sample is without replacement if an element drawn is not replaced and hence cannot be drawn again. There are $N(N-1) \cdots(N-n+1)$ such possible samples of size $n$ from a population of size $N$. If each of these has the same probability of being drawn, the sample is called random sample without replacement (RSWOR). Bootstrapping discussed in Chapter 4 is an application of RSWR.

Practically speaking, the choice of a particular random sample is accomplished with the aid of random numbers. Random numbers can be generated by various methods. For example, an integer has to be drawn at random from the set $0,1, \cdots, 99$. If we had a ten-faced die, we could label its faces with the numbers $0, \cdots, 9$ and cast it twice. The results of these 2 drawings would yield a two-digit integer, e.g. 13. Since in general we do not have such a die, we could, instead, use a coin and, flipping it seven times, generate a random number between 0 and 99 in the following way. Let $X_{j}(j=1, \cdots, 7)$ be 0 or 1 , corresponding to whether a head or tail appeared on the $j$-th flip of the coin. We then compute the integer $I$, which can assume one of the values $0,1, \cdots, 127$, according to the formula

$$
I=X_{1}+2 X_{2}+4 X_{3}+8 X_{4}+16 X_{5}+32 X_{6}+64 X_{7}
$$

If we obtain a value greater than 99 , we disregard this number and flip the coin again seven times. Adding 1 to the outcome produces random numbers between 1 and 100 . In a similar manner, a roulette wheel could also be used to construct random numbers. A computer algorithm for generating pseudo random numbers was described in Example 3.5. In actual applications, we use ready-made tables of random numbers or computer routines for generating random numbers.

Example 6.1. The following 10 numbers were drawn by using a random number generator on a computer: 76, 49, 95, 23, $31,52,65,16,61,24$. These numbers form a random sample of size 10 from the set $1, \cdots, 100$. If by chance two or more numbers are the same, the sample would be acceptable if the method is RSWR. If the method is RSWOR any number that was already selected would be discarded. In $R$ to draw a RSWOR of 10 integers from the set $\{1, \cdots, 100\}$ use
> set.seed (123)
> sample $(x=100$, size=10)
MINITAB commands for drawing a RSWOR of 10 integers from the set $\{1, \cdots, 100\}$ and storing them in column C 1 are:

MTB $>$ Random $10 C 1$;
SUBC $>$ Integer 1100.

### 6.1.3 Sample estimates of population quantities and their sampling distribution

So far we have discussed the nature of variable phenomena, and presented some methods of exploring and presenting the results of experiments. More specifically, the methods of analysis described in Chapter 2 explore the given data, but do not provide an assessment of what might happen in future experiments.

If we draw from the same population several different random samples, of the same size, we will find generally that statistics of interest assume different values at the different samples.

This can be illustrated in R we draw samples, with or without replacement, from a collection of numbers (population) which is stored in a vector. To show it, let us store in $X$ the integers $1,2, \cdots, 100$. To sample at random with replacement (RSWR) a sample of size $n=20$ from $X$, and put the random sample in a vector XSample, we use

```
> X <- 1:100
> XSample <- sample(X, size=20, replace=TRUE)
```

This can be repeated four times, each time we put the sample in a new column with cbind. In Table 6.1 we present the results of this sampling, and for each sample we present its mean and standard deviation.

Notice that the "population" mean (that of column $C 1$ ) is 50.5 and its standard deviation is 29.011 . The sample means and standard deviations are estimates of these population parameters, and as seen above, they vary around the parameters. The distribution of sample estimates of a parameter is called the sampling distribution of an estimate.

Theoretically (hypothetically) the number of possible different random samples, with replacement, is either infinite, if the population is infinite, or of magnitude $N^{n}$, if the population is finite ( $n$ is the sample size and $N$ is the population size). This number is practically too large even if the population is finite ( $100^{20}$ in the above example). We can, however, approximate this distribution by drawing a large number, $M$, of such samples. In Figure 6.1 we present the histogram of the sampling distribution of $\bar{X}_{n}$, for $M=1,000$ random samples with replacement of size $n=20$, from the population $\{1,2, \cdots, 100\}$ of the previous example.

This can be effectively done in R with the function boot, defining a simple function to calculate a statistic over a sample of size $n$ and looking at the returning object, component t :

```
> library(boot)
> set.seed(123)
> B <- boot(data=X,
    statistic=function(x, i, n){
        mean(x[i[1:n]])
        },
        R=1000, n=20)
> head(B$t, 3)
    [,1]
[1,] 45.10
[2,] 47.45
[3,] 49.05
> table(cut(B$t, 12))
\begin{tabular}{rrrr}
\((31.3,34.7]\) & \((34.7,38.2]\) & \((38.2,41.6]\) & \((41.6,45.1]\) \\
6 & 21 & 61 & 119 \\
\((45.1,48.5]\) & \((48.5,52]\) & \((52,55.4]\) & \((55.4,58.8]\) \\
189 & 236 & 169 & 109 \\
\((58.8,62.3]\) & \((62.3,65.7]\) & \((65.7,69.2]\) & \((69.2,72.6]\) \\
52 & 32 & 3 & 3
\end{tabular}
```

Consider data with the following frequency distribution

| Mid-point | Frequency |
| :---: | ---: |
| 28 | 1 |
| 32 | 10 |
| 36 | 19 |
| 40 | 55 |
| 44 | 153 |
| 48 | 224 |
| 52 | 251 |
| 56 | 168 |
| 60 | 86 |
| 64 | 26 |
| 68 | 6 |
| 72 | 1 |

This data will be the basis of the bootstrapped data presented in Figure 6.1.

| Sample |  |  |  |
| :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 |
| 26 | 54 | 4 | 15 |
| 56 | 59 | 81 | 52 |
| 63 | 73 | 87 | 46 |
| 46 | 62 | 85 | 98 |
| 1 | 57 | 5 | 44 |
| 4 | 2 | 52 | 1 |
| 31 | 33 | 6 | 27 |
| 79 | 54 | 47 | 9 |
| 21 | 97 | 68 | 28 |
| 5 | 6 | 50 | 52 |
| 94 | 62 | 89 | 39 |
| 52 | 70 | 18 | 34 |
| 79 | 40 | 4 | 30 |
| 33 | 70 | 53 | 58 |
| 6 | 45 | 70 | 18 |
| 33 | 74 | 7 | 14 |
| 67 | 29 | 68 | 14 |
| 33 | 40 | 49 | 32 |
| 21 | 21 | 70 | 10 |
| 8 | 43 | 15 | 52 |
| Means |  |  |  |
| 37.9 | 49.6 | 46.4 | 33.6 |
| Stand. |  | Dev. |  |
| 28.0 | 23.7 | 31.3 | 22.6 |



Figure 6.1 Histogram of 1,000 sample means

This frequency distribution is an approximation of the sampling distribution of $\bar{X}_{20}$. It is interesting to notice that this distribution has mean $\overline{\bar{X}}=50.42$ and standard deviation $\bar{S}=6.412$. $\overline{\bar{X}}$ is quite close to the population mean 50.5 , and $\bar{S}$ is approximately $\sigma / \sqrt{20}$, where $\sigma$ is the population standard deviation. A proof of this is given in the following section.

Our computer sampling procedure provided a very close estimate of this standard error. Very often we are interested in properties of statistics for which it is difficult to derive formulae for their standard errors. Computer sampling techniques, like bootstrapping discussed in Chapter 4, provide good approximations to the standard errors of sample statistics.

### 6.2 Estimation with simple random samples

In the present section we investigate the properties of estimators of the population quantities when sampling is simple random.

The probability structure for simple random samples with or without replacements, RSWR and RSWOR, was studied in Section 3.1.4.

Let $X_{1}, \cdots, X_{n}$ denote the values of the variable $X(u)$ of the $n$ elements in the random samples. The marginal distributions of $X_{i}(i=1, \cdots, n)$ if the sample is random, with or without replacement, is the distribution $\hat{F}_{N}(x)$. If the sample is random with replacement then $X_{1}, \cdots, X_{n}$ are independent. If the sample is random without replacement then $X_{1}, \cdots, X_{n}$ are correlated (dependent).

For an estimator of $\mu_{N}$ we use the sample mean

$$
\bar{X}_{n}=\frac{1}{n} \sum_{j=1}^{n} X_{j} .
$$

For an estimator of $\sigma_{N}^{2}$ we use the sample variance

$$
S_{n}^{2}=\frac{1}{n-1} \sum_{j=1}^{n}\left(X_{j}-\bar{X}_{n}\right)^{2} .
$$

Both estimators are random variables, which may change their values from one sample to another.

An estimator is called unbiased if its expected value is equal to the population value of the quantity it estimates. The precision of an estimator is the inverse of its sampling variance.

Example 6.2. We illustrate the above with the following numerical example. The population is of size $N=100$. For simplicity we take $X\left(u_{i}\right)=i(i=1, \cdots, 100)$. For this simple population, $\mu_{100}=50.5$ and $\sigma_{100}^{2}=833.25$.

Draw from this population 100 independent samples, of size $n=10$, with and without replacement.
This can be done in R by using the function boot as in the previous section and modifying the function arguments. The means and standard deviations (Std.) of the 100 sample estimates are listed in Table 6.2:

Table 6.2 Statistics of sampling distributions

| Estimate | RSWR |  | RSWOR |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Mean | Std. | Mean | Std. |
| $\bar{X}_{10}$ | 49.85 | 9.2325 | 50.12 | 9.0919 |
| $S_{10}^{2}$ | 774.47 | 257.96 | 782.90 | 244.36 |

As will be shown in the following section, the theoretical expected value of $\bar{X}_{10}$, both in RSWR and RSWOR, is $\mu=50.5$. We see above that the means of the sample estimates are close to the value of $\mu$. The theoretical standard deviation of $\bar{X}_{10}$ is 9.128 for RSWR and 8.703 for RSWOR. The empirical standard deviations are also close to these values. The empirical means of $S_{10}^{2}$ are somewhat lower than their expected values of 833.25 and 841.67 , for RSWR and RSWOR, respectively. But, as will be shown later, they are not significantly smaller than $\sigma^{2}$.

### 6.2.1 Properties of $\bar{X}_{n}$ and $S_{n}^{2}$ under RSWR

If the sampling is RSWR, the random variables $X_{1}, \cdots, X_{n}$ are independent, having the same c.d.f. $\hat{F}_{N}(x)$. The corresponding p.d.f. is

$$
p_{N}(x)= \begin{cases}\frac{1}{N}, & \text { if } x=x_{j}, j=1, \cdots, N  \tag{6.3}\\ 0, & \text { otherwise }\end{cases}
$$

Accordingly,

$$
\begin{equation*}
E\left\{X_{j}\right\}=\frac{1}{N} \sum_{j=1}^{N} x_{j}=\mu_{N}, \quad \text { all } j=1, \cdots, N \tag{6.4}
\end{equation*}
$$

It follows from the results of Section 3.8 that

$$
\begin{align*}
E\left\{\bar{X}_{n}\right\} & =\frac{1}{n} \sum_{j=1}^{n} E\left\{X_{j}\right\}  \tag{6.5}\\
& =\mu_{N}
\end{align*}
$$

Thus, the sample mean is an unbiased estimator of the population mean.

The variance of $X_{j}$, is the variance associated with $F_{N}(x)$, that is,

$$
\begin{aligned}
V\left\{X_{j}\right\} & =\frac{1}{N} \sum_{j=1}^{N} x_{j}^{2}-\mu_{N}^{2} \\
& =\frac{1}{N} \sum_{j=1}^{N}\left(x_{j}-\mu_{N}\right)^{2} \\
& =\sigma_{N}^{2}
\end{aligned}
$$

Moreover, since $X_{1}, X_{2}, \cdots, X_{n}$ are i.i.d,

$$
\begin{equation*}
V\left\{\bar{X}_{n}\right\}=\frac{\sigma_{N}^{2}}{n} \tag{6.6}
\end{equation*}
$$

Thus, as explained in Section 3.8, the sample mean converges in probability to the population mean, as $n \rightarrow \infty$. An estimator having such a property is called consistent.

We show now that $S_{n}^{2}$ is an unbiased estimator of $\sigma_{N}^{2}$.
Indeed, if we write

$$
\begin{aligned}
S_{n}^{2} & =\frac{1}{n-1} \sum_{j=1}^{n}\left(X_{j}-\bar{X}_{n}\right)^{2} \\
& =\frac{1}{n-1}\left(\sum_{j=1}^{n} X_{j}^{2}-n \bar{X}_{n}^{2}\right)
\end{aligned}
$$

we obtain

$$
E\left\{S_{n}^{2}\right\}=\frac{1}{n-1}\left(\sum_{j=1}^{n} E\left\{X_{j}^{2}\right\}-n E\left\{\bar{X}_{n}^{2}\right\}\right)
$$

Moreover, since $X_{1}, \cdots, X_{n}$ are i.i.d.,

$$
E\left\{X_{j}^{2}\right\}=\sigma_{N}^{2}+\mu_{n}^{2}, \quad j=1, \cdots, n
$$

and

$$
E\left\{\bar{X}_{n}^{2}\right\}=\frac{\sigma_{N}^{2}}{n}+\mu_{N}^{2} .
$$

Substituting these in the expression for $E\left\{S_{n}^{2}\right\}$ we obtain

$$
\begin{align*}
E\left\{S_{n}^{2}\right\} & =\frac{1}{n-1}\left(n\left(\sigma_{N}^{2}+\mu_{N}^{2}\right)-n\left(\frac{\sigma_{N}^{2}}{n}+\mu_{N}^{2}\right)\right) \\
& =\sigma_{N}^{2} \tag{6.7}
\end{align*}
$$

An estimator of the standard error of $\bar{X}_{n}$ is $\frac{s_{n}}{\sqrt{n}}$. This estimator is slightly biased.
In large samples, the distribution of $\bar{X}_{n}$ is approximately normal, like $N\left(\mu_{N}, \frac{\sigma_{N}^{2}}{n}\right)$, as implied by the C.L.T. Therefore, the interval

$$
\left(\bar{X}_{n}-z_{1-\alpha / 2} \frac{S_{n}}{\sqrt{n}}, \bar{X}_{n}+z_{1-\alpha / 2} \frac{S_{n}}{\sqrt{n}}\right)
$$

has, in large samples the property that $\operatorname{Pr}\left\{\bar{X}_{n}-z_{1-\alpha / 2} \frac{s_{n}}{\sqrt{n}}<\mu_{N}<\bar{X}_{n}+z_{1-\alpha / 2} \frac{S_{n}}{\sqrt{n}}\right\} \cong 1-\alpha$. An interval having this property is called a confidence interval for $\mu_{N}$, with an approximate confidence level $(1-\alpha)$. In the above formula, $z_{1-\alpha / 2}=$ $\Phi^{-1}\left(1-\frac{\alpha}{2}\right)$.

It is considerably more complicated to derive the formula for $V\left\{S_{n}^{2}\right\}$. An approximation for large samples is

$$
\begin{equation*}
V\left\{S_{n}^{2}\right\} \cong \frac{\mu_{4, N}-\left(\sigma_{N}^{2}\right)^{2}}{n}+\frac{2\left(\sigma_{N}\right)^{2}-\mu_{3, N}}{n^{2}}+\frac{\mu_{4, N}-3\left(\sigma_{N}^{2}\right)^{2}}{n^{3}} \tag{6.8}
\end{equation*}
$$

where

$$
\begin{equation*}
\mu_{3, N}=\frac{1}{N} \sum_{j=1}^{N}\left(x_{j}-\mu_{N}\right)^{3}, \tag{6.9}
\end{equation*}
$$

and

$$
\begin{equation*}
\mu_{4, N}=\frac{1}{N} \sum_{j=1}^{N}\left(x_{j}-\mu_{N}\right)^{4} . \tag{6.10}
\end{equation*}
$$

Example 6.3. In file PLACE.csv we have data on $x, y$ and $\theta$ deviations of $N=416$ placements of components by automatic insertion in 26 PCB's.

Let us consider this record as a finite population. Suppose that we are interested in the population quantities of the variable $x$-dev. Using R or MINITAB we find that the population mean, variance, third and fourth central moments are

$$
\begin{aligned}
\mu_{N} & =0.9124 \\
\sigma_{N}^{2} & =2.91999 \\
\mu_{3, N} & =-0.98326 \\
\mu_{4, N} & =14.655 .
\end{aligned}
$$

The unit of measurements of the $x$ - dev is $10^{-3}$ [Inch].
Thus, if we draw a simple RSWR, of size $n=50$, the variance of $\bar{X}_{n}$ will be $V\left\{\bar{X}_{50}\right\}=\frac{\sigma_{N}^{2}}{50}=0.0584$. The variance of $S_{50}^{2}$ will be

$$
\begin{aligned}
V\left\{S_{50}^{2}\right\} & \cong \frac{14.655-(2.9199)^{2}}{50}+\frac{2(2.9199)^{2}+0.9833}{2500}+\frac{14.655-3(2.9199)^{2}}{125000} \\
& =0.1297 .
\end{aligned}
$$

### 6.2.2 Properties of $\bar{X}_{n}$ and $S_{n}^{2}$ under RSWOR

We show first that $\bar{X}_{n}$ is an unbiased estimator of $\mu_{N}$, under RSWOR.
Let $I_{j}$ be an indicator variable, which assumes the value 1 if $u_{j}$ belongs to the selected sample, $\mathbf{s}_{n}$, and equal to zero otherwise. Then we can write

$$
\begin{equation*}
\bar{X}_{n}=\frac{1}{n} \sum_{j=1}^{N} I_{j} x_{j} \tag{6.11}
\end{equation*}
$$

Accordingly

$$
\begin{aligned}
E\left\{\bar{X}_{n}\right\} & =\frac{1}{n} \sum_{j=1}^{N} x_{j} E\left\{I_{j}\right\} \\
& =\frac{1}{n} \sum_{j=1}^{N} x_{j} \operatorname{Pr}\left\{I_{j}=1\right\} .
\end{aligned}
$$

As shown in Section 4.1.4,

$$
\operatorname{Pr}\left\{I_{j}=1\right\}=\frac{n}{N}, \quad \text { all } j=1, \cdots, N
$$

Substituting this above yields that

$$
\begin{equation*}
E\left\{\bar{X}_{n}\right\}=\mu_{N} . \tag{6.12}
\end{equation*}
$$

It is shown below that

$$
\begin{equation*}
V\left\{\bar{X}_{n}\right\}=\frac{\sigma_{N}^{2}}{n}\left(1-\frac{n-1}{N-1}\right) . \tag{6.13}
\end{equation*}
$$

To derive the formula for the variance of $\bar{X}_{n}$, under RSWOR, we use the result of Section 4.8 on the variance of linear combinations of random variables. Write first,

$$
\begin{aligned}
V\left\{\bar{X}_{n}\right\} & =V\left\{\frac{1}{n} \sum_{i=1}^{N} x_{i} I_{i}\right\} \\
& =\frac{1}{n^{2}} V\left\{\sum_{i=1}^{N} x_{i} I_{i}\right\} .
\end{aligned}
$$

$\sum_{i=1}^{N} x_{i} I_{i}$ is a linear combination of the random variables $I_{1}, \cdots, I_{N}$.
First we show that

$$
V\left\{I_{i}\right\}=\frac{n}{N}\left(1-\frac{n}{N}\right), \quad i=1, \cdots, N .
$$

Indeed, since $I_{i}^{2}=I_{i}$,

$$
\begin{aligned}
V\left\{I_{i}\right\} & =E\left\{I_{i}^{2}\right\}-\left(E\left\{I_{i}\right\}\right)^{2} \\
& =E\left\{I_{i}\right\}\left(1-E\left\{I_{i}\right\}\right) \\
& =\frac{n}{N}\left(1-\frac{n}{N}\right), \quad i=1, \cdots, N .
\end{aligned}
$$

Moreover, for $i \neq j$,

$$
\operatorname{Cov}\left(I_{i}, I_{j}\right)=E\left\{I_{i} I_{j}\right\}-E\left\{I_{i}\right\} E\left\{I_{j}\right\} .
$$

But,

$$
\begin{aligned}
E\left\{I_{i} I_{j}\right\} & =\operatorname{Pr}\left\{I_{i}=1, I_{j}=1\right\} \\
& =\frac{n(n-1)}{N(N-1)} .
\end{aligned}
$$

Hence, for $i \neq j$,

$$
\operatorname{Cov}\left(I_{i}, I_{j}\right)=-\frac{n}{N^{2}} \cdot \frac{N-n}{N-1} .
$$

Finally,

$$
V\left\{\sum_{i=1}^{N} x_{i} I_{i}\right\}=\sum_{i=1}^{N} x_{i}^{2} V\left\{I_{i}\right\}+\sum_{i \neq j} \sum_{i} x_{i} x_{j} \operatorname{Cov}\left(X_{i}, X_{j}\right) .
$$

Substituting these expressions in

$$
V\left\{\bar{X}_{n}\right\}=\frac{1}{n^{2}} V\left\{\sum_{i=1}^{N} x_{i} I_{i}\right\}
$$

we obtain

$$
V\left\{\bar{X}_{n}\right\}=\frac{1}{n^{2}}\left\{\frac{n}{N}\left(1-\frac{n}{N}\right) \sum_{i=1}^{N} x_{i}^{2}-\frac{n(N-n)}{N^{2}(N-1)} \sum_{i \neq j} \sum_{i} x_{i} x_{j}\right\}
$$

But, $\sum_{i \neq j} \sum_{i} x_{i} x_{j}=\left(\sum_{i=1}^{N} x_{i}\right)^{2}-\sum_{i=1}^{N} x_{i}^{2}$. Hence,

$$
\begin{aligned}
V\left\{\bar{X}_{n}\right\} & =\frac{N-n}{n N^{2}}\left\{\frac{N}{N-1} \sum_{i=1}^{N} x_{i}^{2}-\frac{1}{N-1}\left(\sum_{i=1}^{N} x_{i}\right)^{2}\right\} \\
& =\frac{N-n}{n \cdot(N-1) \cdot N} \sum_{i=1}^{N}\left(x_{i}-\mu_{N}\right)^{2} \\
& =\frac{\sigma_{N}^{2}}{n}\left(1-\frac{n-1}{N-1}\right)
\end{aligned}
$$

We see that the variance of $\bar{X}_{n}$ is smaller under RSWOR than under RSWR, by a factor of $\left(1-\frac{n-1}{N-1}\right)$. This factor is called the finite population multiplier.

The formula we have in Section 3.3.2 for the variance of the hypergeometric distribution can be obtained from the above formula. In the hypergeometric model, we have a finite population of size $N . M$ elements have a certain attribute. Let

$$
x_{i}= \begin{cases}1, & \text { if } w_{i} \text { has the attribute } \\ 0, & \text { if } w_{i} \text { does not have it }\end{cases}
$$

Since $\sum_{i=1}^{N} x_{i}=M$ and $x_{i}^{2}=x_{i}$,

$$
\sigma_{N}^{2}=\frac{M}{N}\left(1-\frac{M}{N}\right)
$$

If $J_{n}=\sum_{i=1}^{n} X_{i}$, we have

$$
\begin{align*}
V\left\{J_{n}\right\} & =n^{2} V\left\{\bar{X}_{n}\right\} \\
& =n \frac{M}{N}\left(1-\frac{M}{N}\right)\left(1-\frac{n-1}{N-1}\right) \tag{6.14}
\end{align*}
$$

To estimate $\sigma_{N}^{2}$ we can again use the sample variance $S_{n}^{2}$. The sample variance has, however, a slight positive bias. Indeed,

$$
\begin{aligned}
E\left\{S_{n}^{2}\right\} & =\frac{1}{n-1} E\left\{\sum_{j=1}^{n} X_{j}^{2}-n \bar{X}_{n}^{2}\right\} \\
& =\frac{1}{n-1}\left(n\left(\sigma_{N}^{2}+\mu_{N}^{2}\right)-n\left(\mu_{N}^{2}+\frac{\sigma^{2}}{n}\left(1-\frac{n-1}{N-1}\right)\right)\right) \\
& =\sigma_{N}^{2}\left(1+\frac{1}{N-1}\right)
\end{aligned}
$$

This bias is negligible if $\sigma_{N}^{2} / N$ is small. Thus, the standard-error of $\bar{X}_{n}$ can be estimated by

$$
\begin{equation*}
\text { S.E. }\left\{\bar{X}_{n}\right\}=\frac{S_{n}}{\sqrt{n}}\left(1-\frac{n-1}{N-1}\right)^{1 / 2} . \tag{6.15}
\end{equation*}
$$

When sampling is RSWOR, the random variables $X_{1}, \cdots, X_{n}$ are not independent, and we cannot justify theoretically the usage of the normal approximation to the sampling distribution of $\bar{X}_{n}$. However, if $n / N$ is small, the normal approximation is expected to yield good results. Thus, if $\frac{n}{N}<0.1$ we can approximate the confidence interval, of level ( $1-\alpha$ ), for $\mu_{N}$, by the interval with limits

$$
\bar{X}_{n} \pm z_{1-\alpha / 2} \cdot \text { S.E. }\left\{\bar{X}_{n}\right\}
$$

In order to estimate the coverage probability of this interval estimator, when $\frac{n}{N}=0.3$, we perform the following simulation example.

Example 6.4. We can use MINITAB or R to select RSWOR of size $n=30$ from the population $P=\{1,2, \cdots, 100\}$ of $N=100$ units, whose values are $x_{i}=i$.

For this purpose, set the integers $1, \cdots, 100$ into object $X$. Notice that, when $n=30, N=100, \alpha=0.05, z_{1-\alpha / 2}=1.96$, and $\frac{1.96}{\sqrt{n}}\left(1-\frac{n-1}{N-1}\right)^{1 / 2}=0.301$.

```
    Sample 30C1C4
    let k1 = mean(C4) -. 301*stan(C4)
    let k2=mean(C4)+.301*\operatorname{stan}(C4)
    stack C2 k1 C2
    stack C3 k2 C3
    end
```

$>X<-1: 100$
$>$ set.seed(123)
> XSmp <- replicate (1000, sample $(X$,
size=30,
replace=FALSE))
$>$ Confint <- function(x, p, $n=$ length $(x), N)\{$
$p<-\operatorname{if}(p>=0.5)$
1-((1-p)/2)
else
1-( $p / 2$ )
$m<-\operatorname{mean}(x)$
$z<-\operatorname{qnorm}(p=p) / \operatorname{sqrt}(n) *(1-((n-1) /(N-1)))^{\wedge}(1 / 2)$
$s<-s d(x)$
res <- m - $z^{*} S$
res <- C(res, $m+z^{*} S$ )
names (res) <- c("lower", "upper")
return (res)
\}
$>X \operatorname{SmpCnf}<-t(a p p l y(X S m p, M A R G I N=2$,
FUN=Confint,
$p=0.95$,
$N=100$ )
> head (XSmpCnf, 3)

|  | lower | upper |
| ---: | ---: | ---: |
| $[1]$, | 50.24186 | 68.22481 |

```
[2,] 35.86552 53.46781
[3,] 42.37065 58.36269
> sum(apply(XSmpCnf, MARGIN=1,
    FUN=function (x, m) {
        x[1]<m&& x[2]>m
        },
    m =50.5))/nrow(XSmpCnf)
```

[1] 0.94

The true population mean is $\mu_{N}=50.5$. The estimated coverage probability is the proportion of cases for which $k_{1} \leq$ $\mu_{N} \leq k_{2}$. In the present simulation the proportion of coverage is 0.947 . The nominal confidence level is $1-\alpha=0.95$. The estimated coverage probability is 0.947 . Thus, the present example shows that even in cases where $n / N>0.1$ the approximate confidence limits are quite effective.

### 6.3 Estimating the mean with stratified RSWOR

We consider now the problem of estimating the population mean, $\mu_{N}$, with stratified RSWOR. Thus, suppose that the population $P$ is partitioned into $k$ strata (subpopulations) $P_{1}, P_{2}, \cdots, P_{k}, k \geq 2$.

Let $N_{1}, N_{2}, \cdots, N_{k}$ denote the sizes; $\mu_{N_{1}}, \cdots, \mu_{N_{k}}$ the means and $\sigma_{N_{1}}^{2}, \cdots, \sigma_{N_{k}}^{2}$ the variances of these strata, respectively. Notice that the population mean is

$$
\begin{equation*}
\mu_{N}=\frac{1}{N} \sum_{i=1}^{k} N_{i} \mu_{N_{i}} \tag{6.16}
\end{equation*}
$$

and according to the formula of total variance (see Section 4.8), the population variance is

$$
\begin{equation*}
\sigma_{N}^{2}=\frac{1}{N} \sum_{i=1}^{k} N_{i} \sigma_{N_{i}}^{2}+\frac{1}{N} \sum_{i=1}^{k} N_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2} \tag{6.17}
\end{equation*}
$$

We see that if the means of the strata are not the same, the population variance is greater than the weighted average of the within strata variances, $\sigma_{N_{i}}^{2}(i=1, \cdots, k)$.

A stratified RSWOR is a sampling procedure in which $k$ independent random samples without replacement are drawn from the strata. Let $n_{i}, \bar{X}_{n_{i}}$ and $S_{n_{i}}^{2}$ be the size, mean and variance of the RSWOR from the $i$-th stratum, $P_{i}(i=1, \cdots, k)$.

We have shown in the previous section that $\bar{X}_{n_{i}}$ is an unbiased estimator of $\mu_{N_{i}}$. Thus, an unbiased estimator of $\mu_{N}$ is the weighted average

$$
\begin{equation*}
\hat{\mu}_{N}=\sum_{i=1}^{k} W_{i} \bar{X}_{n_{i}} \tag{6.18}
\end{equation*}
$$

where $W_{i}=\frac{N_{i}}{N}, i=1, \cdots, k$. Indeed,

$$
\begin{align*}
E\left\{\hat{\mu}_{N}\right\} & =\sum_{i=1}^{k} W_{i} E\left\{\bar{X}_{n_{i}}\right\} \\
& =\sum_{i=1}^{k} W_{i} \mu_{N_{i}}  \tag{6.19}\\
& =\mu_{N}
\end{align*}
$$

Since $\bar{X}_{n_{1}}, \bar{X}_{n_{2}}, \cdots, \bar{X}_{n_{k}}$ are independent random variables, the variance of $\hat{\mu}_{N}$ is

$$
\begin{align*}
V\left\{\hat{\mu}_{N}\right\} & =\sum_{i=1}^{k} W_{i}^{2} V\left\{\bar{X}_{n_{i}}\right\} \\
& =\sum_{i=1}^{k} W_{i}^{2} \frac{\sigma_{n_{i}}^{2}}{n_{i}}\left(1-\frac{n_{i}-1}{N_{i}-1}\right)  \tag{6.20}\\
& =\sum_{i=1}^{k} W_{i}^{2} \frac{\tilde{\sigma}_{N_{i}}^{2}}{n_{i}}\left(1-\frac{n_{i}}{N_{i}}\right),
\end{align*}
$$

where

$$
\tilde{\sigma}_{N_{i}}^{2}=\frac{N_{i}}{N_{i}-1} \sigma_{N_{i}}^{2}
$$

Example 6.5. Returning to the data of Example 6.3, on deviations in the $x$-direction of automatically inserted components, the units are partitioned to $k=3$ strata. Boards $1-10$ in stratum 1, boards 11-13 in stratum 2 and boards 14-26 in stratum 3. The population characteristics of these strata are:

| Stratum | Size | Mean | Variance |
| :--- | ---: | ---: | ---: |
| 1 | 160 | -0.966 | 0.4189 |
| 2 | 48 | 0.714 | 1.0161 |
| 3 | 208 | 2.403 | 0.3483. |

The relative sizes of the strata are $W_{1}=.385, W_{2}=.115$ and $W_{3}=0.5$. If we select a stratified RSWOR of sizes $n_{1}=19$, $n_{2}=6$ and $n_{3}=25$ the variance of $\hat{\mu}_{N}$ will be

$$
\begin{aligned}
V\left\{\hat{\mu}_{N}\right\}= & (0.385)^{2} \frac{0.4189}{19}\left(1-\frac{18}{159}\right)+(0.115)^{2} \frac{1.0161}{6}\left(1-\frac{5}{47}\right) \\
& +(0.5)^{2} \frac{0.3483}{25}\left(1-\frac{24}{207}\right) \\
= & 0.00798 .
\end{aligned}
$$

This variance is considerably smaller than the variance of $\bar{X}_{50}$ in a simple RSWOR, which is

$$
\begin{aligned}
V\left\{\bar{X}_{50}\right\} & =\frac{2.9199}{50}\left(1-\frac{49}{415}\right) \\
& =0.0515 .
\end{aligned}
$$

### 6.4 Proportional and optimal allocation

An important question in designing the stratified RSWOR is how to allocate the total number of observations, $n$, to the different strata, that is, the determination of $n_{i} \geq 0(i=1, \cdots, k)$ so that $\sum_{i=1}^{k} n_{i}=n$, for a given $n$. This is called the sample allocation. One type of sample allocation is the so-called proportional allocation, that is,

$$
\begin{equation*}
n_{i}=n W_{i}, \quad i=1, \cdots, k . \tag{6.21}
\end{equation*}
$$

The variance of the estimator $\hat{\mu}_{N}$ under proportional allocation is

$$
\begin{align*}
V_{\text {prop }}\left\{\hat{\mu}_{N}\right\} & =\frac{1}{n} \sum_{i=1}^{k} W_{i} \tilde{\sigma}_{N_{i}}^{2}\left(1-\frac{n}{N}\right)  \tag{6.22}\\
& =\frac{\bar{\sigma}_{N}^{2}}{n}\left(1-\frac{n}{N}\right),
\end{align*}
$$

where

$$
\bar{\sigma}_{N}^{2}=\sum_{i=1}^{k} W_{i} \tilde{\sigma}_{N_{i}}^{2}
$$

is the weighted average of the within strata variances.
We have shown in the previous section that if we take a simple RSWOR, the variance of $\bar{X}_{n}$ is

$$
\begin{aligned}
V_{\text {simple }}\left\{\bar{X}_{n}\right\} & =\frac{\sigma_{N}^{2}}{n}\left(1-\frac{n-1}{N-1}\right) \\
& =\frac{\tilde{\sigma}_{N}^{2}}{n}\left(1-\frac{n}{N}\right),
\end{aligned}
$$

where

$$
\tilde{\sigma}_{N}^{2}=\frac{N}{N-1} \sigma_{N}^{2} .
$$

In large populations, $\sigma_{N}^{2}$ and $\tilde{\sigma}_{N}^{2}$ are very close, and we can write

$$
\begin{aligned}
V_{\text {simple }}\left\{\bar{X}_{n}\right\} & \cong \frac{\sigma_{N}^{2}}{N}\left(1-\frac{n}{N}\right) \\
& =\frac{1}{n}\left(1-\frac{n}{N}\right)\left\{\sum_{i=1}^{k} W_{i} \sigma_{N_{i}}^{2}+\sum_{i=1}^{k} W_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2}\right\} \\
& \cong V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}+\frac{1}{n}\left(1-\frac{n}{N}\right) \sum_{i=1}^{k} W_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2} .
\end{aligned}
$$

This shows that $V_{\text {simple }}\left\{\bar{X}_{n}\right\}>V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}$; i.e., the estimator of the population mean, $\mu_{N}$, under stratified RSWOR, with proportional allocation, generally has smaller variance (more precise) than the estimator under a simple RSWOR. The difference grows with the variance between the strata means, $\sum_{i=1}^{k} W_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2}$. Thus effective stratification is one which partitions the population to strata which are homogeneous within (small values of $\sigma_{N_{i}}^{2}$ ) and heterogeneous between (large value of $\left.\sum_{i=1}^{k} W_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2}\right)$. If sampling is stratified RSWR, then the variance $\hat{\mu}_{N}$, under proportional allocation is

$$
\begin{equation*}
V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}=\frac{1}{n} \sum_{i=1}^{k} W_{i} \sigma_{N_{i}}^{2} \tag{6.23}
\end{equation*}
$$

This is strictly smaller than the variance of $\bar{X}_{n}$ in a simple RSWR. Indeed

$$
\begin{aligned}
V_{\text {simple }}\left\{\bar{X}_{n}\right\} & =\frac{\sigma_{N}^{2}}{n} \\
& =V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}+\frac{1}{n} \sum_{i=1}^{k} W_{i}\left(\mu_{N_{i}}-\mu_{N}\right)^{2} .
\end{aligned}
$$

Example 6.6. Defective circuit breakers are a serious hazard since their function is to protect electronic systems from power surges or power drops. Variability in power supply voltage levels can cause major damage to electronic systems. Circuit breakers are used to shield electronic systems from such events. The proportion of potentially defective circuit breakers is a key parameter in designing redundancy levels of protection devices and preventive maintenance programs. A lot of $N=10,000$ circuit breakers was put together by purchasing the products from $k=3$ different vendors. We want to estimate the proportion of defective breakers, by sampling and testing $n=500$ breakers. Stratifying the lot by vendor, we have 3 strata of sizes $N_{1}=3,000, N_{2}=5,000$ and $N_{3}=2,000$. Before installing the circuit breakers, we drew from the lot a stratified RSWOR, with proportional allocation, that is, $n_{1}=150, n_{2}=250$ and $n_{3}=100$. After testing we found in the first sample $J_{1}=3$ defective circuit breakers. In the second sample $J_{2}=10$ and in the third sample $J_{3}=2$ defectives. Testing is done with a special purpose device, simulating intensive usage of the product.

In the present case we set $X=1$ if the item is defective and $X=0$ otherwise. Then $\mu_{N}$ is the proportion of defective items in the lot. $\mu_{N_{i}}(i=1,2,3)$ is the proportion defectives in the $i$-th stratum.

The unbiased estimator of $\mu_{N}$ is

$$
\begin{aligned}
\hat{\mu}_{N} & =0.3 \times \frac{J_{1}}{150}+0.5 \times \frac{J_{2}}{250}+0.2 \times \frac{J_{3}}{100} \\
& =0.03 .
\end{aligned}
$$

The variance within each stratum is $\sigma_{N_{i}}^{2}=P_{N_{i}}\left(1-P_{N_{i}}\right), i=1,2,3$, where $P_{N_{i}}$ is the proportion in the $i$-th stratum. Thus, the variance of $\hat{\mu}_{N}$ is

$$
V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}=\frac{1}{500} \bar{\sigma}_{N}^{2}\left(1-\frac{500}{10,000}\right)
$$

where

$$
\bar{\sigma}_{N}^{2}=0.3 \tilde{\sigma}_{N_{1}}^{2}+0.5 \tilde{\sigma}_{N_{2}}^{2}+0.2 \tilde{\sigma}_{N_{3}},
$$

or

$$
\bar{\sigma}_{N}^{2}=0.3 \times \frac{3000}{2999} P_{N_{1}}\left(1-P_{N_{1}}\right)+0.5 \frac{5000}{4999} P_{N_{2}}\left(1-P_{N_{2}}\right)+0.2 \frac{2000}{1999} P_{N_{3}}\left(1-P_{N_{3}}\right) .
$$

Substituting $\frac{3}{150}$ for an estimate of $P_{N_{1}}, \frac{10}{250}$ for that of $P_{N_{2}}$ and $\frac{2}{100}$ for $P_{N_{3}}$ we obtain the estimate of $\bar{\sigma}_{N}^{2}$,

$$
\bar{\sigma}_{N}^{2}=0.029008 .
$$

Finally, an estimate of $V_{\text {prop }}\left\{\hat{\mu}_{N}\right\}$ is

$$
\begin{aligned}
\hat{V}_{\text {prop }}\left\{\hat{\mu}_{N}\right\} & =\frac{0.029008}{500}\left(1-\frac{500}{10,000}\right) \\
& =0.00005511 .
\end{aligned}
$$

The standard error of the estimator is 0.00742 .
Confidence limits for $\mu_{N}$, at level $1-\alpha=.95$, are given by

$$
\hat{\mu}_{N} \pm 1.96 \times \text { S.E. }\left\{\hat{\mu}_{N}\right\}=\left\{\begin{array}{l}
0.0446 \\
0.0154
\end{array}\right.
$$

These limits can be used for spare parts policy.
When the variances $\tilde{\sigma}_{N}^{2}$ within strata are known, we can further reduce the variance of $\mu_{N}$ by an allocation, which is called optimal allocation.

We wish to minimize

$$
\sum_{i=1}^{k} W_{i}^{2} \frac{\tilde{\sigma}_{N_{i}}^{2}}{n_{i}}\left(1-\frac{n_{i}}{N_{i}}\right)
$$

subject to the constraint:

$$
n_{1}+n_{2}+\cdots+n_{k}=n
$$

This can be done by minimizing

$$
L\left(n_{1}, \cdots, n_{k}, \lambda\right)=\sum_{i=1}^{k} W_{i}^{2} \frac{\tilde{\sigma}_{N_{i}}^{2}}{n_{i}}-\lambda\left(n-\sum_{i=1}^{k} n_{i}\right)
$$

with respect to $n_{1}, \cdots, n_{k}$ and $\lambda$. This function is called the Lagrangian and $\lambda$ is called the Lagrange multiplier.
The result is

$$
\begin{equation*}
n_{i}^{0}=n \frac{W_{i} \tilde{\sigma}_{N_{i}}}{\sum_{j=1}^{k} W_{j} \tilde{\sigma}_{j}}, \quad i=1, \cdots, k \tag{6.24}
\end{equation*}
$$

We see that the proportional allocation is optimal when all $\tilde{\sigma}_{N_{i}}^{2}$ are equal.
The variance of $\hat{\mu}_{N}$, corresponding to the optimal allocation is

$$
\begin{equation*}
V_{\mathrm{opt}}\left\{\hat{\mu}_{N}\right\}=\frac{1}{N}\left(\sum_{i=1}^{k} W_{i} \tilde{\sigma}_{N_{i}}\right)^{2}-\frac{1}{N} \sum_{i=1}^{k} W_{i} \tilde{\sigma}_{N_{i}}^{2} \tag{6.25}
\end{equation*}
$$

### 6.5 Prediction models with known covariates

In some problems of estimating the mean $\mu_{N}$ of a variable $Y$ in a finite population, we may have information on variables $X_{1}, X_{2}, \cdots, X_{k}$ which are related to $Y$. The variables $X_{1}, \cdots, X_{k}$ are called covariates. The model relating $Y$ to $X_{1}, \cdots, X_{k}$ is called a prediction model. If the values of $Y$ are known only for the units in the sample, while the values of the covariates are known for all the units of the population, we can utilize the prediction model to improve the precision of the estimator. The method can be useful, for example, when the measurements of $Y$ are destructive, while the covariates can be measured without destroying the units. There are many such examples, like the case of measuring the compressive strength of a concrete cube. The measurement is destructive. The compressive strength $Y$ is related to the ratio of cement to water in the mix, which is a covariate that can be known for all units. We will develop the ideas with a simple prediction model.

Let $\left\{u_{1}, u_{2}, \cdots, u_{N}\right\}$ be a finite population, $P$. The values of $x_{i}=X\left(u_{i}\right), i=1, \cdots, N$ are known for all the units of $P$. Suppose that $Y\left(u_{i}\right)$ is related linearly to $X\left(u_{i}\right)$ according to the prediction model

$$
\begin{equation*}
y_{i}=\beta x_{i}+e_{i}, \quad i=1, \cdots, N \tag{6.26}
\end{equation*}
$$

where $\beta$ is an unknown regression coefficient, and $e_{1}, \cdots, e_{N}$ are i.i.d. random variables such that

$$
\begin{aligned}
& E\left\{e_{i}\right\}=0, \quad i=1, \cdots, N \\
& V\left\{e_{i}\right\}=\sigma^{2}, \quad i=1, \cdots, N
\end{aligned}
$$

The random variable $e_{i}$ in the prediction model is due to the fact that the linear relationship between $Y$ and $X$ is not perfect, but subject to random deviations.

We are interested in the population quantity $\bar{y}_{N}=\frac{1}{N} \sum_{i=1}^{N} y_{i}$. We cannot, however, measure all the $Y$ values. Even if we know the regression coefficient $\beta$, we can only predict $\bar{y}_{N}$ by $\beta \bar{x}_{N}$, where $\bar{x}_{N}=\frac{1}{N} \sum_{j=1}^{N} x_{j}$. Indeed, according to the prediction
model, $\bar{y}_{N}=\beta \bar{x}_{N}+\bar{e}_{N}$, and $\bar{e}_{N}$ is a random variable with

$$
\begin{equation*}
E\left\{\bar{e}_{N}\right\}=0, \quad V\left\{\bar{e}_{N}\right\}=\frac{\sigma^{2}}{N} \tag{6.27}
\end{equation*}
$$

Thus, since $\bar{y}_{N}$ has a random component, and since $E\left\{\bar{y}_{N}\right\}=\beta \bar{x}_{N}$, we say that a predictor of $\bar{y}_{N}$, say, $\hat{y}_{N}$, is unbiased, if $E\left\{\hat{Y}_{N}\right\}=\beta \bar{x}_{N}$. Generally, $\beta$ is unknown. Thus, we draw a sample of units from $P$ and measure their $Y$ values, in order to estimate $\beta$. To estimate $\beta$ we draw a simple RSWOR from $P$ of size $n, 1<n<N$.

Let $\left(X_{1}, Y_{1}\right), \cdots,\left(X_{n}, Y_{n}\right)$ be the values of $X$ and $Y$ in the random sample. A predictor of $\bar{y}_{N}$ is some function of the observed sample values. Notice that after drawing a random sample we have two sources of variability. One due to the random error components $e_{1}, \cdots, e_{n}$, associated with the sample values, and the other one is due to the random sampling of the $n$ units of $P$. Notice that the error variables $e_{1}, \cdots, e_{n}$ are independent of the $X$ values, and thus, independent of $X_{1}, X_{2}, \cdots, X_{n}$, randomly chosen to the sample. In the following, expectation and variances are taken with respect to the errors model and with respect to the sampling procedure. We will examine now a few alternative predictors of $\bar{y}_{N}$.
(i) The sample mean, $\bar{Y}_{n}$.

Since

$$
\bar{Y}_{n}=\beta \bar{X}_{n}+\bar{e}_{n},
$$

we obtain that

$$
E\left\{\bar{Y}_{n}\right\}=\beta E\left\{\bar{X}_{n}\right\}+E\left\{\bar{e}_{n}\right\}
$$

$E\left\{\bar{e}_{n}\right\}=0$ and since the sampling is RSWOR, $E\left\{\bar{X}_{n}\right\}=\bar{x}_{N}$. Thus $E\left\{\bar{Y}_{n}\right\}=\beta \bar{x}_{N}$, and the predictor is unbiased. The variance of the predictor is, since $\bar{e}_{n}$ is independent of $\bar{X}_{n}$,

$$
\begin{align*}
V\left\{\bar{Y}_{n}\right\} & =\beta^{2} V\left\{\bar{X}_{n}\right\}+\frac{\sigma^{2}}{n} \\
& =\frac{\sigma^{2}}{n}+\frac{\beta^{2} \sigma_{x}^{2}}{n}\left(1-\frac{n-1}{N-1}\right) . \tag{6.28}
\end{align*}
$$

where

$$
\sigma_{x}^{2}=\frac{1}{N} \sum_{j=1}^{N}\left(x_{j}-\bar{x}_{N}\right)^{2} .
$$

(ii) The ratio predictor,

$$
\begin{equation*}
\hat{Y}_{R}=\bar{x}_{N} \frac{\bar{Y}_{n}}{\bar{X}_{n}} \tag{6.29}
\end{equation*}
$$

The ratio predictor will be used when all $x_{i}>0$. In this case $\bar{X}_{n}>0$ in every possible sample. Substituting $\bar{Y}_{n}=\beta \bar{X}_{n}+\bar{e}_{n}$ we obtain

$$
E\left\{\hat{Y}_{R}\right\}=\beta \bar{x}_{N}+\bar{x}_{N} E\left\{\begin{array}{l}
\bar{e}_{n} \\
\overline{\bar{X}}_{n}
\end{array}\right\} .
$$

Again, since $\bar{e}_{n}$ and $\bar{X}_{n}$ are independent, $E\left\{\frac{\bar{e}_{n}}{\bar{X}_{n}}\right\}=0$ and $\hat{Y}_{R}$ is an unbiased predictor. The variance of $\hat{Y}_{R}$ is

$$
V\left\{\hat{Y}_{R}\right\}=\left(\bar{x}_{N}\right)^{2} V\left\{\begin{array}{l}
\bar{e}_{n} \\
\bar{X}_{n}
\end{array}\right\} .
$$

Since $\bar{e}_{n}$ and $\bar{X}_{n}$ are independent, and $E\left\{\bar{e}_{n}\right\}=0$, the law of the total variance implies that

$$
\begin{align*}
V\left\{\hat{Y}_{R}\right\} & =\frac{\sigma^{2}}{n} \bar{x}_{N}^{2} E\left\{\frac{1}{\bar{X}_{n}^{2}}\right\} \\
& =\frac{\sigma^{2}}{n} E\left\{\left(1+\frac{\left(\bar{X}_{n}-\bar{x}_{N}\right)}{\bar{x}_{N}}\right)^{-2}\right\}  \tag{6.30}\\
& =\frac{\sigma^{2}}{n} E\left\{1-\frac{2}{\bar{x}_{N}}\left(\bar{X}_{n}-\bar{x}_{N}\right)+\frac{3}{\bar{x}_{N}^{2}}\left(\bar{X}_{n}-\bar{x}_{N}\right)^{2}+\cdots\right\} \\
& \cong \frac{\sigma^{2}}{n}\left(1+\frac{3 \gamma_{x}^{2}}{n}\left(1-\frac{n-1}{N-1}\right)\right)
\end{align*}
$$

where $\gamma_{x}=\sigma_{x} / \bar{x}_{N}$ is the coefficient of variation of $X$. The above approximation is effective in large samples.
Using the large sample approximation, we see that the ratio predictor $\hat{Y}_{R}$ has a smaller variance than $\bar{Y}_{n}$ if

$$
\frac{3 \sigma^{2} \gamma_{x}^{2}}{n^{2}}\left(1-\frac{n-1}{N-1}\right)<\frac{\beta^{2} \sigma_{x}^{2}}{n}\left(1-\frac{n-1}{N-1}\right)
$$

or, if

$$
n>\frac{3 \sigma^{2}}{\left(\beta \bar{x}_{N}\right)^{2}}
$$

Other possible predictors for this model are

$$
\begin{equation*}
\hat{Y}_{R A}=\bar{x}_{N} \cdot \frac{1}{N} \sum_{i=1}^{n} \frac{Y_{i}}{X_{i}} \tag{6.31}
\end{equation*}
$$

and

$$
\begin{equation*}
\hat{Y}_{R G}=\bar{x}_{N} \cdot \frac{\sum_{i=1}^{n} Y_{i} X_{i}}{\sum_{i=1}^{N} X_{i}^{2}} . \tag{6.32}
\end{equation*}
$$

We leave it as an exercise to prove that both $\hat{Y}_{R A}$ and $\hat{Y}_{R G}$ are unbiased predictors, and to derive their variances.
What happens, under the above prediction model, if the sample drawn is not random, but the units are chosen to the sample by some non-random fashion?

Suppose that a non-random sample $\left(x_{1}, y_{1}\right), \cdots,\left(x_{n}, y_{n}\right)$ is chosen. Then

$$
E\left\{\bar{y}_{n}\right\}=\beta \bar{x}_{n}
$$

and

$$
V\left\{\bar{y}_{n}\right\}=\frac{\sigma^{2}}{n} .
$$

The predictor $\bar{y}_{n}$ is biased, unless $\bar{x}_{n}=\bar{x}_{N}$. A sample which satisfies this property is called a balanced sample with respect to $X$. Generally, the mean squared error (MSE) of $\bar{y}_{n}$, under non-random sampling is

$$
\begin{align*}
\operatorname{MSE}\left\{\bar{y}_{n}\right\} & =E\left\{\left(\bar{y}_{n}-\beta \bar{x}_{N}\right)^{2}\right\} \\
& =\frac{\sigma^{2}}{n}+\beta^{2}\left(\bar{x}_{n}-\bar{x}_{N}\right)^{2} . \tag{6.33}
\end{align*}
$$

Thus, if the sample is balanced with respect to $X$ then $\bar{y}_{n}$ is a more precise predictor than all the above, which are based on simple random samples.

Example 6.7. Electronic systems such as television sets, radios or computers contain printed circuit boards with electronic components positioned in patterns determined by design engineers. After assembly (either by automatic insertion machines or manually) the components are soldered to the board. In the relatively new Surface Mount Technology, minute components are simultaneously positioned and soldered to the boards. The occurrence of defective soldering points impacts the assembly plant productivity and is therefore closely monitored. In file PRED.csv we find 1,000 records on variable $X$ and $Y . X$ is the number of soldering points on a board, and $Y$ is the number of defective soldering points. The mean of $Y$ is $\bar{y}_{1000}=7.495$ and that of $X$ is $\bar{x}_{1000}=148.58$. Moreover, $\sigma_{x}^{2}=824.562$ and the coefficient of variation is $\gamma_{x}=.19326$. The relationship between $X$ and $Y$ is $y_{i}=\beta x_{i}+e_{i}$, where $E\left\{e_{i}\right\}=0$ and $V\left\{e_{i}\right\}=7.5, \beta=0.05$. Thus, if we have to predict $\bar{y}_{1000}$ by a predictor based on a RSWR, of size $n=100$, the variances of $\bar{Y}_{100}$ and $\hat{Y}_{R}=\bar{x}_{1000} \frac{\bar{Y}_{100}}{\bar{X}_{100}}$ are

$$
V\left\{\bar{Y}_{100}\right\}=\frac{7.5}{100}+\frac{0.0025 \times 824.562}{100}=0.0956
$$

On the other hand, the large sample approximation yields,

$$
\begin{aligned}
V\left\{\hat{Y}_{R}\right\} & =\frac{7.5}{100}\left(1+\frac{3 \times 0.037351}{100}\right) \\
& =0.07508 .
\end{aligned}
$$

We see that, if we have to predict $\bar{y}_{1000}$ on the basis of an RSWR of size $n=100$, the ratio predictor, $\hat{Y}_{R}$, is more precise.

In Figures 6.2 and 6.3 we present the histograms of 500 predictors $\bar{Y}_{100}$ and $500 \hat{Y}_{R}$ based on RSWR of size 100 from this population.

### 6.6 Chapter highlights

Techniques for sampling finite populations and estimating population parameters are presented. Formulas are given for the expected value and variance of the sample mean and sample variance of simple random samples with and without


Figure 6.2 Sampling distribution of $\bar{Y}$


Figure 6.3 Sampling distribution of $\hat{Y}_{R}$
replacement. Stratification is studied as a method to increase the precision of estimators. Formulas for proportional and optimal allocation are provided and demonstrated with case studies. The chapter is concluded with a section on prediction models with known covariates.

The main concepts and definitions introduced in this chapter include:

- Population Quantiles
- Simple Random Samples
- Stratified Random Samples
- Unbiased Estimators
- Precision of an Estimator
- Finite Population Multiplier
- Sample Allocation
- Proportional Allocation
- Optimal Allocation
- Prediction Models
- Covariates
- Ratio Predictor
- Prediction Unbiasedness
- Prediction MSE


### 6.7 Exercises

6.1 Consider a finite population of size $N$, whose elements have values $x_{1}, \cdots, x_{N}$. Let $\hat{F}_{N}(x)$ be the c.d.f., that is,

$$
\hat{F}_{N}(x)=\frac{1}{N} \sum_{i=1}^{N} I\left\{x_{i} \leq x\right\} .
$$

Let $X_{1}, \cdots, X_{n}$ be the values of a RSWR. Show that $X_{1}, \cdots, X_{n}$ are independent having a common distribution $\hat{F}_{N}(x)$.
6.2 Show that if $\bar{X}_{n}$ is the mean of a RSWR, then $\bar{X}_{n} \rightarrow \mu_{N}$ as $n \rightarrow \infty$ in probability (WLLN).
6.3 What is the large sample approximation to $\operatorname{Pr}\left\{\sqrt{n}\left|\bar{X}_{n}-\mu_{N}\right|<\delta\right\}$ in RSWR?
6.4 Use MINITAB to draw random samples with or without replacement from data file PLACE.csv. Write a MACRO which computes the sample correlation between the $x$-dev and $y$-dev in the sample values. Execute this MACRO 100 times and make a histogram of the sample correlations.
6.5 Use file CAR.csv and MINITAB. Construct a MACRO which samples at random, without replacement (RSWOR), 50 records. Stack the medians of the variables turn-diameter, horsepower and mpg (3,4,5). Execute the MACRO 200 times and present the histograms of the sampling distributions of the medians.
6.6 In continuation of Example 5.4, how large should the sample be from the three strata, so that the S.E. $\left\{\bar{X}_{i}\right\}$ $(i=1, \ldots, 3)$ will be smaller than $\delta=0.005$ ?
6.7 The proportion of defective chips in a lot of $N=10,000$ chips is $\mathbf{P}=5 \times 10^{-4}$. How large should a RSWOR be so that the width of the confidence interval for $P$, with coverage probability $1-\alpha=.95$, will be 0.002 ?
6.8 Use MINITAB to perform stratified random samples from the three strata of the data file PLACE.csv (see Example 5.4). Allocate 500 observations to the three samples proportionally. Estimate the population mean (of $x$-dev). Repeat this 100 times and estimate the standard-error or your estimates. Compare the estimated standard error to the exact one.
6.9 Derive the formula for $n_{i}^{0}(i=1, \cdots, k)$ in the optimal allocation, by differentiating $L\left(n_{1}, \cdots, n_{k}, \lambda\right)$ and solving the equations.
6.10 Consider the prediction model

$$
y_{i}=\beta+e_{i}, \quad i=1, \ldots, N
$$

where $E\left\{e_{i}\right\}=0, V\left\{e_{i}\right\}=\sigma^{2}$ and $\operatorname{COV}\left(e_{i}, e_{j}\right)=0$ for $i \neq j$. We wish to predict the population mean $\mu_{N}=\frac{1}{N} \sum_{i=1}^{N} y_{i}$.
Show that the sample mean $\bar{Y}_{n}$ is prediction unbiased. What is the prediction MSE of $\bar{Y}_{n}$ ?
6.11 Consider the prediction model

$$
y_{i}=\beta_{0}+\beta_{1} x_{i}+e_{i}, \quad i=1, \ldots, N,
$$

where $e_{1}, \ldots, e_{N}$ are independent r.v.'s with $E\left\{e_{i}\right\}=0, V\left\{e_{i}\right\}=\sigma^{2} x_{i}(i=1, \ldots, n)$. We wish to predict $\mu_{N}=$ $\frac{1}{N} \sum_{i=1}^{N} y_{i}$. What should be a good predictor for $\mu_{N}$ ?
6.12 Prove that $\hat{Y}_{R A}$ and $\hat{Y}_{R G}$ are unbiased predictors and derive their prediction variances.

## 7

# Sampling Plans for Product Inspection 

### 7.1 General discussion

Sampling plans for product inspection are quality assurance schemes, designed to test whether the quality level of a product conforms with the required standards. These methods of quality inspection are especially important when products are received from suppliers or vendors for whom we have no other assessment of the quality level of their production processes. Generally, if a supplier has established procedures of statistical process control which assure the required quality standards are met (see Chapters 8,9 and 10), then sampling inspection of his shipments may not be necessary. However, periodic auditing of the quality level of certified suppliers might be prudent to ensure that these do not drop below the acceptable standards. Quality auditing or inspection by sampling techniques can also be applied within the plant, at various stages of the production process, for example, when lots are transferred from one department to another.

In the present chapter we discuss various sampling and testing procedures, designed to maintain quality standards. In particular, single, double and sequential sampling plans for attributes, and single sampling plans for continuous measurements are studied. We discuss also testing via tolerance limits. The chapter is concluded with a section describing some of the established standards, and in particular the Skip Lot procedure, which appears in modern standards.

We present here a range of concepts and tools associated with sampling inspection schemes. The methods presented below can be implemented with R applications or the MINITAB Acceptance Sampling By Attributes features available in the Stat Quality Tools window. Modern nomenclature is different from the one which was established for almost fifty years. A product unit which did not meet the quality specifications or requirements was called defective. This term has been changed recently to nonconforming. Thus, in early standards, like MIL-STD 105E and others, we find the term "defective items" and "number of defects." In modern standards like ANSI/ASQC Z1.4 and the international standard ISO 2859, the term used is nonconforming. We will use the two terms interchangeably. Similarly, the terms LTPD and LQL, which will be explained later, will be used interchangeably.

A lot is a collection of $N$ elements which are subject to quality inspection. Accordingly, a lot is a finite real population of products. Acceptance of a lot is a quality approval, providing the "green light" for subsequent use of the elements of the lot. Generally, we refer to lots of raw material, of semi-finished or finished products, etc., which are purchased from vendors or produced by subcontractors. Before acceptance, a lot is typically subjected to quality inspection unless the vendor has been certified and its products are delivered directly, without inspection, to the production line. The purchase contracts typically specify the acceptable quality level and the method of inspection.

In general, it is expected that a lot contains no more than a certain percentage of nonconforming (defective) items, where the test conditions which classify an item as defective are usually well specified. One should decide if a lot has to be subjected to a complete inspection, item by item, or whether it is sufficient to determine acceptance using a sample from the lot. If we decide to inspect a sample, we must determine how large it is and what is the criterion for accepting or rejecting the lot. Furthermore, the performance characteristics of the procedures in use should be understood.

[^8]The proportion of nonconforming items in a lot is the ratio $p=M / N$, where $M$ is the number of defective items in the whole lot and $N$ is the size of the lot. If we choose to accept only lots with zero defectives, we have to inspect each lot completely, item by item. This approach is called $100 \%$ inspection. This is the case, for example, when the items of the lots are used in a critical or very expensive system. A communication satellite is an example of such a system. In such cases, the cost of inspection is negligible compared to the cost of failure. On the other hand, there are many situations in which complete inspection is impossible (e.g. destructive testing) or impractical (because of the large expense involved). In this situation, the two parties involved, the customer and its supplier, specify an acceptable quality level (AQL) and a limiting quality level (LQL). When the proportion defectives, $p$, in the lot is not larger than the AQL, the lot is considered good and should be accepted with high probability. If, on the other hand, the proportion defectives in the lot is greater than the LQL, the lot should be rejected with high probability. If $p$ is between the AQL and the LQL, then either acceptance or rejection of the lot can happen with various probability levels.

How should the parties specify the AQL and LQL levels? Usually, the AQL is determined by the quality requirements of the customer, who is going to use the product. The producer of the product, which is the supplier, tries generally to demonstrate to the customer that his production processes maintain a capability level in accordance with the customer's or consumer's requirements. Both the AQL and LQL are specified in terms of proportions $p_{0}$ and $p_{t}$ of nonconforming in the process.

The risk of rejecting a good lot, i.e. a lot with $p \leq \mathrm{AQL}$, is called the producer's risk, while the risk of accepting a bad lot, i.e. a lot for which $p \geq$ LQL, is called the consumer's risk. Thus, the problem of designing an acceptance sampling plan is that of choosing:

1. the method of sampling,
2. the sample size, and
3. the acceptance criteria for testing the hypothesis

$$
H_{0}: p \leq \mathrm{AQL},
$$

against the alternative

$$
H_{1}: p \geq \mathrm{LQL},
$$

so that the probability of rejecting a good lot will not exceed a value $\alpha$ (the level of significance) and the probability of accepting a bad lot will not exceed $\beta$. In this context, $\alpha$ and $\beta$ are called the producer's risk and the consumer's risk, respectively.

### 7.2 Single-stage sampling plans for attributes

A single-stage sampling plan for an attribute is an acceptance/rejection procedure for a lot of size $N$, according to which a random sample of size $n$ is drawn from the lot, without replacement. Let $M$ be the number of defective items (elements) in the lot, and let $X$ be the number of defective items in the sample. Obviously, $X$ is a random variable whose range is $\left\{0,1,2, \cdots, n^{*}\right\}$, where $n^{*}=\min (n, M)$. The distribution function of $X$ is the hypergeometric distribution $H(N, M, n)$, (see Section 3.3.2) with the probability distribution function (p.d.f.)

$$
\begin{equation*}
h(x ; N, M, n)=\frac{\binom{M}{x}\binom{N-M}{n-x}}{\binom{N}{n}}, \quad x=0, \cdots, n^{*} \tag{7.1}
\end{equation*}
$$

and the cumulative distribution function (c.d.f.)

$$
\begin{equation*}
H(x ; N, M, n)=\sum_{j=0}^{x} h(j ; N, M, n) \tag{7.2}
\end{equation*}
$$

Suppose we consider a lot of $N=100$ items to be acceptable if it has no more than $M=5$ nonconforming items, and nonacceptable if it has more than $M=10$ nonconforming items. For a sample of size $n=10$ we derive the hypergeometric distribution $H(100,5,10)$ and $H(100,10,10)$ :

Table 7.1a The p.d.f. and c.d.f. of
H(100, 5, 10)

| $j$ | $h(j ; 100,5,10)$ | $H(j ; 100,5,10)$ |
| :---: | :---: | :---: |
| 0 | 0.5838 | 0.5838 |
| 1 | 0.3394 | 0.9231 |
| 2 | 0.0702 | 0.9934 |
| 3 | 0.0064 | 0.9997 |
| 4 | 0.0003 | 1.0000 |

Table 7.1b The p.d.f. and c.d.f. of $H(100,10,10)$

| $j$ | $h(j ; 100,10,10)$ | $H(j ; 100,10,10)$ |
| :--- | :---: | :---: |
| 0 | 0.3305 | 0.3305 |
| 1 | 0.4080 | 0.7385 |
| 2 | 0.2015 | 0.9400 |
| 3 | 0.0518 | 0.9918 |
| 4 | 0.0076 | 0.9993 |
| 5 | 0.0006 | 1.0000 |

From Tables 7.1a. and 7.1b. we see that, if such a lot is accepted whenever $X=0$, the consumer's risk of accepting a lot which should be rejected is

$$
\beta=H(0 ; 100,10,10)=0.3305
$$

The producer's risk of rejecting an acceptable lot is

$$
\alpha=1-H(0 ; 100,5,10)=0.4162
$$

As before, let $p_{0}$ denote the AQL and $p_{t}$ the LQL. Obviously, $0<p_{0}<p_{t}<1$. Suppose that the decision is to accept a lot whenever the number of nonconforming $X$ is not greater than $c$, i.e., $X \leq c . c$ is called the acceptance number. For specified values of $p_{0}, p_{t}, \alpha$ and $\beta$ we can determine $n$ and $c$ so that

$$
\begin{equation*}
\operatorname{Pr}\left\{X \leq c \mid p_{0}\right\} \geq 1-\alpha \tag{7.3}
\end{equation*}
$$

and

$$
\begin{equation*}
\operatorname{Pr}\left\{X \leq c \mid p_{t}\right\} \leq \beta \tag{7.4}
\end{equation*}
$$

Notice that $n$ and $c$ should satisfy the inequalities

$$
\begin{align*}
& H\left(c ; N, M_{0}, n\right) \geq 1-\alpha  \tag{7.5}\\
& H\left(c ; N, M_{t}, n\right) \leq \beta \tag{7.6}
\end{align*}
$$

where $M_{0}=\left[N p_{0}\right]$ and $M_{t}=\left[N p_{t}\right]$ and $[a]$ is the integer part of $a$. In Table 7.2 a few numerical results show how $n$ and $c$ depend on $p_{0}$ and $p_{t}$, when the lot is of size $n=100$ and $\alpha=\beta=0.05$. To achieve this in R , we apply the following commands:

```
> library(AcceptanceSampling)
> as.data.frame(
    find.plan(PRP=C (0.01, 0.05),
```

```
CRP=C(0.08, 0.05),
type="hypergeom", N=100))
```

```
    n C r
1 31 0 1
```

We see that, even if the requirements are not very stringent, for example, when $p_{0}=.01$ and $p_{t}=.05$, the required sample size is $n=65$. If in such a sample there is more than one defective item, then the entire lot is rejected. Similarly, if $p_{0}=.03$ and $p_{t}=.05$, then the required sample size is $n=92$, which is almost the entire lot. On the other hand, if $p_{0}=.01$ and $p_{t}$ is greater than .20 , we need no more than 20 items in the sample. If we relax the requirement concerning $\alpha$ and $\beta$ and allow higher producer's and consumer's risks, the required sample size will be smaller, as shown Table 7.3.

An important characterization of an acceptance sampling plan is given by its operating-characteristic (OC) function. This function, denoted by $\mathrm{OC}(p)$, yields the probability of accepting a lot having proportion $p$ of defective items. If we let $M_{p}=[N p]$, then we can calculate the OC function by

$$
\begin{equation*}
\mathrm{OC}(p)=H\left(c ; N, M_{p}, n\right) \tag{7.7}
\end{equation*}
$$

In Table 7.4, we present a few values of the OC function for single stage acceptance sampling, when the lot is of size $N=100$; based on sample size $n=50$ and acceptance number $c=1$.

In Figure 7.1 we present the graph of the OC function, corresponding to Table 7.4.

Table 7.2 Sample size, $n$, and critical level, $c$, for single-stage acceptance sampling with $N=100$, and $\alpha=\beta=.05$

| $p_{0}$ | $p_{t}$ | $n$ | $c$ | $p_{0}$ | $p_{t}$ | $n$ | $c$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| .01 | .05 | 45 | 0 | .03 | .05 | 45 | 0 |
| .01 | .08 | 31 | 0 | .03 | .08 | 31 | 0 |
| .01 | .11 | 23 | 0 | .03 | .11 | 23 | 0 |
| .01 | .14 | 18 | 0 | .03 | .14 | 18 | 0 |
| .01 | .17 | 15 | 0 | .03 | .17 | 15 | 0 |
| .01 | .20 | 13 | 0 | .03 | .20 | 13 | 0 |
| .01 | .23 | 11 | 0 | .03 | .23 | 11 | 0 |
| .01 | .26 | 10 | 0 | .03 | .26 | 10 | 0 |
| .01 | .29 | 9 | 0 | .03 | .29 | 9 | 0 |
| .01 | .32 | 8 | 0 | .03 | .32 | 8 | 0 |

Table 7.3 Sample size, $n$, and critical level, $c$, for single-stage acceptance sampling, $N=100, \alpha=.10, \beta=.20$

| $p_{0}$ | $p_{t}$ | $n$ | $c$ | $p_{0}$ | $p_{t}$ | $n$ | $c$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| .01 | .05 | 37 | 0 | .03 | .05 | 27 | 0 |
| .01 | .08 | 18 | 0 | .03 | .08 | 18 | 0 |
| .01 | .11 | 13 | 0 | .03 | .11 | 13 | 0 |
| .01 | .14 | 11 | 0 | .03 | .14 | 11 | 0 |
| .01 | .17 | 9 | 0 | .03 | .17 | 9 | 0 |
| .01 | .20 | 7 | 0 | .03 | .20 | 7 | 0 |
| .01 | .23 | 6 | 0 | .03 | .23 | 6 | 0 |
| .01 | .26 | 6 | 0 | .03 | .26 | 6 | 0 |
| .01 | .29 | 5 | 0 | .03 | .29 | 5 | 0 |
| .01 | .32 | 5 | 0 | .03 | .32 | 5 | 0 |

Table 7.4 The OC function of a single-stage acceptance sampling plan $N=100, n=50, c=1$.

| $p$ | $\mathrm{OC}(p)$ | $p$ | $\mathrm{OC}(p)$ |
| :--- | :---: | :---: | :---: |
| 0.000 | 1.0000 | 0.079 | 0.0297 |
| 0.008 | 1.0000 | 0.086 | 0.0154 |
| 0.015 | 0.7525 | 0.094 | 0.0154 |
| 0.023 | 0.7525 | 0.102 | 0.0078 |
| 0.030 | 0.5000 | 0.109 | 0.0039 |
| 0.039 | 0.3087 | 0.118 | 0.0019 |
| 0.047 | 0.1811 | 0.126 | 0.0009 |
| 0.055 | 0.1811 | 0.133 | 0.0009 |
| 0.062 | 0.1022 | 0.141 | 0.0004 |
| 0.070 | 0.0559 | 0.150 | 0.0002 |



Figure 7.1 Operating characteristics curve for a single stage (MINITAB) acceptance sampling plan, $N=100$, $n=50, c=1$

### 7.3 Approximate determination of the sampling plan

If the sample size, $n$, is not too small, the c.d.f. of the hypergeometric distribution can be approximated by the normal distribution. More specifically, for large values of $n$ we have the following approximation

$$
\begin{equation*}
H(a ; N, M, n) \doteq \Phi\left(\frac{a+.5-n P}{\left(n P Q\left(1-\frac{n}{N}\right)\right)^{1 / 2}}\right) \tag{7.8}
\end{equation*}
$$

where $P=M / N$ and $Q=1-P$.

The first question to ask is: how large should $n$ be? The answer to this question depends on how close we wish the approximation to be. Generally, if $.2<P<.8, n=20$ is large enough to yield a good approximation, as illustrated in Table 7.5.

If $P<.2$ or $P>.8$ we usually need larger sample sizes to attain good approximation. We show now how the constants $(n, c)$ can be determined. The two requirements to satisfy are $\mathrm{OC}\left(p_{0}\right)=1-\alpha$ and $\mathrm{OC}\left(p_{t}\right)=\beta$. These requirements are expressed approximately by the following two equations:

$$
\begin{align*}
& c+\frac{1}{2}-n p_{0}=z_{1-\alpha}\left(n p_{0} q_{0}\left(1-\frac{n}{N}\right)\right)^{1 / 2} \\
& c+\frac{1}{2}-n p_{t}=-z_{1-\beta}\left(n p_{t} q_{t}\left(1-\frac{n}{N}\right)\right)^{1 / 2} . \tag{7.9}
\end{align*}
$$

Approximate solutions to $n$ and $c, n^{*}$ and $c^{*}$ respectively, are:

$$
\begin{equation*}
n^{*} \cong \frac{n_{0}}{1+n_{0} / N} \tag{7.10}
\end{equation*}
$$

where

$$
\begin{equation*}
n_{0}=\frac{\left(z_{1-\alpha} \sqrt{p_{0} q_{0}}+z_{1-\beta} \sqrt{p_{t} q_{t}}\right)^{2}}{\left(p_{t}-p_{0}\right)^{2}} \tag{7.11}
\end{equation*}
$$

and

$$
\begin{equation*}
c^{*} \cong n^{*} p_{0}-\frac{1}{2}+z_{1-\alpha} \sqrt{n^{*} p_{0} q_{0}\left(1-n^{*} / N\right)} \tag{7.12}
\end{equation*}
$$

Table 7.5 Hypergeometric c.d.f.'s and their normal approximations

| a | $N=100, M=30, n=20$ |  | $N=100, M=50, n=20$ |  | $N=100, M=80, n=20$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hypergeometric | Normal | Hypergeometric | Normal | Hypergeometric | Normal |
| 0 | 0.00030 | 0.00140 | 0.00000 | 0.00000 | 0.00000 | 0.00000 |
| 1 | 0.00390 | 0.00730 | 0.00000 | 0.00000 | 0.00000 | 0.00000 |
| 2 | 0.02270 | 0.02870 | 0.00000 | 0.00000 | 0.00000 | 0.00000 |
| 3 | 0.08240 | 0.08740 | 0.00040 | 0.00060 | 0.00000 | 0.00000 |
| 4 | 0.20920 | 0.20780 | 0.00250 | 0.00310 | 0.00000 | 0.00000 |
| 5 | 0.40100 | 0.39300 | 0.01140 | 0.01260 | 0.00000 | 0.00000 |
| 6 | 0.61510 | 0.60700 | 0.03920 | 0.04080 | 0.00000 | 0.00000 |
| 7 | 0.79540 | 0.79220 | 0.10540 | 0.10680 | 0.00000 | 0.00000 |
| 8 | 0.91150 | 0.91260 | 0.22700 | 0.22780 | 0.00000 | 0.00000 |
| 9 | 0.96930 | 0.97130 | 0.40160 | 0.40180 | 0.00000 | 0.00000 |
| 10 | 0.99150 | 0.99270 | 0.59840 | 0.59820 | 0.00060 | 0.00030 |
| 11 | 0.99820 | 0.99860 | 0.77300 | 0.77220 | 0.00390 | 0.00260 |
| 12 | 0.99970 | 0.99980 | 0.89460 | 0.89320 | 0.01810 | 0.01480 |
| 13 | 1.00000 | 1.00000 | 0.96080 | 0.95920 | 0.06370 | 0.06000 |
| 14 |  |  | 0.98860 | 0.98740 | 0.17270 | 0.17550 |
| 15 |  |  | 0.99750 | 0.99690 | 0.36470 | 0.37790 |
| 16 |  |  | 0.99960 | 0.99940 | 0.60840 | 0.62210 |
| 17 |  |  | 1.00000 | 0.99990 | 0.82420 | 0.82450 |
| 18 |  |  |  |  | 0.95020 | 0.94000 |
| 19 |  |  |  |  | 0.99340 | 0.98520 |

Table 7.6 Exact and approximate single stage sampling plans for $\alpha=\beta=.05$, $N=500,1000,2000, p_{0}=.01, p_{t}=.03, .05$

| $N$ | Method | $p_{0}=.01, p_{t}=.03$ |  |  |  | $p_{0}=.01, p_{t}=.05$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $n$ | c | $\hat{\alpha}$ | $\hat{\beta}$ | $n$ | c | $\hat{\alpha}$ | $\hat{\beta}$ |
| 500 | Exact | 254 | 4 | . 033 | . 050 | 139 | 3 | . 023 | . 050 |
|  | Approx. | 248 | 4 | . 029 | . 060 | 127 | 2 | . 107 | . 026 |
| 1000 | Exact | 355 | 6 | . 028 | . 050 | 146 | 3 | . 045 | . 049 |
|  | Approx. | 330 | 5 | . 072 | . 036 | 146 | 3 | . 045 | . 049 |
| 2000 | Exact | 453 | 8 | . 022 | . 050 | 176 | 4 | . 026 | . 050 |
|  | Approx. | 396 | 6 | . 082 | . 032 | 157 | 3 | . 066 | . 037 |

In Table 7.6 we present several single-stage sampling plans, $(n, c)$, and their approximations $\left(n^{*}, c^{*}\right)$. We provide also the corresponding attained risk levels $\hat{\alpha}$ and $\hat{\beta}$. We see that the approximation provided for $n$ and $c$ yields risk levels which are generally close to the nominal ones.

### 7.4 Double-sampling plans for attributes

A double-sampling plan for attributes is a two-stage procedure. In the first stage, a random sample of size $n_{1}$ is drawn, without replacement, from the lot. Let $X_{1}$ denote the number of defective items in this first stage sample. Then the rules for the second stage are the following: if $X_{1} \leq c_{1}$, sampling terminates and the lot is accepted; if $X_{1} \geq c_{2}$, sampling terminates and the lot is rejected; if $X_{1}$ is between $c_{1}$ and $c_{2}$, a second stage random sample, of size $n_{2}$, is drawn, without replacement, from the remaining items in the lot. Let $X_{2}$ be the number of defective items in this second-stage sample. Then, if $X_{1}+X_{2} \leq c_{3}$, the lot is accepted and if $X_{1}+X_{2}>c_{3}$ the lot is rejected.

Generally, if there are very few (or very many) defective items in the lot, the decision to accept or reject the lot can be reached after the first stage of sampling. Since the first stage samples are smaller than those needed in a single stage sampling, a considerable saving in inspection cost may be attained.

In this type of sampling plan, there are five parameters to select, namely, $n_{1}, n_{2}, c_{1}, c_{2}$ and $c_{3}$. Variations in the values of these parameters affect the operating characteristics of the procedure, as well as the expected number of observations required (i.e. the total sample size). Theoretically, we could determine the optimal values of these five parameters by imposing five independent requirements on the OC function and the function of expected total sample size, called the Average Sample Number or ASN-function, at various values of $p$. However, to simplify this procedure, it is common practice to set $n_{2}=2 n_{1}$ and $c_{2}=c_{3}=3 c_{1}$. This reduces the problem to that of selecting just $n_{1}$ and $c_{1}$. Every such selection will specify a particular double-sampling plan. For example, if the lot consists of $N=150$ items, and we choose a plan with $n_{1}=20, n_{2}=40, c_{1}=2, c_{2}=c_{3}=6$, we will achieve certain properties. On the other hand, if we set $n_{1}=20$, $n_{2}=40, c_{1}=1, c_{2}=c_{3}=3$, the plan will have different properties.

The formula of the OC function associated with a double-sampling plan $\left(n_{1}, n_{2}, c_{1}, c_{2}, c_{3}\right)$ is

$$
\begin{align*}
\mathrm{OC}(p)= & H\left(c_{1} ; N, M_{p}, n_{1}\right) \\
& +\sum_{j=c_{1}+1}^{c_{2}-1} h\left(j ; N, M_{p}, n_{1}\right) H\left(c_{3}-j ; N-n_{1}, M_{p}-j, n_{2}\right) \tag{7.13}
\end{align*}
$$

where $M_{p}=[N p]$. Obviously, we must have $c_{2} \geq c_{1}+2$, for otherwise the plan is a single-stage plan. The probability $\Pi(p)$ of stopping after the first stage of sampling is

$$
\begin{align*}
\Pi(p) & =H\left(c_{1} ; N, M_{p}, n_{1}\right)+1-H\left(c_{2}-1 ; N, M_{p}, n_{1}\right) \\
& =1-\left[H\left(c_{2}-1 ; N, M_{p}, n_{1}\right)-H\left(c_{1} ; N, M_{p}, n_{1}\right)\right] . \tag{7.14}
\end{align*}
$$

The expected total sample size, ASN, is given by the formula

$$
\begin{align*}
\operatorname{ASN}(p) & =n_{1} \Pi(p)+\left(n_{1}+n_{2}\right)(1-\Pi(p)) \\
& =n_{1}+n_{2}\left[H\left(c_{2}-1 ; N, M_{p}, n_{1}\right)-H\left(c_{1} ; N, M_{p}, n_{1}\right)\right] . \tag{7.15}
\end{align*}
$$

In Table 7.7 we present the OC function and the ASN function for the double-sampling plan (20, 40, 2, 6, 6), for a lot of size $N=150$.

We see from Table 7.7 that the double sampling plan illustrated here is not stringent. The probability of accepting a lot with $10 \%$ defectives is 0.89 and the probability of accepting a lot with $15 \%$ defectives is 0.39 . If we consider the plan $(20,40,1,3,3)$ a more stringent procedure is obtained, as shown in Table 7.8 and Figure 7.3. The probability of accepting a lot having $10 \%$ defectives has dropped to 0.39 , and that of accepting a lot with $15 \%$ defectives has dropped to 0.15 . Table 7.8 shows that the ASN is 23.1 when $p=.025$ (most of the time the sampling is terminated after the first stage), and the ASN is 29.1 when $p=.15$. The maximum ASN occurs around $p=.10$.

To determine an acceptable double sampling plan for attributes, suppose, for example, that the population size is $N=1000$. Define $\mathrm{AQL}=.01$ and $\mathrm{LQL}=.03$. If $n_{1}=200, n_{2}=400, c_{1}=3, c_{2}=9, c_{3}=9$ then $\mathrm{OC}(.01)=.9892$, and

Table 7.7 The OC and ASN of a double sampling plan $(20,40,2,6,6), N=150$

| $p$ | $\mathrm{OC}(p)$ | $\mathrm{ASN}(p)$ | $P$ | $\mathrm{OC}(p)$ | $\operatorname{ASN}(p)$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 0.000 | 1.0000 | 20.0 | 0.250 | 0.0714 | 41.4 |
| 0.025 | 1.0000 | 20.3 | 0.275 | 0.0477 | 38.9 |
| 0.050 | 0.9946 | 22.9 | 0.300 | 0.0268 | 35.2 |
| 0.075 | 0.9472 | 26.6 | 0.325 | 0.0145 | 31.6 |
| 0.100 | 0.7849 | 32.6 | 0.350 | 0.0075 | 28.4 |
| 0.125 | 0.5759 | 38.3 | 0.375 | 0.0044 | 26.4 |
| 0.150 | 0.3950 | 42.7 | 0.400 | 0.0021 | 24.3 |
| 0.175 | 0.2908 | 44.6 | 0.425 | 0.0009 | 22.7 |
| 0.200 | 0.1885 | 45.3 | 0.450 | 0.0004 | 21.6 |
| 0.225 | 0.1183 | 44.1 | 0.475 | 0.0002 | 21.1 |
|  |  |  | 0.500 | 0.0001 | 20.6 |

Table 7.8 The OC and ASN for the Double Sampling Plan (20,40,1,3,3), $N=150$

| $p$ | $\mathrm{OC}(p)$ | $\mathrm{ASN}(p)$ |
| :--- | :---: | :---: |
| 0.000 | 1.0000 | 20.0 |
| 0.025 | 0.9851 | 23.1 |
| 0.050 | 0.7969 | 28.6 |
| 0.075 | 0.6018 | 31.2 |
| 0.100 | 0.3881 | 32.2 |
| 0.125 | 0.2422 | 31.2 |
| 0.150 | 0.1468 | 29.1 |
| 0.175 | 0.0987 | 27.3 |
| 0.200 | 0.0563 | 25.2 |
| 0.225 | 0.0310 | 23.5 |

$\mathrm{OC}(.03)=.1191$. Thus, $\alpha=.011$ and $\beta=.119$. The double-sampling plan with $n_{1}=120, n_{2}=240, c_{1}=0, c_{2}=c_{3}=7$ yields $\alpha=.044$ and $\beta=.084$. For the last plan, the expected sample sizes are $\operatorname{ASN}(.01)=294$ and $\operatorname{ASN}(.03)=341$. These expected sample sizes are smaller than the required sample size of $n=355$ in a single-stage plan. Moreover, with high probability, if $p \leq p_{0}$ or $p \geq p_{t}$, the sampling will terminate after the first stage with only $n_{1}=120$ observations. This is a factor of threefold decrease in the sample size, over the single sampling plan. There are other double-sampling plans which can do even better.

If the lot is very large, and we use large samples in stage one and stage two, the formulae for the OC and ASN function can be approximated by

$$
\begin{align*}
\mathrm{OC}(p) & \cong \Phi\left(\frac{c_{1}+1 / 2-n_{1} p}{\left(n_{1} p q\left(n 1-n_{1} / N\right)\right)^{1 / 2}}\right) \\
& +\sum_{j=c_{1}+1}^{c_{2}-1}\left[\Phi\left(\frac{j+1 / 2-n_{1} p}{\left(n_{1} p q\left(1-n_{1} / N\right)\right)^{1 / 2}}\right)\right. \\
& \left.-\Phi\left(\frac{j-1 / 2-n_{1} p}{\left(n_{1} p q\left(1-n_{1} / N\right)\right)^{1 / 2}}\right)\right] \cdot \Phi\left(\frac{c_{3}-j+1 / 2-n_{2} p}{\left(n_{2} p q\left(1-\frac{n_{2}}{N n_{1}}\right)\right)^{1 / 2}}\right) \tag{7.16}
\end{align*}
$$

and

$$
\begin{align*}
\operatorname{ASN}(p) & =n_{1}+n_{2}\left[\Phi\left(\frac{c_{2}-1 / 2-n_{1} p}{\left.n_{1} p q\left(1-n_{1} / N\right)\right)^{1 / 2}}\right)\right. \\
& \left.-\Phi\left(\frac{c_{1}+1 / 2-n_{1} p}{\left(n_{1} p q\left(1-n_{1} / N\right)\right)^{1 / 2}}\right)\right] \tag{7.17}
\end{align*}
$$

In Table 7.9 we present the OC and the ASN functions for double sampling from a population of size $N=1,000$, when the parameters of the plan are $(100,200,3,6,6)$. The exact values thus obtained are compared to the values obtained from the large sample approximation formulae. In the next section the idea of double sampling is generalized in an attempt to reach acceptance decisions quicker and therefore at reduced costs.

Table 7.9 The exact and approximate OC and ASN functions for the double sampling plan (100, 200, 3, 6, 6) $N=1000$

|  | OC |  |  | ASN |  |
| :--- | :---: | :---: | :--- | :--- | :--- |
| $p$ | Exact | Approx. |  | Exact | Approx. |
| .01 | .998 | .996 |  | 102.4 | 100.8 |
| .02 | .896 | .871 |  | 112.1 | 125.1 |
| .03 | .657 | .621 |  | 156.4 | 163.5 |
| .04 | .421 | .394 |  | 175.6 | 179.2 |
| .05 | .243 | .234 |  | 174.7 | 172.2 |
| .06 | .130 | .134 |  | 160.6 | 155.7 |
| .07 | .064 | .074 |  | 142.7 | 138.7 |
| .08 | .030 | .040 |  | 127.1 | 125.1 |
| .09 | .014 | .021 |  | 115.8 | 115.5 |

### 7.5 Sequential sampling

Sometimes it is possible to subject a selected item to immediate testing before selecting the next item. Such an online testing environment allows for considerable savings in acceptance sampling procedures. In this situation one can decide, after each observation, whether sufficient information is available for accepting or rejecting the lot, or whether an additional item (or items) should be randomly selected and tested. This approach may lead to substantial reductions in the number of required observations, especially when the proportion of nonconforming items in the lot is very small or substantially high. For example, from a lot of size $N=5000$, a single sampling plan, for $\alpha=\beta=.05$, AQL $=.01$ and $\mathrm{LQL}=.05$ is $(179,4)$. Under this plan, if one finds in the sample at least 5 defective items, the lot is rejected. Suppose that the lot under inspection contains more than $10 \%$ defective items. In such a case 5 defective items are expected in 50 observations. We can reject such a lot as soon as we observe 5 defective items and avoid observing all other items. Sequential sampling procedures allow us to decide, after each observation, whether to continue or terminate sampling. When stopping occurs, we decide whether to accept or reject the lot.

We present here sequential acceptance sampling by attributes, also known as the Wald sequential probability ratio test (SPRT), which can guarantee that the sum of the producer's and consumer's risks does not exceed the sum of the preassigned values, $\alpha$ and $\beta$. Furthermore, this procedure has the property that, compared to all other procedures with producer's and consumer's risks not greater than $\alpha$ and $\beta$, the SPRT has the smallest ASN values at $p_{0}$ and $p_{t}$. This is known as the optimality of the SPRT. For simplicity, we present here the SPRT method for binomial distributions, rather than the hypergeometric ones. This is valid, when the lot is very large compared to the sample size.

Given $n$ observations, with $X_{n}$ defectives, the likelihood ratio is defined as the ratio of the binomial p.d.f. $b\left(X_{n} ; n, p_{t}\right)$ to $b\left(X_{n} ; n, p_{0}\right)$, i.e.,

$$
\begin{equation*}
\Lambda\left(X_{n} ; n, p_{0}, p_{t}\right)=\left(\frac{p_{t}}{p_{0}}\right)^{X_{n}}\left(\frac{1-p_{t}}{1-p_{0}}\right)^{n-X_{n}} \tag{7.18}
\end{equation*}
$$

Two critical values, $A$ and $B$, satisfying $0<A<B<\infty$, are selected. The SPRT, with limits $(A, B)$, is a procedure which terminates sampling at the first $n \geq 1$ for which either $\Lambda\left(X_{n} ; n, p_{0}, p_{t}\right) \geq B$ or $\Lambda\left(X_{n} ; n, p_{0}, p_{t}\right) \leq A$. In the first case, the lot is rejected, while in the second case the lot is accepted. If $A<\Lambda\left(X_{n} ; n, p_{0}, p_{t}\right)<B$, an additional item is randomly sampled from the lot. Any specified values of $A$ and $B$ yield risk values $\alpha^{*}(A, B)$ and $\beta^{*}(A, B)$, which are the actual producer's and consumer's risks. We can show that if $A=\beta /(1-\alpha)$ and $B=(1-\beta) / \alpha$ (with both $\alpha$ and $\beta$ smaller than $1 / 2)$, then $\alpha^{*}(A, B)+\beta^{*}(A, B) \leq \alpha+\beta$. Therefore, it is customary to use these particular critical values. Thus, the SPRT, with $A=\beta /(1-\alpha)$ and $B=(1-\beta) / \alpha$, reduces to the following set of rules:

1. Stop sampling and reject the lot if $X_{n} \geq h_{2}+s n$.
2. Stop sampling and accept the lot if $X_{n} \leq-h_{1}+s n$.
3. Continue sampling if $-h_{1}+s n<X_{n}<h_{2}+s n$.
where

$$
\begin{align*}
& h_{1}=\log \left(\frac{1-\alpha}{\beta}\right) / \log \frac{p_{t}\left(1-p_{0}\right)}{p_{0}\left(1-p_{t}\right)} \\
& h_{2}=\log \left(\frac{1-\beta}{\alpha}\right) / \log \frac{p_{t}\left(1-p_{0}\right)}{p_{0}\left(1-p_{t}\right)} \tag{7.19}
\end{align*}
$$

and

$$
\begin{equation*}
s=\frac{\log \frac{1-p_{0}}{1-p_{t}}}{\log \left(\frac{p_{t}}{1-p_{t}} \cdot \frac{1-p_{0}}{p_{0}}\right)} \tag{7.20}
\end{equation*}
$$

For example, if $p_{0}=.01, p_{t}=.05$, and $\alpha=\beta=.05$, we obtain

$$
h_{1}=1.78377
$$

$h_{2}=h_{1}$, and

$$
s=0.02499
$$

The SPRT can be performed graphically, by plotting the two boundary lines,

$$
a_{n}=-1.78+.025 n
$$

and

$$
r_{n}=1.78+.025 n
$$

After each observation, the point $\left(n, X_{n}\right)$ is plotted. As long as the points lie between the parallel lines $a_{n}$ and $r_{n}$ sampling continues. As soon as $X_{n} \geq r_{n}$ or $X_{n} \leq a_{n}$ sampling stops and the proper action is taken. Notice that the smallest number of observations required for reaching the acceptance region is $n_{0}=\left[h_{1} / s\right]+1$ and the smallest number needed to reach the rejection region is

$$
\begin{equation*}
n_{1}=\left[h_{2} /(1-s)\right]+1 . \tag{7.21}
\end{equation*}
$$

In the present example $n_{0}=72$ and $n_{1}=2$. This shows that if the first two observations are defectives the lot is immediately rejected. On the other hand, the lot cannot be accepted before 72 observations, which must be all on conforming items.

To illustrate the use of the SPRT we first determine the acceptance numbers $a_{n}$ and the rejection numbers $r_{n}$
We can illustrate the sequential decision process by simulation. Using R or MINITAB we generate a random sequence of Bernoulli trials ( 0 's and 1's) with a specified probability of 1 (which corresponds to a defective item). The total number of defects among the first $n$ items in the sample, $X_{n}$ are then computed. In the following example we illustrate the simulation of 100 binomial outcomes, with $P=.01$, and print from left to right the partial sums, $X_{n}$.

We see that there are no 1 's (defective items) among the first 100 numbers generated at random with $P=.01$. According to Table 7.10, the SPRT would have stopped sampling after the 72nd observation and accepted the lot.

We now simulate binomial variables with $P=.05$. The result is given in Table 7.12.

Table 7.10 Acceptance and rejection boundaries for an SPRT with $A Q L=.01$, $L Q L=.05, \alpha=\beta=.05$

| sample size $(n)$ |  | accept $\left(a_{n}\right)$ | reject $\left(r_{n}\right)$ |  |
| :--- | :--- | ---: | :---: | :---: |
| 1 | - | 8 | - | 2 |
| 9 | - | 48 | - | 3 |
| 49 | - | 71 | - | 4 |
| 72 | - | 88 | 0 | 4 |
| 88 | - | 111 | 0 | 5 |
| 112 | - | 128 | 1 | 5 |
| 129 | - | 151 | 1 | 6 |
| 152 | - | 168 | 2 | 6 |
| 169 | - | 191 | 2 | 7 |

Table 7.11 Simulated results of 100 binomial experiments, with $n=1, p=0.01$

| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 7.12 Simulated results of 100 binomial experiments, with $n=1, p=0.05$

|  | Partial Sums, $X_{n}$ |  |  |  | (Count) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 0 | 0 | $(5)$ |
| 0 | 0 | 0 | 0 | 0 | $(10)$ |
| 0 | 0 | 0 | 0 | 0 | $(15)$ |
| 0 | 1 | 1 | 1 | 1 | $(20)$ |
| 1 | 1 | 1 | 1 | 1 | $(25)$ |
| 1 | 1 | 1 | 1 | 1 | $(30)$ |
| 1 | 2 | 2 | 2 | 2 | $(35)$ |
| 2 | 2 | 3 | 3 | 3 | $(40)$ |
| 3 | 3 | 3 | 3 | 3 | $(45)$ |
| 3 | 4 | 4 | 4 | 4 | $(50)$ |
| 4 | 4 | 4 | 4 | 4 | $(55)$ |
| 4 | 4 | 4 | 4 | 4 | $(60)$ |
| 4 | 5 | 5 | 5 | 5 | $(65)$ |
| 5 | 5 | 5 | 5 | 5 | $(70)$ |
| 5 | 5 | 5 | 5 | 5 | $(75)$ |
| 5 | 5 | 5 | 5 | 5 | $(80)$ |
| 5 | 5 | 5 | 5 | 5 | $(85)$ |
| 5 | 5 | 5 | 5 | 5 | $(90)$ |
| 5 | 5 | 5 | 5 | 5 | $(95)$ |
| 5 | 5 | 5 | 5 | 5 | $(100)$ |

Here we see that $X_{n}=r_{n}$ for the first time at $n=38$. Accordingly, the SPRT would have stopped sampling and rejected the lot after 38 observations. It can be proven theoretically that every SPRT stops, sooner or later, and a decision is reached.

An SPRT can be characterized by computing its OC and ASN functions. The OC function provides the points ( $p, \mathrm{OC}(p))$. We can express these points as functions of a parameter $\tau$, according to the following two formulas:

$$
\begin{equation*}
p(\tau)=\frac{1-\left(\frac{1-p_{t}}{1-p_{0}}\right)^{\tau}}{\left(\frac{p_{t}}{p_{0}}\right)^{\tau}-\left(\frac{1-p_{t}}{1-p_{0}}\right)^{\tau}} \tag{7.22}
\end{equation*}
$$

and

$$
\begin{equation*}
\mathrm{OC}(p(\tau))=\frac{\left(\frac{1-\beta}{\alpha}\right)^{\tau}-1}{\left(\frac{1-\beta}{\alpha}\right)^{\tau}-\left(\frac{\beta}{1-\alpha}\right)^{\tau}} \tag{7.23}
\end{equation*}
$$

For $\tau=1$ we obtain $p(1)=p_{0}$ and for $\tau=-1$ we obtain $p(-1)=p_{t}$. We can also show that for $\tau=0, p(0)=s$. In Table 7.13, we provide the OC function, computed according to the two formulas above for the SPRT, with $p_{0}=0.01$, $p_{t}=0.05$, and $\alpha=\beta=0.05$.

The ASN function of an SPRT is given by the formula

$$
\begin{equation*}
\operatorname{ASN}(p)=\frac{\mathrm{OC}(p) \log \left(\frac{\beta}{1-\alpha}\right)+(1-\mathrm{OC}(p)) \log \left(\frac{1-\beta}{\alpha}\right)}{p \log \left(p_{t} / p_{0}\right)+(1-p) \log \left(\left(1-p_{t}\right) /\left(1-p_{0}\right)\right)} \tag{7.24}
\end{equation*}
$$

Table 7.13 The OC and ASN Function of the SPRT with $p_{0}=0.01, p_{t}=0.05, \alpha=\beta=0.05$

| $\tau$ | $p(\tau)$ | $\mathrm{OC}(p(\tau))$ | ASN |
| :---: | :---: | :---: | :---: |
| 1.0000 | .0100 | .950 | 107 |
| 0.5000 | .0160 | .813 | 128 |
| 0.2500 | .0200 | .676 | 134 |
| 0.1250 | .0230 | .591 | 133 |
| 0.0625 | .0237 | .546 | 132 |
| 0.0000 | .0250 | .500 | 130 |
| -0.1250 | .0280 | .409 | 125 |
| -0.2500 | .0300 | .324 | 117 |
| -0.5000 | .0360 | .187 | 101 |
| -0.7500 | .0430 | .099 | 79 |
| -1.0000 | .0500 | .050 | 64 |

for $p \neq s$, and

$$
\begin{equation*}
\operatorname{ASN}(s)=\frac{h_{1} h_{2}}{s(1-s)} \tag{7.25}
\end{equation*}
$$

The values of the ASN function corresponding to the SPRT with $p_{0}=0.01, p_{t}=0.05$, and $\alpha=\beta=0.05$ are given in Table 7.11 and plotted in Figure 7.2. In Table 7.6 we presented the sample size $n$, and the acceptance number $c$, required for a single sampling plan with $p_{0}=0.01, p_{t}=0.05$, and $\alpha=\beta=0.05$, for various lots. We found that if $N=2000$, one needs a single sample for $n=176$ observations. In the SPRT, one stops, on the average, after 107 observations if $p=.01$ and after 64 if $p=0.05$. If $p>0.05$, the ASN is considerably smaller. This illustrates the potential saving associated with the SPRT.

### 7.6 Acceptance sampling plans for variables

It is sometimes possible to determine whether an item is defective or not by performing a measurement on the item which provides a value of a continuous random variable $X$ and comparing it to specification limits. For example, in Chapter 2, we discussed measuring the strength of yarn. In this case a piece of yarn is deemed defective if its strength $X$ is less than $\xi$ where $\xi$ is the required minimum strength, that is, its lower specification limit. The proportion of defective yarn pieces in the population (or very large lot) is the probability that $X \leq \xi$.
Suppose now that $X$ has a normal distribution with mean $\mu$ and variance $\sigma^{2}$. (If the distribution is not normal, we can often reduce it to a normal one by a proper transformation.) Accordingly, the proportion of defectives in the population is

$$
\begin{equation*}
p=\Phi\left(\frac{\xi-\mu}{\sigma}\right) . \tag{7.26}
\end{equation*}
$$

We have to decide whether $p \leq p_{0}(=\mathrm{AQL})$, or $p \geq p_{t}(=\mathrm{LQL})$, in order to accept or reject the lot.
Let $x_{p}$ represent the $p$ th quantile of a normal distribution with mean $\mu$ and standard deviation $\sigma$. Then

$$
\begin{equation*}
x_{p}=\mu+z_{p} \sigma . \tag{7.27}
\end{equation*}
$$

If it were the case that $x_{p_{0}} \geq \xi$ we should accept the lot since the proportion of defectives is less than $p_{0}$. Since we do not know $\mu$ and $\sigma$ we must make our decision on the basis of estimates from a sample of $n$ measurements. We decide to reject the lot if

$$
\bar{X}-k S<\xi
$$



Figure 7.2 The OC curve and the ASN curve of the SPRT with $p_{0}=0.01, p_{t}=0.05$, and $\alpha=\beta=0.05$
and accept the lot if

$$
\bar{X}-k S \geq \xi
$$

Here, $\bar{X}$ and $S$ are the usual sample mean and standard deviation, respectively. The factor $k$ is chosen so that the producer's risk (the risk of rejecting a good lot) does not exceed $\alpha$. Values of the factor $k$ are given approximately by the formula

$$
k \doteq t_{1-\alpha, p_{0}, n}
$$

where

$$
\begin{equation*}
t_{1-a, b, n}=\frac{z_{1-b}}{1-z_{1-a}^{2} / 2 n}+\frac{z_{1-a}\left(1+\frac{z_{b}^{2}}{2}-\frac{z_{1-a}^{2}}{2 n}\right)^{1 / 2}}{\sqrt{n}\left(1-z_{1-a}^{2} / 2 n\right)} \tag{7.28}
\end{equation*}
$$

The OC function of such a test is given approximately (for large samples), by

$$
\begin{equation*}
\mathrm{OC}(p) \approx 1-\Phi\left(\frac{\left(z_{p}+k\right) / \sqrt{n}}{\left(1+k^{2} / 2\right)^{1 / 2}}\right) \tag{7.29}
\end{equation*}
$$

where $k=t_{1-\alpha, p, n}$. We can thus determine $n$ and $k$ so that

$$
\mathrm{OC}\left(p_{0}\right)=1-\alpha
$$

and

$$
\mathrm{OC}\left(p_{t}\right)=\beta .
$$

## 272 Modern Industrial Statistics

These two conditions yield the equations

$$
\begin{equation*}
\left(z_{p_{t}}+k\right) \sqrt{n}=z_{1-\beta}\left(1+k^{2} / 2\right)^{1 / 2} \tag{7.30}
\end{equation*}
$$

and

$$
\left(z_{p_{0}}+k\right) \sqrt{n}=z_{\alpha}\left(1+k^{2} / 2\right)^{1 / 2}
$$

The solution for $n$ and $k$ yields:

$$
\begin{equation*}
n=\frac{\left(z_{1-\alpha}+z_{1-\beta}\right)^{2}\left(1+k^{2} / 2\right)}{\left(z_{p_{t}}-z_{p_{0}}\right)^{2}} \tag{7.31}
\end{equation*}
$$

and

$$
\begin{equation*}
k=\left(z_{p_{t}} z_{\alpha}+z_{p_{0}} z_{\beta}\right) /\left(z_{1-\alpha}+z_{1-\beta}\right) . \tag{7.32}
\end{equation*}
$$

In other words, if the sample size $n$ is given by the above formula, we can replace $t_{1-\alpha, p, n}$ by the simpler term $k$, and accept the lot if

$$
\bar{X}-k S \geq \xi .
$$

The statistic $\bar{X}-k S$ is called a lower tolerance limit.

Example 7.1. Consider the example of testing the compressive strength of concrete cubes presented in Chapter 2. It is required that the compressive strength be larger than $240\left[\mathrm{~kg} / \mathrm{cm}^{2}\right]$. We found that $Y=\ln X$ had an approximately normal distribution. Suppose that it is required to decide whether to accept or reject this lot with the following specifications: $p_{0}=0.01, p_{t}=0.05$, and $\alpha=\beta=0.05$. According to the normal distribution

$$
z_{p_{0}}=-2.326, \quad z_{p_{t}}=-1.645
$$

and

$$
z_{1-\alpha}=z_{1-\beta}=1.645 .
$$

Thus, according to the above formulas, we find $k=1.9855$ and $n=70$. Hence with a sample size of 70 , we can accept the lot if $\bar{Y}-1.9855 S \geq \xi$ where $\xi=\ln (240)=5.48$.

The sample size required in this single-stage sampling plan for variables is substantially smaller than the one we determined for the single-stage sampling plan for attributes (which was $n=176$ ). However, the sampling plan for attributes is free of any assumption about the distribution of $X$, while in the above example we had to assume that $Y=\ln X$ is normally distributed. Thus, there is a certain trade-off between the two approaches. In particular, if our assumptions concerning the distribution of $X$ are erroneous, we may not have the desired producer's and consumer's risks.
The above procedure of acceptance sampling for variables can be generalized to upper and lower tolerance limits, double sampling, and sequential sampling. The interested reader can find more information on the subject in Duncan (1986, Chapters 12-15). Fuchs and Kenett (1988) applied tolerance limits for the appraisal of ceramic substrates in the multivariate case.

### 7.7 Rectifying inspection of lots

Rectifying inspection plans are those plans which call for a complete inspection of a rejected lot for the purpose of replacing the defectives by non-defective items. (Lots which are accepted are not subjected to rectification.) We shall assume that the tests are non-destructive, that all the defective items in the sample are replaced by good ones, and that the sample is replaced in the lot.

If a lot contains $N$ items and has a proportion $p$ of defectives before the inspection, the proportion of defectives in the lot after inspection is

$$
p^{\prime}= \begin{cases}0, & \text { if lot is rejected }  \tag{7.33}\\ p(N-X) / N, & \text { if lot is accepted }\end{cases}
$$

where $X$ is the number of defectives in the sample. If the probability of accepting a lot by a given sampling plan, is $\mathrm{OC}(p)$, then the expected proportion of outgoing defectives is, when sampling is single stage by attribute,

$$
\begin{equation*}
E\left\{p^{\prime}\right\}=p \mathrm{OC}(p)\left(1-\frac{n}{N} R_{s}^{*}\right) \tag{7.34}
\end{equation*}
$$

where

$$
\begin{equation*}
R_{s}^{*}=\frac{H(c-1 ; N-1,[N p]-1, n-1)}{H(c ; N,[N p], n)} \tag{7.35}
\end{equation*}
$$

If $n / N$ is small, then

$$
\begin{equation*}
E\left\{p^{\prime}\right\} \cong p \mathrm{OC}(p) \tag{7.36}
\end{equation*}
$$

The expected value of $p^{\prime}$ is called the Average Outgoing Quality, and is denoted by AOQ.
The formula for $R_{s}^{*}$ depends on the method of sampling inspection. If the inspection is by double sampling, the formula is considerably more complicated. In Table 7.14 we present the AOQ values corresponding to a rectifying plan, when $N=1000, n=250$ and $c=5$.

The AOQL (Average Outgoing Quality Limit) of a rectifying plan is defined as the maximal value of AOQ. Thus the AOQL corresponding to the plan of Table 7.14 is approximately .01. The AOQ given is presented graphically in Figure 7.3.

We also characterize a rectifying plan by the average total inspection (ATI) associated with a given value of $p$. If a lot is accepted, only $n$ items (the sample size) have been inspected, while if it is rejected, the number of items inspected is $N$. Thus,

$$
\begin{align*}
\operatorname{ATI}(p) & =n \mathrm{OC}(p)+N(1-\mathrm{OC}(p)) \\
& =n+(N-n)(1-\mathrm{OC}(p)) \tag{7.37}
\end{align*}
$$

This function increases from $n($ when $p=0)$ to $N$ (when $p=1$ ).
In our example, the lot contains $N=1000$ items and the sample size is $n=250$. The graph of the ATI function is presented in Figure 7.4.

Dodge and Romig (1959) published tables for the design of single and double sampling plans for attributes, for which the AOQL is specified and the ATI is minimized at a specified value of $p$. Table 7.15, we provide a few values of $n$ and $c$ for such a single sampling plan, for which the $\mathrm{AOQL}=.01$.

According to Table 7.15, for a lot of size 2000, to guarantee an AOQL of $1 \%$ and minimal ATI at $p=.01$ one needs a sample of size $n=180$, with $c=3$. For another method of determining $n$ and $c$, see Duncan (1986, Chapter 16).

Rectifying sampling plans with less than $100 \%$ inspection of rejected lots have been developed and are available in the literature.

Table 7.14 AOQ values for rectifying plan $N=1000, n=250, c=5$

| $p$ | $\mathrm{OC}(p)$ | $R_{s}^{*}$ | AOQ |
| :--- | :---: | :---: | :---: |
| .005 | 1.000 | 1.0000 | .004 |
| .010 | .981 | .9710 | .007 |
| .015 | .853 | .8730 | .010 |
| .020 | .618 | .7568 | .010 |
| .025 | .376 | .6546 | .008 |
| .030 | .199 | .5715 | .005 |
| .035 | .094 | .5053 | .003 |



Figure 7.3 AOQ curve for single sampling plan with $N=100, n=250$ and $c=5$

Table 7.15 Selected values of $(n, c)$ for a single sample plan with $A O Q L=.01$ and ATI minimum at $p$

| $\begin{aligned} & p \\ & N \end{aligned}$ | .004-. 006 |  | .006-. 008 |  | . $008-.01$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | C | $n$ | C | $n$ | C |
| 101-200 | 32 | 0 | 32 | 0 | 32 | 0 |
| 201-300 | 33 | 0 | 33 | 0 | 65 | 1 |
| 501-600 | 75 | 1 | 75 | 1 | 75 | 1 |
| 1001-2000 | 130 | 2 | 130 | 2 | 180 | 3 |

### 7.8 National and international standards

During World War II the U.S. Army developed standards for sampling acceptance schemes by attributes. Army Ordnance tables were prepared in 1942 and the Navy issued its own tables in 1945. Joint Army and Navy standards were issued in 1949. These standards were superseded in 1950 by the common standards, named MIL-STD-105A. The MIL-STD-105D was issued by the US Government in 1963 and slightly revised as MIL-STD-105E in 1989. These standards, however, are gradually being phased out by the Department of Defense. The American National Standards Institute, ANSI, adopted the military standards with some minor modifications, as ANSI Z1.4 standards. These were adopted in 1974 by the International Organization for Standardization as ISO 2859. In 1981 ANSI Z1.4 were adopted by the American Society for Quality Control with some additions, and the standards issued were named ANSI/ASQC Z1.4.

The military standards were designed to inspect incoming lots from a variety of suppliers. The requirement from all suppliers is to satisfy specified quality levels for the products. These quality levels are indexed by the AQL. It is expected


Figure 7.4 ATI curve for single sampling plan with $N=100, n=250$ and $c=5$ (MINITAB)
that a supplier sends in continuously series of lots (shipments). All these lots are subjected to quality inspection. At the beginning an AQL value is specified for the product. The type of sampling plan is decided (single, double, sequential, etc.). For a given lot size and type of sampling, the parameters of the sampling procedure are determined. For example, if the sampling is single stage by attribute, the parameter $(n, c)$ are read from the tables. The special feature of the MIL-STD-105E is that lots can be subjected to normal, tightened or reduced inspection. Inspection starts at a normal level. If two out of five consecutive lots have been rejected, a switch to tightened inspection level takes place. Normal inspection is reinstituted if five consecutive lots have been accepted. If ten consecutive lots remain under tightened inspection an action may take place to discontinue the contract with the supplier. On the other hand, if the last ten lots have all been accepted at a normal inspection level, and the total number of defective units found in the samples from these ten lots is less than a specified value, then a switch from normal to reduced inspection level can take place.

We do not reproduce here the MIL-STD-105 tables. The reader can find detailed explanation and examples in Duncan (1986, Chapter 10). We conclude with the following example.

Suppose that for a given product $\mathrm{AQL}=0.01(1 \%)$. The size of the lots is $N=1,000$. The military standard specifies that a single stage sampling for attributes, under normal inspection, has the parameters $n=80$ and $c=2$. Applying MINITAB yields the following OC values for this plan.

| $p$ | 0.01 | 0.02 | 0.03 | 0.04 | 0.05 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{OC}(p)$ | 0.961 | 0.789 | 0.564 | 0.365 | 0.219 |

Thus, if the proportion of nonconforming, $p$, of the supplier is less than AQL, the probability of accepting a lot is larger than 0.961 . A supplier which continues to ship lots with $p=0.01$, has a probability of $(0.961)^{10}=0.672$ that all the 10 lots will be accepted, and the inspection level will be switched to a reduced one. Under the reduced level, the sample size from the lot is reduced to $n=32$. The corresponding acceptance number is $c=1$. Thus, despite the fact that the level of quality of the supplier remains good, there is a probability of 0.33 that there will be no switch to reduced inspection level after the tenth lot. On the other hand, the probability that there will be no switch to tightened level of inspection before the
sixth lot is inspected is 0.9859 . This is the probability that after each inspection the next lot will continue to be inspected under normal level. If there is no deterioration in the quality level of the supplier, and $p=0.03$, the probability that the inspection level will be switched to "tightened" after five inspections is 0.722 .

### 7.9 Skip-lot sampling plans for attributes

We have seen in the previous section that according to the MIL-STD-105E, if a supplier keeps shipping high quality lots, then after a while his lots are subjected to inspection under reduced level. All lots are inspected under a reduced level inspection scheme, as long as their quality level remains high. The Skip-Lot Sampling Plans (SLSP), which was proposed by Liebesman and Saperstein (1983), introduces a new element of savings if lots continue to have very low proportions of nonconforming items. As we will see below, instead of just reduced level of inspection of high quality lots, the SLSP plans do not necessarily inspect such lots. If the lots coming in from a given supplier qualify for skipping, then they are inspected only with probability 0.5 . This probability is later reduced to 0.33 and to 0.2 , if the inspected lots continue to be almost free of nonconforming items. Thus, suppliers which continue to manufacture their product, with proportion defectives $p$, considerably smaller than the specified AQL stand a good chance of having only a small fraction of their lots inspected. The SLSP which will be specified below was adopted as the ISO2859/3 Standard in 1986.

### 7.9.1 The ISO 2859 skip-lot sampling procedures

A SLSP has to address three main issues:

1. What are the conditions for beginning or reinstating the Skip-Lot (SL) state?
2. What is the fraction of lots to be skipped?
3. Under what conditions should one stop skipping lots, on a temporary or permanent basis?

The fraction of lots to be skipped is the probability that a given lot will not be inspected. If this probability for example is 0.8 , we generate a random number, $U$, with uniform distribution on $(0,1)$. If $U<0.8$, inspection is skipped; otherwise the lot is inspected.

We define three states:

State 1. Every lot is inspected.
State 2. Some lots are skipped and not inspected.
State 3. All lots are inspected, pending a decision of disqualification (back to state 1) or resumption of SL (back to state 2).

Lot by lot inspection is performed during state 3 , but the requirements to requalify for skip lot inspection are less stringent than the initial qualification requirements.

Switching rules apply to 4 transitions between states: Qualification (State 1 to State 2), Interruption (State 2 to State 3), Resumption (State 3 to State 2), Disqualification (State 3 to State 1).

The switching rules for the SLSP procedure are listed below.

### 7.9.1.1 Skip-Lot Switching Rules

We specify here the rules appropriate for single sampling by attributes. Other rules are available for other sampling schemes.
A. Qualification. (State $1 \rightarrow$ State 2).

1. Ten consecutive lots are accepted.
2. Total number of defective items in the samples from the ten lots is smaller than critical level given in Table 7.16.
3. Number of defective items in each one of the last two lots is smaller than the values specified in Table 7.17.
4. Supplier has a stable manufacturing organization, continuous production and other traits which qualify him to be high quality stable manufacturer.
B. Interruption. (State $2 \rightarrow$ State 3)
5. An inspected lot has in the sample more defectives than specified in Table 7.17.
C. Resumption. (State $3 \rightarrow$ State 2)
6. Four consecutive lots are accepted.
7. The last two lots satisfy the requirements of Table 7.17.
D. Disqualifications. (State $3 \rightarrow$ State 1)
8. Two lots are rejected within ten consecutively inspected lots; or
9. Violation of the supplier qualification criteria (item A4 above).

We have seen in the previous section that, under normal inspection, MIL-STD-105E specifies that, for AQL $=0.01$ and lots of size $N=1,000$ random samples of size $n=80$ should be drawn. The critical level was $c=2$. If 10 lots have been accepted consecutively, the total number of observed defectives is $S_{10} \leq 20$. The total sample size is 800 and according to Table 7.16, $S_{10}$ should not exceed 3 to qualify for a switch to State 2 . Moreover, according to Table 7.17 , the last two samples should each have less than 1 defective item. Thus, the probability to qualify for State 2 , on the basis of the last 10 samples, when $p=\mathrm{AQL}=0.01$ is

$$
\begin{aligned}
Q P & =b^{2}(0 ; 80,0.01) B(3 ; 640,0.01) \\
& =(0.4475)^{2} \times 0.1177=0.0236
\end{aligned}
$$

Table 7.16 Minimum cumulative sample size in ten lots for skip-lot qualifications

| Cumulative No. <br> of Defectives |  |  | $\mathrm{AQL}(\%)$ |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: |
|  | 0.65 | 1.0 | 1.5 | 2.5 | 4.0 | 6.5 | 10.0 |  |  |  |  |
| 0 | 400 | 260 | 174 | 104 | 65 | 40 | 26 |  |  |  |  |
| 1 | 654 | 425 | 284 | 170 | 107 | 65 | 43 |  |  |  |  |
| 2 | 883 | 574 | 383 | 230 | 144 | 88 | 57 |  |  |  |  |
| 3 | 1098 | 714 | 476 | 286 | 179 | 110 | 71 |  |  |  |  |
| 4 | 1306 | 849 | 566 | 340 | 212 | 131 | 85 |  |  |  |  |
| 5 | 1508 | 980 | 653 | 392 | 245 | 151 | 98 |  |  |  |  |
| 6 | 1706 | 1109 | 739 | 444 | 277 | 171 | 111 |  |  |  |  |
| 7 | 1902 | 1236 | 824 | 494 | 309 | 190 | 124 |  |  |  |  |
| 8 | 2094 | 1361 | 907 | 544 | 340 | 209 | 136 |  |  |  |  |
| 9 | 2285 | 1485 | 990 | 594 | 371 | 229 | 149 |  |  |  |  |
| 10 | 2474 | 1608 | 1072 | 643 | 402 | 247 | 161 |  |  |  |  |
| 11 | 2660 | 1729 | 1153 | 692 | 432 | 266 | 173 |  |  |  |  |
| 12 | 2846 | 1850 | 1233 | 740 | 463 | 285 | 185 |  |  |  |  |
| 13 | 3031 | 1970 | 1313 | 788 | 493 | 303 | 197 |  |  |  |  |
| 14 | 3214 | 2089 | 1393 | 836 | 522 | 321 | 209 |  |  |  |  |
| 15 | 3397 | 2208 | 1472 | 883 | 552 | 340 | 221 |  |  |  |  |
| 16 | 3578 | 2326 | 1550 | 930 | 582 | 358 | 233 |  |  |  |  |
| 17 | 3758 | 2443 | 1629 | 977 | 611 | 376 | 244 |  |  |  |  |
| 18 | 3938 | 2560 | 1707 | 1024 | 640 | 394 | 256 |  |  |  |  |
| 19 | 4117 | 2676 | 1784 | 1070 | 669 | 412 | 268 |  |  |  |  |
| 20 | 4297 | 2793 | 1862 | 1117 | 698 | 430 | 279 |  |  |  |  |

Table 7.17 Individual lot acceptance numbers for skip-lot qualification

| Sample Size | AQL(\%) |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 0.65 | 1.0 | 1.5 | 2.5 | 4.0 | 6.5 | 10.0 |
| 2 | - | - | - | - | - | 0 | 0 |
| 3 | - | - | - | - | 0 | 0 | 0 |
| 5 | - | - | - | 0 | 0 | 0 | 1 |
| 8 | - | - | 0 | 0 | 0 | 1 | 1 |
| 13 | - | 0 | 0 | 0 | 1 | 1 | 2 |
| 20 | 0 | 0 | 0 | 1 | 1 | 2 | 3 |
| 32 | 0 | 0 | 1 | 1 | 2 | 3 | 5 |
| 50 | 0 | 1 | 1 | 2 | 3 | 5 | 7 |
| 80 | 1 | 1 | 2 | 3 | 5 | 7 | 11 |
| 125 | 1 | 2 | 3 | 4 | 7 | 11 | 16 |
| 200 | 2 | 3 | 4 | 7 | 11 | 17 | 25 |
| 315 | 3 | 4 | 7 | 11 | 16 | 25 | 38 |
| 500 | 5 | 7 | 10 | 16 | 25 | 39 | 58 |
| 800 | 7 | 11 | 16 | 25 | 38 | 60 | 91 |
| 1250 | 11 | 16 | 23 | 38 | 58 | 92 | 138 |
| 2000 | 17 | 25 | 36 | 58 | 91 | 144 | 217 |

Thus, if the fraction defectives level is exactly at the AQL value, the probability for qualification is only 0.02 . On the other hand, if the supplier maintains the production at fraction defective of $p=0.001$, then the qualification probability is

$$
\begin{aligned}
Q P & =b^{2}(0 ; 80,0.001) B(3 ; 640,0.001) \\
& =(0.9231)^{2} \times 0.9958=0.849
\end{aligned}
$$

Thus, a supplier who maintains a level of $p=0.001$, when the $\mathrm{AQL}=0.01$, will probably be qualified after the first ten inspections and will switch to State 2 of skipping lots. Eventually only $20 \%$ of his lots will be inspected, under this SLSP standard, with high savings to both producer and consumer. This illustrates the importance of maintaining high quality production processes. In Chapters 10 and 11 we will study how to statistically control the production processes, to maintain stable processes of high quality. Generally, for the SLSP to be effective, the fraction defectives level of the supplier should be smaller than half of the AQL. For $p$ level close to the AQL, the SLSP and the MIL-STD 105E are very similar in performance characteristics.

### 7.10 The Deming inspection criterion

Deming (1982) has derived a formula to express the expected cost to the firm caused by sampling of lots of incoming material. Let us define
$N=$ number of items in a lot
$k_{1}=$ cost of inspecting one item at the beginning of the process
$q=$ probability of a conforming item
$p=$ probability of a nonconforming item
$Q=\mathrm{OC}(p)=$ probability of accepting a lot
$k_{2}=$ cost to the firm when one nonconforming item is moved downstream to a customer or to the next stage of the production process
$p^{\prime \prime}=$ the probability of nonconforming items being in an accepted lot
$n=$ the sample size inspected from a lot of size $N$.

Thus, the total expected cost per lot is

$$
\begin{equation*}
E C=\left(N k_{1} / q\right)\left[1+Q q\left\{\left(k_{2} / k_{1}\right) p^{\prime \prime}-1\right\}\{1-n / N\}\right] \tag{7.38}
\end{equation*}
$$

If $\left(k_{2} / k_{1}\right) p^{\prime \prime}>1$ then any sampling plan increases the cost to the firm and $n=N$ ( $100 \%$ inspection) becomes the least costly alternative.
If $\left(k_{2} / k_{1}\right) p^{\prime \prime}<1$ then the value $n=0$ yields the minimum value of $E C$ so that no inspection is the alternative of choice.
Now $p^{\prime \prime}$ can be only somewhat smaller than $p$. For example if $N=50, n=10, c=0$ and $p=0.04$ then $p^{\prime \prime}=0.0345$. Substituting $p$ for $p^{\prime \prime}$ gives us the following rule

$$
\begin{array}{ll}
\operatorname{If}\left(k_{2} / k_{1}\right) p>1 & \text { inspect every item in the lot } \\
\operatorname{If}\left(k_{2} / k_{1}\right) p<1 & \text { accept the lot without inspection. }
\end{array}
$$

The Deming assumption is that the process is under control and that $p$ is known. Sampling plans such as MIL-STD-105D do not make such assumptions and, in fact, are designed for catching shifts in process levels.

To keep the process under control Deming suggests the use of control charts and Statistical Process Control (SPC) procedures which are discussed in Chapters 10 and 11.

The assumption that a process is under control means that the firm has absorbed the cost of SPC as internal overhead or as a piece-cost. Deming's assertion then is that assuming upfront the cost of SPC implementation is cheaper, in the long run, than doing business in a regime where a process may go out of control undetected until its output undergoes acceptance sampling.

The next chapter will introduce the reader to basic tools and principles of Statistical Process Control.

### 7.11 Published tables for acceptance sampling

In this section we list some information on published tables and schemes for sampling inspection by attribute and by variables. The material given here follows Chapters $24-25$ of Juran (1979). We shall not provide explanation here concerning the usage of these tables. The interested practitioner can use the instructions attached to the tables and/or read more about the tables in Juran (1979), Chapters 24-25, or in Duncan (1982).

## I. Sampling by Attributes

## 1. MIL-STD-105E (reproduced as ANSI/ISO Z1.4)

Type of sampling: Single, double and multiple.
Type of application: General.
Key features: Maintains average quality at a specified level. Aims to minimize rejection of good lots. Provides single sampling plans for specified AQL and producer's risk.
Reference: MIL-STD-105E, Sampling Procedures and Tables for Inspection by Attributes, Government Printing Office, Washington, D.C.

## 2. Dodge-Romig

Type of sampling: Single and double.
Type of application: Where $100 \%$ rectifying of lots is applicable.
Key features: One type of plan uses a consumer's risk of $\beta=0.10$. Another type limits the AOQL. Protection is provided with minimum inspection per lot.
Reference: Dodge, H.F. and Romig, H.G. (1959).

## 3. H107

Type of sampling: Continuous single stage.
Type of application: When production is continuous and inspection is non-destructive.
Key features: Plans are indexed by AQL, which generally start with $100 \%$ inspection until some consecutive number of units free of defects are found. Then inspection continues on a sampling basis until a specified number of defectives are found.

Reference: H-107, Single-Level Continuous Sampling Procedures and Tables For Inspection by Attribute, Government Printing Office, Washington, D.C.

## II. Sampling by Variables

1. MIL-STD-414 (reproduced as ANSI/ISO Z1.9)

Assumed distribution: Normal.
Criteria specified: AQL.
Features: Lot evaluation by AQL. Includes tightened and reduced inspection.
Reference: MIL-STD-414, Sampling Procedures and Tables for Inspection by Variables for Percent Defectives, Government Printing Office, Washington, D.C.

## 2. H-108

Assumed distribution: Exponential.
Criteria specified: Mean Life (MTBF).
Features: Life testing for reliability specifications.
Reference: H-108, Sampling Procedures and Tables for Life and Reliability Testing (Based on Exponential Distribution), U.S. Department of Defense, Quality Control and Reliability Handbook, Government Printing Office, Washington, D.C.

### 7.12 Chapter highlights

Traditional supervision consists of keeping close control of operations and progress. The focus of attention is the product or process outputs. A direct implication of this approach is to guarantee product quality through inspection screening. The chapter discusses sampling techniques and measures of inspection effectiveness. Performance characteristics of sampling plans are discussed and guidelines for choosing economic sampling plans are presented. The basic theory of singlestage acceptance sampling plans for attributes is first presented including the concepts of Acceptable Quality Level and Limiting Quality Level. Formulas for determining sample size, acceptance levels and Operating Characteristic functions are provided. Moving on from single-stage sampling the chapter covers double-sampling and sequential sampling using Wald's sequential probability ratio test. One section deals with acceptance sampling for variable data. Other topics covered include computations of Average Sample Numbers and Average Total Inspection for rectifying inspection plans. Modern Skip-Lot sampling procedures are introduced and compared to the standard application of sampling plans where every lot is inspected. The Deming "all or nothing" inspection criterion is presented and the connection between sampling inspection and statistical process control is made. Throughout the chapter we refer to MINITAB and R applications which are used to perform various calculations and generate appropriate tables and graphs. The main concepts and definitions introduced in this chapter include:

- Lot
- Acceptable Quality Level
- Limiting Quality Level
- Producer's Risk
- Consumer's Risk
- Single Stage Sampling
- Acceptance Number
- Operating Characteristic
- Double Sampling Plan
- ASN Function
- Sequential Sampling
- Sequential Probability Ratio Test (SPRT)
- Rectifying Inspection
- Average Outgoing Quality (AOQ)
- Average Total Inspection (ATI)
- Tightened, Normal or Reduced Inspection Levels
- Skip-Lot Sampling Plans


### 7.13 Exercises

7.1 Determine single sampling plans for attributes, when the lot is $N=2,500, \alpha=\beta=0.01$, and
(i) $A Q L=0.005, L Q L=0.01$
(ii) $A Q L=0.01, L Q L=0.03$
(iii) $A Q L=0.01, L Q L=0.05$
7.2 Investigate how the lot size, $N$, influences the single sampling plans for attributes, when $\alpha=\beta=0.05, A Q L=0.01$, $L Q L=0.03$, by computing the plans for $N=100, N=500, N=1,000, N=2,000$.
7.3 Compute the $O C(p)$ function for the sampling plan computed in Exercise 7.1 (iii). What is the probability of accepting a lot having $2.5 \%$ of nonconforming items?
7.4 Compute the large sample approximation to a single sample plan for attributes $\left(n^{*}, c^{*}\right)$, with $\alpha=\beta=.05$ and $A Q L=.025, L Q L=.06$. Compare these to the exact results. The lot size is $N=2,000$.
7.5 Repeat the previous exercise with $N=3,000, \alpha=\beta=0.10, A Q L=.01$ and $L Q L=.06$.
7.6 Obtain the $O C$ and $A S N$ functions of the double sampling plan, with $n_{1}=200, n_{2}=2 n_{1}$ and $c_{1}=5, c_{2}=c_{3}=15$, when $N=2,000$.
(i) What are the attained $\alpha$ and $\beta$ when $A Q L=0.015$ and $L Q L=0.05$ ?
(ii) What is the $A S N$ when $p=A Q L$ ?
(iii) What is a single sampling plan having the same $\alpha$ and $\beta$ ? How many observations do we expect to save if $p=A Q L$ ? Notice that if $p=L Q L$ the present double sampling plan is less efficient than the corresponding single sampling plan.
7.7 Compute the $O C$ and $A S N$ values for a double sampling plan with $n_{1}=150, n_{2}=200, c_{1}=5, c_{2}=c_{3}=10$, when $N=2,000$. Notice how high $\beta$ is when $L Q L=0.05$. The present plan is reasonable if $L Q L=0.06$. Compare this plan to a single sampling one for $\alpha=0.02$ and $\beta=0.10, A Q L=0.02, L Q L=0.06$.
7.8 Determine a sequential plan for the case of $A Q L=0.02, L Q L=0.06, \alpha=\beta=.05$. Compute the $O C$ and $A S N$ functions of this plan. What are the $A S N$ values when $p=A Q L, p=L Q L$ and $p=0.035$ ?
7.9 Compare the single sampling plan and the sequential one when $A Q L=0.01, L Q L=0.05, \alpha=\beta=0.01$ and $N=$ 10,000 . What are the expected savings in sampling cost, if each observation costs $\$ 1$, and $p=A Q L$ ?
7.10 Determine $n$ and $k$ for a continuous variable size sampling plan, when $\left(p_{0}\right)=A Q L=.01$ and $\left(p_{t}\right)=L Q L=.05$, $\alpha=\beta=0.05$.
7.11 Consider data file ALMPIN.csv. An aluminum pin is considered as defective if its cap diameter is smaller than $14.9[\mathrm{~mm}]$. For the parameters $p_{0}=0.01, \alpha=0.05$, compute $k$ and decide whether to accept or reject the lot, on the basis of the sample of $n=70$ pins. What is the probability of accepting a lot with proportion defectives of $p=0.03$ ?
7.12 Determine the sample size and $k$ for a single sampling plan by a normal variable, with the parameters $A Q L=0.02$, $L Q L=0.04, \alpha=\beta=0.10$.
7.13 A single sampling plan for attributes, from a lot of size $N=500$, is given by $n=139$ and $c=3$. Each lot which is not accepted is rectified. Compute the $A O Q$, when $p=0.01, p=0.02, p=0.03$ and $p=0.05$. What are the corresponding ATI values?
7.14 A single sampling plan, under normal inspection has probability $\alpha=0.05$ of rejection, when $p=A Q L$. What is the probability, when $p=A Q L$ in 5 consecutive lots, that there will be a switch to tightened inspection? What is the probability of switching to a tightened inspection if $p$ increases so that $O C(p)=.7$ ?
7.15 Compute the probability for qualifying for State 2, in a SKLP, when $n=100, c=1$. What is the upper bound on $S_{10}$, in order to qualify for State 2 , when $A Q L=0.01$ ? Compute the probability $Q P$ for State 2 qualification.

## Part III

## Statistical Process Control

Statistical Process Control is not new. Implementing it requires, however, a management maturity level that identifies the opportunities embedded in processes in terms of quality, cost and delivery. Processes are relatively abstract entities, especially in service industries. Getting management to the third step on the Quality Ladder is not a trivial task and requires a combination of skills. Deming and Juran have gained the status of quality gurus by convincing management teams, all over the world, that this makes sense from a business and management point of view. In any case, the tools and methods described in Part III build on the identification of processes for both control and improvement.

Chapter 8 covers basic issues in statistical process control. After establishing the motivation for statistical process control, the chapter introduces the reader to process capability studies, process capability indices, the seven tools for process improvement and the basic Shewhart charts.

Chapter 9 includes more advanced topics such as the economic design of Shewhart control charts and CUSUM procedures. The chapter concludes with special sections on Bayesian detection, process tracking and automatic process control.

Chapter 10 is dedicated to multivariate statistical process control techniques, including multivariate analogues to process capability indices.

## 8

## Basic Tools and Principles of Process Control

### 8.1 Basic concepts of statistical process control

In this chapter we present the basics of Statistical Process Control (SPC). The general approach is prescriptive and descriptive rather than analytical. With SPC we do not aim to model the distribution of data collected from a given process. Our goal is to control the process with the aid of decision rules for signaling significant discrepancies between the observed data and the standards of a process under control. We demonstrate the application of SPC to various processes by referring to the examples of piston cycle time and strength of fibers, which were discussed in Chapter 2. Other examples used include data on power failures in a computer center and office procedures for scheduling appointments of a university dean. The data on the piston cycle time is generated by the R piston simulator function pistonSimulation or the JMP addin available for download on the book's website. In order to study the causes for variability in the piston cycle time, we present, in Figure 8.1, a sketch of a piston, and, in Table 8.1, seven factors which can be controlled to change the cycle time of a piston.

Figure 8.2 is a run chart, (also called a "connected line plot"), and Figure 8.3 is a histogram, of 50 piston cycle times (seconds) measured under stable operating conditions. Throughout the measurement time frame the piston operating factors remained fixed at their maximum levels. The data can be found in file OTURB1.csv.

The average cycle time of the 50 cycles is 0.392 [sec] with a standard deviation of 0.114 [sec].
Even though no changes occurred in the operating conditions of the piston we observe variability in the cycle times. From Figure 8.2 we note that cycle times vary between 0.22 and 0.69 seconds. The histogram in Figure 8.3 indicates some skewness in the data. The normal probability plot of the 50 cycle times (Figure 8.4) also leads to the conclusion that the cycle time distribution is not normal, but skewed.

Another example of variability is provided by the yarn strength data presented in Chapter 2. The yarn strength test results indicate that there is variability in the properties of the product. High yarn strength indicates good spinning and weaving performance. Yarn strength is considered a function of the fiber length, fiber fineness and fiber tensile strength. As a general rule, longer cottons are fine-fibered and shorter cottons coarse-fibered. Very fine fibers, however, tend to reduce the rate of processing, so that the degree of fiber fineness depends upon the specific end-product use. Variability in fiber fineness is a major cause of variability in yarn strength and processing time.

[^9]Table 8.1 Operating factors of the piston simulator and their operational levels

| Factor | units | Minimum | Maximum |
| :--- | :---: | :---: | :---: |
| Piston weight | $\mathrm{M}[\mathrm{Kg}]$ | 30 | 60 |
| Piston surface area | $\mathrm{S}\left[\mathrm{m}^{2}\right]$ | 0.005 | .020 |
| Initial gas volume | $\mathrm{V}_{0}\left[\mathrm{~m}^{3}\right]$ | 0.002 | .010 |
| Spring coeff. | $\mathrm{K}[\mathrm{N} / \mathrm{m}]$ | 1000 | 5000 |
| Atmosph. pressure | $\mathrm{P}_{0}\left[\mathrm{~N} / \mathrm{m}^{2}\right]$ | $9 \times 10^{4}$ | $11 \times 10^{4}$ |
| Ambient temperat. | $\mathrm{T}\left[{ }^{0} \mathrm{~K}\right]$ | 290 | 296 |
| Filling gas temperat. | $\mathrm{T}_{0}\left[{ }^{0} \mathrm{~K}\right]$ | 340 | 360 |



Figure 8.1 A sketch of the piston


Figure 8.2 Run chart or connected line plot (JMP)) of 50 piston cycle times, [sec]

## Distributions

## Cycle Time



Figure 8.3 Histogram of 50 piston cycle times (JMP)


Figure 8.4 Normal probability plot of 50 piston cycle times

In general, a production process has many sources or causes of variation. These can be further subdivided into process inputs and process operational characteristics including equipment, procedures and environmental conditions. Environmental conditions consist of factors such as temperature and humidity or work-tools. Visual guides, for instance, might not allow operators to precisely position parts on fixtures. The complex interactions between material, tools, machine, work methods, operators, and the environment combine to create variability in the process. Factors that are permanent, as a natural part of the process, cause chronic problems and are called common causes of variation. The combined effect of common causes can be described using probability distributions. Such distributions were introduced in Chapter 2 and their theoretical properties were presented in Chapter 3. It is important to recognize that recurring causes of variability affect every work process and that even under a stable process there are differences in performance over time. Failure to recognize variation leads to wasteful actions such as those described in Section 1.3. The only way to reduce the negative effects of chronic, common causes of variability is to modify the process. This modification can occur at the level of the process inputs, the process technology, the process controls or the process design. Some of these changes are technical


Figure 8.5 X-bar chart of cycle times under stable operating conditions


Figure 8.6 S-chart of cycle times under stable operating conditions
(e.g. different process settings), some are strategic (e.g. different product specifications) and some are related to human resources management (e.g. training of operators). Special causes, assignable causes, or sporadic spikes arise from external temporary sources that are not inherent to the process. These terms are used here interchangeably. For example, an increase in temperature can potentially affect the piston's performance. The impact can be both in terms of changes in the average cycle times and/or the variability in cycle times.

In order to signal the occurrence of special causes we need a control mechanism. Specifically in the case of the piston, such a mechanism can consist of taking samples or subgroups of 5 consecutive piston cycle times. Within each subgroup we compute the subgroup average and standard deviation.

Figures 8.5 and 8.6 display charts of the average and standard deviations of 20 samples of 5 cycle time measurements. To generate these charts with R we use:

```
Ps <- pistonSimulation(seed=123)
Ps <- simulationGroup(Ps, 5)
head(PS, 3)
    m s v0 k po t to seconds group
1 60 0.02 0.01 5000 110000 296 360 0.3503785 1
60 0.02 0.01 5000 110000 296 360 0.3901446 1
60 0.02 0.01 5000 110000 296 360 0.3907803 1
aggregate (x=Ps ["seconds"],
            by=Ps["group"],
            FUN=mean)
    group seconds
        0.3620424
        0.3938172
        0.4824221
        0.3155764
        0.4928929
        0.4204112
        0.3806072
        0.3366084
        0.3425293
        0.3949534
```

The chart of averages is called an X-bar chart, the chart of standard deviations is called an S-chart. All 100 measurements were taken under fixed operating conditions of the piston (all factors set at the maximum levels). We note that the average of cycle time averages is 0.414 seconds and that the average of the standard deviations of the 20 subgroups is 0.12 seconds. All these numbers were generated by the piston computer simulation model that allows us to change the factors affecting the operating conditions of the piston. Again we know that no changes were made to the control factors. The observed variability is due to common causes only, such as variability in atmospheric pressure or filling gas temperature.

We now rerun the piston simulator introducing a forced change in the piston ambient temperature. At the beginning of the 8 th sample, the temperature begins to rise at a rate of $10 \%$ per cycle. Can we flag this special cause? The $X$-bar chart of this new simulated data is presented in Figure 8.7. Up to the 7th sample the chart is identical to that of Figure 8.5. At the 8th sample we note a small increase in cycle time. As of the 11th sample, the subgroup averages are consistently above 0.414 seconds. This run persists until the 21 st sample when we stopped the simulation. To have 10 points in a row above the average is unlikely to occur by chance alone. The probability of such an event is $(1 / 2)^{10}=0.00098$. The implication of the 10 points run is that common causes are no longer the only causes of variation, and that a special factor has begun to affect the piston's performance. In this particular case we know that it is an increase in ambient temperature. The S-chart of the same data (Figure 8.8) shows a run below the average of 0.12 beginning at the 8th sample. This indication occurs earlier than that in the X-bar chart. The information obtained from both charts indicates that a special cause has been in effect from the 8th sample onward. Its effect has been to increase cycle times and reduce variability. The new average cycle time appears to be around 0.49 seconds. The Piston Simulator allows us to try other types of changes in the


Figure 8.7 X-bar chart of cycle times with a trend in ambient temperature


Number of groups $=21$
Center $=0.1288128 \quad$ LCL $=0 \quad$ Number beyond limits $=0$
StdDev $=0.09300534$ UCL $=0.2690896$ Number violating runs $=6$
Figure 8.8 S-chart of cycle times with a trend in ambient temperature


Figure 8.9 X-bar chart of cycle times with a trend in spring coefficient precision
operational parameters of the piston. For example, we can change the spring that controls the intake-valve in the piston gas chamber. In the next simulation, the standard deviation of the spring coefficient is increasing at a $5 \%$ rate past the 8th sample. Figures 8.9 and 8.10 are X-bar and S-charts corresponding to this scenario. Until the 8th sample these charts are identical to those in Figures 8.5 and 8.6. After the 8th samplechanges appear in the chart. Points 14 and 18 fall outside the control limits, and it seems that the variability has increased. This is seen also in Figure 8.10. We see that after the 9th sample, there is a run upward of six points, and points 18 and 19 are way above the upper control limit.

Control charts have wide applicability throughout an organization. Top managers can use a control chart to study variation in sales and decide on new marketing strategies. Operators can use the same tool to determine if and when to adjust a manufacturing process. An example with universal applicability comes from the scheduling process of daily appointments in a university dean's office. At the end of each working day the various meetings and appointment coordinated by the office of the dean were classified as being "on time" or with a problem such as "late beginning," "did not end on time," "was interrupted" etc. ... The ratio of problem appointments to the total number of daily appointments was tracked and control limits computed. Figure 8.11 is the dean's control chart (see Kelly, Kenett, Newton, Roodman and Wowk, 1991).

Another example of a special cause is the miscalibration of spinning equipment. Miscalibration can be identified by ongoing monitoring of yarn strength. Process operators analyzing X-bar and S-charts can stop and adjust the process as trends develop or sporadic spikes appear. Timely indication of a sporadic spike is crucial to the effectiveness of process control mechanisms. Ongoing chronic problems, however, cannot be resolved by using local operator adjustments. The statistical approach to process control allows us to distinguish between chronic problems and sporadic spikes. This is crucial since these two different types of problems require different approaches. Process control ensures that a process performs at a level determined "doable" by a process capability study. Section 8.3 discusses how to conduct such studies and how to set control limits.

So far, we have focused on the analysis of data for process control. Another essential component of process control is the generation and routing of relevant and timely data through proper feedback loops. We distinguish between two
S-Chart for Cycle Time

Number of groups $=21$

$$
\begin{array}{lll}
\text { Center }=0.1288128 & \text { LCL }=0 & \text { Number beyond limits }=0 \\
\text { StdDev }=0.1544407 & \text { UCL }=0.2690896 & \text { Number violating runs }=0
\end{array}
$$

Figure 8.10 S-chart of cycle times with a trend in spring coefficient precision


Figure 8.11 Control chart for proportion of appointments with scheduling problems. Based on a chart prepared by the Dean of the School of Management at SUNY Binghamton
types of feedback loops: External feedback loops and internal feedback loops. An external feedback loop consists of information gathered at a subsequent downstream process or by direct inspection of the process outputs.

To illustrate these concepts and ideas let us look at the process of driving to work. The time it takes you to get to work is a variable that depends on various factors such as, how many other cars are on the road, how you happen to catch the traffic lights, your mood that morning, etc. These are factors that are part of the process, and you have little or no control over them. Such common causes create variation in the time it takes you to reach work. One day it may take you

15 minutes and the next day 12 minutes. If you are particularly unlucky and had to stop at all the red lights it might take you 18 minutes. Suppose, however, that on one particular day it took you 45 minutes to reach work. Such a long trip is outside the normal range of variation and is probably associated with a special cause such as a flat tire, a traffic jam or road constructions.

External feedback loops rely on measurements of the process outcome. They provide information like looking in a rear-view mirror. The previous example consisted of monitoring time after you reached work. In most cases identifying a special cause at that point in time is too late. Suppose that we had a local radio station that provided its listener live coverage of the traffic conditions. If we monitor, on a daily basis, the volume of traffic reported by the radio, we can avoid traffic jams, road constructions and other unexpected delays. Such information will help us eliminate certain special causes of variation. Moreover, if we institute a preventive maintenance program for our car we can eliminate many types of engine problems, further reducing the impact of special causes. To eliminate the occasional flat tire would involve improvements in road maintenance-a much larger task. The radio station is a source of internal feedback that provides information that can be used to correct your route, and thus arrive at work on time almost every day. This is equivalent to driving the process while looking ahead. Most drivers are able to avoid getting off the road, even when obstacles present themselves unexpectedly. We now proceed to describe how control charts are used for "staying on course."

Manufacturing examples consist of physical dimensions of holes drilled by a numerically controlled CNC machine, piston cycle times or yarn strength. The finished part leaving a CNC machine can be inspected immediately after the drilling operation or later, when the part is assembled into another part. Piston cycle times can be recorded on-line or stored for off-line analysis. Another example is the testing of electrical parameters at final assembly of an electronic product. The test data reflect, among other things, the performance of the components' assembly process. Information on defects such as missing components, wrong or misaligned components should be fed back, through an external feedback loop, to the assembly operators. Data collected on process variables, measured internally to the process, are the basis of an internal feedback loop information flow. An example of such data is the air pressure in the hydraulic system of a CNC machine. Air pressure can be measured so that trends or deviations in pressure are detected early enough to allow for corrective action to take place. Another example consists of the tracking of temperature in the surroundings of a piston. Such information will directly point out the trend in temperature which was indirectly observed in Figure 8.7 and 8.8. Moreover, routine direct measurements of the precision of the spring coefficient will exhibit the trend that went unnoticed in Figures 8.9 and 8.10. The relationship between a process, its suppliers, and its customers, is presented in Figure 8.12. Internal and external feedback loops depend on a coherent structure of suppliers, processes and customers. It is in this context that one can achieve effective statistical process control.

We discussed in this section the concepts of feedback loops, chronic problems (common causes) and sporadic spikes (special causes). Data funneled through feedback loops are used to indicate what the type of forces are that affect the measured process. Statistical process control is "a rule of behavior that will strike a balance for the net economic loss from two sources of mistake: (1) looking for special causes too often, or overadjusting; (2) not looking often enough" (excerpt from W. Edwards Deming (1967)). In the implementation of statistical process control one distinguishes between two phases: (1) achieving control and (2) maintaining control. Achieving control consists of a study of the causes of variation


Figure 8.12 The supplier-process-customer structure and its feedback loops
followed by an effort to eliminate the special causes and a thorough understanding of the remaining permanent factors affecting the process, the common causes. Tools such as graphic displays (Chapters 2 and 5), correlation and regression analysis (Section 5.3), control charts (Sections 5.3 and 5.6 and Chapter 9) and designed experiments (Chapters 11 and 12) are typically used in a process capability study whose objective is to achieve control. Section 8.3 will discuss the major steps of a process capability study and the determination of control limits on the control charts. Once control is achieved one has to maintain it. The next section describes how control is maintained with the help of control limits.

### 8.2 Driving a process with control charts

Control charts allow us to determine when to take action in order to adjust a process that has been affected by a special cause. Control charts also tell us when to leave a process alone and not misinterpret variations due to common causes. Special causes need to be addressed by corrective action. Common causes are the focus of ongoing efforts aimed at improving the process.

We distinguish between control charts for variable data and control charts for attribute data. Attribute data requires an operational definition of what constitutes a problem or defect. When the observation unit is classified into one of two categories (e.g. "pass" vs. "fail" or conforming vs. nonconforming), we can track the proportion of nonconforming units in the observation sample. Such a chart is called a p-chart. If the size of the observation sample is fixed, we can simply track the number of nonconforming units and derive an np-chart. When an observation consists of the number of nonconformities per unit of observation, we track either number of nonconformities (c-charts) or rates of nonconformities (u-charts). Rates are computed by dividing the number of nonconformities by the number of opportunities for errors or problems. For variable data we distinguish between processes that can be repeatedly sampled under uniform conditions, and processes where measurements are derived one at a time (e.g., monthly sales). In the latter case we will use control charts for individual data also called moving range charts. When data can be grouped, we can use a variety of charts such as the X-bar chart or the median chart discussed in detail in Chapter 9. We proceed to demonstrate how X-bar control charts actually work using the piston cycle times discussed earlier. An X-bar control chart for the piston's cycle time is constructed by first grouping observations by time period, and then summarizing the location and variability in these subgroups. An example of this was provided in Figures 8.5 and 8.6 where the average and standard deviations of 5 consecutive cycle times were tracked over 20 such subgroups. The three lines that are added to the simple run charts are the center line, positioned at the grand average, the Lower Control Limits (LCL) and the Upper Control Limits (UCL). The UCL and LCL indicate the range of variability we expect to observe around the center line, under stable operating conditions. Figure 8.5 shows averages of 20 subgroups of 5 consecutive cycle times each. The center line and control limits are computed from the average of the 20 subgroup averages and the estimated standard deviation for averages of samples of size 5 . The center line is at 0.414 seconds. When using the classical 3 -sigma charts developed by Shewhart, the control limits are positioned at three standard deviations of $\bar{X}$, namely $3 \sigma / \sqrt{n}$, away from the center line. Using R, MINITAB or JMP, we find that $\mathrm{UCL}=0.585$ seconds and $\mathrm{LCL}=0.243$ seconds. Under stable operating conditions, with only common causes affecting performance, the chart will typically have all points within the control limits. Specifically with 3 -sigma control limits we expect to have, on average, only one out of 370 points ( $1 / .0027$ ), outside these limits, a rather rare event. Therefore, when a point falls beyond the control limits, we can safely question the stability of the process. The risk that such an alarm will turn to be false is 0.0027 . A false alarm occurs when the sample mean falls outside the control limits and we suspect an assignable cause, but only common causes are operating. Moreover, stable random variation does not exhibit patterns such as upward or downwards trends, or consecutive runs of points above or below the center line. We saw earlier how a control chart was used to detect an increase in ambient temperature of a piston from the cycle times. The X-bar chart (Figure 8.7) drawn with R indicates a run of six or more points above the center line. Figure 8.13 shows several patterns that indicate non-randomness. In general, these patterns are:

1. A single point outside the control limits.
2. A run of nine or more points in a row above (or below) the centerline.
3. Six consecutive points increasing (trend up) or decreasing (trend down).
4. Two out of three points in a region between $\mu \pm 2 \sigma / \sqrt{n}$ and $\mu \pm 3 \sigma / \sqrt{n}$.


Figure 8.13 Patterns to detect special causes: top chart with special cause at 11th observation. Bottom chart representing stable process (MINITAB)
X-bar Chart for Process

Number of groups $=20$
Center $=10 \quad$ LCL $=6.999996 \quad$ Number beyond limits $=0$ StdDev $=2.236071 \quad$ UCL $=13 \quad$ Number violating runs $=1$
X-bar Chart
for Process

Number of groups $=20$

$$
\begin{array}{lll}
\text { Center }=10 & \text { LCL }=6.999996 & \text { Number beyond limits }=0 \\
\text { StdDev }=2.236071 & \text { UCL }=13 & \text { Number violating runs }=0
\end{array}
$$

Figure 8.13 (continued)

A comprehensive discussion of detection rules and properties of the classical 3-sigma control charts and of other modern control chart techniques is presented in Chapter 9.

As we saw earlier, there are many types of control charts. Selection of the correct control chart to use in a particular application primarily depends on the type of data that will flow through the feedback loops. The piston provided us with an example of variable data and we used an X-bar and a S-chart to monitor the piston's performance. Examples of attribute data are blemishes on a given surface, wave solder defects, friendly service at the bank, missed shipping dates. Each type of data leads to a different type of control chart. All control charts have a center line, upper and lower control limits (UCL and LCL). In general, the rule for flagging special causes are the same in every type of control chart. Figure 8.14 presents a classification of the various control charts. Properties of the different types of charts, including the more advanced EWMA and CUSUM charts are presented in Chapter 9.

We discussed earlier several examples of control charts and introduced different types of control charts. The block diagram in Figure 8.14 organizes control charts by the type of data flowing through feedback loops. External feedback loops typically rely on properties of the process's products and lead to control charts based on counts or classification. If products are classified using "pass" versus "fail" criteria, one will use np-charts or p-charts depending on whether the products are tested in fixed or variable subgroups. The advantage of such charts is that several criteria can be combined to produce a definition of what constitutes a "fail" or defective product. When counting nonconformities or incidences of a certain event or phenomenon, one is directed to use c -charts or u -charts. These charts provide more information than p-charts or np-charts since the actual number of nonconformities in a product is accounted for. The drawback is that several criteria cannot be combined without weighing the different types of nonconformities. C-charts assume a fixed likelihood of incidence, u-charts are used in cases of varying likelihood levels. For large subgroups (subgroup sizes larger than 1000) the number of incidences, incidences per unit, number of defectives or percent defectives can be considered as individual measurements and an X chart for subgroups of size 1 can be used. Internal feedback loops and, in some cases, also external feedback loops rely on variable data derived from measuring product or process characteristics. If measurements are grouped in samples, one can combine X -bar charts with R charts or S charts. Such combinations provide a mechanism to control stability of a process with respect to both location and variability. X-bar charts track the sample averages, Rcharts track sample ranges (Maximum-minimum) and S charts are based on sample standard deviations. For samples larger than 10, S-charts are recommended over R-charts. For small samples and manual maintenance of control charts R-charts are preferred. When sample sizes vary, only S-charts should be used to track variability.


Figure 8.14 Classification of control charts

### 8.3 Setting up a control chart: Process capability studies

Setting up control limits of a control chart requires a detailed study of process variability and of the causes creating this variability. Control charts are used to detect, occurrence of special, sporadic causes while minimizing the risk of misinterpreting special causes as common causes. In order to achieve this objective one needs to assess the effect of chronic, common causes, and then set up control limits that reflect the variability resulting from such common causes. The study of process variability that precedes the setting up of control charts is called a Process Capability Study. We distinguish between attribute process capability studies and variable process capability studies.

Attribute process capability studies determine a process capability in terms of fraction of defective or nonconforming output. Such studies begin with data collected over several time periods. A rule of thumb is to use three time periods with 20 to 25 samples of size 50 to 100 units each. For each sample the control chart statistic is computed and a control chart is drawn. This will lead to a $\mathrm{p}, \mathrm{np}$, c or $u$-chart and investigation patterns flagging special causes such as those in Figure 8.14. Special causes are then investigated and possibly removed. This requires changes to the process that justify removal of the measurements corresponding to the time periods when those special causes were active. The new control charts, computed without these points, indicate the capability of the process. Its center line is typically used as a measure of process capability. For example, in Figure 8.13 one can see that the process capability of the scheduling of appointments at the dean's office improved from $25 \%$ of appointments with problems to $15 \%$ after introducing a change in the process. The change consisted of acknowledging appointments with a confirmation note spelling out, time, date and topic of appointment, a brief agenda and a scheduled ending time. On the 25 th working day there was one sporadic spike caused by illness. The Dean had to end early that day and several appointments were canceled. When sample sizes are large (over 1000 units), control charts for attribute data become ineffective because of very narrow control limits and X-charts for individual measurements are used.

Variable process capability studies determine a process capability in terms of the distribution of measurements on product or process characteristics. Setting up of control charts for variable data requires far less data than attribute data control charts. Data are collected in samples, called rational subgroups, selected from a time frame so that relatively homogeneous conditions exist within each subgroup. The design strategy of rational subgroups is aimed at measuring variability due to common causes only. Control limits are then determined from measures of location and variability in each rational subgroup. The control limits are set to account for variability due to these common causes. Any deviation from stable patterns relative to the control limits (see Figure 8.13) indicates a special cause. For example, in the piston case study, a rational subgroup consists of 5 consecutive cycle times. The statistics used are the average and standard deviation of the subgroups. The 3 -sigma control limits are computed to be $\mathrm{UCL}=0.585$ and $\mathrm{LCL}=0.243$. From an analysis of Figure 8.5 we conclude that the X-bar chart, based on a connected time plot of 20 consecutive averages, exhibits a pattern that is consistent with a stable process. We can now determine the process capability of the piston movement within the cylinder.

Process capability for variable data is a characteristic which reflects the probability of the individual outcomes of a process to be within the engineering specification limits. Assume that the piston engineering specifications stipulate a nominal value of 0.3 seconds and maximum and minimum values of 0.5 and 0.1 seconds respectively. Table 8.2 shows the output from the process capability analysis storage option included in the SPC window of MINITAB. With R we apply the following commands:

```
> Ps <- pistonSimulation(seed=123)
> Ps <- simulationGroup(Ps, 5)
> CycleTime <- qcc.groups(data=Ps$seconds,
                                    sample=Ps$group)
> PsXbar <- qcc(CycleTime,
    type="xbar",
    nsigmas=3
    plot=FALSE)
> process.capability(PsXbar,
                                    spec.limits=c(0.1, 0.5))
Process Capability Analysis
```

```
Call:
process.capability(object=PsXbar, spec.limits=c(0.1, 0.5))
Number of obs =50 Target =0.3
        Center = 0.392186 LSL=0.1
        StdDev=0.1117343 USL=0.5
Capability indices:
\begin{tabular}{lrrr} 
& Value & \(2.5 \%\) & \(97.5 \%\) \\
Cp & 0.5967 & 0.4788 & 0.7143 \\
Cp_l & 0.8717 & 0.7074 & 1.0360 \\
Cp_u & 0.3216 & 0.2275 & 0.4158 \\
Cp_k & 0.3216 & 0.2094 & 0.4339 \\
Cpm & 0.4602 & 0.3537 & 0.5666
\end{tabular}
Exp<LSL 0.45% Obs<LSL 0%
Exp>USL 17% Obs>USL 16%
```

The 50 measurements that were produced under stable conditions have a mean (average) of 0.414 seconds and a standard deviation of 0.127 seconds. The predicted proportion of cycle times beyond the specification limits is computed using the normal distribution as an approximation. The computations yield that, under stable operating conditions, an estimated $25 \%$ of future cycle times will be above 0.5 seconds, and that $0.6 \%$ will be below below 0.1 seconds. We clearly see that the nominal value of 0.3 seconds is slightly lower than the process average, having a Z-score of -0.90 and that the upper limit, or maximum specification limit, is 0.67 standard deviations above the average. The probability that a standard normal random variable is larger than 0.67 is 0.251 . This is an estimate of the future percentage of cycle times above the upper limit of 0.5 seconds, provided stable conditions prevail. It is obvious from this analysis that the piston process is incapable of complying with the engineering specifications. The lower right-hand side Table 8.2 presents two tests for

Table 8.2 MINITAB output from storage option of process capability analysis of piston cycle time

normality. Both tests reject the hypothesis of normality so that the estimates of non-conforming observations need to be taken with caution.

### 8.4 Process capability indices

In assessing the process capability for variable data two indices have recently gained popularity: $C_{p}$ and $C_{p k}$. The first index is an indicator of the potential of a process to meet two-sided specifications with as few defects as possible. For symmetric specification limits, the full potential is actually achieved when the process is centered at the midpoint between the specification limits. In order to compute $C_{p}$ one simply divides the process tolerance by six standard deviations that is,

$$
\begin{equation*}
C_{p}=(\text { Upper Limit }- \text { Lower Limit }) /(6 * \text { Standard Deviation }) \tag{8.1}
\end{equation*}
$$

The numerator indicates how wide the specifications are, the denominator measures the width of the process. Under normal assumptions, the denominator is a range of values that accounts for $99.73 \%$ of the observations from a centered process, operating under stable conditions with variability only due to common causes. When $C_{p}=1$, we expect that $0.27 \%$ of the observations will fall outside the specification limits. A target for many modern industries is to reach, on critical dimensions, a level of $C_{p}=2$, which practically guarantees that under stable conditions, and for processes kept under control around the process nominal values, there will be no defective products ("zero defects"). With $C_{p}=2$ the theoretical estimate under normal assumptions, allowing for a possible shift in the location of the process mean by as much as 1.5 standard deviations, is 3.4 cases per million observations outside specification limits.

Another measure of process capability is:

$$
\begin{equation*}
C_{p k}=\operatorname{minimum}\left(C_{p u}, C_{p l}\right) \tag{8.2}
\end{equation*}
$$

where

$$
C_{p u}=(\text { Upper limit - Process Mean }) /(3 * \text { Standard Deviation })
$$

and

$$
C_{p l}=(\text { Process Mean - Lower limit }) /(3 * \text { Standard Deviation })
$$

When the process mean is not centered midway between the specification limits $C_{p k}$ is different from $C_{p}$. Non-centered processes have their potential capability measured by $C_{p}$, and their actual capability measured by $C_{p k}$. As shown in Table 8.2, for the piston data, estimates of $C_{p}$ and $C_{p k}$ are $\hat{C}_{p}=0.56$ and $\hat{C}_{p k}=0.24$. This indicates that something could be gained by centering the piston cycle times around 0.3 seconds. Even if this is possible to achieve, there will still be observations outside the upper and lower limits, since the standard deviation is too large. The validity of the $C_{p}$ and $C_{p k}$ indices is questionable in cases where the measurements on $X$ are not normally distributed, but have skewed distributions. The proper form of a capability index under non-normal conditions is yet to be developed (Kotz and Johnson, 1994).

It is common practice to estimate $C_{p}$ or $C_{p k}$, by substituting the sample mean, $\bar{X}$, and the sample standard deviation $S$, for the process mean, $\mu$, and the process standard deviation $\sigma$, i.e,

$$
\begin{equation*}
\hat{C}_{p u}=\frac{\xi_{U}-\bar{X}}{3 S}, \quad \quad \hat{C}_{p l}=\frac{\bar{X}-\xi_{L}}{3 S} \tag{8.4}
\end{equation*}
$$

and $\hat{C}_{p k}=\min \left(\hat{C}_{p u}, \hat{C}_{p l}\right)$, where $\xi_{L}$ and $\xi_{U}$ are the lower and upper specification limits. The question is, how close is $\hat{C}_{p k}$ to the true process capability value? We develop below confidence intervals for $C_{p k}$, which have confidence levels close to the nominal $(1-\alpha)$ in large samples. The derivation of these intervals depends on the following results:

1. In a large random sample from a normal distribution, the sampling distribution of $S$ is approximately normal, with mean $\sigma$ and variance $\sigma^{2} / 2 n$.
2. In a random sample from a normal distribution, the sample mean, $\bar{X}$, and the sample standard deviation $S$ are independent.
3. If $A$ and $B$ are events such that $\operatorname{Pr}\{A\}=1-\alpha / 2$ and $\operatorname{Pr}\{B\}=1-\alpha / 2$ then $\operatorname{Pr}\{A \cap B\} \geq 1-\alpha$. [This inequality is called the Bonferroni inequality.]

In order to simplify notation, let

$$
\rho_{1}=C_{p l}, \quad \rho_{2}=C_{p u} \quad \text { and } \quad \omega=C_{p k} .
$$

Notice that since $\bar{X}$ is distributed like $N\left(\mu, \frac{\sigma^{2}}{n}\right), \bar{X}-\xi_{L}$ is distributed like $N\left(\mu-\xi_{L}, \frac{\sigma^{2}}{n}\right)$. Furthermore, by the above results 1 and 2 , the distribution of $\bar{X}-\xi_{L}-3 S \rho_{1}$ in large samples is like that of $N\left(0, \frac{\sigma^{2}}{n}\left(1+\frac{9}{2} \rho_{1}^{2}\right)\right)$. It follows that, in large samples

$$
\frac{\left(\bar{X}-\xi_{L}-3 S \rho_{1}\right)^{2}}{\frac{S^{2}}{n}\left(1+\frac{9}{2} \rho_{1}^{2}\right)}
$$

is distributed like $F[1, n-1]$. Or,

$$
\begin{equation*}
\operatorname{Pr}\left\{\frac{\left(\bar{X}-\xi_{L}-3 S \rho_{1}\right)^{2}}{\frac{S^{2}}{n}\left(1+\frac{9}{2} \rho_{1}^{2}\right)} \leq F_{1-\alpha / 2}[1, n-1]\right\}=1-\alpha / 2 . \tag{8.5}
\end{equation*}
$$

Thus, let $\rho_{1, \alpha}^{(L)}$ and $\rho_{1, \alpha}^{(U)}$ be the two real roots (if they exist) of the quadratic equation in $\rho_{1}$

$$
\begin{equation*}
\left(\bar{X}-\xi_{L}\right)^{2}-6 S \rho_{1}\left(\bar{X}-\xi_{L}\right)+9 S^{2} \rho_{1}^{2}=F_{1-\alpha / 2}[1, n-1] \frac{S^{2}}{n}\left(1+\frac{9}{2} \rho_{1}^{2}\right) . \tag{8.6}
\end{equation*}
$$

Equivalently, $\rho_{1, \alpha}^{(L)}$ and $\rho_{1, \alpha}^{(U)}$ are the two real roots $\left(\rho_{1, \alpha}^{(L)} \leq \rho_{1, \alpha}^{(U)}\right)$ of the quadratic equation

$$
\begin{equation*}
9 S^{2}\left(1-\frac{F_{1-\alpha / 2}[1, n-1]}{2 n}\right) \rho_{1}^{2}-6 S\left(\bar{X}-\xi_{L}\right) \rho_{1}+\left(\left(\bar{X}-\xi_{L}\right)^{2}-\frac{F_{1-\alpha / 2}[1, n-1]}{S^{2} n}\right)=0 . \tag{8.7}
\end{equation*}
$$

Substituting in this equation $\left(\bar{X}-\xi_{L}\right)=3 S \hat{C}_{p l}$, we obtain the equation

$$
\begin{equation*}
\left(1-\frac{F_{1-\alpha / 2}[1, n-1]}{2 n}\right) \rho_{1}^{2}-2 \hat{C}_{p l} \rho_{1}+\left(\hat{C}_{p l}^{2}-\frac{F_{1-\alpha / 2}[1, n-1]}{9 n}\right)=0 . \tag{8.8}
\end{equation*}
$$

We assume that $n$ satisfies $n>\frac{F_{1-\alpha}[1, n-1]}{2}$. Under this condition $1-\frac{F_{1-\alpha / 2}[1, n-1]}{2 n}>0$ and the two real roots of the quadratic equation are

$$
\begin{equation*}
\rho_{1, \alpha}^{(U, L)}=\frac{\hat{C}_{p l} \pm \sqrt{\frac{F_{1-\alpha / 2}[1, n-1]}{n}}\left(\frac{\hat{C}_{p l}^{2}}{2}+\frac{1}{9}\left(1-\frac{F_{1-\alpha / 2}^{2}[1, n-1]}{2 n}\right)\right)^{1 / 2}}{\left(1-F_{1-\alpha / 2}[1, n-1] / 2 n\right)} . \tag{8.9}
\end{equation*}
$$

From the above inequalities it follows that $\left(\rho_{1, \alpha}^{(L)}, \rho_{1, \alpha}^{(U)}\right)$ is a confidence interval for $\rho_{1}$ at confidence level $1-\alpha / 2$.
Similarly, ( $\left.\rho_{2, \alpha}^{(L)}, \rho_{2, \alpha}^{(U)}\right)$ is a confidence interval for $\rho_{2}$, at confidence level $1-\alpha / 2$, where $\rho_{2, \alpha}^{(U, L)}$ are obtained by replacing $\hat{C}_{p l}$ by $\hat{C}_{p u}$ in the above formula of $\rho_{1, \alpha}^{(U, L)}$. Finally, from the Bonferroni inequality and the fact that $C_{p k}=\min \left\{C_{p l}, C_{p u}\right\}$, we obtain that the confidence limits for $C_{p k}$, at level of confidence ( $1-\alpha$ ) are given in Table 8.3.

Example 8.1. In the present example we illustrate the computation of the confidence interval for $C_{p k}$. Suppose that the specification limits are $\xi_{L}=-1$ and $\xi_{U}=1$. Suppose that $\mu=0$ and $\sigma=1 / 3$. In this case $C_{p k}=1$. We simulate now, using R, MINITAB or JMP a sample of size $n=20$, from a normal distribution with mean $\mu=0$ and standard deviation $\sigma=1 / 3$. We obtain a random sample with $\bar{X}=0.01366$ and standard deviation $S=0.3757$. For this sample, $\hat{C}_{p l}=0.8994$ and $\hat{C}_{p u}=0.8752$. Thus, the estimate of $C_{p k}$ is $\hat{C}_{p k}=0.8752$. For $\alpha=.05, F_{.975}[1,19]=5.9216$. Obviously
$n=20>\frac{F_{975}[1,19]}{2}=2.9608$. According to the formula,

$$
\rho_{1,05}^{(U, L)}=\frac{0.894 \pm \sqrt{\frac{5.9216}{20}}\left(\frac{(.8994)^{2}}{2}+\frac{1-\frac{5.9216}{40}}{9}\right)^{1 / 2}}{1-\frac{5.9216}{40}}
$$

Thus, $\rho_{1,05}^{(L)}=0.6845$ and $\rho_{1,05}^{(U)}=1.5060$. Similarly, $\rho_{2,05}^{(L)}=0.5859$ and $\rho_{2,05}^{(U)}=1.4687$. Therefore, the confidence interval, at level 0.95 , for $C_{p k}$ is $(0.5859,1.4687)$.

Table 8.3 Confidence limits for $C_{p k}$, at level (1- 1 )

| Lower Limit | Upper Limit | Condition |
| :--- | :---: | :--- |
| $\rho_{1, \alpha}^{(L)}$ | $\rho_{1, \alpha}^{(U)}$ | $\rho_{1, \alpha}^{(U)}<\rho_{2, \alpha}^{(L)}$ |
| $\rho_{1, \alpha}^{(L)}$ | $\rho_{1, \alpha}^{(U)}$ | $\rho_{1, \alpha}^{(L)}<\rho_{2, \alpha}^{(L)}<\rho_{1,}^{(U)}$ alpha $<\rho_{2, \alpha}^{(U)}$ |
| $\rho_{1, \alpha}^{(L)}$ | $\rho_{2, \alpha}^{(U)}$ | $\rho_{1, \alpha}^{(L)}<\rho_{2, \alpha}^{(L)}<\rho_{2, \alpha}^{(U)}<\rho_{1, \alpha}^{(U)}$ |
| $\rho_{2, \alpha}^{(L)}$ | $\rho_{1, \alpha}^{(U)}$ | $\rho_{2, \alpha}^{(L)}<\rho_{1, \alpha}^{(L)}<\rho_{1, \alpha}^{(\mathcal{U})}<\rho_{2, \alpha}^{(U)}$ |
| $\rho_{2, \alpha}^{(L)}$ | $\rho_{2, \alpha}^{(U)}$ | $\rho_{2, \alpha}^{(L)}<\rho_{1, \alpha}^{(L)}<\rho_{2, \alpha}^{(L)}<\rho_{1, \alpha}^{(U)}$ |
| $\rho_{2, \alpha}^{(L)}$ | $\rho_{2, \alpha}^{(U)}$ | $\rho_{2, \alpha}^{(U)}<\rho_{1, \alpha}^{(L)}$ |

### 8.5 Seven tools for process control and process improvement

In this section we review seven tools that have proven extremely effective in helping organizations to control processes and implement process improvement projects. Some of these tools were presented in the preceding chapters. For completeness, all the tools are briefly reviewed with references given to earlier chapters.

The Preface to the English edition of the famous text by Kaoru Ishikawa (1986) on Quality Control states: "The book was written to introduce quality control practices in Japan which contributed tremendously to the country's economic and industrial development." The Japanese workforce did indeed master an elementary set of tools that helped them improve processes. Seven of the tools were nicknamed the "magnificent seven" and they are: The flow chart, the check sheet, the run chart, the histogram, the Pareto chart, the scatterplot and the cause and effect diagram.

## 1 Flow charts

Flow charts are used to describe a process being studied or to describe a desired sequence of a new, improved process. Often this is the first step taken by a team looking for ways to improve a process. The differences between how a process could work and how it actually does work exposes redundancies, misunderstandings and general inefficiencies.

## 2 Check sheets

Check sheets are basic manual data collection mechanisms. They consist of forms designed to tally the total number of occurrences of certain events by category. They are usually the starting point of data collection efforts. In setting up a check sheet, one needs to agree on the categories' definitions, the data collection time frame and the actual data collection method. An example of a check sheet is provided in Figure 8.15.

| DEFECT | Period 7 |  |  |  | Period 8 |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Wk 1 | Wk 2 | Wk 3 | Wk 4 | Wk 1 | Wk 2 | Wk 3 | Wk 4 |  |
| Contamination | \|| |  | \|||| | \|| | \|| | \||| | \| | \||| | 17 |
| Mixed Product |  |  | \| | \|| | \||| |  | \| |  | 7 |
| Wrong Product | III |  |  | \| | 11 |  | 11 | \|||| | 12 |
| Electrical | \| | \|| || | \| | N | 11 | 11 | N1 | 11 | 22 |
| Bent Leads | 11 |  |  |  |  | \| | 11 |  | 6 |
| Chips |  | 11 |  |  |  |  |  |  | 2 |
| Permanency | \| |  | 11 |  |  | \| |  |  | 4 |
| Total | 9 | 6 | 9 | 10 | 9 | 7 | 11 | 9 | 70 |

Figure 8.15 A typical check sheet

## 3 Run charts

Run charts are employed to visually represent data collected over time. They are also called Connected Time Plots. Trends and consistent patterns are easily identified on run charts. Example of a run chart is given in Figure 8.2.

## 4 Histograms

The histogram was presented in Section 2.4 as a graphical display of the distribution of measurements collected as a sample. It shows the frequency or number of observations of a particular value or within a specified group. Histograms are used extensively in process capability studies to provide clues about the characteristics of the process generating the data.

## 5 Pareto charts

Pareto charts are used extensively in modern organizations. These charts help to focus on the important few causes for trouble. When observations are collected and classified into different categories using valid and clear criteria, one can construct a Pareto chart. The Pareto chart is a display, using bar graphs sorted in descending order, of the relative importance of events such as errors, by category. The importance can be determined by the frequency of occurrence or weighted, for example, by considering the product of occurrence and cost. Superimposed on the bars is a cumulative curve that helps point out the important few categories that contain most of cases. Pareto charts are used to choose the starting point for problem solving, monitor changes, or identify the basic cause of a problem. Their usefulness stems from the Pareto principle which states that in any group of factors contributing to a common effect, a relative few ( $20 \%$ ) account for most of the effect $(80 \%)$. A Pareto chart of software errors found in testing a PBX electronic switch is presented in Figure 8.16. Errors are labeled according to the software unit where they occurred. For example, the "EKT" (Electronic Key Telephone) category makes up $6.5 \%$ of the errors. What can we learn from this about the software development process? The "GEN", "VHS" and "HI" categories account for over $80 \%$ of the errors. These are the causes of problems on which major improvements efforts should initially concentrate. Section 8.4.2 discusses a statistical test for comparing


Figure 8.16 Pareto chart of software errors (MINITAB)

Pareto charts. Such tests are necessary if one wants to distinguish between differences that can be attributed to random noise and significant differences that should be investigated for identifying an assignable cause.

## 6 Scatterplots

Scatterplots are used to exhibit what happens to one variable, when another variable changes. Such information is needed in order to test a theory or make forecasts. For example, one might want to verify the theory that the relative number of errors found in engineering drawings declines with increasing drawing sizes.

## 7 Cause and effect diagrams

Cause and effect diagrams (also called fishbone charts or Ishikawa diagrams) are used to identify, explore and display all the possible causes of a problem or event. The diagram is usually completed in a meeting of individuals who have first-hand knowledge of the problem investigated. Figure 8.17 shows a cause and effect diagram listing causes for falls of hospitalized patients. An typical group to convene for completing such a diagram consists of nurses, physicians, administrative staff, housekeeping personnel and physiotherapists. It is standard practice to weight the causes by impact on the problem investigated and then initiate projects to reduce the harmful effects of the main causes. Cause and effect diagrams can be derived after data have been collected and presented, for example, using a Pareto chart, or be entirely based on collective experience without supporting data.

The successful efforts of previous improvement are data-driven. In attempting to reduce levels of defects, or output variability, a team will typically begin by collecting data and charting the process. Flow charts and check sheets are used in these early stages. Run charts, histograms and Pareto charts can then be prepared from the data collected on check sheets or otherwise. Diagnosing the current process is carried out, using in addition scatterplots and cause and effect diagrams. Once solutions for improvement have been implemented, their impact can be assessed using run charts, histograms and Pareto charts. A statistical test for comparing Pareto charts is presented next.


Figure 8.17 A cause and effect diagram of patient falls during hospitalization (JMP)

### 8.6 Statistical analysis of Pareto charts

Pareto charts are often compared over time or across processes. In such comparisons one needs to know whether differences between two Pareto charts should be attributed to random variation or to special significant causes. In this section we present a statistical test that is used to flag statistically significant differences between two Pareto charts (Kenett, 1991). Once the classification of observations into different categories is complete, we have the actual number of observations, per category. The reference Pareto chart is a Pareto chart constructed in an earlier time period or on a different, but comparable, process. Other terms for the reference Pareto chart are the benchmark or standard Pareto chart. The proportion of observations in each category of the reference Pareto chart is the expected proportion. We expect to find these proportions in Pareto charts of data collected under the conditions of the reference Pareto chart. The expected number of observations in the different categories of the Pareto chart is computed by multiplying the total number of observations in a Pareto chart by the corresponding expected proportion. The standardized residuals are assessing the significance of the deviations between the new Pareto chart and the reference Pareto chart. The statistical test relies on computation of standardized residuals:

$$
\begin{equation*}
Z_{i}=\left(n_{i}-N p_{i}\right) /\left[N p_{i}\left(1-p_{i}\right)\right]^{1 / 2}, \quad i=1, \cdots, K . \tag{8.10}
\end{equation*}
$$

where
$N=$ the total number of observations in Pareto chart
$p_{i}=$ the proportion of observations in category i, in reference Pareto chart
$N p_{i}=$ the expected number of observations in category i , given a total of $N$ observations
$n_{i}=$ the actual number of observations in category i.
In performing the statistical test, one assumes that observations are independently classified into distinct categories. The actual classification into categories might depend on the data gathering protocol. Typically the classification relies on the first error-cause encountered. A different test procedure could therefore produce different data. The statistical test presented here is more powerful than the standard chi-squared test. It will therefore recognize differences between a reference Pareto chart and a current Pareto chart that will not be determined significant by the chi-squared test.

In order to perform the statistical analysis we first list the error categories in a fixed-unsorted order. The natural order to use is the alphabetic order of the categories' names. This organization of the data is necessary in order to permit meaningful comparisons. The test itself consists of seven steps. The last step being an interpretation of the results. To demonstrate these steps we use data on timecard errors presented in Table 8.4.

The data come from a monitoring system of timecard entries in a medium-sized company with 15 departments. During a management meeting, the human resources manager of the company was asked to initiate an improvement project aimed at reducing timecard errors. The manager asked to see a reference Pareto chart of last months' timecard errors by department. Departments \# 6, 7, 8 and 12 were responsible for $46 \%$ of timecard errors. The manager appointed a special improvement team to learn the causes for these errors. The team recommended changing the format of the time card. The new format was implemented throughout the company. Three weeks later, a new Pareto chart was prepared from

Table 8.4 Timecard errors data in 15 departments

| Department \# | Reference Pareto | Current Pareto |
| :--- | :---: | :---: |
| 1 | 23 | 14 |
| 2 | 42 | 7 |
| 3 | 37 | 85 |
| 4 | 36 | 19 |
| 5 | 17 | 23 |
| 6 | 50 | 13 |
| 7 | 60 | 48 |
| 8 | 74 | 59 |
| 9 | 30 | 2 |
| 10 | 25 | 0 |
| 11 | 10 | 12 |
| 12 | 54 | 14 |
| 13 | 23 | 30 |
| 14 | 24 | 20 |
| 15 | 11 | 0 |

346 newly reported timecard errors. A statistical analysis of the new Pareto chart was performed in order to determine what department had a significant change in its relative contribution of timecard errors.

The steps in applying the statistical test are:

1. Compute for each department its proportion of observations in the reference Pareto chart:

$$
\begin{aligned}
& p_{1}=23 / 516=0.04457 \\
& \vdots \\
& p_{15}=11 / 516=0.0213
\end{aligned}
$$

2. Compute the total number of observations in the new Pareto chart:

$$
N=14+7+85+\cdots+20=346
$$

3. Compute the expected number of observations in department $\# i, E_{i}=N p_{i}, i=1, \cdots, 15$.

$$
\begin{gathered}
E_{1}=346 \times 0.04457=15.42 \\
\vdots \\
E_{15}=346 \times 0.0213=7.38
\end{gathered}
$$

4. Compute the standardized residuals: $Z_{i}=\left(N_{i}-N p_{i}\right) /\left(N p_{i}\left(1-p_{i}\right)\right)^{1 / 2}, i=1, \ldots, 15$.

$$
\begin{aligned}
Z_{1} & =(14-15.42) /[15.42(1-0.04457)]^{1 / 2}=-0.37 \\
& \vdots \\
Z_{15} & =(0-7.38) /[7.38(1-0.0213)]^{1 / 2}=-2.75
\end{aligned}
$$

5. Look up Table 8.5 for $K=15$. Interpolate between $K=10$ and $K=20$. For $\alpha=.01$ significance level, the critical value is approximately $(3.10+3.30) / 2=3.20$.

Table 8.5 Critical values for standardized residuals

|  | Significance Level |  |  |
| :--- | :---: | :---: | :---: |
| $K$ | $10 \%$ | $5 \%$ | $1 \%$ |
| 4 | 1.95 | 2.24 | 2.81 |
| 5 | 2.05 | 2.32 | 2.88 |
| 6 | 2.12 | 2.39 | 2.93 |
| 7 | 2.18 | 2.44 | 2.99 |
| 8 | 2.23 | 2.49 | 3.04 |
| 9 | 2.28 | 2.53 | 3.07 |
| 10 | 2.32 | 2.57 | 3.10 |
| 20 | 2.67 | 2.81 | 3.30 |
| 30 | 2.71 | 2.94 | 3.46 |

Table 8.6 Table of standardized residuals for the timecards error data

| Department \# | Pareto | Ei | Zi |
| :--- | :---: | :---: | :---: |
| 1 | 14 | 5.42 | -0.37 |
| 2 | 7 | 5.09 | $-4.16^{*}$ |
| 3 | 85 | 4.80 | $12.54^{*}$ |
| 4 | 19 | 4.74 | -1.08 |
| 5 | 23 | 3.32 | $3.49^{*}$ |
| 6 | 13 | 5.50 | $-3.73^{*}$ |
| 7 | 48 | 5.96 | 1.30 |
| 8 | 59 | 6.52 | 1.44 |
| 9 | 2 | 4.35 | $-4.16^{*}$ |
| 10 | 0 | 3.99 | $-4.20^{*}$ |
| 11 | 12 | 2.56 | 2.06 |
| 12 | 14 | 5.69 | $-3.90^{*}$ |
| 13 | 30 | 3.84 | $3.80^{*}$ |
| 14 | 20 | 3.92 | 1.00 |
| 15 | 0 | 2.69 | -2.75 |

6. Identify categories with standardized residuals larger, in absolute value, than 3.20 . Table 8.6 indicates with a star the departments where the proportion of errors was significantly different from that in the reference Pareto.
7. Departments $\# 2,3,5,6,9,10,13$ and 14 are flagged with $\mathrm{a} *$ that indicates significant changes between the new Pareto data from the reference Pareto chart. In category 3 we expected 24.81 occurrences, a much smaller number than the actual 85 .

The statistical test enables us to systematically compare two Pareto charts with the same categories. Focusing on the differences between Pareto charts complements the analysis of trends and changes in overall process error levels. Increases or decreases in such error levels may result from changes across all error categories. On the other hand, there may be no changes in error levels but significant changes in the mix of errors across categories. The statistical analysis reveals such
changes. Another advantage of the statistical procedure is that it can apply to different time frames. For example, the reference Pareto can cover a period of one year and the current Pareto can span a period of three weeks.

The critical values are computed on the basis of the Bonferroni Inequality approximation. This inequality states that, since we are examining simultaneously K standardized residuals, the overall significance level is not more than K times the significance level of an individual comparison. Dividing the overall significance level of choice by K , and using the normal approximation produces the critical values in Table 8.5. For more details on this procedure, see Kenett (1991).

### 8.7 The Shewhart control charts

The Shewhart Control Charts is a detection procedure in which every $h$ units of time a sample of size $n$ is drawn from the process. Let $\theta$ denote a parameter of the distribution of the observed random sample $x_{1}, \cdots, x_{n}$. Let $\hat{\theta}_{n}$ denote an appropriate estimate of $\theta$. If $\theta_{0}$ is a desired operation level for the process, we construct around $\theta_{0}$ two limits UCL and LCL. As long as LCL $\leq \hat{\theta}_{n} \leq$ UCL, we say that the process is under statistical control.

More specifically, suppose that $x_{1}, x_{2}, \cdots$ are normally distributed and independent. Every $h$ hours (time units) a sample of $n$ observations is taken.

Suppose that when the process is under control $x_{i} \sim N\left(\theta_{0}, \sigma^{2}\right)$. Suppose that $\sigma^{2}$ is known. We set $\hat{\theta}_{n} \equiv \bar{x}_{n}=\frac{1}{n} \sum_{j=1}^{n} x_{j}$. The control limits are

$$
\begin{align*}
\mathrm{UCL} & =\theta_{0}+3 \frac{\sigma}{\sqrt{n}}  \tag{8.11}\\
\mathrm{LCL} & =\theta_{0}-3 \frac{\sigma}{\sqrt{n}}
\end{align*}
$$

The warning limits are set at

$$
\begin{align*}
\mathrm{UWL} & =\theta_{0}+2 \frac{\sigma}{\sqrt{n}}  \tag{8.12}\\
\mathrm{LWL} & =\theta_{0}-2 \frac{\sigma}{\sqrt{n}}
\end{align*}
$$

Figure 8.18 presents a control chart of the piston cycle time under stable conditions with control limits and warning limits. Notice that:
(i) The samples are independent.
(ii) All $\bar{x}_{n}$ are identically $N\left(\theta_{0}, \frac{\sigma^{2}}{n}\right)$ as long as the process is under control.
(iii) If $\alpha$ is the probability of observing $\bar{x}_{n}$ outside the control limits, when $\theta=\theta_{0}$, then $\alpha=.0027$. We expect once every $N=370$ samples to yield a value of $\bar{x}_{n}$ outside the control limits.
(iv) We expect about $5 \%$ of the $\bar{x}_{n}$ points to lie outside the warning limits, when the process is under control. Thus, though for testing once the null hypothesis $H_{0}: \theta=\theta_{0}$ against $H_{1}: \theta \neq \theta_{0}$, we may choose a level of significance $\alpha=.05$ and use the limits UWL, LWL as rejection limits, in the control case the situation is equivalent to that of simultaneously (or repeatedly) testing many hypotheses. For this reason we have to consider a much smaller $\alpha$, like $\alpha=.0027$, of the 3 -sigma limits.
(v) In most of the practical applications of the Shewhart 3-sigma control charts, the samples taken are of small size, $n=4$ or $n=5$, and the frequency of samples is high ( $h$ small). Shewhart recommended such small samples in order to reduce the possibility that a shift in $\theta$ will happen during sampling. On the other hand, if the samples are picked very frequently, there is a higher chance of detecting a shift early. The question of how frequently to sample, and what should be the sample size is related to the idea of rational subgroups discussed earlier in Section 8.3. An economic approach to the determination of rational subgroups will be presented in Section 9.3.1.

We now provide formulae for the control limits of certain Shewhart-type control charts.


Figure 8.18 Shewhart Control Chart

### 8.7.1 Control charts for attributes

We consider here control charts when the control statistic is the sample fraction defectives $\hat{p}_{i}=\frac{x_{i}}{n_{i}} i=1, \cdots, N$. Here $n_{i}$ is the size of the $i$-th sample and $x_{i}$ is the number of defective items in the $i$-th sample. It is desired that the sample size, $n_{i}$, will be the same over the samples.
Given $N$ samples, we estimate the common parameter $\theta$ by $\hat{\theta}=\frac{\sum_{i=1}^{N} x_{i}}{\sum_{i=1}^{N} n_{i}}$. The upper and lower control limits are

$$
\begin{align*}
& \mathrm{LCL}=\hat{\theta}-3 \sqrt{\frac{\hat{\theta}(1-\hat{\theta})}{n}}  \tag{8.13}\\
& \mathrm{UCL}=\hat{\theta}+3 \sqrt{\frac{\hat{\theta}(1-\hat{\theta})}{n}}
\end{align*}
$$

In Table 8.7 we present, for example, the number of defective items found in random samples of size $n=100$, drawn daily from a production line.

In Figure 8.19 we present the control chart for the data of Table 8.7. We see that there is indication that the fraction defectives in two days were significantly high, but the process on the whole remained under control during the month. Deleting these two days we can revise the control chart, by computing a modified estimate of $\theta$. We obtain a new value of $\hat{\theta}=139 / 2900=.048$. This new estimator yields a revised upper control limit

$$
\mathrm{UCL}^{\prime}=.112 .
$$

Table 8.7 Number of defects in daily samples (sample size is $n=100$ )

| Sample/ <br> Day | \# of <br> Defects | Sample/ <br> Day | \# of <br> Defects |
| :--- | :---: | :---: | :---: |
| $i$ | $x_{i}$ | $i$ | $x_{i}$ |
| 1 | 6 | 16 | 6 |
| 2 | 8 | 17 | 4 |
| 3 | 8 | 18 | 6 |
| 4 | 13 | 19 | 8 |
| 5 | 6 | 20 | 2 |
| 6 | 6 | 21 | 7 |
| 7 | 9 | 22 | 4 |
| 8 | 7 | 23 | 4 |
| 9 | 1 | 24 | 2 |
| 10 | 8 | 25 | 1 |
| 11 | 5 | 26 | 5 |
| 12 | 2 | 27 | 15 |
| 13 | 4 | 28 | 1 |
| 14 | 5 | 29 | 4 |
| 15 | 4 | 30 | 1 |
|  |  | 31 | 5 |



Figure 8.19 p-chart for January data (MINITAB)

| Table 8.8 | Factors $c(n)$ and $d(n)$ for estimating $\sigma$ |  |
| :--- | :---: | :---: |
| $n$ | $c(n)$ | $d(n)$ |
| 2 | 0.7979 | 1.2838 |
| 3 | 0.8862 | 1.6926 |
| 4 | 0.9213 | 2.0587 |
| 5 | 0.9400 | 2.3259 |
| 6 | 0.9515 | 2.5343 |
| 7 | 0.9594 | 2.7044 |
| 8 | 0.9650 | 2.8471 |
| 9 | 0.9693 | 2.9699 |
| 10 | 0.9727 | 3.0774 |

### 8.7.2 Control charts for variables

### 8.7.2.1 $\bar{X}$-Charts

After the process has been observed for $k$ sampling periods, we can compute estimates of the process mean and standard deviation. The estimate of the process mean is

$$
\overline{\bar{X}}=\frac{1}{k} \sum_{i=1}^{k} \bar{X}_{i}
$$

This will be the center line for the control chart. The process standard deviation can be estimated either using the average sample standard deviation

$$
\begin{equation*}
\hat{\sigma}=\bar{S} / c(n) \tag{8.14}
\end{equation*}
$$

where

$$
\bar{S}=\frac{1}{k} \sum_{i=1}^{k} S_{i}
$$

or the average sample range,

$$
\begin{equation*}
\hat{\hat{\sigma}}=\bar{R} / d(n) \tag{8.15}
\end{equation*}
$$

where

$$
\bar{R}=\frac{1}{k} \sum_{i=1}^{k} R_{i}
$$

The factors $c(n)$ and $d(n)$ guarantee that we obtain unbiased estimates of $\sigma$. We can show, for example, that $E(\bar{S})=\sigma c(n)$, where

$$
\begin{equation*}
c(n)=\left[\Gamma(n / 2) / \Gamma\left(\frac{n-1}{2}\right)\right] \sqrt{2 /(n-1)} \tag{8.16}
\end{equation*}
$$

Moreover $E\left\{R_{n}\right\}=\sigma d(n)$, where from the theory of order statistics (see Section 3.7) we obtain that

$$
\begin{equation*}
d(n)=\frac{n(n-1)}{2 \pi} \int_{0}^{\infty} y \int_{-\infty}^{\infty} \exp \left\{-\frac{x^{2}+(y+x)^{2}}{2}\right\}[\Phi(x+y)-\Phi(x)]^{n-2} d x d y \tag{8.17}
\end{equation*}
$$

In Table 8.8 we present the factors $c(n)$ and $d(n)$ for $n=2,3, \cdots, 10$.

## 312 Modern Industrial Statistics

The control limits are now computed as

$$
\begin{equation*}
\mathrm{UCL}=\overline{\bar{X}}+3 \hat{\sigma} / \sqrt{n} \tag{8.18}
\end{equation*}
$$

and

$$
\mathrm{LCL}=\overline{\bar{X}}-3 \hat{\sigma} / \sqrt{n}
$$

Despite the wide use of the sample ranges to estimate the process standard deviation, this method is neither very efficient nor robust. It is popular only because the sample range is easier to compute than the sample standard deviation. However, since many hand calculators now have built-in programs for computing the sample standard deviation, the computational advantage of the range should not be considered. In any case, the sample ranges should not be used when the sample size is greater than 10 .

We illustrate the construction of an $\bar{X}$ chart for the data in Table 8.9.
These measurements represent the length (in cm ) of the electrical contacts of relays in samples of size five, taken hourly from the running process. Both the sample standard deviation and the sample range are computed for each sample, for the purposes of illustration. The center line for the control chart is $\overline{\bar{X}}=2.005$. From Table 8.8 we find for $n=5$, $c(5)=0.9400$. Let

$$
A_{1}=3 /(c(5) \sqrt{n})=1.427 .
$$

The control limits are given by

$$
\mathrm{UCL}=\overline{\bar{X}}+A_{1} \bar{S}=2.186
$$

Table 8.9 Samples of five electric contact lengths

| Hour |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $i$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $\bar{X}$ | $S$ | $R$ |
| 1 | 1.9890 | 2.1080 | 2.0590 | 2.0110 | 2.0070 | 2.0348 | 0.04843 | 0.11900 |
| 2 | 1.8410 | 1.8900 | 2.0590 | 1.9160 | 1.9800 | 1.9372 | 0.08456 | 0.21800 |
| 3 | 2.0070 | 2.0970 | 2.0440 | 2.0810 | 2.0510 | 2.0560 | 0.03491 | 0.09000 |
| 4 | 2.0940 | 2.2690 | 2.0910 | 2.0970 | 1.9670 | 2.1036 | 0.10760 | 0.30200 |
| 5 | 1.9970 | 1.8140 | 1.9780 | 1.9960 | 1.9830 | 1.9536 | 0.07847 | 0.18300 |
| 6 | 2.0540 | 1.9700 | 2.1780 | 2.1010 | 1.9150 | 2.0436 | 0.10419 | 0.26300 |
| 7 | 2.0920 | 2.0300 | 1.8560 | 1.9060 | 1.9750 | 1.9718 | 0.09432 | 0.23600 |
| 8 | 2.0330 | 1.8500 | 2.1680 | 2.0850 | 2.0230 | 2.0318 | 0.11674 | 0.31800 |
| 9 | 2.0960 | 2.0960 | 1.8840 | 1.7800 | 2.0050 | 1.9722 | 0.13825 | 0.31600 |
| 10 | 2.0510 | 2.0380 | 1.7390 | 1.9530 | 1.9170 | 1.9396 | 0.12552 | 0.31200 |
| 11 | 1.9520 | 1.7930 | 1.8780 | 2.2310 | 1.9850 | 1.9678 | 0.16465 | 0.43800 |
| 12 | 2.0060 | 2.1410 | 1.9000 | 1.9430 | 1.8410 | 1.9662 | 0.11482 | 0.30000 |
| 13 | 2.1480 | 2.0130 | 2.0660 | 2.0050 | 2.0100 | 2.0484 | 0.06091 | 0.14300 |
| 14 | 1.8910 | 2.0890 | 2.0920 | 2.0230 | 1.9750 | 2.0140 | 0.08432 | 0.20100 |
| 15 | 2.0930 | 1.9230 | 1.9750 | 2.0140 | 2.0020 | 2.0014 | 0.06203 | 0.17000 |
| 16 | 2.2300 | 2.0580 | 2.0660 | 2.1990 | 2.1720 | 2.1450 | 0.07855 | 0.17200 |
| 17 | 1.8620 | 2.1710 | 1.9210 | 1.9800 | 1.7900 | 1.9448 | 0.14473 | 0.38100 |
| 18 | 2.0560 | 2.1250 | 1.9210 | 1.9200 | 1.9340 | 1.9912 | 0.09404 | 0.20500 |
| 19 | 1.8980 | 2.0000 | 2.0890 | 1.9020 | 2.0820 | 1.9942 | 0.09285 | 0.19100 |
| 20 | 2.0490 | 1.8790 | 2.0540 | 1.9260 | 2.0080 | 1.9832 | 0.07760 | 0.17500 |
|  |  |  |  |  |  | $A v e r a g e:$ | 2.0050 | 0.09537 |



Figure $8.20 \quad \bar{X}$-control chart for contact data
and

$$
\mathrm{LCL}=\overline{\bar{X}}-A_{1} \bar{S}=1.824
$$

The resulting control chart is shown in Figure 8.20. If we use the sample ranges to determine the control limits, we first find that $d(5)=2.326$ and

$$
A_{2}=3 /(d(5) \sqrt{n})=.577
$$

This gives us control limits of

$$
\begin{aligned}
& \mathrm{UCL}^{\prime}=\overline{\bar{X}}+A_{2} \bar{R}=2.142 \\
& \mathrm{LCL}^{\prime}=\overline{\bar{X}}-A_{2} \bar{R}=1.868
\end{aligned}
$$

### 8.7.2.2 S-charts and R-charts

As discussed earlier, control of the process variability can be as important as control of the process mean. Two types of control charts are commonly used for this purpose: an $R$-chart, based on sample ranges, and an $S$-chart, based on sample standard deviations. Since ranges are easier to compute than standard deviations, $R$-charts are probably more common in practice. The $R$-chart is not very efficient. In fact, its efficiency declines rapidly as the sample size increases and the sample range should not be used for a sample size greater than 5 . However, we shall discuss both types of charts.

To construct control limits for the $S$-chart, we will use a normal approximation to the sampling distribution of the sample standard deviation, $S$. This means that we will use control limits

$$
\mathrm{LCL}=\bar{S}-3 \hat{\sigma}_{s}
$$

and

$$
\begin{equation*}
\mathrm{UCL}=\bar{S}+3 \hat{\sigma}_{s} \tag{8.19}
\end{equation*}
$$

where $\hat{\sigma}_{s}$ represents an estimate of the standard deviation of $S$. This standard deviation is

$$
\begin{equation*}
\sigma_{s}=\sigma / \sqrt{2(n-1)} \tag{8.20}
\end{equation*}
$$

Using the unbiased estimate $\hat{\sigma}=\bar{S} / c(n)$ we obtain

$$
\begin{equation*}
\hat{\sigma}_{s}=\bar{S} /(c(n) \sqrt{2(n-1)}) \tag{8.21}
\end{equation*}
$$

and hence the control limits

$$
\mathrm{LCL}=\bar{S}-3 \bar{S} /(c(n) \sqrt{2(n-1)})=B_{3} \bar{S}
$$

and

$$
\begin{equation*}
\mathrm{UCL}=\bar{S}+3 \bar{S} /(c(n) \sqrt{2(n-1)})=B_{4} \bar{S} \tag{8.22}
\end{equation*}
$$

The factors $B_{3}$ and $B_{4}$ can be determined from Table 8.8.
Using the electrical contact data in Table 8.9 we find

$$
\begin{gathered}
\text { center line }=\bar{S}=0.095 \\
\mathrm{LCL}=B_{3} \bar{S}=0
\end{gathered}
$$

and

$$
\mathrm{UCL}=B_{4} \bar{S}=2.089(.095)=.199
$$

The $S$-chart is given in Figure 8.21.


Number of groups $=20$

$$
\begin{array}{lll}
\text { Center }=0.09537438 & \text { LCL }=0 & \text { Number beyond limits }=0 \\
\text { StdDev }=0.1014637 & \text { UCL }=0.1992369 & \text { Number violating runs }=0
\end{array}
$$

Figure 8.21 S-chart for contact data

An $R$-chart is constructed using similar techniques, with a center line $=\bar{R}$, and control limits:

$$
\begin{equation*}
\mathrm{LCL}=D_{3} \bar{R}, \tag{8.23}
\end{equation*}
$$

and

$$
\begin{equation*}
\mathrm{UCL}=D_{4} \bar{R}, \tag{8.24}
\end{equation*}
$$

where

$$
\begin{equation*}
D_{3}=\left(1-\frac{3}{d(n) \sqrt{2(n-1)}}\right)^{+} \quad \text { and } \quad D_{4}=\left(1+\frac{3}{d(n) \sqrt{2(n-1)}}\right) \tag{8.25}
\end{equation*}
$$

Using the data of Table 8.9 we find

$$
\begin{gathered}
\text { centerline }=\bar{R}=0.237 \\
\text { LCL }=D_{3} \bar{R}=0
\end{gathered}
$$

and

$$
\mathrm{UCL}=D_{4} \bar{R}=(2.114)(.237)=0.501
$$

The $R$-chart is shown in Figure 8.22.
The decision of whether to use an $R$-chart or $S$-chart to control variability ultimately depends on which method works best in a given situation. Both methods are based on several approximations. There is, however, one additional point that should be considered. The average value of the range of $n$ variables depends to a great extent on the sample size $n$. As $n$ increases, the range increases. The $R$-chart based on 5 observations per sample will look quite different from an $R$-chart based on 10 observations. For this reason, it is difficult to visualize the variability characteristics of the process directly


Figure 8.22 $R$-chart for contact data
from the data. On the other hand, the sample standard deviation, $S$, used in the $S$-chart, is a good estimate of the process standard deviation $\sigma$. As the sample size increases, $S$ will tend to be even closer to the true value of $\sigma$. The process standard deviation is the key to understanding the variability of the process.

### 8.8 Chapter highlights

Competitive pressures are forcing many management teams to focus on process control and process improvement, as an alternative to screening and inspection. This chapter discusses techniques used effectively in industrial organizations that have adopted such ideas as concepts. Classical control charts, quality control and quality planning tools are presented along with modern statistical process control procedures including new statistical techniques for constructing confidence intervals of process capability indices and analyzing Pareto charts. Throughout the chapter a software piston simulator is used to demonstrate how control charts are set up and used in real life applications. The main concepts and definitions introduced in this chapter include:

- Statistical Process Control
- Chronic Problems
- Common Causes
- Special Causes
- Assignable Causes
- Sporadic Spikes
- External Feedback Loops
- Internal Feedback Loops
- Control Charts
- Lower Control Limit (LCL)
- Upper Control Limit (UCL)
- Upper Warning Limit (UWL)
- Lower Warning Limit (LWL)
- Process Capability Study
- Rational Subgroups
- Process Capability Indexes
- Flow Charts
- Check Sheets
- Run Charts
- Histograms
- Pareto Charts
- Scatterplots
- Cause and Effect Diagrams
- Control Charts for Attributes
- Control Charts for Variables
- Cumulative Sum Control Charts
- Average Run Length


### 8.9 Exercises

8.1 Use R, MINITAB or JMP and file OELECT.csv to chart the individual electrical outputs of the 99 circuits. Do you observe any trend or non-random pattern in the data? [Use under SPC the option of Individual chart. For Mu and Sigma use "historical" values, which are $\bar{X}$ and $S$.]
8.2 Chart the individual variability of the length of steel rods, in STEELROD.csv file. Is there any perceived assignable cause of non-randomness?
8.3 Examine the chart of the previous exercise for possible patterns of non-randomness.
8.4 Test the dat a in file OTURB2.csv for lack of randomness. In this file we have three columns. In the first we have the sample size. In the second and third we have the sample means and standard deviation. If you use MINITAB, you can chart the individual means. For the historical mean use the mean of column $c 2$. For historical standard deviation use $\left(\hat{\sigma}^{2} / 5\right)^{1 / 2}$, where $\hat{\sigma}^{2}$ is the pooled sample variance.
8.5 A sudden change in a process lowers the process mean by one standard deviation. It has been determined that the quality characteristic being measured is approximately normally distributed and that the change had no effect on the process variance.
(a) What percentage of points are expected to fall outside the control limits on the $\bar{X}$ chart if the subgroup size is 4 ?
(b) Answer the same question for subgroups of size 6 .
(c) Answer the same question for subgroups of size 9 .
8.6 Make a capability analysis of the electric output (volts) of 99 circuits in data file OELECT.csv, with target value of $\mu_{0}=220$ and $L S L=210, U S L=230$.
8.7 Estimate the capability index $C_{p k}$ for the output of the electronic circuits, based on data file OELECT.csv when $L S L=210$ and $U S L=230$. Determine the point estimate as well as its confidence interval, with confidence level 0.95 .
8.8 Estimate the capability index for the steel rods, given in data file STEELROD.csv, when the length specifications are $\xi_{L}=19$ and $\xi_{U}=21[\mathrm{~cm}]$ and the level of confidence is $1-\alpha=0.95$.
8.9 The specification limits of the piston cycle times are $0.3 \pm 0.2$ seconds. Generate 20 cycle times at the lower level of the 7 control parameters.
(a) Compute $C_{p}$ and $C_{p k}$.
(b) Compute a $95 \%$ confidence interval for $C_{p k}$.
(c) Generate 20 cycle times at the upper level of the 7 control factors.
(d) Recompute $C_{p}$ and $C_{p k}$.
(e) Recompute a $95 \%$ confidence interval for $C_{p k}$.
(f) Is there a significant difference in process capability between lower and upper operating levels in the piston simulator?
8.10 A fiber manufacturer has a large contract which stipulates that its fiber, among other properties, must have a tensile strength greater than 1.800 [grams/fiber] in $95 \%$ of the fiber used. The manufacturer states the standard deviation of the process is 0.015 grams.
(a) Assuming a process under statistical control, what is the smallest nominal value of the mean that will assure compliance with the contract?
(b) Given the nominal value in part a) what are the control limits of $\bar{X}$ and $S$ charts for subgroups of size 6 ?
(c) What is the process capability, if the process mean is $\mu=1.82$ ?
8.11 The output voltage of a power supply is specified as $350 \pm 5$ volts DC. Subgroups of four units are drawn from every batch and submitted to special quality control tests. The data from 30 subgroups on output voltage produced $\sum_{i=1}^{30} \bar{X}=10,500.00$ and $\sum_{i=1}^{30} R_{i}=86.5$
(a) Compute the control limits for $\bar{X}$ and $R$.
(b) Assuming statistical control and a normal distribution of output voltage, what properties of defective product is being made?
(c) If the power supplies are set to a nominal value of 350 volts, what is now the proportion of defective products?
(d) Compute the new control limits for $\bar{X}$ and $R$.
(e) If these new control limits are used but the adjustment to 350 volts is not carried out, what is the probability that this fact will not be detected on the first subgroup?
(f) What is the process capability before and after the adjustment of the nominal value to 350 volts? Compute both $C_{p}$ and $C_{p k}$.
8.12 The following data were collected in a circuit pack production plant during October

|  | Number of <br> Nonconformities |
| :--- | :---: |
| Missing component | 293 |
| Wrong component | 431 |
| Too much solder | 120 |
| Insufficient solder | 132 |
| Failed component | 183 |

An improvement team recommended several changes that were implemented in the first week of November. The following data were collected in the second week of November.

|  | Number of <br> Nonconformities |
| :--- | :---: |
| Missing component | 34 |
| Wrong component | 52 |
| Too much solder | 25 |
| Insufficient solder | 34 |
| Failed component | 18 |

(a) Construct Pareto charts of the nonconformities in October and the second week of November.
(b) Has the improvement team produced significant differences in the type of nonconformities?
8.13 Control charts for $\bar{X}$ and $R$ are maintained on total soluble solids produced at $20^{\circ} \mathrm{C}$ in parts per million ( ppm ). Samples are drawn from production containers every hour and tested in a special test device. The test results are organized into subgroups of $n=5$ measurements, corresponding to 5 hours of production. After 125 hours of production we find that $\sum_{i=1}^{25} \bar{X}_{i}=390.8$ and $\sum_{i=1}^{25} R_{i}=84$. The specification on the process states that containers with more than 18 ppm of total soluble solids should be reprocessed.
(a) Compute an appropriate capability index.
(b) Assuming a normal distribution and statistical control, what proportion of the sample measurements are expected to be out of spec?
(c) Compute the control limits for $\bar{X}$ and $R$.
8.14 Part I: Run the piston simulator at the lower levels of the 7 piston parameters and generate 100 cycle times. Add 2.0 to the last 50 cycle times.
(a) Compute control limits of $\bar{X}$ and $R$ by constructing subgroups of size 5, and analyze the control charts.
(b) Part II: Assign a random number, $R_{i}$, from $U(0,1)$, to each cycle time. Sort the 100 cycle times by $R_{i}, i=$ $1, \cdots, 100$.
(c) Recompute the control limits of $\bar{X}$ and $R$ and reanalyze the control charts.
(d) Explain the differences between a) and b).
8.15 Part I: Run the piston simulator by specifying the 7 piston parameters within their acceptable range. Record the 7 operating levels you used and generate 20 subgroups of size 5 .
(a) Compute the control limits for $\bar{X}$ and $S$.

Part II: Rerun the piston simulator at the same operating conditions and generate 20 subgroups of size 10 .
(b) Recompute the control limits for $\bar{X}$ and $S$.
(c) Explain the differences between a) and b).

## 9

## Advanced Methods of Statistical Process Control

Following Chapter 8, we present in this chapter more advanced methods of statistical process control. We start with testing whether data collected over time is randomly distributed around a mean level, or whether there is a trend or a shift in the data. The tests which we consider are non-parametric run tests. This is followed with a section on modified Shewhart type control charts for the mean. Modifications of Shewhart charts were introduced as SPC tools, in order to increase the power of sequential procedures to detect change. Section 9.3 is devoted to the problem of determining the size and frequency of samples for proper statistical control of processes by Shewhart control charts. In Section 9.4 we introduce an alternative control tool, based on cumulative sums we develop and study the famous CUSUM procedures based on Page's control schemes. In Section 9.5 Bayesian detection procedures are presented. Section 9.6 is devoted to procedures of process control which track the process level. The final section introduces tools from engineering control theory, which are useful in automatically controlled processes.

### 9.1 Tests of randomness

In performing process capability analysis (see Chapter 8) or analyzing retroactively data for constructing a control chart, the first thing we would like to test is whether these data are randomly distributed around their mean. This means that the process is statistically stable and only common causes affect the variability. In this section we discuss such tests of randomness.

Consider a sample $x_{1}, x_{2}, \cdots, x_{n}$, where the index of the values of $x$ indicates some kind of ordering. For example, $x_{1}$ is the first observed value of $X, x_{2}$ is the second observed value, etc., while $x_{n}$ is the value observed last. If the sample is indeed random, there should be no significant relationship between the values of $X$ and their position in the sample. Thus, tests of randomness usually test the hypothesis that all possible configurations of the $x$ 's are equally probable, against the alternative hypothesis that some significant clustering of members takes place. For example, suppose that we have sequences of 50 's and 51 's. The ordering $0,1,1,0,0,0,1,1,0,1$ seems to be random, while the ordering $0,0,0,0,0,1,1,1,1,1$ seems, conspicuously, not to be random.

### 9.1.1 Testing the number of runs

In a sequence of $m_{1} 0$ 's and $m_{2} 1$ 's, we distinguish between runs of 0 's, that is, an uninterrupted string of 0 's, and runs


[^10]of 1 's, i.e. a total of 6 runs. We denote the total number of runs by $R$. The probability distribution of the total number of runs, $R$, is determined under the model of randomness. It can be shown that, if there are $m_{1} 0$ 's and $m_{2} 1$ 's, then
\[

$$
\begin{equation*}
\operatorname{Pr}\{R=2 k\}=\frac{2\binom{m_{1}-1}{k-1}\binom{m_{2}-1}{k-1}}{\binom{n}{m_{2}}} \tag{9.1}
\end{equation*}
$$

\]

and

$$
\begin{equation*}
\operatorname{Pr}\{R=2 k+1\}=\frac{\binom{m_{1}-1}{k-1}\binom{m_{2}-1}{k}+\binom{m_{1}-1}{k}\binom{m_{2}-1}{k-1}}{\binom{n}{m_{2}}} \tag{9.2}
\end{equation*}
$$

Here $n$ is the sample size, $m_{1}+m_{2}=n$.
One alternative to the hypothesis of randomness is that there is a tendency for clustering of the 0 's (or 1 's). In such a case, we expect to observe longer runs of 0's (or 1's) and, consequently, a smaller number of total runs. In this case, the hypothesis of randomness is rejected if the total number of runs, $R$, is too small. On the other hand, there could be an alternative to randomness which is the reverse of clustering. This alternative is called "mixing." For example, the following sequence of 100 's and 101 's is completely mixed, and is obviously not random:

$$
0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1
$$

The total number of runs here is $R=20$. Thus, if there are too many runs, one should also reject the hypothesis of randomness. Consequently, if we consider the null hypothesis $H_{0}$ of randomness against the alternative $H_{1}$ of clustering, the lower (left) tail of the distribution should be used for the rejection region. If the alternative, $H_{1}$, is the hypothesis of mixing, then the upper (right) tail of the distribution should be used. If the alternative is either clustering or mixing, the test should be two-sided.

We test the hypothesis of randomness by using the test statistic $R$, which is the total number of runs. The critical region for the one-sided alternative that there is clustering, is of the form:

$$
R \leq R_{\alpha}
$$

where $R_{p}$ is the $p$ th-quantile of the null distribution of $R$. For the one-sided alternative of mixing, we reject $H_{0}$ if $R \geq R_{1-\alpha}$. In cases of large samples we can use the normal approximations

$$
R_{\alpha}=\mu_{R}-z_{1-\alpha} \sigma_{R}
$$

and

$$
R_{1-\alpha}=\mu_{R}+z_{1-\alpha} \sigma_{R}
$$

where

$$
\begin{equation*}
\mu_{R}=1+2 m_{1} m_{2} / n \tag{9.3}
\end{equation*}
$$

and

$$
\begin{equation*}
\sigma_{R}=\left[2 m_{1} m_{2}\left(2 m_{1} m_{2}-n\right) / n^{2}(n-1)\right]^{1 / 2} \tag{9.4}
\end{equation*}
$$

are the mean and standard deviation, respectively, of $R$ under the hypothesis of randomness. We can also use the normal distribution to approximate the $P$-value of the test. For one-sided tests we have

$$
\begin{equation*}
\alpha_{L}=\operatorname{Pr}\{R \leq r\} \cong \Phi\left(\left(r-\mu_{R}\right) / \sigma_{R}\right) \tag{9.5}
\end{equation*}
$$

and

$$
\begin{equation*}
\alpha_{U}=\operatorname{Pr}\{R \geq r\} \cong 1-\Phi\left(\left(r-\mu_{R}\right) / \sigma_{R}\right) \tag{9.6}
\end{equation*}
$$

where $r$ is the observed number of runs. For the two-sided alternative, the $P$-value of the test is approximated by

$$
\alpha^{\prime}= \begin{cases}2 \alpha_{L}, & \text { if } R<\mu_{R}  \tag{9.7}\\ 2 \alpha_{U}, & \text { if } R>\mu_{R}\end{cases}
$$

### 9.1.2 Runs above and below a specified level

The runs test for the randomness of a sequence of 0's and 1's can be applied to test whether the values in a sequence, which are continuous in nature, are randomly distributed. We can consider whether the values are above or below the sample average or the sample median. In such a case, every value above the specified level will be assigned the value 1 , while all the others will be assigned the value 0 . Once this is done, the previous runs test can be applied.

For example, suppose that we are given a sequence of $n=30$ observations and we wish to test for randomness using the number of runs, $R$, above and below the median, $M_{e}$. There are 15 observations below and 15 above the median. In this case, we take $m_{1}=15, m_{2}=15$, and $n=30$. In Table 9.1 we present the p.d.f. and c.d.f. of the number of runs, $R$, below and above the median, of a random sample of size $n=30$.

Table 9.1 Distribution of $R$ in a

| random sample of size $n=30, m_{1}=15$ |  |  |
| :--- | :---: | :---: |
| $R$ | p.d.f. | c.d.f. |
| 2 | 0.00000 | 0.00000 |
| 3 | 0.00000 | 0.00000 |
| 4 | 0.00000 | 0.00000 |
| 5 | 0.00002 | 0.00002 |
| 6 | 0.00011 | 0.00013 |
| 7 | 0.00043 | 0.00055 |
| 8 | 0.00171 | 0.00226 |
| 9 | 0.00470 | 0.00696 |
| 10 | 0.01292 | 0.01988 |
| 11 | 0.02584 | 0.04572 |
| 12 | 0.05168 | 0.09739 |
| 13 | 0.07752 | 0.17491 |
| 14 | 0.11627 | 0.29118 |
| 15 | 0.13288 | 0.42407 |
| 16 | 0.15187 | 0.57593 |
| 17 | 0.13288 | 0.70882 |
| 18 | 0.11627 | 0.82509 |
| 19 | 0.07752 | 0.90261 |
| 20 | 0.05168 | 0.95428 |
| 21 | 0.02584 | 0.98012 |
| 22 | 0.01292 | 0.99304 |
| 23 | 0.00470 | 0.99774 |
| 24 | 0.00171 | 0.99945 |
| 25 | 0.00043 | 0.99987 |
| 26 | 0.00011 | 0.99998 |
| 27 | 0.00002 | 1.00000 |
| 28 | 0.00000 | 1.00000 |
| 29 | 0.00000 | 1.00000 |
| 30 | 0.00000 | 1.00000 |
|  |  |  |



Figure 9.1 Random normal sequence and the runs above and below the level 10
For a level of significance of $\alpha=.05$ if $R \leq 10$ or $R \geq 21$ the two-sided test rejects the hypothesis of randomness. Critical values for a two-sided runs test, above and below the median, can be obtained also by the large sample approximation

$$
\begin{align*}
R_{\alpha / 2} & =\mu_{R}-z_{1-\alpha / 2} \sigma_{R} \\
R_{1-\alpha / 2} & =\mu_{R}+z_{1-\alpha / 2} \sigma_{R} \tag{9.8}
\end{align*}
$$

Substituting $m=m_{1}=m_{2}=15$ and $\alpha=.05$, we have $\mu_{R}=16, \sigma_{R}=2.69, z_{.975}=1.96$. Hence $R_{\alpha / 2}=10.7$ and $R_{1-\alpha / 2}=$ 21.3. Thus, according to the large sample approximation, if $R \leq 10$ or $R \geq 22$, the hypothesis of randomness is rejected.

This test of the total number of runs, $R$, above and below a given level (e.g., the mean or the median of a sequence) can be performed by using R, MINITAB or JMP.

Example 9.1. In the present example we have used MINITAB to perform a run test on a simulated random sample of size $n=28$ from the normal distribution $N(10,1)$. The test is of runs above and below the distribution mean 10 . We obtain a total of $R=14$ with $m_{1}=13$ values below and $m_{2}=15$ values above the mean. In Figure 9.1, we present this random sequence. The MINITAB analysis given below shows that one can accept the hypothesis of randomness.

| $\begin{aligned} & \text { MTB }>\text { print C1 } \\ & \text { C1 } \end{aligned}$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Count |
| 10.917 | 10.751 | 9.262 | 11.171 | 10.807 | 8.630 | 10.097 | 9.638 | 08 |
| 10.785 | 10.256 | 10.493 | 8.712 | 8.765 | 10.613 | 10.943 | 8.727 | 16 |
| 11.154 | 9.504 | 9.477 | 10.326 | 10.735 | 9.707 | 9.228 | 9.879 | 24 |
| 9.976 | 9.699 | 8.266 | 9.139 |  |  |  |  | 28 |

```
MTB > Runs 10.0 c1.
C1
K=10.0000
THE OBSERVED NO. OF RUNS = 14
THE EXPECTED NO. OF RUNS = 14.9286
13 OBSERVATIONS ABOVE K 15 BELOW
THE TEST IS SIGNIFICANT AT 0.7193
CANNOT REJECT AT ALPHA = 0.05
```

The MINITAB test is one-sided. $H_{0}$ is rejected if $R$ is large.
In R we use the following commands:

```
> data(RNORMIO)
> X <- ifelse(RNORM10 <= 10,
    yes="I",
    no="u")
> X <- as.factor(X)
> library(tseries)
> runs.test (X,
    alternative="less")
    Runs Test
data: X
Standard Normal = -0.3596, p-value = 0.3596
alternative hypothesis: less
> rm(X)
```


### 9.1.3 Runs up and down

Tests of the total number of runs above or below a specified level may not be sufficient in cases where the alternative hypothesis to randomness is cyclical fluctuations in the level of the process. For example, a sequence may show consistent fluctuations up and down, as in the following example:

$$
-1, \quad-.75, \quad-.50, \quad-.25, \quad 0, \quad .5, \quad 1, \quad .5, \quad .25, \quad-.75, \quad \cdots .
$$

Here we see a steady increase from -1 to 1 and then a steady decrease. This sequence is obviously not random, and even the previous test of the total number of runs above and below 0 will reject the hypothesis of randomness. If the development of the sequence is not as conspicuous as that above, as, for example, in the sequence

$$
-1, \quad-.75, \quad-.50, \quad 1, \quad .5, \quad-.25, \quad 0, \quad .25, \quad-.25, \quad 1, \quad .5, \quad .25, \quad-.75, \quad \cdots,
$$

the runs test above and below 0 may not reject the hypothesis of randomness. Indeed, in the present case, if we replace every negative number by 0 and every non-negative number by +1 , we find that $m_{1}=6, m_{2}=7$, and $R=7$. In this case, the exact value of $\alpha_{L}$ is .5 and the hypothesis of randomness is not rejected.

To test for possible cyclical effects, we use a test of runs up and down. Let $x_{1}, x_{2}, \cdots, x_{n}$ be a given sequence, and let us define

$$
y_{i}= \begin{cases}+1, & \text { if } x_{i}<x_{i+1} \\ -1, & \text { if } x_{i} \geq x_{i+1}\end{cases}
$$

for $i=1, \cdots, n-1$. We count, then, the total number of runs, $R$, up and down. A run up is a string of +1 's, while a run down is a string of -1 's. In the previous sequence, we have the following values of $x_{i}$ and $y_{i}$ :

| $x_{i}$ | -1.00 | -0.75 | -0.50 | 1.00 | .050 | -0.25 | 0.00 | 0.25 | -0.25 | 1.00 | 0.50 | 0.25 | -0.75 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $y_{i}$ |  | 1 | 1 | 1 | -1 | -1 | 1 | 1 | -1 | 1 | -1 | -1 | -1 |

We thus have a total of $R^{*}=6$ runs, 3 up and 3 down, with $n=13$.
To test the hypothesis of randomness based on the number of runs up and down we need the null distribution of $R^{*}$.
When the sample size is sufficiently large, we can use the normal approximation

$$
R_{\alpha}^{*}=\mu_{R^{*}}-z_{1-\alpha} \sigma_{R^{*}}
$$

and

$$
R_{1-\alpha}^{*}=\mu_{R^{*}}+z_{1-\alpha} \sigma_{R^{*}},
$$

where

$$
\begin{equation*}
\mu_{R^{*}}=(2 n-1) / 3 \tag{9.9}
\end{equation*}
$$

and

$$
\begin{equation*}
\sigma_{R^{*}}=[(16 n-29) / 90]^{1 / 2} \tag{9.10}
\end{equation*}
$$

The attained significance levels are approximated by

$$
\begin{equation*}
\alpha_{L}^{*}=\Phi\left(\left(r^{*}-\mu_{R^{*}}\right) / \sigma_{R^{*}}\right) \tag{9.11}
\end{equation*}
$$

and

$$
\begin{equation*}
\alpha_{U}^{*}=1-\Phi\left(\left(r^{*}-\mu_{R^{*}}\right) / \sigma_{R^{*}}\right) \tag{9.12}
\end{equation*}
$$

Example 9.2. The sample in data file YARNSTRG.csv contains 100 values of log-yarn strength. In this sample there are $R^{*}=64$ runs up or down, 32 runs up and 32 runs down. The expected value of $R^{*}$ is

$$
\mu_{R^{*}}=\frac{199}{3}=66.33
$$

and its standard deviation is

$$
\sigma_{R^{*}}=\left(\frac{1600-29}{90}\right)^{1 / 2}=4.178
$$

The attained level of significance is

$$
\alpha_{L}=\Phi\left(\frac{64-66.33}{4.178}\right)=0.289
$$

The hypothesis of randomness is not rejected.

### 9.1.4 Testing the length of runs up and down

In the previous sections, we have considered tests of randomness based on the total number of runs. If the number of runs is small relative to the size of the sequence, $n$, we obviously expect some of the runs to be rather long. We shall now consider the question of just how long the runs can be under a state of randomness.

Consider runs up and down, and let $R_{k}(k=1,2, \cdots)$ be the total number of runs, up or down, of length greater than or equal to $k$. Thus, $R_{1}=R^{*}, R_{2}$ is the total number of runs, up or down, of length 2 or more, etc. The following are formulas for the expected values of each $R_{k}$, i.e. $E\left\{R_{k}\right\}$, under the assumption of randomness. Each expected value is expressed as a function of the size $n$ of the sequence (see Table 9.2).

In general we have

$$
\begin{equation*}
E\left\{R_{k}\right\}=\frac{2\left[n(k+1)-k^{2}-k+1\right]}{(k+2)!}, \quad 1 \leq k \leq n-1 \tag{9.13}
\end{equation*}
$$

Table 9.2 Expected values
of $R_{k}$ as a function of $n$

| $k$ | $E\left\{R_{k}\right\}$ |
| :--- | :--- |
| 1 | $(2 n-1) / 3$ |
| 2 | $(3 n-5) / 12$ |
| 3 | $(4 n-11) / 60$ |
| 4 | $(5 n-19) / 360$ |
| 5 | $(6 n-29) / 2520$ |
| 6 | $(7 n-41) / 20160$ |
| 7 | $(8 n-55) / 181440$ |

If $k \geq 5$, we have $E\left\{R_{k}\right\} \doteq V\left\{R_{k}\right\}$ and the Poisson approximation to the probability distribution of $R_{k}$ is considered good, provided $n>20$. Thus, if $k \geq 5$, according to the Poisson approximation, we find

$$
\begin{equation*}
\operatorname{Pr}\left\{R_{k} \geq 1\right\} \doteq 1-\exp \left(-E\left\{R_{k}\right\}\right) \tag{9.14}
\end{equation*}
$$

For example, if $n=50$, we present $E\left\{R_{k}\right\}$ and $\operatorname{Pr}\left\{R_{k} \geq 1\right\}$ in the following table.

| $k$ | $E\left\{R_{k}\right\}$ | $\operatorname{Pr}\left\{R_{k} \geq 1\right\}$ |
| :---: | :---: | :---: |
| 5 | 0.1075 | 0.1020 |
| 6 | 0.0153 | 0.0152 |
| 7 | 0.0019 | 0.0019 |

We see in the above table that the probability to observe even 1 run, up or down, of length 6 or more is quite small. This is the reason for the rule of thumb, to reject the hypothesis of randomness if a run is of length 6 or more. This and other rules of thumb were presented in Chapter 10 for ongoing process control.

### 9.2 Modified Shewhart control charts for $\bar{X}$

The modified Shewhart control chart for $\bar{X}$, to detect possible shifts in the means of the parent distributions gives a signal to stop, whenever the sample means $\bar{X}$ fall outside the control limits $\theta_{0} \pm a \frac{\sigma}{\sqrt{n}}$, or whenever a run of $r$ sample means fall outside the warning limits (all on the same side) $\theta_{0} \pm w \frac{\sigma}{\sqrt{n}}$.

We denote the modified scheme by $(a, w, r)$. For example, 3- $\sigma$ control charts, with warning lines at 2- $\sigma$ and a run of $r=4$ is denoted by $(3,2,4)$. If $r=\infty$ the scheme $(3,0, \infty)$ is reduced to the common Shewhart 3- $\sigma$ procedure. Similarly, the scheme $(a, 3,1)$ for $a>3$, is equivalent to the Shewhart 3- $\sigma$ control charts. A control chart for a $(3,1.5,2)$ procedure is shown in Figure 9.2. The means are of samples of size 5. There is no run of length 2 or more between the warning and action limits.

The run length, of a control chart, is the number of samples taken until an "out of control" alarm is given. The average run length, ARL, of an $(a, w, r)$ plan is smaller than that of the simple Shewhart $a-\sigma$ procedure. We denote the average run length of an $(a, w, r)$ procedure by $\operatorname{ARL}(a, w, r)$. Obviously, if $w$ and $r$ are small we will tend to stop too soon, even when the process is under control. For example, if $r=1, w=2$ then any procedure $(a, 2,1)$ is equivalent to Shewhart $2-\sigma$ procedure, which stops on the average every 20 samples, when the process is under control. Weindling (1967) and Page (1962) derived the formula for the average run length $\operatorname{ARL}(a, w, r)$. Page used the theory of runs, while Weindling used


Figure 9.2 A modified Shewhart $\bar{X}$-chart
another theory (Markov chains theory). An excellent expository paper discussing the results was published by Weindling, Littauer and de Oliviera (1970).

The basic formula for the determination of the average run length is

$$
\begin{equation*}
\operatorname{ARL}_{\theta}(a, w, r)=\left[P_{\theta}(a)+H_{\theta}^{r}(a, w) \frac{1-H_{\theta}(a, w)}{1-H_{\theta}^{r}(a, w)}+L_{\theta}^{r}(a, w) \frac{1-L_{\theta}(a, w)}{1-L_{\theta}^{r}(a, w)}\right]^{-1} \tag{9.15}
\end{equation*}
$$

where:

$$
\begin{align*}
P_{\theta}(a) & =P_{\theta}\left\{\bar{X} \leq \theta_{0}-a \frac{\sigma}{\sqrt{n}}\right\}+P_{\theta}\left\{\bar{X} \geq \theta_{0}+a \frac{\sigma}{\sqrt{n}}\right\} \\
H_{\theta}(a, w) & =P_{\theta}\left\{\theta_{0}+w \frac{\sigma}{\sqrt{n}} \leq \bar{X} \leq \theta_{0}+a \frac{\sigma}{\sqrt{n}}\right\} \\
L_{\theta}(a, w) & =P_{\theta}\left\{\theta_{0}-a \frac{\sigma}{\sqrt{n}} \leq \bar{X} \leq \theta_{0}-w \frac{\sigma}{\sqrt{n}}\right\} . \tag{9.16}
\end{align*}
$$

In Table 9.3 we present some values of $\operatorname{ARL}(a, w, r)$ for $a=3, w=1(.5) 2.5, r=2(1) 7$, when the samples are of size $n=5$ from a normal distribution, and the shift in the mean is of size $\delta \sigma$. We see in Table 9.3 that the procedures ( $3,1,7$ ), $(3,1.5,5),(3,2,3)$ and $(3,2.5,2)$ yield similar ARL functions. However, these modified procedures are more efficient than the Shewhart 3- $\sigma$ procedure. They all have close ARL values when $\delta=0$, but when $\delta>0$ their ARL values are considerably smaller than the Shewhart's procedure.

Table 9.3 Values of $\operatorname{ARL}(a, w, r) a=3.00$ against $\delta=\left(\mu_{1}-\mu_{0}\right) / \sigma, n=5$

| $w$ | $\delta \backslash r$ | 2 | 3 | 4 | 5 | 6 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1.0 | 0.00 | 22.0 | 107.7 | 267.9 | 349.4 | 366.9 | 369.8 |
|  | 0.25 | 5.1 | 15.7 | 39.7 | 76.0 | 107.2 | 123.5 |
|  | 0.50 | 1.8 | 3.8 | 7.0 | 11.6 | 17.1 | 22.4 |
|  | 0.75 | 0.9 | 1.6 | 2.5 | 3.6 | 4.7 | 5.9 |
|  | 1.00 | 0.8 | 1.3 | 1.8 | 2.3 | 2.8 | 3.3 |
|  | 1.25 | 1.0 | 1.4 | 1.8 | 2.0 | 2.2 | 2.3 |
|  | 1.50 | 1.1 | 1.4 | 1.5 | 1.5 | 1.6 | 1.6 |
|  | 1.75 | 1.1 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 |
|  | 2.00 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
|  | 2.25 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| 1.5 | 0.00 | 93.1 | 310.1 | 365.7 | 370.1 | 370.4 | 370.4 |
|  | 0.25 | 17.0 | 63.1 | 112.5 | 129.2 | 132.5 | 133.0 |
|  | 0.50 | 4.5 | 11.4 | 20.3 | 28.0 | 31.5 | 32.3 |
|  | 0.75 | 1.8 | 3.6 | 5.7 | 7.6 | 9.0 | 9.3 |
|  | 1.00 | 1.2 | 2.0 | 2.7 | 3.4 | 3.8 | 4.1 |
|  | 1.25 | 1.1 | 1.6 | 2.0 | 2.2 | 2.3 | 2.3 |
|  | 1.50 | 1.2 | 1.4 | 1.5 | 1.6 | 1.6 | 1.6 |
|  | 1.75 | 1.1 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 |
|  | 2.00 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
|  | 2.25 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| 2.0 | 0.00 | 278.0 | 367.8 | 370.3 | 370.4 | 370.4 | 370.4 |
|  | 0.25 | 61.3 | 123.4 | 132.5 | 133.1 | 133.2 | 133.2 |
|  | 0.50 | 12.9 | 26.3 | 32.1 | 33.2 | 33.4 | 33.4 |
|  | 0.75 | 4.2 | 7.6 | 9.6 | 10.4 | 10.7 | 10.7 |
|  | 1.00 | 2.1 | 3.2 | 3.9 | 4.3 | 4.4 | 4.5 |
|  | 1.25 | 1.5 | 2.0 | 2.2 | 2.3 | 2.4 | 2.4 |
|  | 1.50 | 1.3 | 1.5 | 1.5 | 1.6 | 1.6 | 1.6 |
|  | 1.75 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 |
|  | 2.00 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
|  | 2.25 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| 2.5 | 0.00 | 364.0 | 370.3 | 370.4 | 370.4 | 370.4 | 370.4 |
|  | 0.25 | 121.3 | 132.9 | 133.2 | 133.2 | 133.2 | 133.2 |
|  | 0.50 | 23.1 | 33.1 | 33.4 | 33.4 | 33.4 | 33.4 |
|  | 0.75 | 8.5 | 10.5 | 10.7 | 10.3 | 10.3 | 10.3 |
|  | 1.00 | 3.6 | 4.3 | 4.5 | 4.5 | 4.5 | 4.5 |
|  | 1.25 | 2.0 | 2.3 | 2.4 | 2.4 | 2.4 | 2.4 |
|  | 1.50 | 1.4 | 1.5 | 1.6 | 1.6 | 1.6 | 1.6 |
|  | 1.75 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 |
|  | 2.00 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
|  | 2.25 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |

### 9.3 The size and frequency of sampling for Shewhart control charts

In the present section we discuss the importance of designing the sampling procedure for Shewhart control charts. We start with the problem of the economic design of sampling for $\bar{X}$ charts.

### 9.3.1 The economic design for $\bar{X}$-charts

Duncan $(1956,1971,1978)$ studied the question of optimally designing the $\bar{X}$ control charts. We show here, in a somewhat simpler fashion, how this problem can be approached. More specifically, assume that we sample from a normal population, and that $\sigma^{2}$ is known. A shift of size $\delta=\left(\theta_{1}-\theta_{0}\right) / \sigma$ or larger should be detected with high probability.

Let $c[\$ /$ hour $]$ be the hourly cost of a shift in the mean of size $\delta$. Let $d[\$]$ be the cost of sampling (and testing the items). Assuming that the time of shift from $\theta_{0}$ to $\theta_{1}=\theta_{0}+\delta \sigma$ is exponentially distributed with mean $1 / \lambda$ [hr], and that a penalty of $1[\$]$ is incurred for every unneeded inspection, the total expected cost is

$$
\begin{equation*}
K(h, n) \doteq \frac{c h+d n}{1-\Phi(3-\delta \sqrt{n})}+\frac{1+d n}{\lambda h} \tag{9.17}
\end{equation*}
$$

This function can be minimized with respect to $h$ and $n$, to determine the optimal sample size and frequency of sampling. Differentiating partially with respect to $h$ and equating to zero, we obtain the formula of the optimal $h$, for a given $n$, namely

$$
\begin{equation*}
h^{0}=\left(\frac{1+d \cdot n}{c \lambda}\right)^{1 / 2}(1-\Phi(3-\delta \sqrt{n}))^{1 / 2} \tag{9.18}
\end{equation*}
$$

However, the function $K(h, n)$ is increasing with $n$, due to the contribution of the second term on the RHS. Thus, for this expected cost function we take every $h^{0}$ hours a sample of size $n=4$. Some values of $h^{0}$ are:

| $\delta$ | $d$ | $c$ | $\lambda$ | $h^{0}$ |
| ---: | ---: | ---: | ---: | ---: |
| 2 | .5 | 3.0 | .0027 | 14.4 |
| 1 | .1 | 30.0 | .0027 | 1.5 |

For additional reading on this subject, see Gibra (1971).

### 9.3.2 Increasing the sensitivity of $\boldsymbol{p}$-charts

The operating characteristic function for a Shewhart $p$-chart, is the probability, as a function of $p$, that the statistic $\hat{p}_{n}$ falls between the lower and upper control limits. Thus, the operating characteristic of a $p$-chart, with control limits $p_{0} \pm 3 \sqrt{\frac{p_{0}\left(1-p_{0}\right)}{n}}$ is

$$
\begin{equation*}
O C(p)=\operatorname{Pr}_{p}\left\{p_{0}-3 \sqrt{\frac{p_{0}\left(1-p_{0}\right)}{n}}<\hat{p}_{n}<p_{0}+3 \sqrt{\frac{p_{0}\left(1-p_{0}\right)}{n}}\right\} \tag{9.19}
\end{equation*}
$$

where $\hat{p}_{n}$ is the proportion of defective items in the sample. $n \times \hat{p}_{n}$ has the binomial distribution, with c.d.f. $B(j ; n, p)$. Accordingly,

$$
\begin{align*}
O C(p)= & B\left(n p_{0}+3 \sqrt{n p_{0}\left(1-p_{0}\right)} ; \quad n, p\right) \\
& -B\left(n p_{0}-3 \sqrt{n p_{0}\left(1-p_{0}\right)} ; \quad n, p\right) \tag{9.20}
\end{align*}
$$

For large samples we can use the normal approximation to $B(j ; n, p)$ and obtain

$$
\begin{equation*}
\mathrm{OC}(p) \cong \Phi\left(\frac{(\mathrm{UCL}-p) \sqrt{n}}{\sqrt{p(1-p)}}\right)-\Phi\left(\frac{(\mathrm{LCL}-p) \sqrt{n}}{\sqrt{p(1-p)}}\right) \tag{9.21}
\end{equation*}
$$



Figure 9.3 Typical OC curve for a p-chart

The value of the $\operatorname{OC}(p)$ at $p=p_{0}$ is $2 \Phi(3)-1=.997$. The values of $\operatorname{OC}(p)$ for $p \neq p_{0}$ are smaller. A typical $\operatorname{OC}(p)$ function looks as in Figure 9.3.

When the process is in control with process fraction defective $p_{0}$, we have $\operatorname{OC}\left(p_{0}\right)=.997$; otherwise $\operatorname{OC}(p)<.997$. The probability that we will detect a change in quality to level $p_{1}$, with a single point outside the control limits, is $1-\operatorname{OC}\left(p_{1}\right)$. As an example, suppose we have estimated $p_{0}$ as $\bar{p}=.15$ from past data. With a sample of size $n=100$, our control limits are

$$
\mathrm{UCL}=0.15+3((.15)(.85) / 100)^{1 / 2}=0.257
$$

and

$$
\mathrm{LCL}=0.15-3((.15)(.85) / 100)^{1 / 2}=0.043
$$

In Table 9.4 we see that it is almost certain that a single point will fall outside the control limits when $p=.40$, but it is unlikely that it will fall there when $p=.20$. However, if the process fraction defective remains at the $p=.20$ level for several measurement periods, the probability of detecting the shift increases. The probability that at least one point falls outside the control limits when $p=.20$ for 5 consecutive periods is

$$
1-[\mathrm{OC}(.20)]^{5}=.3279
$$

The probability of detecting shifts in the fraction defective is even greater than .33 if we apply run tests on the data.
The OC curve can also be useful for determining the required sample size for detecting, with high probability, a change in the process fraction defective in a single measurement period. To see this, suppose that the system is in control at level $p_{0}$, and we wish to detect a shift to level $p_{t}$ with specified probability, $1-\beta$. For example, to be $90 \%$ confident that the sample proportion will be outside the control limits immediately after the process fraction defective changes to $p_{t}$, we require that

$$
1-\mathrm{OC}\left(p_{t}\right)=.90 .
$$

Table 9.4 Operating characteristic values for $p$-chart with $\bar{p}=.15$ and $n=100$

| $p$ | $\mathrm{OC}(p)$ | $1-\mathrm{OC}(p)$ | $1-[\mathrm{OC}(p)]^{5}$ |
| :--- | :---: | :---: | :---: |
| .05 | .6255 | .3745 | .9043 |
| .10 | .9713 | .0287 | .1355 |
| .15 | .9974 | .0026 | .0130 |
| .20 | .9236 | .0764 | .3280 |
| .25 | .5636 | .4364 | .9432 |
| .30 | .1736 | .8264 | .9998 |
| .40 | .0018 | .9982 | 1.0000 |

Table 9.5 Sample size required for probability 0.9 of detecting a shift to level $p_{t}$ from level $p_{0}=.15$ (in one period and within five periods)

| $p_{t}$ | one period | 5 periods |
| :---: | :---: | :---: |
| .05 | 183 | 69 |
| .10 | 847 | 217 |
| .20 | 1003 | 156 |
| .25 | 265 | 35 |
| .30 | 122 | 14 |
| .40 | 46 | 5 |

We can solve this equation to find that the required sample size is

$$
\begin{equation*}
n \doteq \frac{\left(3 \sqrt{p_{0}\left(1-p_{0}\right)}+z_{1-\beta} \sqrt{p_{t}\left(1-p_{t}\right)}\right)^{2}}{\left(p_{t}-p_{0}\right)^{2}} \tag{9.22}
\end{equation*}
$$

If we wish that with probability $(1-\beta)$ the sample proportion will be outside the limits at least once within $k$ sampling periods, when the precise fraction defective is $p_{t}$, the required sample size is

$$
\begin{equation*}
n \doteq \frac{\left(3 \sqrt{p_{0}\left(1-p_{0}\right)}+z_{1-b} \sqrt{\left(p_{t}\left(1-p_{t}\right)\right.}\right)^{2}}{\left(p_{t}-p_{0}\right)^{2}} \tag{9.23}
\end{equation*}
$$

where $b=\beta^{1 / k}$.
These results are illustrated in Table 9.5 for a process with $p_{0}=.15$.
It is practical to take at each period a small sample of $n=5$. We see in Table 9.5 that in this case, a change from 0.15 to 0.40 would be detected within 5 periods with probability of 0.9 . To detect smaller changes requires larger samples.

### 9.4 Cumulative sum control charts

### 9.4.1 Upper Page's scheme

When the process level changes from a past or specified level, we expect that a control procedure will trigger an "alarm." Depending on the size of the change and the size of the sample, it may take several sampling periods before the alarm
occurs. A method that has a smaller ARL than the standard Shewhart control charts, for detecting certain types of changes, is the cumulative sum (or CUSUM) control chart which was introduced by Barnard (1959) and Page (1954).

CUSUM charts differ from the common Shewhart control chart in several respects. The main difference is that instead of plotting the individual value of the statistic of interest, such as $X, \bar{X}, S, R, p$ or $c$, a statistic based on the cumulative sums is computed and tracked. By summing deviations of the individual statistic from a target value, T , we get a consistent increase, or decrease, of the cumulative sum when the process is above, or below, the target. In Figure 9.4 we show the behavior of the cumulative sums

$$
\begin{equation*}
S_{t}=\sum_{i=1}^{t}\left(X_{i}-10\right) \tag{9.24}
\end{equation*}
$$

of data simulated from a normal distribution with mean

$$
\mu_{t}= \begin{cases}10, & \text { if } t \leq 20 \\ 13, & \text { if } t>20\end{cases}
$$

and $\sigma_{t}=1$ for all $t$.
We see that as soon as the shift in the mean of the data occurred, a pronounced drift in $S_{t}$ started. Page (1954) suggested to detect an upward shift in the mean by considering the sequence

$$
\begin{equation*}
S_{t}^{+}=\max \left\{S_{t-1}^{+}+\left(X_{k}-K^{+}\right), 0\right\}, \quad t=1,2, \cdots \tag{9.25}
\end{equation*}
$$

where $S_{0}^{+} \equiv 0$, and decide that a shift has occurred, as soon as $S_{t}^{+}>h^{+}$. The statistics $X_{t}, t=1,2, \cdots$, upon which the (truncated) cumulative sums are constructed, could be means of samples of $n$ observations, standard deviations, sample proportions, or individual observations. In the following section we will see how the parameters $K^{+}$and $h^{+}$are determined. We will see that if $X_{t}$ are means of samples of size $n$, with process variance $\sigma^{2}$, and if the desired process mean is $\theta_{0}$ while the maximal tolerated process mean is $\theta_{1}, \theta_{1}-\theta_{0}>0$, then

$$
\begin{equation*}
K^{+}=\frac{\theta_{0}+\theta_{1}}{2} \quad \text { and } \quad h^{+}=-\frac{\sigma^{2} \log \alpha}{n\left(\theta_{1}-\theta_{0}\right)} . \tag{9.26}
\end{equation*}
$$

$0<\alpha<1$.


Figure 9.4 A plot of cumulative sums with drift after $t=20$

Table 9.6 Number of monthly computer crashes due to power failure

| $t$ | $X_{t}$ | $t$ | $X_{t}$ | $t$ | $X_{t}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1 | 0 | 11 | 0 | 21 | 0 |
| 2 | 2 | 12 | 0 | 22 | 1 |
| 3 | 0 | 13 | 0 | 23 | 3 |
| 4 | 0 | 14 | 0 | 24 | 2 |
| 5 | 3 | 15 | 0 | 25 | 1 |
| 6 | 3 | 16 | 2 | 26 | 1 |
| 7 | 0 | 17 | 2 | 27 | 3 |
| 8 | 0 | 18 | 1 | 28 | 5 |
| 9 | 2 | 19 | 0 |  |  |
| 10 | 1 | 20 | 0 |  |  |

Table 9.7 The $S_{t}^{+}$statistics for the IPL data

| $t$ | $X_{t}$ | $X_{t}-1.07$ | $S_{t}^{+}$ |
| :--- | :--- | :--- | :--- |
| 1 | 0 | -1.07 | 0 |
| 2 | 2 | 0.93 | 0.93 |
| 3 | 0 | -1.07 | 0 |
| 4 | 0 | -1.07 | 0 |
| 5 | 3 | 1.93 | 1.93 |
| 6 | 3 | 1.93 | 3.86 |
| 7 | 0 | -1.07 | 2.79 |
| 8 | 0 | -1.07 | 1.72 |
| 9 | 2 | 0.93 | 2.65 |
| 10 | 1 | -0.07 | 2.58 |
| 11 | 0 | -1.07 | 1.51 |
| 12 | 0 | -1.07 | 0.44 |
| 13 | 0 | -1.07 | 0 |
| 14 | 0 | -1.07 | 0 |
| 15 | 0 | -1.07 | 0 |
| 16 | 2 | 0.93 | 0.93 |
| 17 | 2 | 0.93 | 1.86 |
| 18 | 1 | -0.07 | 1.79 |
| 19 | 0 | -1.07 | 0.72 |
| 20 | 0 | -1.07 | 0 |
| 21 | 0 | -1.07 | 0 |
| 22 | 1 | -0.07 | 0 |
| 23 | 3 | 1.93 | 1.93 |
| 24 | 2 | 0.93 | 2.86 |
| 25 | 1 | -0.07 | 2.79 |
| 26 | 1 | -0.07 | 2.72 |
| 27 | 3 | 1.93 | 4.65 |
| 28 | 5 | 3.93 | 8.58 |
|  |  |  |  |

Example 9.3. The above procedure of Page, is now illustrated. The data in Table 9.6 represents the number of computer crashes per month, due to power failures experienced at a computer center, over a period of 28 months. After a crash, the computers are made operational with an "Initial Program Load." We refer to the data as the IPL data set.

Power failures are potentially very harmful. A computer center might be able to tolerate such failures when they are far enough apart. If they become too frequent one might decide to invest in an uninterruptable power supply. It seems intuitively clear from Table 9.6 that computer crashes due to power failures become more frequent. Is the variability in failure rates due to chance alone (common causes) or can it be attributed to special causes that should be investigated? Suppose that the computer center can tolerate, at the most, an average of one power failure in three weeks (21 days) or $30 / 21=1.43$ crashes per month. It is desirable that there will be less than 1 failure per six weeks, or 0.71 per month. In Table 9.7 we show the computation of Page's statistics $S_{t}^{+}$, with $K^{+}=\frac{1}{2}(0.71+1.43)=1.07$.

For $\alpha=0.05, \sigma=1, n=1$ we obtain the critical level $h^{+}=4.16$. Thus we see that the first time an alarm is triggered is after the 27-th month. In Figure 9.5 we present the graph of $S_{t}^{+}$versus $t$. This graph is called a CUSUM Chart.

We see in Figure 9.5 that although $S_{6}^{+}$is close to 4, the graph falls back towards zero and there is no alarm triggered until the 27th month.


Figure 9.5 Page's CUSUM chart of IPL data

### 9.4.2 Some theoretical background

In Section 7.5 we discussed the Wald Sequential Probability Ratio Test (SPRT) for the special case of testing hypotheses about the parameter $\theta$ of a binomial distribution. Generally, if $X_{1}, X_{2}, \cdots$ is a sequence of i.i.d. random variables (continuous or discrete), having a p.d.f. $f(x ; \theta)$, and we wish to test two simple hypotheses: $H_{0}: \theta=\theta_{0}$ versus $H_{1}: \theta=\theta_{1}$, with Type I and Type II error probabilities $\alpha$ and $\beta$, respectively, the Wald SPRT is a sequential procedure which, after $t$ observations, $t \geq 1$, considers the likelihood ratio

$$
\begin{equation*}
\Lambda\left(X_{1}, \cdots, X_{t}\right)=\prod_{i=1}^{t} \frac{f\left(X_{i} ; \theta_{1}\right)}{f\left(X_{i} ; \theta_{0}\right)} \tag{9.27}
\end{equation*}
$$

If $\frac{\beta}{1-\alpha}<\Lambda\left(X_{1}, \cdots, X_{t}\right)<\frac{1-\beta}{\alpha}$ then another observation is taken; otherwise, sampling terminates. If $\Lambda\left(X_{1}, \cdots, X_{t}\right)<\frac{\beta}{1-\alpha}$ then $H_{0}$ is accepted; and if $\Lambda\left(X_{1}, \cdots, X_{t}\right)>\frac{1-\beta}{\alpha}, H_{0}$ is rejected.

In an upper control scheme we can consider only the upper boundary, by setting $\beta=0$. Thus, we can decide that the true hypothesis is $H_{1}$, as soon as

$$
\sum_{i=1}^{t} \log \frac{f\left(X_{i} ; \theta_{1}\right)}{f\left(X_{i} ; \theta_{0}\right)} \geq-\log \alpha
$$

We will examine now the structure of this testing rule in a few special cases.

### 9.4.2.1 A. Normal Distribution

We consider $X_{i}$ to be normally distributed with known variance $\sigma^{2}$ and mean $\theta_{0}$ or $\theta_{1}$. In this case

$$
\begin{align*}
\log \frac{f\left(X_{i} ; \theta_{1}\right)}{f\left(X_{i} ; \theta_{0}\right)} & =-\frac{1}{2 \sigma^{2}}\left\{\left(X_{i}-\theta_{1}\right)^{2}-\left(X_{i}-\theta_{0}\right)^{2}\right\} \\
& =\frac{\theta_{1}-\theta_{0}}{\sigma^{2}}\left(X_{i}-\frac{\theta_{0}+\theta_{1}}{2}\right) \tag{9.28}
\end{align*}
$$

Thus, the criterion

$$
\sum_{i=1}^{t} \log \frac{f\left(X_{i} ; \theta_{1}\right)}{f\left(X_{i} ; \theta_{0}\right)} \geq-\log \alpha
$$

is equivalent to

$$
\sum_{i=1}^{t}\left(X_{i}-\frac{\theta_{0}+\theta_{1}}{2}\right) \geq-\frac{\sigma^{2} \log \alpha}{\theta_{1}-\theta_{0}}
$$

For this reason we use in the upper Page control scheme $K^{+}=\frac{\theta_{0}+\theta_{1}}{2}$, and $h^{+}=-\frac{\sigma^{2} \log \alpha}{\theta_{1}-\theta_{0}}$. If $X_{t}$ is an average of $n$ independent observations, then we replace $\sigma^{2}$ by $\sigma^{2} / n$.

### 9.4.2.2 B. Binomial Distributions

Suppose that $X_{t}$ has a binomial distribution $B(n, \theta)$. If $\theta \leq \theta_{0}$ the process level is under control. If $\theta \geq \theta_{1}$ the process level is out of control $\left(\theta_{1}>\theta_{0}\right)$. Since

$$
\begin{align*}
& f(x ; \theta)=\binom{n}{x}\left(\frac{\theta}{1-\theta}\right)^{x}(1-\theta)^{n} \\
& \sum_{i=1}^{t} \log \frac{f\left(X_{i} ; \theta_{1}\right)}{f\left(X_{i} ; \theta_{0}\right)} \geq-\log \alpha \text { if, } \\
& \sum_{i=1}^{t}\left(X_{i}-\frac{n \log \left(\frac{1-\theta_{0}}{1-\theta_{1}}\right)}{\log \left(\frac{\theta_{1}}{1-\theta_{1}} \cdot \frac{1-\theta_{0}}{\theta_{0}}\right)}\right) \geq-\frac{\log \alpha}{\log \left(\frac{\theta_{1}}{1-\theta_{1}} \cdot \frac{1-\theta_{0}}{\theta_{0}}\right)} \tag{9.29}
\end{align*}
$$

Accordingly, in an upper Page's control scheme, with binomial data, we use

$$
\begin{equation*}
K^{+}=\frac{n \log \left(\frac{1-\theta_{0}}{1-\theta_{1}}\right)}{\log \left(\frac{\theta_{1}}{1-\theta_{1}} \cdot \frac{1-\theta_{0}}{\theta_{0}}\right)} \tag{9.30}
\end{equation*}
$$

and

$$
\begin{equation*}
h^{+}=-\frac{\log \alpha}{\log \left(\frac{\theta_{1}}{1-\theta_{1}} \cdot \frac{1-\theta_{0}}{\theta_{0}}\right)} \tag{9.31}
\end{equation*}
$$

### 9.4.2.3 C. Poisson Distributions

When the statistics $X_{t}$ have Poisson distribution with mean $\lambda$, then for specified levels $\lambda_{0}$ and $\lambda_{1}, 0<\lambda_{0}<\lambda_{1}<\infty$,

$$
\begin{equation*}
\sum_{i=1}^{t} \log \frac{f\left(X_{i} ; \lambda_{1}\right)}{f\left(X_{i} ; \lambda_{0}\right)}=\log \left(\frac{\lambda_{1}}{\lambda_{0}}\right) \sum_{i=1}^{t} X_{i}-t\left(\lambda_{1}-\lambda_{0}\right) . \tag{9.32}
\end{equation*}
$$

It follows that the control parameters are

$$
\begin{equation*}
K^{+}=\frac{\lambda_{1}-\lambda_{0}}{\log \left(\lambda_{1} / \lambda_{0}\right)}, \tag{9.33}
\end{equation*}
$$

and

$$
\begin{equation*}
h^{+}=-\frac{\log \alpha}{\log \left(\lambda_{1} / \lambda_{0}\right)} . \tag{9.34}
\end{equation*}
$$

### 9.4.3 Lower and two-sided Page's scheme

In order to test whether a significant drop occurred in the process level (mean) we can use a lower page scheme. According to this scheme, we set $S_{0}^{-} \equiv 0$ and

$$
\begin{equation*}
S_{t}^{-}=\min \left\{\underset{t-1}{\overline{\mathrm{~S}}}+\left(X_{t}-K^{-}\right), 0\right\}, \quad t=1,2, \cdots . \tag{9.35}
\end{equation*}
$$

Here the CUSUM values $S_{t}^{-}$are either zero or negative. We decide that a shift down in the process level, from $\theta_{0}$ to $\theta_{1}$, $\theta_{1}<\theta_{0}$, occurred as soon as $S_{t}^{-}<h^{-}$. The control parameters $K^{-}$and $h^{-}$are determined by the formula of the previous section by setting $\theta_{1}<\theta_{0}$.

Example 9.4. In file COAL.csv one can find data on the number of coal mine disasters (explosions) in England, per year, for the period 1850 to 1961. These data are plotted in Figure 9.6. It seems that the average number of disasters per year dropped after 40 years from 3 to 2 and later settled around an average of one per year. We apply here the lower Page's


Figure 9.6 Number of yearly coal mine disasters in England (MINITAB)

Table 9.8 Page's lower control scheme for the coal mine disasters data

| $t$ | $\chi_{t}$ | $X_{t}-K^{-}$ | $S_{t}^{-}$ |
| :---: | :---: | :---: | :---: |
| 1 | 3 | 1.179 | 0 |
| 2 | 6 | 4.179 | 0 |
| 3 | 4 | 2.179 | 0 |
| 4 | 0 | -1.820 | -1.820 |
| 5 | 0 | -1.820 | -3.640 |
| 6 | 5 | 3.179 | -0.461 |
| 7 | 4 | 2.179 | 0 |
| 8 | 2 | 0.179 | 0 |
| 9 | 2 | 0.179 | 0 |
| 10 | 5 | 3.179 | 0 |
| 11 | 3 | 1.179 | 0 |
| 12 | 3 | 1.179 | 0 |
| 13 | 3 | 1.179 | 0 |
| 14 | 0 | -1.820 | -1.820 |
| 15 | 3 | 1.179 | -0.640 |
| 16 | 5 | 3.179 | 0 |
| 17 | 3 | 1.179 | 0 |
| 18 | 3 | 1.179 | 0 |
| 19 | 6 | 4.179 | 0 |
| 20 | 6 | 4.179 | 0 |
| 21 | 3 | 1.179 | 0 |
| 22 | 3 | 1.179 | 0 |
| 23 | 0 | -1.820 | -1.820 |
| 24 | 4 | 2.179 | 0 |
| 25 | 4 | 2.179 | 0 |
| 26 | 3 | 1.179 | 0 |
| 27 | 3 | 1.179 | 0 |
| 28 | 7 | 5.179 | 0 |
| 29 | 2 | 0.179 | 0 |
| 30 | 4 | 2.179 | 0 |
| 31 | 2 | 0.179 | 0 |
| 32 | 4 | 2.179 | 0 |
| 33 | 3 | 1.179 | 0 |
| 34 | 2 | 0.179 | 0 |
| 35 | 2 | 0.179 | 0 |
| 36 | 5 | 3.179 | 0 |
| 37 | 1 | -0.820 | -0.820 |
| 38 | 2 | 0.179 | -0.640 |
| 39 | 3 | 1.179 | 0 |
| 40 | 1 | -0.820 | -0.820 |
| 41 | 2 | 0.179 | -0.640 |
| 42 | 1 | -0.820 | -1.461 |
| 43 | 1 | -0.820 | -2.281 |
| 44 | 1 | -0.820 | -3.102 |
| 45 | 2 | 0.179 | -2.922 |
| 46 | 2 | 0.179 | -2.743 |
| 47 | 0 | -1.820 | -4.563 |
| 48 | 0 | -1.820 | -6.384 |
| 49 | 1 | -0.820 | -7.204 |
| 50 | 0 | -1.820 | -9.025 |



Figure 9.7 Page's lower CUSUM control chart
scheme to see when do we detect this change for the first time. It is plausible to assume that the number of disasters per year, $X_{t}$, is a random variable having a Poisson distribution. We therefore set $\lambda_{0}=3$ and $\lambda_{1}=1$. The formula of the previous section, with $K^{+}$and $h^{+}$replaced by $K^{-}$and $h^{-}$yield, for $\alpha=0.01, K^{-}=\frac{\lambda_{1}-\lambda_{0}}{\log \left(\lambda_{1} / \lambda_{0}\right)}=1.82$ and $h^{-}=-\frac{\log (0.01)}{\log (1 / 3)}=-4.19$.

In Table 9.8 we find the values of $X_{t} X_{t}-K^{-}$and $S_{t}^{-}$for $t=1, \cdots, 50$. We see that $S_{t}^{-}<h^{-}$for the first time at $t=47$. The graph of $S_{t}^{-}$versus $t$ is plotted in Figure 9.7.

If we wish to control simultaneously against changes in the process level in either upwards or downwards directions we use an upper and lower Page's schemes together, and trigger an alarm as soon as either $S_{t}^{+}>h^{+}$or $S_{t}^{-}<h^{-}$. Such a two-sided scheme is denoted by the four control parameters ( $K^{+}, h^{+}, K^{-}, h^{-}$).

Example 9.5. Yashchin (1991) illustrates the use of a two-sided Page's control scheme on data, which are the difference between the thickness of the grown silicon layer and its target value. He applied the control scheme ( $K^{+}=3, h^{+}=9$, $\left.K^{-}=-2, h^{-}=-5\right)$. We present the values of $X_{t}, S_{t}^{+}$and $S_{t}^{-}$in Table 9.9. We see in this table that $S_{t}^{+}>h^{+}$for the first time at $t=40$. There is an indication that a significant drift upwards in the level of thickness occurred.

In Figure 9.8 we present the two-sided control chart for the data of Table 9.9.
The two-sided Page's control scheme can be boosted by changing the values of $S_{0}^{+}$and $S_{0}^{-}$to non-zero. These are called headstart values. The introduction of non-zero headstarts was suggested by Lucas and Crosier (1982), in order to bring the history of the process into consideration, and accelerate the initial response of the scheme. Lucas (1982) suggested also combining the CUSUM scheme with the Shewhart Control Chart. If any $X_{t}$ value exceeds an upper limit UCL, or falls below a lower limit LCL, an alarm should be triggered.

Table 9.9 Computation of $\left(S_{t}^{+}, S_{t}^{-}\right)$in a two-sided control scheme

| $t$ | $\chi_{t}$ | $X_{t}-K^{+}$ | $X_{t}-K^{-}$ | $S_{t}^{+}$ | $S_{t}^{-}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | -4 | -7 | -2 | 0 | -2 |
| 2 | -1 | -4 | 1 | 0 | -1 |
| 3 | 3 | 0 | 5 | 0 | 0 |
| 4 | -2 | -5 | 0 | 0 | 0 |
| 5 | -2.5 | -5.5 | -0.5 | 0 | -0.5 |
| 6 | -0.5 | -3.5 | 1.5 | 0 | 0 |
| 7 | 1.5 | -1.5 | 3.5 | 0 | 0 |
| 8 | -3 | -6 | -1 | 0 | -1 |
| 9 | 4 | 1 | 6 | 1 | 0 |
| 10 | 3.5 | 0.5 | 5.5 | 1.5 | 0 |
| 11 | -2.5 | -5.5 | -0.5 | 0 | -0.5 |
| 12 | -3 | -6 | -1 | 0 | -1.5 |
| 13 | -3 | -6 | -1 | 0 | -2.5 |
| 14 | -0.5 | -3.5 | 1.5 | 0 | -1 |
| 15 | -2.5 | -5.5 | -0.5 | 0 | -1.5 |
| 16 | 1 | -2 | 3 | 0 | 0 |
| 17 | -1 | -4 | 1 | 0 | 0 |
| 18 | -3 | -6 | -1 | 0 | -1 |
| 19 | 1 | -2 | 3 | 0 | 0 |
| 20 | 4.5 | -2 | 6.5 | 1.5 | 0 |
| 21 | -3.5 | -6.5 | -1.5 | 0 | -1.5 |
| 22 | -3 | -6 | -1 | 0 | -2.5 |
| 23 | -1 | -4 | 1 | 0 | -1.5 |
| 24 | 4 | 1 | 6 | 1 | 0 |
| 25 | -0.5 | -3.5 | 1.5 | 0 | 0 |
| 26 | -2.5 | -5.5 | -0.5 | 0 | -0.5 |
| 27 | 4 | 1 | 6 | 1 | 0 |
| 28 | -2 | -5 | 0 | 0 | 0 |
| 29 | -3 | -6 | -1 | 0 | -1 |
| 30 | -1.5 | -4.5 | 0.5 | 0 | -0.5 |
| 31 | 4 | 1 | 6 | 1 | 0 |
| 32 | 2.5 | -0.5 | 4.5 | 0.5 | 0 |
| 33 | -0.5 | -3.5 | 1.5 | 0 | 0 |
| 34 | 7 | 4 | 9 | 4 | 0 |
| 35 | 5 | 2 | 7 | 6 | 0 |
| 36 | 4 | 1 | 6 | 7 | 0 |
| 37 | 4.5 | 1.5 | 6.5 | 8.5 | 0 |
| 38 | 2.5 | -0.5 | 4.5 | 8 | 0 |
| 39 | 2.5 | -0.5 | 4.5 | 7.5 | 0 |
| 40 | 5 | 2 | 3 | 9.5 | 0 |



Figure 9.8 CUSUM two-sided control chart for thickness difference, control parameters ( $K^{+}=3, h^{+}=9$, $K^{-}=-2, h^{-}=-5$ )

### 9.4.4 Average run length, probability of false alarm and conditional expected delay

The run length (RL) is defined as the number of time units until either $S_{t}^{+}>h_{t}^{+}$or $S_{t}^{-}<h^{-}$, for the first time. We have seen already that the average run length (ARL) is an important characteristic of a control procedure, when there is either no change in the mean level $(\operatorname{ARL}(0))$, or the mean level has shifted to $\mu_{1}=\mu_{0}+\delta \sigma$, before the control procedure started ( $\operatorname{ARL}(\delta)$ ). When the shift from $\mu_{0}$ to $\mu_{1}$ occurs at some change point $\tau, \tau>0$, then we would like to know what is the probability of false alarm, i.e., that the run length is smaller than $\tau$, and the conditional expected run length, given that $\mathrm{RL}>\tau$. It is difficult to compute these characteristics of the Page control scheme analytically. The theory required for such an analysis is quite complicated (see Yashchin, 1985). We provide computer programs which approximate these characteristics numerically, by simulation.

Programs cusumArl, cusumPfaCedNorm, cusumPfaCedBinom and cusumPfaCedPois compute the average run length, ARL, probability of false alarm, FPA, and conditional expected delay, CED, for normal, binomial and Poisson distributions, respectively.

In Table 9.10 we present estimates of the $\operatorname{ARL}(\delta)$ for the normal distribution, with $\mathrm{NR}=100$ runs. S.E. $=$ standarddeviation(RL) $/ \sqrt{\mathrm{NR}}$.

Table 9.10 $\operatorname{ARL}(\delta)$ estimates for the normal distribution, $\mu=\delta, \sigma=1 \mathrm{NR}=100,\left(K^{+}=1\right.$, $h^{+}=3, K^{-}=-1, h^{-}=-3$ )

| $\delta$ | ARL | $2 *$ S.E. |
| :--- | ---: | ---: |
| 0 | 1225.0 | 230.875 |
| 0.5 | 108.0 | 22.460 |
| 1.0 | 18.7 | 3.393 |
| 1.5 | 7.1 | 0.748 |

```
> cusumArl(mean= 0.0,
    N=100,
    limit=5000,
    seed=123)
    ARL Std. Error
    930.5500 125.8908
> cusumArl(mean= 0.5,
    N=100,
    limit=5000,
    seed=123)
    ARL Std. Error
101.67000 14.01848
> cusumArl(mean= 1.0,
    N=100,
    limit=5000,
    seed=123)
    ARL Std. Error
18.190000 2.313439
> cusumArl(mean= 1.5,
    N=100,
    limit=5000,
    seed=123)
    ARL Std. Error
6.4500000 0.6968501
```

In Figure 9.9 we present the histogram of the run lengths corresponding to the two sided control scheme. The distribution of RL is very skewed.


Figure 9.9 Histogram of $R L$ for $\mu=10, \sigma=5, K^{+}=12, h^{+}=29, K^{-}=8, h^{-}=-29$

Program cusumArl can be used also to determine the values of the control parameters $h^{+}$and $h^{-}$so that a certain ARL(0) is attained (see Table 9.11). For example, if we use the Shewhart 3-sigma control charts for the sample means in the normal case, the probability that, under no shift in the process level, a point will fall outside the control limits is 0.0026 , and $\operatorname{ARL}(0)=385$. Suppose we wish to devise a two-sided CUSUM control scheme, when $\mu_{0}=10, \sigma=5, \mu_{1}^{+}=14, \mu_{1}^{-}=6$. We obtain $K^{+}=12, K^{-}=8$. If we take $\alpha=0.01$ we obtain $h^{+}=\frac{-25 \times \log (0.01)}{4}=28.78$. Program cusumArl yields, for the parameters $\mu=10, \sigma=5, K^{+}=12, h^{+}=29, K^{-}=8, h^{-}=-29$ the estimate ARL $(0)=464 \pm 99.3$. If we use $\alpha=.05$ we obtain $h^{+}=18.72$. Under the control parameters ( $12,18.7,8,-18.7$ ) we obtain $\operatorname{ARL}(0)=67.86 \pm 13.373$. We can now run the program for several $h^{+}=-h^{-}$values to obtain an ARL(0) estimate close to 385 (see Table 9.11). The value in Figure 9.9 ARL is 398.84 with SE of 32.599 .

Thus, $h^{+}=29$ would yield a control scheme having an ARL(0) close to that of a Shewhart $3 \sigma$ scheme.
Program cusumArl computes the estimates of the $\operatorname{ARL}(\delta)$ for the binomial distribution. To illustrate, consider the case of the binomial distribution $B(n, \theta)$ with $n=100, \theta=0.05$. A two-sided Page's control scheme, protecting against a shift above $\theta_{1}^{+}=0.07$ or below $\theta_{1}^{-}=.03$, can use the control parameters $K^{+}=5.95, h^{+}=12.87, K^{-}=3.92, h^{-}=-8.66$.

```
> CusumArl(size=100,
    prob=0.05,
    kp=5.95,
    km=3.92,
    hp=12.87,
    hm=-8.66,
    randFunc=rbinom,
    N=100,
    limit=2000,
    seed=123)
    ARL Std. Error
347.6700 47.0467
```

The program cusumArl yields, for $\mathrm{NR}=100$ runs, the estimate $\operatorname{ARL}(0)=371.2 \pm 63.884$. Furthermore, for $\delta=\theta_{1} / \theta_{0}$, we obtain for the same control scheme

$$
\operatorname{ARL}\left(\frac{6}{5}\right)=40.5 \pm 7.676, \quad \operatorname{ARL}\left(\frac{7}{5}\right)=11.4 \pm 1.303
$$

Similarly, program cusumArl can be used to estimate the $\operatorname{ARL}(\delta)$ in the Poisson case. For example, suppose that $X_{t}$ has a Poisson distribution with mean $\lambda_{0}=10$. We wish to control the process against shifts in $\lambda$ greater than $\lambda_{1}^{+}=15$ or smaller than $\lambda_{1}^{-}=7$. We use the control parameters $K^{+}=12.33, h^{+}=11.36, K^{-}=8.41, h^{-}=-12.91$. The obtained estimate is $\operatorname{ARL}(0)=284.2 \pm 54.648$.

```
> cusumArl(lambda=10,
    kp=12.33,
    km=8.41,
    hp=11.36,
    hm=-12.91,
    randFunc=rpois,
    N=100,
    limit=2000,
    seed=123)
    ARL Std. Error
300.92000 40.54301
```

Table 9.11 $A R L(0)$ estimates For $\mu=10, \sigma=5, K^{+}=12, K^{-}=8, h^{+}=-h^{-}$

| $h^{+}$ | 18.72 | 25 | 27.5 | 30 |
| :--- | :---: | :---: | :---: | :---: |
| $\operatorname{ARL}(0)$ | $67.86 \pm 13.37$ | $186 \pm 35.22$ | $319 \pm 65.16$ | $412.96 \pm 74.65$ |


| $\delta$ | PFA | CED |
| :---: | :---: | :---: |
| 0.5 | 0.07 | $15.5 \pm 19.82$ |
| 1 | 0.07 | $16.23 \pm 10.87$ |
| 1.5 | 0.06 | $6.57 \pm 9.86$ |

We can use now program cusumPfaCedNorm to estimate the probability of false alarm, PFA, and the conditional expected delay if a change in the mean of magnitude $\delta \sigma$ occurs at time $\tau$. In Table 9.12 we present some estimates obtained from this program.

```
> cusumPfaCedNorm(mean1=0.5,
    tau=100,
    N=100,
    limit=1000,
    seed=123)
    PFA
> cusumPfaCedNorm(mean1=1.0,
    tau=100,
    N=100,
    Iimit=1000,
    seed=123)
        PFA CED Std. Error
    0.07000 15.40860 11.94727
> cusumPfaCedNorm(mean1=1.5,
    tau=100,
    N=100,
    Iimit=1000,
    seed=123)
    PFA CED Std. Error
0.070000 6.021505 10.982638
```


### 9.5 Bayesian detection

The Bayesian approach to the problem of detecting changes in distributions, can be described in the following terms. Suppose that we decide to monitor the stability of a process with a statistic $T$, having a distribution with p.d.f. $f_{T}(t ; \theta)$, where $\boldsymbol{\theta}$ designates the parameters on which the distribution depends (process mean, variance, etc.). The statistic $T$ could be the mean, $\bar{X}$, of a random sample of size $n$; the sample standard-deviation, $S$, or the proportion defectives in the sample. A sample of size $n$ is drawn from the process at predetermined epochs. Let $T_{i}(i=1,2, \cdots)$ denote the monitoring statistic at the $i$-th epoch. Suppose that $m$ such samples were drawn and that the statistics $T_{1}, T_{2}, \cdots, T_{m}$ are independent. Let $\tau=0,1,2, \cdots$ denote the location of the point of change in the process parameter $\boldsymbol{\theta}_{0}$, to $\boldsymbol{\theta}_{1}=\boldsymbol{\theta}_{0}+\boldsymbol{\Delta} . \tau$ is called the change-point of $\boldsymbol{\theta}_{0}$. The event $\{\tau=0\}$ signifies that all the $n$ samples have been drawn after the change-point. The event $\{\tau=i\}$, for $i=1, \cdots, m-1$, signifies that the change-point occurred between the $i$-th and $(i+1)$ st sampling epoch. Finally, the event $\left\{\tau=m^{+}\right\}$signifies that the change-point has not occurred before the first $m$ sampling epochs.

Given $T_{1}, \cdots, T_{m}$, the likelihood function of $\tau$, for specified values of $\boldsymbol{\theta}_{0}$ and $\boldsymbol{\theta}_{1}$, is defined as

$$
L_{m}\left(\tau ; T_{1}, \cdots, T_{m}\right)= \begin{cases}\prod_{i=1}^{m} f\left(T_{i} ; \boldsymbol{\theta}_{1}\right), & \tau=0  \tag{9.36}\\ \prod_{i=1}^{\tau} f\left(T_{i}, \boldsymbol{\theta}_{0}\right) \prod_{j=\tau+1}^{m} f\left(T_{j} ; \boldsymbol{\theta}_{1}\right), & 1 \leq \tau \leq m-1 \\ \prod_{i=1}^{m} f\left(T_{i} ; \boldsymbol{\theta}_{0}\right), & \tau=m^{+}\end{cases}
$$

A maximum likelihood estimator of $\tau$, given $T_{1}, \cdots, T_{m}$, is the argument maximizing $L_{m}\left(\tau ; T_{1}, \cdots, T_{m}\right)$.
In the Bayesian framework, the statistician gives the various possible values of $\tau$ non-negative weights, which reflect his belief where the change-point could occur. High weight expresses higher confidence. In order to standardize the approach, we will assume that the sum of all weights is one, and we call these weights, the prior probabilities of $\tau$. Let $\pi(\tau), \tau=0,1,2, \cdots$ denote the prior probabilities of $\tau$. If the occurrence of the change-point is a realization of some random process, the following modified-geometric prior distribution could be used

$$
\pi_{m}(\tau)= \begin{cases}\pi, & \text { if } \tau=0  \tag{9.37}\\ (1-\pi) p(1-p)^{i-1}, & \text { if } \tau=i,(i=1, \cdots, m-1) \\ (1-\pi)(1-p)^{m-1}, & \text { if } \tau=m^{+}\end{cases}
$$

where $0<\pi<1,0<p<1$ are prior parameters. Applying Bayes formula we convert the prior probabilities $\pi(t)$ after observing $T_{1}, \cdots, T_{m}$ to posterior probabilities. Let $\pi_{m}$ denote the posterior probability of the event $\{\tau \leq m\}$, given $T_{1}, \cdots, T_{m}$. Using the above modified-geometric prior distribution, and employing Bayes theorem, we obtain the formula

$$
\begin{equation*}
\pi_{m}=\frac{\frac{\pi}{(1-\pi)(1-p)^{m-1}} \prod_{j=1}^{m} R_{j}+\frac{p}{(1-p)^{m-1}} \sum_{i=1}^{m-1}(1-p)^{i-1} \prod_{j=i+1}^{m} R_{j}}{\frac{\pi}{(1-\pi)(1-p)^{m-1}} \prod_{j=1}^{m} R_{j}+\frac{p}{(1-p)^{m-1}} \sum_{i=1}^{m-1}(1-p)^{i-1} \prod_{j=i+1}^{m} R_{j}+1}, \tag{9.38}
\end{equation*}
$$

where

$$
\begin{equation*}
R_{j}=\frac{f\left(T_{j} ; \boldsymbol{\theta}_{1}\right)}{f\left(T_{j} ; \boldsymbol{\theta}_{0}\right)}, \quad j=1,2, \cdots \tag{9.39}
\end{equation*}
$$

A Bayesian detection of a change-point is a procedure which detects a change as soon as $\pi_{m} \geq \pi^{*}$, where $\pi^{*}$ is a value in $(0,1)$, close to 1 .

The above procedure can be simplified, if we believe that the monitoring starts when $\boldsymbol{\theta}=\boldsymbol{\theta}_{0}$ (i.e., $\pi=0$ ) and $p$ is very small, we can represent $\pi_{m}$ then, approximately, by

$$
\begin{equation*}
\tilde{\pi}_{m}=\frac{\sum_{i=1}^{m-1} \prod_{j=i+1}^{m} R_{j}}{\sum_{i=1}^{m-1} \prod_{j=i+1}^{m} R_{j}+1} \tag{9.40}
\end{equation*}
$$

The statistic

$$
\begin{equation*}
W_{m}=\sum_{i=1}^{m-1} \prod_{j=i+1}^{m} R_{j} \tag{9.41}
\end{equation*}
$$

is called the Shiryayev-Roberts (S.R.) statistic. Notice that $\tilde{\pi}_{m} \geq \pi^{*}$ if, $W_{m} \geq \frac{\pi^{*}}{1-\pi^{*}} \cdot \frac{\pi^{*}}{1-\pi^{*}}$ is called the stopping threshold. Thus, for example, if the Bayes procedure is to "flag" a change as soon as $\tilde{\pi}_{m} \geq 0.95$, the procedure which "flags" as soon as $W_{m} \geq 19$, is equivalent.

We illustrate now the use of the S.R. statistic in the special case of monitoring the mean $\theta_{0}$ of a process. The statistic $T$ is the sample mean, $\bar{X}_{n}$, based on a sample of $n$ observations. We will assume that $\bar{X}_{n}$ has a normal distribution $N\left(\theta_{0}, \frac{\sigma}{\sqrt{n}}\right)$, and at the change-point, $\theta_{0}$ shifts to $\theta_{1}=\theta_{0}+\delta \sigma$. It is straightforward to verify that the likelihood ratio is

$$
\begin{equation*}
R_{j}=\exp \left\{-\frac{n \delta^{2}}{2 \sigma^{2}}+\frac{n \delta}{\sigma^{2}}\left(\bar{X}_{j}-\theta_{0}\right)\right\}, \quad j=1,2, \cdots \tag{9.42}
\end{equation*}
$$

Accordingly, the S.R. statistic is

$$
\begin{equation*}
W_{m}=\sum_{i=1}^{m-1} \exp \left\{\frac{n \delta}{\sigma^{2}} \sum_{j=i+1}^{m}\left(\bar{X}_{j}-\theta_{0}\right)-\frac{n \delta^{2}(m-i)}{2 \sigma^{2}}\right\} \tag{9.43}
\end{equation*}
$$

Example 9.6. We illustrate the procedure numerically. Suppose that $\theta_{0}=10, n=5, \delta=2, \pi^{*}=.95$ and $\sigma=3$. The stopping threshold is 19 . Suppose that $\tau=10$. The values of $\bar{X}_{j}$ have the normal distribution $N\left(10, \frac{3}{\sqrt{5}}\right)$ for $j=1, \cdots, 10$ and $N\left(10+\delta \sigma, \frac{3}{\sqrt{5}}\right)$ for $j=11,12, \cdots$. In Table 9.13 we present the values of $W_{m}$.

Table 9.13 Values of $W_{m}$ for $\delta=.5(.5) 2.0, n=5, \tau=10$, $\sigma=3, \pi^{*}=.95$

| $m$ | $\delta=0.5$ | $\delta=1.0$ | $\delta=1.5$ | $\delta=2.0$ |
| :--- | ---: | ---: | ---: | ---: |
| 2 | 0.3649 | 0.0773 | 0.0361 | 0.0112 |
| 3 | 3.1106 | 0.1311 | 0.0006 | 0.0002 |
| 4 | 3.2748 | 0.0144 | 0.0562 | 0.0000 |
| 5 | 1.1788 | 0.0069 | 0.0020 | 0.0000 |
| 6 | 10.1346 | 0.2046 | 0.0000 | 0.0291 |
| 7 | 14.4176 | 0.0021 | 0.0527 | 0.0000 |
| 8 | 2.5980 | 0.0021 | 0.0015 | 0.0000 |
| 9 | 0.5953 | 0.6909 | 0.0167 | 0.0000 |
| 10 | 0.4752 | 0.0616 | 0.0007 | 0.0001 |
| 11 | 1.7219 | 5.6838 | 848.6259 | 1538.0943 |
| 12 | 2.2177 | 73.8345 |  |  |
| 13 | 16.3432 |  |  |  |
| 14 | 74.9618 |  |  |  |

We see that the S.R. statistic detects the change-point quickly if $\delta$ is large.

The larger is the critical level $w^{*}=\pi^{*} /\left(1-\pi^{*}\right)$, the smaller will be the frequency of detecting the change-point before it happens (false alarm). Two characteristics of the procedure are of interest:
(i) the probability of false alarm (PFA); and
(ii) the conditional expected delay, (CED) given that the alarm is given after the change-point.

Programs shroArIPfaCedNorm and shroArIPfaCedPois estimate the ARL(0) of the procedure for the normal and Poisson cases. Programs shroArIPfaCedNorm and shroArIPfaCedPois estimate the PFA and CED of these procedures.

Table 9.14 Estimates of PFA and CED for $\mu_{0}=10, \sigma=3$, $n=5, \tau=10$, stopping threshold $=99$

|  | $\delta=0.5$ | $\delta=1.0$ | $\delta=1.5$ | $\delta=2.0$ |
| :--- | ---: | :---: | :---: | :---: |
| PFA | 0.00 | 0.04 | 0.05 | 0.04 |
| CED | 21.02 | 7.19 | 4.47 | 3.41 |

In Table 9.14 we present simulation estimates of the PFA and CED for several values of $\delta$. The estimates are based on 100 simulation runs.

```
> shroArlPfaCedNorm(mean0=10,
    sd=3,
    n=5,
    delta=0.5,
    tau=10,
    w=99,
    seed=123)
    Std Frror
\begin{tabular}{rrr}
16.970000 & 0.267378 & 0.000000 \\
CED CED-Std. Error & \\
6.970000 & 1.570188 &
\end{tabular}
> shroArlPfaCedNorm(mean0=10,
            sd=3,
    n=5,
    delta=1.0,
    tau=10,
    w=99,
    seed=123)
    ARL Std. Error PFA
    12.6700000 0.1183681 0.0100000
            CED CED-Std. Error
    2.7070707 1.2529530
> shroArlPfaCedNorm(mean0=10,
            sd=3,
                        n=5,
                        delta=1.5,
                        tau=10,
                                w=99,
                                seed=123)
            ARL Std. Error PFA
    11.45000000 0.09420722
                                    0.03000000
            CED CED-Std. Error
        1.57731959 1.16579980
> shroArlPfaCedNorm(mean0=10,
    sd=3,
    n=5,
    delta=2.0,
    tau=10,
    w=99,
    seed=123)
```

| ARL | Std. Error | PFA |
| ---: | ---: | ---: |
| 11.0000000 | 0.1048809 | 0.0300000 |
| CED | CED-Std. Error |  |
| 1.1649485 | 1.1280707 |  |

We see that if the amount of shift $\delta$ is large $(\delta>1)$, then the conditional expected delay (CED) is small. The estimates of PFA are small due to the large threshold value. Another question of interest is, what is the average run length (ARL) when there is no change in the mean. We estimated the $\operatorname{ARL}(0)$, for the same example of normally distributed sample means using function shroArlPfaCedNorm. 100 independent simulation runs were performed. In Table 9.15 we present the estimated values of $\operatorname{ARL}(0)$, as a function of the stopping threshold.

```
> shroArlPfaCedNorm(mean0=10,
    sd=3,
    n=5,
    delta=2.0,
    w=19,
    seed=123)
> shroArlPfaCedNorm(mean0=10,
    sd=3,
    n=5,
    delta=2.0,
    w=50,
    seed=123)
> shroArlPfaCedNorm(mean0=10,
    sd=3,
    n=5,
    delta=2.0,
    w=99,
    seed=123)
```

Thus, the procedure based on the Shiryayev-Roberts detection is sensitive to changes, while in a stable situation (no changes) it is expected to run long till an alarm is given. Figure 9.10 shows a boxplot of the run length with stopping threshold of 99 , when there is no change. For more details on data analytic aspects of the Shiryayev-Roberts procedure, see Kenett and Pollak (1996).

### 9.6 Process tracking

Process tracking is a procedure which repeatedly estimates certain characteristics of the process which is being monitored. The CUSUM detection procedure, as well as that of Shiryayev-Roberts, are designed to provide warning quickly after changes occur. However, at times of stopping, these procedures do not provide direct information on the current location of the process mean (or the process variance). In the Shewhart $\bar{X}$-bar control chart, each point provides an estimate of the

Table 9.15 Average run length of Shiryayev-Roberts procedure, $\mu_{0}=10$, $\delta=2, \sigma=3, n=5$

| Stopping Threshold | ARL $(0)$ |
| :--- | ---: |
| 19 | $49.37 \pm 10.60$ |
| 50 | $100.81 \pm 19.06$ |
| 99 | $224.92 \pm 41.11$ |



Figure 9.10 Box and whisker plot of 100 run lengths of the Shiryayev-Roberts procedure normal distribution $\mu_{0}=10, \delta=2, \sigma=3, n=5$, stopping threshold 99
process mean at that specific time. The precision of these estimates is generally low, since they are based on small samples. One may suggest that, as long as there is no evidence that a change in the process mean has occurred, an average of all previous sample means can serve as an estimator of the current value of the process mean. Indeed, if after observing $m$ samples, each of size $n$, the grand average $\overline{\bar{X}}_{m}=\frac{1}{m}\left(\bar{X}_{1}+\cdots+\bar{X}_{m}\right)$ has the standard error $\frac{\sigma}{\sqrt{n m}}$, while the standard error of the last mean, $\bar{X}_{m}$, is only $\sigma / \sqrt{n}$. It is well established by statistical estimation theory that, as long as the process mean $\mu_{0}$ does not change, $\overline{\bar{X}}_{m}$ is the best (minimum variance) unbiased estimator of $\mu_{m}=\mu_{0}$. On the other hand, if $\mu_{0}$ has changed to $\mu_{1}=\mu_{0}+\delta \sigma$, between the $\tau$-th and the $(\underline{\tau}+1)$-st sample, where $\tau<m$, the grand mean $\overline{\bar{X}}_{m}$ is a biased estimator of $\mu_{1}$ (the current mean). The expected value of $\overline{\bar{X}}_{m}$ is $\frac{1}{m}\left(\tau \mu_{0}+(m-\tau) \mu_{1}\right)=\mu_{1}-\frac{\tau}{m} \delta \sigma$. Thus, if the change-point, $\tau$, is close to $m$, the bias of $\overline{\bar{X}}$ can be considerable. The bias of the estimator of the current mean, when $1<\tau<m$, can be reduced by considering different types of estimators. In the present chapter we focus attention on three procedures for tracking and monitoring the process mean. The exponentially weight moving average procedure (EWMA), the Bayes estimation of the current mean (BECM) and the Kalman Filter.

### 9.6.1 The EWMA procedure

The exponentially weighted moving averages chart is a control chart for the process mean which at time $t(t=1,2, \cdots)$ plots the statistic

$$
\begin{equation*}
\hat{\mu}_{t}=(1-\lambda) \hat{\mu}_{t-1}+\lambda \bar{X}_{t}, \tag{9.44}
\end{equation*}
$$

where $0<\lambda<1$, and $\hat{\mu}_{0}=\mu_{0}$ is the initial process mean. The Shewhart $\bar{X}$-chart is the limiting case of $\lambda=1$. Small values of $\lambda$ give high weight to the past data. It is customary to use the values of $\lambda=0.2$ or $\lambda=0.3$.

By repeated application of the recursive formula we obtain

$$
\begin{align*}
\hat{\mu}_{t} & =(1-\lambda)^{2} \hat{\mu}_{t-2}+\lambda(1-\lambda) \bar{X}_{t-1}+\lambda \bar{X}_{t} \\
& =\cdots \\
& =(1-\lambda)^{t} \mu_{0}+\lambda \sum_{i=1}^{t}(1-\lambda)^{t-i} \bar{X}_{i} . \tag{9.45}
\end{align*}
$$

We see in this formula that $\hat{\mu}_{t}$ is a weighted average of the first $t$ means $\bar{X}_{1}, \cdots, \bar{X}_{t}$ and $\mu_{0}$, with weights which decrease geometrically, as $t-i$ grows.

Let $\tau$ denote the epoch of change from $\mu_{0}$ to $\mu_{1}=\mu_{0}+\delta \sigma$. As in the previous section, $\{\tau=i\}$ implies that

$$
E\left\{\bar{X}_{j}\right\}= \begin{cases}\mu_{0}, & \text { for } j=1, \cdots, i  \tag{9.46}\\ \mu_{1}, & \text { for } j=i+1, i+2, \cdots\end{cases}
$$

Accordingly, the expected value of the statistic $\hat{\mu}_{t}$ (an estimator of the current mean $\mu_{t}$ ) is

$$
E\left\{\hat{\mu}_{t}\right\}= \begin{cases}\mu_{0}, & \text { if } t \leq \tau  \tag{9.47}\\ \mu_{1}-\delta \sigma(1-\lambda)^{t-\tau}, & \text { if } t>\tau\end{cases}
$$

We see that the bias of $\hat{\mu}_{t},-\delta \sigma(1-\lambda)^{t-\tau}$, decreases to zero geometrically fast as $t$ grows above $\tau$. This is a faster decrease in bias than that of the grand mean, $\overline{\bar{X}}_{t}$, which was discussed earlier.

The variance of $\hat{\mu}_{t}$ can be easily determined, since $\bar{X}_{1}, \bar{X}_{2}, \cdots, \bar{X}_{t}$ are independent and $\operatorname{Var}\left\{\bar{X}_{j}\right\}=\frac{\sigma^{2}}{n}, j=1,2, \cdots$. Hence,

$$
\begin{align*}
\operatorname{Var}\left\{\hat{\mu}_{t}\right\} & =\frac{\sigma^{2}}{n} \lambda^{2} \sum_{i=1}^{t}(1-\lambda)^{2(t-i)} \\
& =\frac{\sigma^{2}}{n} \lambda^{2} \frac{1-(1-\lambda)^{2 t}}{1-(1-\lambda)^{2}} \tag{9.48}
\end{align*}
$$

This variance converges to

$$
\begin{equation*}
\mathrm{A} \operatorname{var}\left\{\hat{\mu}_{t}\right\}=\frac{\sigma^{2}}{n} \quad \frac{\lambda}{2-\lambda} \tag{9.49}
\end{equation*}
$$

as $t \rightarrow \infty$. An EWMA-Control chart for monitoring shifts in the mean is constructed in the following manner. Starting at $\hat{\mu}_{0}=\mu_{0}$, the points $\left(t, \hat{\mu}_{t}\right), t=1,2, \cdots$ are plotted. As soon as these points cross either one of the control limits

$$
\begin{equation*}
\mathrm{CL}=\mu_{0} \pm L \frac{\sigma}{\sqrt{n}} \sqrt{\frac{\lambda}{2-\lambda}} \tag{9.50}
\end{equation*}
$$

an alarm is given that the process mean has shifted.
In Figure 9.11 we present an EWMA-chart with $\mu_{0}=10, \sigma=3, n=5, \lambda=.2$ and $L=2$. The values of $\hat{\mu}_{t}$ indicate that a shift in the mean took place after the eleventh sampling epoch. An alarm for change is given after the fourteenth sample.

As in the previous sections, we have to characterize the efficacy of the EWMA-chart in terms of PFA and CED when a shift occurs, and the ARL when there is no shift. In Table 9.16 we present estimates of PFA and CED based on 1000 simulation runs. The simulations were from normal distributions, with $\mu_{0}=10, \sigma=3, n=5$. The change-point was at $\tau=10$. The shift was from $\mu_{0}$ to $\mu_{1}=\mu_{0}+\delta \sigma$. The estimates $\hat{\mu}_{t}$ were determined with $\lambda=0.2$. We see in this table that if we construct the control limits with the value of $L=3$ then the PFA is very small, and the CED is not large.

The estimated ARL values for this example are

| L | 2 | 2.5 | 3.0 |
| :--- | :---: | ---: | ---: |
| ARL | 48.7 | 151.36 | 660.9 |

### 9.6.2 The BECM procedure

In the present section we present a Bayesian procedure for estimating the current mean $\mu_{t}(t=1,2, \cdots)$. Let $\bar{X}_{1}, \bar{X}_{2}, \cdots, \bar{X}_{t}$, $t=1,2, \cdots$ be means of samples of size $n$. The distribution of $\bar{X}_{i}$ is $N\left(\mu_{i}, \frac{\sigma}{\sqrt{n}}\right)$, where $\sigma$ is the process standard deviation. We will assume here that $\sigma$ is known and fixed throughout all sampling epochs. This assumption is made in order to simplify the exposition. In actual cases one has to monitor also whether $\sigma$ changes with time.


Figure 9.11 EWMA-chart, $\mu_{0}=10, \sigma=3, \delta=0, n=5, \lambda=.2$ and $L=2$

Table 9.16 Simulation estimates of PFA and CED of an EWMA chart

|  |  | CED |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| L | PFA | $\delta=.5$ | $\delta=1.0$ | $\delta=1.5$ | $\delta=2.0$ |
| 2 | 0.168 | 3.93 | 2.21 | 1.20 | 1.00 |
| 2.5 | 0.043 | 4.35 | 2.67 | 1.41 | 1.03 |
| 3 | 0.002 | 4.13 | 3.36 | 1.63 | 1.06 |

If the process mean stays stable throughout the sampling periods, then

$$
\mu_{1}=\mu_{2}=\cdots=\mu_{t}=\mu_{0} .
$$

Let us consider this case first and present the Bayes estimator of $\mu_{0}$. In the Bayesian approach the model assumes that $\mu_{0}$ itself is random, with some prior distribution. If we assume that the prior distribution of $\mu_{0}$ is normal, say $N\left(\mu^{*}, \tau\right)$, then using Bayes theorem one can show that the posterior distribution of $\mu_{0}$, given the $t$ sample means, is normal with mean

$$
\begin{equation*}
\hat{\mu}_{B, t}=\left(1-\frac{n t \tau^{2}}{\sigma^{2}+n t \tau^{2}}\right) \mu^{*}+\frac{n t \tau^{2}}{\sigma^{2}+n t \tau^{2}} \overline{\bar{X}}_{t} \tag{9.51}
\end{equation*}
$$

and variance

$$
\begin{equation*}
w_{t}^{2}=\tau^{2}\left(1-\frac{n t \tau^{2}}{\sigma^{2}+n t \tau^{2}}\right) \tag{9.52}
\end{equation*}
$$

where $\overline{\bar{X}}_{t}=\frac{1}{t} \sum_{i=1}^{t} \bar{X}_{i}$. The mean $\hat{\mu}_{B, t}$ of the posterior distribution is commonly taken as the Bayes estimator of $\mu_{0}$ (see Chapter 4).

It is interesting to notice that $\hat{\mu}_{B, t}, t=1,2, \cdots$ can be determined recursively by the formula

$$
\begin{equation*}
\hat{\mu}_{B, t}=\left(1-\frac{n w_{t-1}^{2}}{\sigma^{2}+n w_{t-1}^{2}}\right) \hat{\mu}_{B, t-1}+\frac{n w_{t-1}^{2}}{\sigma^{2}+n w_{t-1}^{2}} \bar{X}_{t} \tag{9.53}
\end{equation*}
$$

where $\hat{\mu}_{B, 0}=\mu^{*}, w_{0}^{2}=\tau^{2}$ and

$$
\begin{equation*}
w_{t}^{2}=\frac{\sigma^{2} w_{t-1}^{2}}{\sigma^{2}+n w_{t-1}^{2}} \tag{9.54}
\end{equation*}
$$

This recursive formula resembles that of the EWMA estimator. The difference here is that the weight $\lambda$ is a function of time, that is,

$$
\begin{equation*}
\lambda_{t}=\frac{n w_{t-1}^{2}}{\sigma^{2}+n w_{t-1}^{2}} \tag{9.55}
\end{equation*}
$$

From the above recursive formula for $w_{t}^{2}$ we obtain that $w_{t}^{2}=\lambda_{t} \frac{\sigma^{2}}{n}$, or $\lambda_{t}=\lambda_{t-1} /\left(1+\lambda_{t-1}\right), t=2,3, \cdots$ where $\lambda_{1}=$ $n \tau^{2} /\left(\sigma^{2}+n \tau^{2}\right)$. The procedures become more complicated if change points are introduced. We discuss in the following section a dynamic model of change.

### 9.6.3 The Kalman filter

In the present section we present a model of dynamic changes in the observed sequence of random variables, and a Bayesian estimator of the current mean, called the Kalman filter.

At time $t$, let $Y_{t}$ denote an observable random variable, having mean $\mu_{t}$. We assume that $\mu_{t}$ may change at random from one time epoch to another, according to the model

$$
\mu_{t}=\mu_{t-1}+\Delta_{t}, \quad t=1,2, \cdots
$$

where $\Delta_{t}, t=1,2, \cdots$ is a sequence of i.i.d. random variables having a normal distribution $N\left(\delta, \sigma_{2}\right)$. Furthermore we assume that $\mu_{0} \sim N\left(\mu_{0}^{*}, w_{0}\right)$, and the observation equation is

$$
Y_{t}=\mu_{t}+\epsilon_{t}, \quad t=1,2, \cdots
$$

where $\epsilon_{t}$ are i.i.d. $N\left(0, \sigma_{\epsilon}\right)$. According to this dynamic model, the mean at time $t$ (the current mean) is normally distributed with mean

$$
\begin{equation*}
\hat{\mu}_{t}=B_{t}\left(\hat{\mu}_{t-1}+\delta\right)+\left(1-B_{t}\right) Y_{t} \tag{9.56}
\end{equation*}
$$

where

$$
\begin{align*}
B_{t} & =\frac{\sigma_{e}^{2}}{\sigma_{\epsilon}^{2}+\sigma_{2}^{2}+w_{t-1}^{2}}  \tag{9.57}\\
w_{t}^{2} & =B_{t}\left(\sigma_{2}^{2}+w_{t-1}^{2}\right) \tag{9.58}
\end{align*}
$$

The posterior variance of $\mu_{t}$ is $w_{t}^{2} . \hat{\mu}_{t}$ is the Kalman Filter.
If the prior parameters $\sigma_{\epsilon}^{2}, \sigma_{2}^{2}$ and $\delta$ are unknown, we could use a small portion of the data to estimate these parameters.
According to the dynamic model, we can write

$$
y_{t}=\mu_{0}+\delta t+\epsilon_{t}^{*}, \quad t=1,2, \cdots
$$

where $\epsilon_{t}^{*}=\sum_{i=1}^{t}\left[\left(\Delta_{i}-\delta\right)+\epsilon_{i}\right]$. Notice that $E\left\{\epsilon_{t}^{*}\right\}=0$ for all $t$ and $V\left\{\epsilon_{t}^{*}\right\}=t\left(\sigma_{2}^{2}+\sigma_{\epsilon}^{2}\right)$. Let $U_{t}=y_{t} / \sqrt{t}, t=1,2, \cdots$, then we can write the regression model

$$
U_{t}=\mu_{0} x_{1 t}+\delta x_{2 t}+\eta_{t}, \quad t=1,2, \cdots
$$

where $x_{1 t}=1 / \sqrt{t}$, and $x_{2 t}=\sqrt{t}$ and $\eta_{t}, t=1,2 \cdots$ are independent random variables, with $E\left\{\eta_{t}\right\}=0$ and $V\left\{\eta_{t}\right\}=\left(\sigma_{2}^{2}+\right.$ $\sigma_{e}^{2}$ ).

Using the first $m$ points of $\left(t, y_{t}\right)$ and fitting, by the method of least squares (see Chapter 3), the regression equation of $U_{t}$ against $\left(x_{1 t}, x_{2 t}\right)$, we obtain estimates of $\mu_{0}, \delta$ and of $\left(\sigma_{2}^{2}+\sigma_{\epsilon}^{2}\right)$. Estimate of $\sigma_{e}^{2}$ can be obtained, if $y_{t}$ are group means, by estimating within groups variance, otherwise we assume a value for $\sigma_{\epsilon}^{2}$, smaller than the least squares estimate of $\sigma_{2}^{2}+\sigma_{\epsilon}^{2}$. We illustrate this now by example.

Example 9.7. In Figure 9.12 we present the Dow-Jones financial index for the 300 business days of 1935 (file DOJO1935.csv). The Kalman Filter estimates of the current means are plotted in this figure too. These estimates were determined by the formula

$$
\begin{equation*}
\hat{\mu}_{t}=B_{t}\left(\hat{\mu}_{t-1}+\delta\right)+\left(1-B_{t}\right) y_{t}, \tag{9.59}
\end{equation*}
$$

where the prior parameters were computed as suggested above, on the basis of the first $m=20$ data points. The least squares estimates of $\mu_{0}, \delta$ and $\sigma_{2}^{2}+\sigma_{\epsilon}^{2}$ are, respectively, $\hat{\mu}_{0}=127.484, \hat{\delta}=0.656$ and $\hat{\sigma}_{2}^{2}+\hat{\sigma}_{\epsilon}^{2}=0.0731$. For $\hat{\sigma}_{\epsilon}^{2}$ we have chosen the value 0.0597 and for $w_{0}^{2}$ the value 0.0015 . The first 50 values of the data, $y_{t}$, and the estimate $\hat{\mu}_{t}$, are given in Table 9.17.


Figure 9.12 The daily Dow-Jones financial index for 1935

### 9.6.4 Hoadley's QMP

B. Hoadley (1981) introduced at Bell Laboratories a quality measurement plan (QMP), which employs Bayesian methods of estimating the current mean of a process. This QMP provides reporting capabilities of large data sets and, in a certain sense, is an improvement over the Shewhart 3-sigma control. These plans were implemented throughout Western Electric Co. in the late 1980s. The main idea is that the process mean does not remain at a constant level, but changes at random every time period according to some distribution. This framework is similar to that of the Kalman filter, but was developed for observations $X_{t}$ having Poisson distributions with means $\lambda_{t}(t=1,2, \cdots)$, and where $\lambda_{1}, \lambda_{2}, \cdots$ are independent random variables having a common gamma distribution $G(v, \Lambda)$. The parameters $v$ and $\Lambda$ are unknown, and are estimated from the data. At the end of each period a boxplot is put on a chart (see Figure 9.12). The center line of the

Table 9.17 The Dow-Jones index for the first 50 days of 1935, and the K.F. estimates

| $t$ | $y_{t}$ | $\hat{\mu}_{t}$ | $t$ | $y_{t}$ | $\hat{\mu}_{t}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1 | 128.06 | 128.0875 | 26 | 141.31 | 141.5413 |
| 2 | 129.05 | 128.8869 | 27 | 141.2 | 141.8236 |
| 3 | 129.76 | 129.6317 | 28 | 141.07 | 141.9515 |
| 4 | 130.35 | 130.3119 | 29 | 142.9 | 142.7171 |
| 5 | 130.77 | 130.8927 | 30 | 143.4 | 143.3831 |
| 6 | 130.06 | 130.9880 | 31 | 144.25 | 144.1181 |
| 7 | 130.59 | 131.2483 | 32 | 144.36 | 144.6189 |
| 8 | 132.99 | 132.3113 | 33 | 142.56 | 144.2578 |
| 9 | 133.56 | 133.1894 | 34 | 143.59 | 144.4178 |
| 10 | 135.03 | 134.2893 | 35 | 145.59 | 145.2672 |
| 11 | 136.26 | 135.4378 | 36 | 146.32 | 146.0718 |
| 12 | 135.68 | 135.9388 | 37 | 147.31 | 146.9459 |
| 13 | 135.57 | 136.2108 | 38 | 147.06 | 147.3989 |
| 14 | 135.13 | 136.2161 | 39 | 148.44 | 148.1991 |
| 15 | 137.09 | 136.9537 | 40 | 146.65 | 148.0290 |
| 16 | 138.96 | 138.1156 | 41 | 147.37 | 148.1923 |
| 17 | 138.77 | 138.7710 | 42 | 144.61 | 147.2604 |
| 18 | 139.58 | 139.4843 | 43 | 146.12 | 147.2434 |
| 19 | 139.42 | 139.8704 | 44 | 144.72 | 146.7082 |
| 20 | 140.68 | 140.5839 | 45 | 142.59 | 145.5755 |
| 21 | 141.47 | 141.3261 | 46 | 143.38 | 145.1632 |
| 22 | 140.78 | 141.5317 | 47 | 142.34 | 144.5157 |
| 23 | 140.49 | 141.5516 | 48 | 142.35 | 144.1145 |
| 24 | 139.35 | 141.1370 | 49 | 140.72 | 143.2530 |
| 25 | 139.74 | 141.0238 | 50 | 143.58 | 143.7857 |
|  |  |  |  |  |  |

boxplot represents the posterior mean of $\lambda_{t}$, given past observations. The lower and upper sides of the box represent the .05 th and .95 th quantiles of the posterior distribution of $\lambda_{t}$. The lower whisker starts at the .01 th quantile of the posterior distribution and the upper whisker ends at the .99th quantile of that distribution. These boxplots are compared to a desired quality level.

We have seen in Section 6.8.3 that if $X_{t}$ has a Poisson distribution $P\left(\lambda_{t}\right)$, and $\lambda_{t}$ has a gamma distribution $G(\nu, \Lambda)$ then the posterior distribution of $\lambda_{t}$, given $X_{t}$, is the gamma distribution $G\left(v+X_{t}, \frac{\Lambda}{1+\Lambda}\right)$. Thus, the Bayes estimate of $\lambda_{t}$, for a squared error loss, is the posterior expectation

$$
\begin{equation*}
\hat{\lambda}_{t}=\left(v+X_{t}\right) \frac{\Lambda}{1+\Lambda} \tag{9.60}
\end{equation*}
$$

Similarly, the $p$-th quantile of the posterior distribution is

$$
\begin{equation*}
\lambda_{t, p}=\frac{\Lambda}{1+\Lambda} G_{p}\left(v+X_{t}, 1\right) \tag{9.61}
\end{equation*}
$$

where $G_{p}\left(v+X_{t}, 1\right)$ is the $p$-th quantile of the standard gamma distribution $G\left(v+X_{t}, 1\right)$. We remark that if $v$ is an integer then

$$
\begin{equation*}
G_{p}\left(v+X_{t}, 1\right)=\frac{1}{2} \chi_{p}^{2}\left[2\left(v+X_{t}\right)\right] \tag{9.62}
\end{equation*}
$$

We assumed that $\lambda_{1}, \lambda_{2}, \cdots$ are independent and identically distributed. This implies that $X_{1}, X_{2}, \cdots$ are independent, having the same negative-binomial predictive distribution, with predictive expectation

$$
\begin{equation*}
E\left\{X_{t}\right\}=v \Lambda \tag{9.63}
\end{equation*}
$$

and predictive variance

$$
\begin{equation*}
V\left\{X_{t}\right\}=\nu \Lambda(1+\Lambda) \tag{9.64}
\end{equation*}
$$

We therefore can estimate the prior parameters $v$ and $\Lambda$ by the consistent estimators

$$
\begin{equation*}
\hat{\Lambda}_{T}=\left(\frac{S_{T}^{2}}{\bar{X}_{T}}-1\right)^{+} \tag{9.65}
\end{equation*}
$$

and

$$
\begin{equation*}
\hat{\nu}_{T}=\frac{\bar{X}_{T}}{\hat{\Lambda}_{T}} \tag{9.66}
\end{equation*}
$$

where $\bar{X}_{T}$ and $S_{T}^{2}$ are the sample mean and sample variance of $X_{1}, X_{2}, \cdots, X_{T}$. For determining $\hat{\lambda}_{t}$ and $\lambda_{t, p}$ we can substitute $\hat{\Lambda}_{T}$ and $\hat{v}_{T}$ in the above equations, with $T=t-1$. We illustrate this estimation method, called parametric empirical Bayes method, in the following example.

Example 9.8. In file SOLDEF.csv we present results of testing batches of circuit boards for defects in solder points, after wave soldering. The batches includes boards of similar design. There were close to 1,000 solder points on each board. The results $X_{t}$ are number of defects per $10^{6}$ points $(\mathbf{P P M})$. The quality standard is $\lambda^{0}=100(\mathrm{PPM})$. $\lambda_{t}$ values below $\lambda^{0}$ represent high quality soldering. In this data file there are $N=380$ test results. Only 78 batches had an $X_{t}$ value greater than $\lambda^{0}=100$. If we take $\mathrm{UCL}=\lambda^{0}+3 \sqrt{\lambda^{0}}=130$ we see that only 56 batches had $X_{t}$ values greater than the UCL. All runs of consecutive $X_{t}$ values greater than 130 are of length not greater than 3. We conclude therefore that the occurrence of low quality batches is sporadic, caused by common causes. These batches are excluded from the analysis. In Table 9.18 we present the $X_{t}$ values and the associated values of $\bar{X}_{t-1}, S_{t-1}^{2}, \hat{\Lambda}_{t-1}$ and $\hat{\nu}_{t-1}$, associated with $t=10, \cdots, 20$. The statistics $\bar{X}_{t-1}$ etc. are functions of $X_{1}, \cdots, X_{t-1}$.

Table 9.18 Number of defects (PPM) and associated statistics for the SOLDEF data

| $t$ | $X_{t}$ | $\bar{X}_{t-1}$ | $S_{t-1}^{2}$ | $\hat{\Lambda}_{t-1}$ | $\hat{\nu}_{t-1}$ |
| :--- | ---: | :---: | :---: | :---: | :---: |
| 10 | 29 | 23.66666 | 75.55555 | 2.192488 | 10.79443 |
| 11 | 16 | 24.20000 | 70.56000 | 1.915702 | 12.63244 |
| 12 | 31 | 23.45454 | 69.70247 | 1.971811 | 11.89492 |
| 13 | 19 | 24.08333 | 68.24305 | 1.833621 | 13.13429 |
| 14 | 18 | 23.69230 | 64.82840 | 1.736263 | 13.64556 |
| 15 | 20 | 23.28571 | 62.34693 | 1.677475 | 13.88140 |
| 16 | 103 | 23.06666 | 58.86222 | 1.551830 | 14.86416 |
| 17 | 31 | 28.06250 | 429.5585 | 14.30721 | 1.961423 |
| 18 | 33 | 28.23529 | 404.7681 | 13.33553 | 2.117296 |
| 19 | 12 | 28.50000 | 383.4722 | 12.45516 | 2.288207 |
| 20 | 46 | 27.63157 | 376.8642 | 12.63889 | 2.186233 |

In Table 9.19 we present the values of $\hat{\lambda}_{t}$ and the quantiles $\lambda_{t, 01}$ for $p=.01, .05, .95$ and .99 .

Table 9.19 Empirical Bayes estimates of $\lambda_{t}$ and $\lambda_{t, p^{\prime}} p=.01, .05, .95, .99$

|  |  | Quantiles of Posterior Distributions |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $t$ | $\hat{\lambda}_{t}$ | .01 | .05 | .95 | .91 |
| 10 | 27.32941 | 18.40781 | 21.01985 | 34.45605 | 37.40635 |
| 11 | 18.81235 | 12.34374 | 14.23760 | 24.59571 | 26.98991 |
| 12 | 28.46099 | 19.59912 | 22.19367 | 35.60945 | 38.56879 |
| 13 | 20.79393 | 13.92388 | 15.93527 | 26.82811 | 29.32615 |
| 14 | 20.08032 | 13.52340 | 15.44311 | 25.95224 | 28.38310 |
| 15 | 21.22716 | 14.44224 | 16.42871 | 27.22614 | 29.70961 |
| 16 | 71.67607 | 57.21276 | 61.44729 | 82.53656 | 87.03260 |
| 17 | 30.80809 | 16.17445 | 20.45885 | 39.63539 | 43.28973 |
| 18 | 32.66762 | 17.93896 | 22.25118 | 41.73586 | 45.48995 |
| 19 | 13.22629 | 2.578602 | 5.696005 | 18.98222 | 21.36506 |
| 20 | 44.65323 | 28.14758 | 32.98006 | 55.23497 | 59.61562 |

### 9.7 Automatic process control

Certain production lines are fully automated, as in chemical industries, paper industries, automobile industry, etc. In such production lines it is often possible to build in feedback and control mechanism, so that if there is indication that the process mean or standard deviation change significantly, then a correction is made automatically via the control mechanism. If $\mu_{t}$ denotes the level of the process mean at time $t$, and $u_{t}$ denotes the control level at time $t$, the dynamic liner model (DLM) of the process mean is

$$
\begin{equation*}
\mu_{t}=\mu_{t-1}+\Delta_{t}+b u_{t-1}, \quad t=1,2, \cdots \tag{9.6}
\end{equation*}
$$

and the observations equation, is as before

$$
\begin{equation*}
Y_{t}=\mu_{t}+\epsilon_{t}, \quad t=1,2, \cdots \tag{9.68}
\end{equation*}
$$

$\Delta_{t}$ is a random disturbance in the process evolution. The recursive equation of the DLM is linear, in the sense that the effect on $\mu_{t}$ of $u_{t-1}$, is proportional to $u_{t-1}$. The control could be on a vector of several variables, whose level at time $t$ is given by a vector $\mathbf{u}_{t}$. The question is, how to determine the levels of the control variables? This question of optimal control of systems, when the true level $\mu_{t}$ of the process mean is not known exactly, but only estimated from the observed values of $Y_{t}$, is a subject of studies in the field of stochastic control. We refer the reader to the book by Aoki (1989). The reader is referred also to the paper by Box and Kramer (1992).

It is common practice, in many industries, to use the proportional rule for control. That is, if the process level (mean) is targeted at $\mu_{0}$, and the estimated level at time $t$ is $\hat{\mu}_{t}$, then

$$
\begin{equation*}
u_{t}=-p\left(\hat{\mu}_{t}-\mu_{0}\right), \tag{9.69}
\end{equation*}
$$

where $p$ is some factor, which is determined by the DLM, by cost factors, etc. This rule is not necessarily optimal. It depends on the objectives of the optimization. For example, suppose that the DLM with control is

$$
\begin{equation*}
\mu_{t}=\mu_{t-1}+b u_{t-1}+\Delta_{t}, \quad t=1,2, \cdots \tag{9.70}
\end{equation*}
$$

where the process mean is set at $\mu_{0}$ at time $t=0 . \Delta_{T}$ is a random disturbance, having a normal distribution $N(\delta, \sigma)$. The process level $\mu_{t}$, is estimated by the Kalman filter, which was described in the previous section. We have the option to adjust the mean, at each time period, at a cost of $c_{A} u^{2}[\$]$. On the other hand, at the end of $T$ periods we pay a penalty of $\$$
$c_{d}\left(\mu_{T}-\mu_{0}\right)^{2}$, for the deviation of $\mu_{T}$ from the target level. In this example, the optimal levels of $u_{t}$, for $t=0, \cdots, T-1$, are given by

$$
\begin{equation*}
u_{t}^{0}=-\frac{b q_{t+1}}{c_{A}+q_{t+1} b^{2}}\left(\hat{\mu}_{t}-\mu_{0}\right) \tag{9.71}
\end{equation*}
$$

where

$$
q_{T}=c_{d}
$$

and, for $t=0, \cdots, T-1$

$$
\begin{equation*}
q_{t}=\frac{c_{A} q_{t+1}}{c_{A}+q_{t+1} b^{2}} \tag{9.72}
\end{equation*}
$$

These formulae are obtained as special cases from general result given in Aoki (1989, pp. 128). Thus, we see that the values that $u_{t}$ obtains, under the optimal scheme, are proportional to $-\left(\hat{\mu}_{t}-\mu_{0}\right)$, but with varying factor of proportionality,

$$
\begin{equation*}
p_{t}=b q_{t+1} /\left(c_{A}+q_{t+1} b^{2}\right) \tag{9.73}
\end{equation*}
$$

In Table 9.20 we present the optimal values of $p_{t}$ for the case of $c_{A}=100, c_{d}=1,000, b=1$ and $T=15$.
If the penalty for deviation from the target is cumulative, we wish to minimize the total expected penalty function, namely

$$
\begin{equation*}
J_{t}=c_{d} \sum_{t=1}^{T} E\left\{\left(\mu_{t}-\mu_{0}\right)^{2}\right\}+c_{A} \sum_{t=0}^{T-1} u_{t}^{2} . \tag{9.74}
\end{equation*}
$$

The optimal solution in this case is somewhat more complicated than the above rule, and it is also not one with fixed factor of proportionality $p$. The method of obtaining this solution is called dynamic programming. We do not present here this optimization procedure. The interested reader is referred to Aoki (1989). We just mention that the optimal solution using this method yields for example that the last control is at the level (when $b=1$ ) of

$$
\begin{equation*}
u_{T-1}^{0}=-\frac{c d}{c_{A}+c_{d}}\left(\hat{\mu}_{T-1}-\mu_{0}\right) \tag{9.75}
\end{equation*}
$$

Table 9.20 Factors of proportionality in optimal control

| $t$ | $q_{t}$ | $p_{t}$ |
| :--- | :---: | :---: |
| 15 | - | - |
| 14 | 90.909 | 0.909 |
| 13 | 47.619 | 0.476 |
| 12 | 32.258 | 0.323 |
| 11 | 24.390 | 0.244 |
| 10 | 19.608 | 0.196 |
| 9 | 16.393 | 0.164 |
| 8 | 14.085 | 0.141 |
| 7 | 12.346 | 0.124 |
| 6 | 10.989 | 0.110 |
| 5 | 9.901 | 0.099 |
| 4 | 9.009 | 0.090 |
| 3 | 8.264 | 0.083 |
| 2 | 7.634 | 0.076 |
| 1 | 7.092 | 0.071 |



Figure 9.13 EWMA chart for average film speed in subgroups of $n=5$ film rolls, $\mu_{0}=105, \sigma=6.53, \lambda=0.2$

The optimal control at $t=T-2$ is

$$
\begin{equation*}
u_{T-2}^{0}=-\frac{c d}{c_{A}+2 c_{d}}\left(\hat{\mu}_{T-2}-\mu_{0}\right), \tag{9.76}
\end{equation*}
$$

and so on.
We conclude this section mentioning that a simple but reasonable method of automatic process control is to use the EWMA-Chart, and whenever the trend estimates, $\hat{\mu}_{t}$, are above or below the upper or lower control limits then a control is applied of size

$$
\begin{equation*}
u=-\left(\hat{\mu}_{t}-\mu_{0}\right) . \tag{9.77}
\end{equation*}
$$

In Figure 9.13 we present the results of such a control procedure on the film speed (file FILMSP.csv) in a production process of coating film rolls. This EWMA-Chart was constructed with $\mu_{0}=105, \sigma=6.53, \lambda=0.2, L=2, n=5$. Notice that at the beginning the process was out of control. After a remedial action the process returned to a state of control. At time 30 it drifted downward, but was corrected again.

### 9.8 Chapter highlights

Tests of randomness, called the run tests, are discussed. These tests are required as a first step in checking the statistical stability of a process. Modifications of the 3 -sigma control limits that include warning limits are presented as well as control limits based on economic considerations. Particular attention is given to the determination of frequency and size of subgroups used in the process control system. The theory of cumulative sum control charts, CUSUM, is introduced
and the main results are given. Special computer programs are given for the estimation of the probability of false alarm, conditional expected delay and expected run length. Special sections on modern topics including Bayesian detection, process tracking, multivariate control charts and automatic process control introduce the readers to non-standard techniques and applications.

The main concepts and definitions introduced in this chapter include:

- Run Tests
- Average Run Length
- Operating Characteristic Functions
- Multivariate Control Charts
- Cumulative Sum Control Charts
- Bayesian Detection
- Shiryayev-Roberts Statistic
- Probability of False Alarm
- Conditional Expected Delay
- Process Tracking
- Exponentially Weighted Moving Average
- Kalman Filter
- Quality Measurement Plan
- Automatic Process Control
- Dynamic Programming


### 9.9 Exercises

9.1 Generate the distribution of the number of runs in a sample of size $n=25$, if the number of elements above the sample mean is $m_{2}=10$.
(i) What are $Q_{1}, M e$ and $Q_{3}$ of this distribution?
(ii) Compute the expected value, $\mu_{R}$, and the standard deviation $\sigma_{R}$.
(iii) What is $\operatorname{Pr}\{10 \leq R \leq 16\}$ ?
(iv) Determine the normal approximation to $\operatorname{Pr}\{10 \leq R \leq 16\}$.
9.2 Use MINITAB to perform a run test on the simulated cycle times from the pistons, which are in data file CYCLT.csv. Is the number of runs above the mean cycle time significantly different than its expected value?
9.3 (i) What is the expected number of runs up or down, in a sample of size 50 ?
(ii) Compute the number of runs up or down in the cycle time data (CYCLT.csv).
(iii) Is this number significantly different than expected?
(iv) What is the probability that a random sample of size 50 will have at least one run of size greater or equal to 5 ?
9.4 Analyze the observations in YARNSTRG.csv for runs.
9.5 Run the piston simulator at the upper level of the seven control parameters and generate 50 samples of size 5 . Analyze the output for runs in both $\bar{X}$ - and $S$-charts.
9.6 (i) Run the piston simulator at the upper level of the seven control parameters and generate 50 samples of size 5 (both $\bar{X}$ - and $S$-charts).
(ii) Repeat the exercise allowing T to change over time (mark radio-button as YES).
(iii) Compare the results in (i) and (ii) with those of Exercise 9.4.
9.7 Construct a $p$-chart for the fraction of defective substrates received at a particular point in the production line. One thousand ( $n=1000$ ) substrates are sampled each week. Remove data for any week for which the process is not in control. Be sure to check for runs as well as points outside the control limits. Construct the revised $p$-chart and be sure to check for runs again.

| WEEK | NO. DEF. | WEEK | NO. DEF. |
| :--- | :---: | :---: | :---: |
| 1 | 18 | 16 | 38 |
| 2 | 14 | 17 | 29 |
| 3 | 9 | 18 | 35 |
| 4 | 25 | 19 | 24 |
| 5 | 27 | 20 | 20 |
| 6 | 18 | 21 | 23 |
| 7 | 21 | 22 | 17 |
| 8 | 16 | 23 | 20 |
| 9 | 18 | 24 | 19 |
| 10 | 24 | 25 | 17 |
| 11 | 20 | 26 | 16 |
| 12 | 19 | 27 | 10 |
| 13 | 22 | 28 | 8 |
| 14 | 22 | 29 | 10 |
| 15 | 20 | 30 | 9 |

9.8 Substrates were inspected for defects on a weekly basis, on two different production lines. The weekly sample sizes and the number of defectives are indicated below in the data set. Plot the data below and indicate which of the lines is not in a state of statistical control. On what basis do you make your decision?
Use R, MINITAB or JMP to construct control charts for the two production lines.
Note: When the sample size is not the same for each sampling period, we use variable control limits. If $X(i)$ and $n(i)$ represent the number of defects and sample size, respectively, for sampling period $i$, then the upper and lower control limits for the $i$-th period are

$$
U C L_{i}=\bar{p}+3\left(\bar{p}(1-\bar{p}) / n_{i}\right)^{1 / 2}
$$

and

$$
L C L_{i}=\bar{p}-3\left(\bar{p}(1-\bar{p}) / n_{i}\right)^{1 / 2}
$$

where

$$
\bar{p}=\sum X(i) / \sum n(i)
$$

is the center line for the control chart.

|  | Line 1 |  | Line 2 |  |
| :--- | :---: | :---: | :---: | :---: |
| Week | $X_{i}$ | $n_{i}$ | $X_{i}$ | $n_{i}$ |
| 1 | 45 | 7920 | 135 | 2640 |
| 2 | 72 | 6660 | 142 | 2160 |
| 3 | 25 | 6480 | 16 | 240 |
| 4 | 25 | 4500 | 5 | 120 |
| 5 | 33 | 5840 | 150 | 2760 |
| 6 | 35 | 7020 | 156 | 2640 |
| 7 | 42 | 6840 | 140 | 2760 |
| 8 | 35 | 8460 | 160 | 2980 |
| 9 | 50 | 7020 | 195 | 2880 |
| 10 | 55 | 9900 | 132 | 2160 |
| 11 | 26 | 9180 | 76 | 1560 |
| 12 | 22 | 7200 | 85 | 1680 |
|  |  |  |  |  |

9.9 In designing a control chart for the fraction defectives $p$, a random sample of size $n$ is drawn from the productions of each day (very large lot). How large should $n$ be so that the probability of detecting a shift from $p_{0}=.01$ to $p_{t}=.05$, within a 5-day period, will not be smaller than .8 ?
9.10 The following data represent dock-to-stock cycle times for a certain type of shipment (class $D$ ). Incoming shipments are classified according to their "type", which is determined by the size of the item and the shipment, the type of handling required, and the destination of the shipment. Samples of five shipments per day are tracked from their initial arrival to their final destination, and the time it takes for this cycle to be complete is noted. The samples are selected as follows: at five preselected times during the day, the next class $D$ shipment to arrive is tagged and the arrival time and identity of the shipment are recorded. When the shipment reaches its final destination, the time is again recorded. The difference between these times is the cycle time. The cycle time is always recorded for the day of arrival.

Dock to Stock Cycle Times

| Day |  | Times |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 27 | 43 | 49 | 32 | 36 |
| 2 | 34 | 29 | 34 | 31 | 41 |
| 3 | 36 | 32 | 48 | 35 | 33 |
| 4 | 31 | 41 | 51 | 51 | 34 |
| 5 | 43 | 35 | 30 | 32 | 31 |
| 6 | 28 | 42 | 35 | 40 | 37 |
| 7 | 38 | 37 | 41 | 34 | 44 |
| 8 | 28 | 44 | 44 | 34 | 50 |
| 9 | 44 | 36 | 38 | 44 | 35 |
| 10 | 30 | 43 | 37 | 29 | 32 |
| 11 | 36 | 40 | 50 | 37 | 43 |
| 12 | 35 | 36 | 44 | 34 | 32 |
| 13 | 48 | 49 | 44 | 27 | 32 |
| 14 | 45 | 46 | 40 | 35 | 33 |
| 15 | 38 | 36 | 43 | 38 | 34 |
| 16 | 42 | 37 | 40 | 42 | 42 |
| 17 | 44 | 31 | 36 | 42 | 39 |
| 18 | 32 | 28 | 42 | 39 | 27 |
| 19 | 41 | 41 | 35 | 41 | 44 |
| 20 | 44 | 34 | 39 | 30 | 37 |
| 21 | 51 | 43 | 36 | 50 | 54 |
| 22 | 52 | 50 | 50 | 44 | 49 |
| 23 | 52 | 34 | 38 | 41 | 37 |
| 24 | 40 | 41 | 40 | 23 | 30 |
| 25 | 34 | 38 | 39 | 35 | 33 |
|  |  |  |  |  |  |

(i) Construct $\bar{X}$ and $S$-charts from the data. Are any points out of control? Are there any trends in the data? If there are points beyond the control limits, assume that we can determine special causes for the points, and recalculate the control limits, excluding those points which are outside the control limits.
(ii) Use a $t$-test to decide whether the mean cycle time for days 21 and 22 was significantly greater than 45 .
(iii) Make some conjectures about possible causes of unusually long cycle times. Can you think of other appropriate data that might have been collected, such as the times at which the shipments reached intermediate points in the cycle? Why would such data be useful?
9.11 Consider the modified Shewhart control chart for sample means, with $a=3, w=2$ and $r=4$. What is the ARL of this procedure when $\delta=0,1,2$ and the sample size is $n=10$ ?
9.12 Repeat the previous exercise for $a=3, w=1, r=15$; when $n=5$ and $\delta=0.5$.
9.13 Suppose that a shift in the mean is occurring at random, according to an exponential distribution with mean of 1 hour. The hourly cost is $\$ 100$ per shift of size $\delta=\frac{\mu_{1}-\mu_{0}}{\sigma}$. The cost of sampling and testing is $d=\$ 10$ per item. How often should samples of size $n=5$ be taken, when lifts of size $\delta \geq 1.5$ should be detected?
9.14 Compute the $O C(p)$ function, for a Shewhart 3-sigma control chart for $p$, based on samples of size $n=20$, when $p_{0}=0.10$. [Use the formula for exact computations.]
9.15 How large should the sample size $n$ be, for a 3-sigma control chart for $p$, if we wish that the probability of detecting a shift from $p_{0}=0.01$ to $p_{t}=0.05$ be $1-\beta=0.90$ ?
9.16 Suppose that a measurement $X$, of hardness of brackets after heat treatment, has a normal distribution. Every hour a sample of $n$ units is drawn and a $\bar{X}$ chart with control limits $\mu_{0} \pm 3 \sigma / \sqrt{n}$ is used. Here $\mu_{0}$ and $\sigma$ are the assumed process mean and standard deviation. The $O C$ function is

$$
O C(\delta)=\Phi(3-\delta \sqrt{n})+\Phi(3+\delta \sqrt{n})-1
$$

where $\delta=\left(\mu-\mu_{0}\right) / \sigma$ is the standardized deviation of the true process mean from the assumed one.
(i) How many hours, on average, would it take to detect a shift in the process mean of size $\delta=1$, when $n=5$ ?
(ii) What should be the smallest sample size, $n$, so that a shift in the mean of size $\delta=1$ would be on average detected in less than 3 hours?
(iii) One has two options: to sample $n_{1}=5$ elements every hour or to sample $n_{2}=10$ elements every two hours. Which one would you choose? State your criterion for choosing between the two options and make the necessary computations.
9.17 Electric circuits are designed to have an output of 220 (volts, DC). If the mean output is above 222 (volts DC) you wish to detect such a shift as soon as possible. Examine the sample of data file OELECT.csv for such a shift. For this purpose construct a CUSUM upward scheme with $K^{+}$and $h^{+}$properly designed (consider for $h^{+}$the value $\alpha=.001$ ). Each observation is of sample of size $n=1$. Is there an indication of a shift in the mean?
9.18 Estimate the probability of false alarm and the conditional expected delay in the Poisson case, with a CUSUM scheme. The parameters are $\lambda_{0}=15$ and $\lambda_{1}=25$. Use $\alpha=.001, \tau=30$.
9.19 A CUSUM control scheme is based on sample means.
(i) Determine the control parameters $K^{+}, h^{+}, K^{-}, h^{-}$, when $\mu_{0}=100, \mu_{1}=110, \sigma=20, n=5, \alpha=0.001$.
(ii) Estimate the PFA and CED, when the change point is at $\tau=10,20,30$.
(iii) How would the properties of the CUSUM change if each sample size is increased from 5 to 20?
9.20 Show that the Shiryayev-Roberts statistic $W_{n}$, for detecting a shift in a Poisson distribution from a mean $\lambda_{0}$ to a mean $\lambda_{1}=\lambda_{0}+\delta$ is

$$
W_{m}=\left(1+W_{m-1}\right) R_{m}
$$

where $W_{0} \equiv 0, R_{m}=\exp \left\{-\delta+x_{m} \log (\rho)\right\}$, and $\rho=\lambda_{1} / \lambda_{0}$.
9.21 Analyze the data in file OELECT1.csv, with an EWMA control chart with $\lambda=.2$.
9.22 Analyze the variable diameters in the data file ALMPIN.csv with an EWMA control chart with $\lambda=.2$. Explain how you would apply the automatic process control technique described at the end of Section 9.7.
9.23 Construct the Kalman filter for the Dow-Jones daily index, which is given in the data file DOW1941.csv.

## 10

## Multivariate Statistical Process Control

### 10.1 Introduction

Univariate control charts track observations on one dimension. Multivariate data is much more informative than a collection of one dimensional variables. Simultaneously accounting for variation in several variables requires both an overall measure of departure of the observation from the targets as well as an assessment of the data covariance structure. Multivariate control charts were developed for that purpose. We present here the construction of multivariate control charts with the multivariate data on aluminum pins, which were introduced in Chapter 5, file ALMPIN.csv.

The following is the methodology for constructing a multivariate control chart. We first use the first 30 cases of the data file as a base sample. The other 40 observations will be used as observations on a production process which we wish to control.

The observations in the base sample provide estimates of the means, variance and covariances of the six variables being measured. Let $\bar{X}_{i}$ denote the mean of variable $X_{i}(i=1, \cdots, p)$ in the base sample.

Let $S_{i j}$ denote the covariance between $X_{i}$ and $X_{j}(i, j=1, \cdots, p)$, namely,

$$
\begin{equation*}
S_{i j}=\frac{1}{n-1} \sum_{l=1}^{n}\left(X_{i l}-\bar{X}_{i}\right)\left(X_{j l}-\bar{X}_{j}\right) . \tag{10.1}
\end{equation*}
$$

Notice that $S_{i i}$ is the sample variance of $X_{i}(i=1, \cdots, p)$. Let $\mathbf{S}$ denote the $p \times p$ covariance matrix, i.e.,

$$
\mathbf{S}=\left[\begin{array}{cccc}
S_{11} & S_{12} & \cdots & S_{1 p}  \tag{10.2}\\
S_{21} & S_{22} & \cdots & S_{2 p} \\
\vdots & & & \\
S_{p 1} & S_{p 2} & \cdots & S_{p p}
\end{array}\right]
$$

Notice that $S_{i j}=S_{j i}$ for every $i, j$. Thus, $\mathbf{S}$ is a symmetric matrix.
Let $\mathbf{M}$ denote the ( $p \times 1$ ) vector of sample means, whose transpose is

$$
\mathbf{M}^{\prime}=\left(\bar{X}_{1}, \cdots, \bar{X}_{p}\right)
$$

Finally, we compute the inverse of $\mathbf{S}$, namely $\mathbf{S}^{-1}$. This inverse exists, unless one (or some) of the variable(s) is (are) linear combinations of the others. Such variables should be excluded.

Suppose now that every time unit we draw a sample of size $m(m \geq 1)$ from the production process, and observe on each element the $p$ variables of interest. In order to distinguish between the sample means from the production process to those of the base sample, we will denote by $\bar{Y}_{i \cdot}(t), t=1,2, \cdots$ the sample mean of variable $X_{i}$ from the sample at

[^11]time $t$. Let $\mathbf{Y}(t)$ be the vector of these $p$ means, i.e., $\mathbf{Y}^{\prime}(t)=\left(\bar{Y}_{1 .}(t), \cdots, \bar{Y}_{p}(t)\right)$. We construct now a control chart, called the $T^{2}$-Chart. The objective is to monitor the means $\mathbf{Y}(t)$, of the samples from the production process, to detect when a significant change from $\mathbf{M}$ occurs. We assume that the covariances do not change in the production process. Thus, for every time period $t, t=1,2, \cdots$ we compute the $T^{2}$ statistics
\[

$$
\begin{equation*}
\mathbf{T}_{t}^{2}=(\mathbf{Y}(t)-\mathbf{M})^{\prime} \mathbf{S}^{-1}(\mathbf{Y}(t)-\mathbf{M}) \tag{10.3}
\end{equation*}
$$

\]

It can be shown that as long as the process mean and covariance matrix are the same as those of the base sample,

$$
\begin{equation*}
T^{2} \sim \frac{(n-1) p}{n-p} F[p, n-p] \tag{10.4}
\end{equation*}
$$

Accordingly, we set up the (upper) control limit for $T^{2}$ at

$$
\begin{equation*}
\mathrm{UCL}=\frac{(n-1) p}{n-p} F_{.997}[p, n-p] \tag{10.5}
\end{equation*}
$$

If a point $T(t)$ falls above this control limit, there is an indication of a significant change in the mean vector.
Example 10.1. The base sample consists of the first 30 rows of data file ALMPIN.csv. The mean vector of the base sample is

$$
\mathbf{M}^{\prime}=(9.99,9.98,9.97,14.98,49.91,60.05)
$$

The covariance matrix of the base sample is $\mathbf{S}$, where $10^{3} \mathbf{S}$ is

$$
\left[\begin{array}{rrrrrr}
0.1826 & 0.1708 & 0.1820 & 0.1826 & -0.0756 & -0.0054 \\
& 0.1844 & 0.1853 & 0.1846 & -0.1002 & -0.0377 \\
& & 0.2116 & 0.1957 & -0.0846 & 0.0001 \\
& & & 0.2309 & -0.0687 & -0.0054 \\
& & & & 1.3179 & 1.0039 \\
& & & & & 1.4047
\end{array}\right]
$$

(Since $\mathbf{S}$ is symmetric we show only the upper matrix). The inverse of $\mathbf{S}$ is

$$
\mathbf{S}^{-1}=\left[\begin{array}{rrrrrr}
53191.3 & -22791.0 & -17079.7 & -9343.4 & 145.0 & -545.3 \\
& 66324.2 & -28342.7 & -10877.9 & 182.0 & 1522.8 \\
& & 50553.9 & -6467.9 & 853.1 & -1465.1 \\
& & & 25745.6 & -527.5 & 148.6 \\
& & & & 1622.3 & -1156.1 \\
& & & & & 1577.6
\end{array}\right]
$$

We compute now for the last 40 rows of this data file the $T_{t}^{2}$ values. We consider as though each one of these rows is a vector of a sample of size one taken every 10 minutes. In Table 10.1 we present these 40 vectors and their corresponding $T^{2}$ values.

For example $T_{1}^{2}$ of the table is computed according to the formula

$$
\mathbf{T}_{1}^{2}=(\mathbf{Y}(1)-\mathbf{M})^{\prime} \mathbf{S}^{-1}(\mathbf{Y}(1)-\mathbf{M})=3.523
$$

The 40 values of $T_{t}^{2}$ of Table 10.1 are plotted in Figure 10.1. The UCL in this chart is UCL $=13.707$.
We remark here that the computations can be performed by the following R-program.

```
> data(ALMPIN)
> Base <- ALMPIN[1:30,]
> MeansBase <- colMeans(Base)
> CovBase <- cov(Base)
> AlmpinSubset <- ALMPIN[-(1:30),]
> library(qcc)
```

```
> MqcC <- mqcc(data=AlmpinSubset,
    type="T2.single",
    center=MeansBase,
    cov=CovBase,
    plot=T)
> summary(MqCC)
Call:
mqcc(data = AlmpinSubset, type = "T2.single", center = MeansBase,
    cov = CovBase, plot = T)
T2.single chart for AlmpinSubset
Summary of group statistics:
    Min. 1st Qu. Median Mean 3rd Qu. Max.
    3.421 5.900 9.718 12.520 13.840 82.630
Number of variables: 6
Number of groups: 40
Group sample size: 1
Center:
        diam1 diam2 diam3 capDiam lenNocp
    9.986333 9.978667 9.974333 14.976333 49.907333
        lenWcp
60.047667
Covariance matrix:
            diam1 diam2
diam1 0.000182643678 0.00017080460
diam2 0.000170804598 0.00018436782
diam3 0.000181954023 0.00018528736
capDiam 0.000182643678 0.00018459770
lenNocp -0.000075632184 -0.00010022989
lenWcp -0.000005402299-0.00003770115
                    diam3 capDiam
diam1 0.0001819540230 0.000182643678
diam2 0.0001852873563 0.000184597701
diam3 0.0002116091954 0.000195747126
capDiam 0.0001957471264 0.000230919540
lenNocp -0.0000845977011 -0.000068735632
lenWcp 0.0000001149425-0.000005402299
                    lenNocp lenWcp
diam1 -0.00007563218-0.0000054022989
diam2 -0.00010022989 -0.0000377011494
diam3 -0.00008459770 0.0000001149425
capDiam -0.00006873563-0.0000054022989
lenNocp 0.00137195402 0.0010039080460
lenWcp 0.00100390805 0.0014047126437
|S|: 3.037256e-24
Control limits:
    LCL UCL
        013.70763
```

For a comprehensive treatment of Multivariate Quality Control with MINITAB applications and detailed listing of MINITAB macros, the reader is referred to Fuchs and Kenett (1998).

Table 10.1 Dimensions of aluminum pins in a production process and their $T^{2}$ value

| $X_{1}$ | $X_{2}$ | $X_{3}$ | $X_{4}$ | $X_{5}$ | $X_{6}$ | $T^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10.00 | 9.99 | 9.99 | 14.99 | 49.92 | 60.03 | 3.523 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.93 | 60.03 | 6.983 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.91 | 60.02 | 6.411 |
| 10.00 | 9.99 | 9.99 | 14.99 | 49.92 | 60.02 | 4.754 |
| 10.00 | 9.99 | 9.99 | 14.99 | 49.92 | 60.00 | 8.161 |
| 10.00 | 10.00 | 9.99 | 15.00 | 49.94 | 60.05 | 7.605 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.89 | 59.98 | 10.299 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.93 | 60.01 | 10.465 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.94 | 60.02 | 10.771 |
| 10.00 | 10.00 | 9.99 | 15.00 | 49.86 | 59.96 | 10.119 |
| 10.00 | 9.99 | 9.99 | 14.99 | 49.90 | 59.97 | 11.465 |
| 10.00 | 10.00 | 10.00 | 14.99 | 49.92 | 60.00 | 14.317 |
| 10.00 | 10.00 | 9.99 | 14.98 | 49.91 | 60.00 | 13.675 |
| 10.00 | 10.00 | 10.00 | 15.00 | 49.93 | 59.98 | 20.168 |
| 10.00 | 9.99 | 9.98 | 14.98 | 49.90 | 59.98 | 8.985 |
| 9.99 | 9.99 | 9.99 | 14.99 | 49.88 | 59.98 | 9.901 |
| 10.01 | 10.01 | 10.01 | 15.01 | 49.87 | 59.97 | 14.420 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.81 | 59.91 | 15.998 |
| 10.01 | 10.00 | 10.00 | 15.01 | 50.07 | 60.13 | 30.204 |
| 10.01 | 10.00 | 10.00 | 15.00 | 49.93 | 60.00 | 12.648 |
| 10.00 | 10.00 | 10.00 | 14.99 | 49.90 | 59.96 | 19.822 |
| 10.01 | 10.01 | 10.01 | 15.00 | 49.85 | 59.93 | 21.884 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.83 | 59.98 | 9.535 |
| 10.01 | 10.01 | 10.00 | 14.99 | 49.90 | 59.98 | 18.901 |
| 10.01 | 10.01 | 10.00 | 15.00 | 49.87 | 59.96 | 13.342 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.87 | 60.02 | 5.413 |
| 9.99 | 9.99 | 9.99 | 14.98 | 49.92 | 60.03 | 8.047 |
| 9.99 | 9.98 | 9.98 | 14.99 | 49.93 | 60.03 | 5.969 |
| 9.99 | 9.99 | 9.98 | 14.99 | 49.89 | 60.01 | 4.645 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.89 | 60.01 | 5.674 |
| 9.99 | 9.99 | 9.99 | 15.00 | 50.04 | 60.15 | 23.639 |
| 10.00 | 10.00 | 10.00 | 14.99 | 49.84 | 60.03 | 10.253 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.89 | 60.01 | 5.674 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.88 | 60.01 | 5.694 |
| 10.00 | 10.00 | 9.99 | 14.99 | 49.90 | 60.04 | 4.995 |
| 9.90 | 9.89 | 9.91 | 14.88 | 49.99 | 60.14 | 82.628 |
| 10.00 | 9.99 | 9.99 | 15.00 | 49.91 | 60.04 | 4.493 |
| 9.99 | 9.99 | 9.99 | 14.98 | 49.92 | 60.04 | 7.211 |
| 10.01 | 10.01 | 10.00 | 15.00 | 49.88 | 60.00 | 8.737 |
| 10.00 | 9.99 | 9.99 | 14.99 | 49.95 | 60.10 | 3.421 |



Figure $10.1 \quad T^{2}$-chart for aluminum pins

### 10.2 A review of multivariate data analysis

The first two chapters in Part III present applications of statistical process control (SPC) to measurements in one dimension. To extend the approach to measurements consisting of several dimensions leads us to multivariate statistical process control (MSPC), as introduced in Section 10.1. MSPC requires applications of methods and tools of multivariate data analysis presented in Chapter 5. In this section we expand on the material presented in Chapter 5 and use the components placement data of Examples 5.1 and 5.2. The case study consists of displacement coordinates of 16 components placed by a robot on a printed circuit board. Overall, there are 26 printed circuit boards and therefore a total of 416 placed components (see PLACE.csv). The components' coordinates are measured in three dimensions, representing deviations with respect to the target in the horizontal, vertical and angular dimensions. The measured variables are labeled $x$-dev, $y$-dev and theta-dev. The placement of components on the 26 boards was part of a validation test designed to fine tune the placement software in order to minimize the placement deviations.

Figure 10.2 presents a scatterplot matrix of $x$-dev, $y$-dev and theta-dev with nonparametric densities providing a visual display of the two dimensional distribution densities. On the $y$-dev $x$-dev scatterplot there are clearly three groups of boards. In Section 5.1.2 we identified them with boxplots and confirmed the classification with coding and redrawing the scatterplot (Figure 5.6).

Figure 10.3 presents the histograms of $x$-dev, $y$-dev and theta-dev with the low values of $x$-dev highlighted. Through dynamic linking, Figure 10.3 highlights, the corresponding values for $y$-dev and theta-dev. We can see that components position on the left of the target tend to be also placed below the target, with some components in this group being positioned on target in the vertical direction (the group of $y$-dev between -0.001 and 0.002 ).

To further characterize the components placed on the left of the target (negative $x$-dev) we draw a plot of $x$-dev and $y$-dev versus the board number (Figure 10.4). On each board we get 16 measurements of $x$-dev (circle) and $y$-dev (cross). The highlighted points correspond to the highlighted values in Figure 10.3. One can see from Figure 10.4 that up to


Figure 10.2 Scatterplot matrix of placement data with nonparametric densities


Figure 10.3 Histograms of $x$-dev, $y$-dev and theta-dev, with dynamic linking (JMP)


Figure 10.4 Plot of $x$-dev and $y$-dev versus circuit board number (JMP)
board number 9 we have components placed to the right and below the target. In boards 10,11 and 12 there has been a correction in component placement which resulted in components being placed above the target in the vertical direction and on target in the horizontal direction. These are the components in the histogram of $y$-dev in Figure 10.2 with the high trailing values between -0.001 and 0.002 mentioned above. For these first 12 circuit boards we do not notice any specific pattern in theta-dev.

Software such as R, MINITAB and JMP provide visualization and exploration technologies that complement the application of MSPC. We will use the placement data example again in Section 10.4 to demonstrate the application of a multivariate control chart.

### 10.3 Multivariate process capability indices

Chapter 8 introduced process capability studies that are a prerequisite to the set up of control limits in control charts. Section 8.3 presented several univariate process capability indices such as $C_{p}$ and $C_{p k}$ that are used to characterize the performance of a process by comparing the quality attributes specifications to the process variability. These indices map processes in terms of their ability to deliver high critical quality parameters. In this section we focus on multivariate data and develop several multivariate process capability indices.

As in the univariate case, the multivariate capability indices are based on the multivariate normal distribution. In Chapter 3 we introduced the bivariate normal distribution, whose p.d.f. is given in (3.6.3). We introduce first the $m$-variate normal distribution as a joint distribution of a vector $\mathbf{X}^{\prime}=\left(X_{1}, \ldots, X_{m}\right)$ of $m$ random variable. The expected value of such a vector is the vector $\mu^{\prime}=\left(E\left\{X_{1}\right\}, \ldots, E\left\{X_{m}\right\}\right)$. The covariance matrix of this vector is an $m \times m$, symmetric, positive definite matrix $\mathbb{Z}=\left(\sigma_{i j} ; i, j=1, \ldots, m\right)$, where $\sigma_{i j}=\operatorname{Cov}\left(X_{i}, X_{j}\right)$. The multivariate normal vector is denoted by $N(\mu, \mathbb{4})$. The joint p.d.f. of $\mathbf{X}$ is

$$
\begin{equation*}
f(\mathbf{x} ; \mu, \mathbb{\Psi})=\frac{1}{(2 \pi)^{m / 2}|\mathbb{\Psi}|^{1 / 2}} \exp \left\{-\frac{1}{2}(\mathbf{x}-\mu)^{\prime} \mathbb{\Psi}^{-1}(\mathbf{x}-\mu)\right\} . \tag{10.6}
\end{equation*}
$$

In the multivariate normal distribution, the marginal distribution of $X_{i}$ is normal $N\left(\mu_{i}, \sigma_{i}^{2}\right), i=1, \ldots, m$.
We describe now some of the multivariate capability indices. The reader is referred to papers by Chen (1994), Haridy, Wu and Castagliola (2011) and Jalili, Bashiri and Amiri (2012).

A tolerance region, TR, is a region around a target point, $\mathbf{T}$. We will consider here two possible regions: (i) a hyperrectangular, RTR, and (ii) a sphere, CTR. In case (i) the region is specified by parameters ( $\delta_{1}, \ldots, \delta_{m}$ ), and is the set

$$
\begin{equation*}
\operatorname{RTR}=\left\{\mathbf{x}:\left|x_{i}-T_{i}\right| \leq \delta_{i}, i=1, \ldots, m\right\} . \tag{10.7}
\end{equation*}
$$

In case (ii) the tolerance region is

$$
\begin{equation*}
\operatorname{CTR}=\{\mathbf{x}:|\mathbf{X}-\mathbf{T}| \leq r\}, \tag{10.8}
\end{equation*}
$$

where $r$ is the radius of a sphere centered at $\mathbf{T}$.
In the paper by Jalili et al. (2012) a tolerance region, which is the largest ellipsoidal region in the RTR (10.7), is considered. In the present section we will confine attention to (10.7) and (10.8). Chen (1994) suggested the following multivariate capability index $\left(\mathrm{MC}_{p}\right)$. Suppose that the TR is CTR, with a specified radius $r$. Let $r_{\alpha}$ be the value of $r$, for which $P\left\{|\mathbf{X}-T| \leq r_{\alpha}\right\}=1-\alpha$, with $\alpha=0.0027$. Then the $\mathrm{MC}_{p}$ index is

$$
\begin{equation*}
\mathrm{MC}_{p}=\frac{r}{r_{\alpha}} . \tag{10.9}
\end{equation*}
$$

In the case of a RTR, Chen suggested the index

$$
\begin{equation*}
\mathrm{MC}_{p}=\frac{\delta_{s}}{\delta_{\alpha}} \tag{10.10}
\end{equation*}
$$

where $\delta_{\alpha}$ is the value for which

$$
P\left\{\max \left\{\frac{\left|X_{i}-T_{i}\right|}{\delta_{i}}, i=1, \ldots, m\right\} \leq \delta_{\alpha}\right\}=1-\alpha .
$$

$\delta_{s}=\max \left\{\delta_{i}, i=1, \ldots, m\right\}$. We will show later how to compute these indices in the case of $m=2$. In the special case where $\mathbf{X} \sim N\left(\mathbf{T}, \sigma^{2} I\right)$, i.e., all the $m$ components of $\mathbf{X}$ are independent with $\mu_{i}=T_{i}$ and $\sigma_{i}^{2}=\sigma^{2}$ we have a simple solution. If $\delta_{i}=\delta$ for all $i$, then $\max \left\{\frac{\left|X_{i}-T_{i}\right|}{\delta}, i=1, \ldots, m\right\} \sim\left(\frac{\sigma}{\delta}\right)|Z|_{(m)}$, where $|Z|_{(m)}=\max \left\{\left|Z_{i}\right|, i=1, \ldots, m\right\}$ and $Z \sim N(0,1)$. Thus

$$
\begin{aligned}
P\left\{\frac{\sigma}{\delta}|Z|_{(m)} \leq y\right\} & =P\{|Z| \leq y \delta / \sigma\}^{m} \\
& =\left(2 \Phi\left(\frac{y \delta}{\sigma}\right)-1\right)^{m} .
\end{aligned}
$$

Hence, $\delta_{\alpha}$ is a solution of $\left(2 \Phi\left(\frac{\delta_{\alpha} \delta}{\sigma}\right)-1\right)^{m}=1-\alpha$, or

$$
\begin{equation*}
\delta_{\alpha}=\frac{\sigma}{\delta} \Phi^{-1}\left(\frac{1}{2}+\frac{1}{2}(1-\alpha)^{1 / m}\right) . \tag{10.11}
\end{equation*}
$$

Haridy, Wu and Castagliola (2011) suggested a different type of index, based on the principal components of $\mathbb{4}$.
Let $H^{\prime}$ be an orthogonal matrix, whose column vectors are the orthogonal eigenvectors of 4 . Let $\lambda_{1} \geq \lambda_{2} \geq \cdots \geq \lambda_{m}>$ 0 be the corresponding eigenvalues. Recall that

$$
H \mathbb{\Psi} H^{\prime}=\left(\begin{array}{lll}
\lambda_{1} & & 0  \tag{10.12}\\
& \ddots & \\
0 & & \lambda_{m}
\end{array}\right) .
$$

The transformed vector

$$
\begin{equation*}
\mathbf{Y}=H(\mathbf{X}-\mu), \tag{10.13}
\end{equation*}
$$

is called the principal components vector.
The distribution of $\mathbf{Y}$ is that of $N(\mathbf{0}, \Lambda)$, where $\Lambda=\operatorname{diag}\left\{\lambda_{i}, i=1, \ldots, m\right\}$. Here $\lambda_{i}$ is the variance of $Y_{i}$. Also, $Y_{1}, \ldots, Y_{m}$ are independent.

The vector of upper specification limits in the RTR is $\mathbf{U}=\mathbf{T}+\delta$. The corresponding vector of lower specification limits is $\mathbf{L}=\mathbf{T}-\delta$. These vectors are transformed into $\mathbf{U}^{*}=H \delta$ and $\mathbf{L}^{*}=-H \delta$.

Suppose that $\mathbf{X}_{1}, \ldots, \mathbf{X}_{n}$ is a random sample from the process. These $n$ vectors are independent and identically distributed. The maximum likelihood estimator of $\mu$ is $\mathbf{M}=\frac{1}{n} \sum_{i=1}^{n} \mathbf{X}_{i}$. An estimator of $\mathbb{Y}$ is the sample covariance matrix $S$ (see (10.1)). Let $\hat{H}^{\prime}$ and $\hat{\Lambda}$ be the corresponding matrices of eigenvectors and eigenvalues of $S$. The estimated vectors of the principal components are

$$
\begin{equation*}
\hat{\mathbf{Y}}_{i}=\hat{H}\left(\mathbf{X}_{i}-\mathbf{M}\right), \quad i=1, \ldots, n . \tag{10.14}
\end{equation*}
$$

Let $\left\{\hat{Y}_{1 j}, \cdots, \hat{Y}_{n, j}\right\}$ be the sample of the $j$-th $(j=1, \ldots, m)$ principal components. Let

$$
\begin{equation*}
C_{p, p c_{j}}=\frac{U^{*}-L^{*}}{6 \hat{\sigma}_{y_{j}}}, \quad j=1, \ldots, m, \tag{10.15}
\end{equation*}
$$

where $\hat{\sigma}_{y_{j}}^{2}=\frac{1}{n-1} \sum_{i=1}^{n}\left(\hat{Y}_{i j}-\bar{Y}_{j}\right)^{2}$. The MCp index, based on the principal components is

$$
\begin{equation*}
\mathrm{MCp}=\left(\prod_{j=1}^{m} C_{p, p c_{j}}\right)^{1 / m} \tag{10.16}
\end{equation*}
$$

We derive now explicit formula for a RTR, when $m=2$ (bivariate normal distribution). The distribution of $\mathbf{X}$ is $N\left(\left[\begin{array}{l}\xi \\ \eta\end{array}\right],\left[\begin{array}{cc}\sigma_{1}^{2} & \rho \sigma_{1} \sigma_{2} \\ \bullet & \sigma_{2}^{2}\end{array}\right]\right)$. The conditional distribution of $X_{2}$, given $X_{1}$, is $N\left(\eta+\rho \frac{\sigma_{2}}{\sigma_{1}}\left(X_{1}-\xi\right), \sigma_{2}^{2}\left(1-\rho^{2}\right)\right)$. Accordingly, the probability that $\mathbf{X}$ belongs to the rectangular tolerance region, RTR, with specified $\delta=\left(\delta_{1}, \delta_{2}\right)^{\prime}$, is

$$
\begin{align*}
P\{\mathbf{X} \in \operatorname{RTR}(\delta)\} & =\int_{T_{1}-\delta_{1}-\xi_{1} / \sigma_{1}}^{\left(T_{1}+\delta_{1}-\xi_{1}\right) / \sigma_{1}} \phi(z)\left[\Phi\left(\frac{T_{2}+\delta_{2}-\left(\eta+\rho \frac{\sigma_{2}}{\sigma_{1}}\left(z-\left(\xi-T_{1}\right)\right)\right)}{\sigma_{2}\left(1-\rho^{2}\right)^{1 / 2}}\right)\right. \\
& \left.-\Phi\left(\frac{T_{2}-\delta_{2}-\left(\eta+\rho \frac{\sigma_{2}}{\sigma_{1}}\left(z-\left(\xi-T_{1}\right)\right)\right.}{\sigma_{2}\left(1-\rho^{2}\right)^{1 / 2}}\right)\right] d z . \tag{10.17}
\end{align*}
$$

In particular, if $T_{1}=\xi$ and $T_{2}=\eta$, then

$$
\begin{align*}
P\{\mathbf{X} \in \operatorname{RTR}(\delta)\} & =\int_{-\frac{\delta_{1}}{\sigma_{1}}}^{\frac{\delta_{1}}{\sigma_{1}}} \phi(z)\left[\Phi\left(\frac{\sigma_{1} \delta_{2}-\rho \sigma_{2} z}{\sigma_{1} \sigma_{2}\left(1-\rho^{2}\right)^{1 / 2}}\right)\right. \\
& \left.-\Phi\left(\frac{-\sigma_{1} \delta_{2}-\rho \sigma_{2} z}{\sigma_{1} \sigma_{2}\left(1-\rho^{2}\right)^{1 / 2}}\right)\right] d z . \tag{10.18}
\end{align*}
$$

$\phi(z)=\frac{1}{\sqrt{2 \pi}} \exp \left(-\frac{1}{2} z^{2}\right)$ is the standard normal density.
If the tolerance region is circular, $\operatorname{CRC}(r)$, with radius $r,(\xi, \eta)=\left(T_{1}, T_{2}\right)=\mathbf{0}$, then

$$
\begin{equation*}
P\{\mathbf{X} \in \mathrm{CRC}(r)\}=P\left\{\lambda_{1}^{-1} Y_{1}^{2}+\lambda_{2}^{-1} Y_{2}^{2} \leq r^{2}\right\}, \tag{10.19}
\end{equation*}
$$

where $\lambda_{1}$ and $\lambda_{2}$ are the eigenvalues of $\mathbb{Y}=\left(\begin{array}{cc}\sigma_{1}^{2} & \rho \sigma_{1} \sigma_{2} \\ \bullet & \sigma_{2}^{2}\end{array}\right)$, and $Y_{1}^{2}, Y_{2}^{2}$ are independent, having a $\chi^{2}[1]$ distribution. Thus,

$$
\begin{equation*}
P\{\mathbf{X} \in \mathrm{CRC}(r)\}=P\left\{\chi^{2}[2] \leq r^{2}\right\} ; r_{\alpha}=\sqrt{\left(\chi_{1-\alpha}^{2}[2]\right)} \tag{10.20}
\end{equation*}
$$

We compute now the capability index $\mathrm{MC}_{p}$ according to (10.10), for the ALMPIN.csv data. We restrict attention to the last two variables in the data set, that is, Lengthncp and Lengthwcp. The sample consists of the first 30 data vectors, described in Section 10.1. We use equation (10.18) with the $r=0.7377, \sigma_{1}^{2}=1.3179, \sigma_{2}^{2}=1.4047$. We assume that $T_{1}=\xi=49.91$ and $T_{2}=\eta=60.05$. From equation (10.18) we find that for $\left.\delta=(3.5,3.5)^{\prime} P \mathbf{X} \in \operatorname{RTR}(\delta)\right\}=0.9964$. If the tolerance region is specified by $\delta_{s}=(1.5,1.5)^{\prime}$ then we get index $M C_{p}=\frac{1.5}{3.5}=0.4286$.

If the tolerance region is circular, we get according to (10.20) $r_{.0027}=3.4086$. Thus, $M C_{p}=\frac{1.5}{3.4086}=0.44$. We compute now the MCp index (10.16), for the 6-dimensional vector of the ALMPIN.csv data. We base the estimation on the last 37 vectors of the data set. Notice that the expected value of the principal components $\mathbf{Y}$ is zero. Hence, we consider the upper tolerance limit for $Y$ to be $U S L=0.015$ and the lower tolerance limit to be $L S L=-0.015$. For these specifications we get $\mathrm{MCp}=0.4078$. If we increase the tolerance limits to $\pm 0.03$, we obtain $\mathrm{MCp}=0.8137$.

### 10.4 Advanced applications of multivariate control charts

### 10.4.1 Multivariate control charts scenarios

The Hotelling $T^{2}$ chart introduced in Section 10.2 plots the $T^{2}$ statistic, which is the squared standardized distance of a vector from a target point (see equation 10.3). Values of $T^{2}$ represent equidistant vectors along a multidimensional ellipse centered at the target vector point. The chart has an upper control limit $(U C L)$ determined by the $F$ distribution (see equation 10.4). Points exceeding $U C L$ are regarded as an out-of-control signal. The charted $T^{2}$ statistic is a function that reduces multivariate observations into a single value while accounting for the covariance matrix. Out-of-control signals on the $T^{2}$ chart trigger an investigation to uncover the causes for the signal.

The setup of an MSPC chart is performed by a process capability study. The process capability study period is sometimes referred to as phase I. The ongoing control using control limits determined in phase I is then called phase II. The distinction between these two phases is important.

In setting MSPC charts, one meets several alternative scenarios derived from the characteristics of the reference sample and the appropriate control procedure. These include:

1. internally derived targets
2. using an external reference sample
3. externally assigned targets
4. measurements units considered as batches.

We proceed to discuss these four scenarios.

### 10.4.2 Internally derived targets

Internally derived targets are a typical scenario for process capability studies. The parameters to be estimated include the vector of process means, the process covariance matrix, and the control limit for the control chart. Consider a process capability study with a base sample of size $n$ of $p$-dimensional observations, $X_{1}, X_{2}, \ldots, X_{n}$. When the data are grouped and $k$ subgroups of observations of size $m$ are being monitored, $n=k m$, the covariance matrix estimator, $S_{p}$ can be calculated as the pooled covariances of the subgroups. In that case, for the $j$ th subgroup, the Hotelling $T^{2}$ statistic is then given by:

$$
\begin{equation*}
T^{2}=\mathbf{m}\left(\bar{X}_{j}-\overline{\bar{X}}\right)^{\prime} S_{p}^{-1}\left(\bar{X}_{j}-\overline{\bar{X}}\right) \tag{10.21}
\end{equation*}
$$

where $\bar{X}_{j}$ is the mean of the $j$ th subgroup, $\overline{\bar{X}}$ is the overall mean, and $S_{p}^{1}$ is the inverse of the pooled estimated covariance matrix. The $U C L$ for this case is

$$
\begin{equation*}
U C L=\frac{p(k-1)(m-1)}{k(m-1)-p+1} F_{\alpha}[p, k(m-1)-p+1] \tag{10.22}
\end{equation*}
$$

When the data is ungrouped, and individual observations are analyzed, the estimation of the proper covariance matrix and control limits requires further consideration. Typically in this case, the covariance matrix is estimated from the pooled individual observations as $S=\frac{1}{n-1} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)\left(X_{i}-\bar{X}\right)^{\prime}$, where $\bar{X}$ is the mean of the $n$ observations. The corresponding $T^{2}$
statistic for the $i$ th observation, $i=1, \ldots, n$ is given by $T^{2}=\left(X_{i}-\bar{X}\right)^{\prime} S^{-1}\left(X_{i}-\bar{X}\right)$. In this case, $\left(X_{i}-\bar{X}\right)$ and $S$ are not independently distributed and the appropriate upper control for $T^{2}$ is based on the beta distribution with

$$
\begin{equation*}
U C L=\frac{(n-1)^{2}}{n} B_{\alpha / 2}\left(\frac{p}{2}, \frac{n-p-1}{2}\right) \tag{10.23}
\end{equation*}
$$

and

$$
\begin{equation*}
L C L=\frac{(n-1)^{2}}{n} B_{1-\alpha / 2}\left(\frac{p}{2}, \frac{n-p-1}{2}\right) \tag{10.24}
\end{equation*}
$$

where $B_{\alpha}\left(v_{1}, v_{2}\right)$ is the $(1-\alpha)$ th quantile of the beta distribution with $v_{1}$ and $v_{2}$ as parameters. While theoretically the lower control limit ( $L C L$ ) can be calculated as above, in most circumstances $L C L$ is set to zero. Figure 10.5 presents the $T^{2}$ Hotelling Control Chart for the placement data used in Figure 10.2.

In Figure 10.5, phase I was conducted over the first 9 printed circuit boards. The implication is that the first 144 observations are used to derive estimates of the means and covariances of $x$ - $\operatorname{dev}, y$ - $\operatorname{dev}$ and theta-dev and, with these estimates, the Upper Control Limit is determined.

The chart in Figure 10.5 indicates an out of control point at observations 55 from board 4 due to very low horizontal and vertical deviations ( $x$ - dev $=-0.0005200, y$ - $\operatorname{dev}=0.0002500$ ) and an extreme deviations in theta (theta-dev $=0.129810$ ). In the components inserted on the first 9 boards, the average and standard deviations (in bracket) of $x$-dev, $y$-dev and theta-dev are, respectively: -0.001062 ( 0.000602 ), $-0.001816(0.000573),+0.01392$ ( 0.02665 ).

Referring again to Figure 10.5, we see a deviation in performance after board 9 with a significant jump past after board 12. We already studied what happened on boards 10-12 and know that the shift is due to a correction in the vertical direction, increasing the values of $y$-dev to be around zero (see Section 10.2).

### 10.4.3 Using an external reference sample

Consider again a process yielding independent observations $X_{1}, X_{2}, \ldots$ of a $p$-dimensional random variable $\mathbf{X}$, such as the quality characteristics of a manufactured item or process measurements. Initially, when the process is "in control," the


Figure $10.5 T^{2}$ control chart of $x-d e v, y$-dev and theta-dev with control limits and correlation structure set up with data from first 9 printed circuit boards (MINITAB)
observations follow a distribution $F$, with density $f$. We now assume that we have a "reference" sample $X_{1}, \ldots, X_{n}$ of $F$ from an in-control period. To control the quality of the produced items, multivariate data is monitored for potential change in the distribution of $\mathbf{X}$, by sequentially collecting and analyzing the observations $X_{i}$. At some time $t=n+k, k$ time units after $n$, the process may run out of control and the distribution of the $X_{i}$ 's changes to $G$. Our aim is to detect, in phase II, the change in the distribution of subsequent observations $X_{n+k}, k \geq 1$, as quickly as possible, subject to a bound $\alpha \in(0,1)$ on the probability of raising a false alarm at each time point $t=n+k$ (that is, the probability of erroneously deciding that the distribution of $X_{n+k}$ is not $F$ ). The reference sample $X_{1}, \ldots, X_{n}$ does not incorporate the observations $X_{n+k}$ taken after the "reference" stage, even if no alarm is raised, so that the rule is conditional only on the reference sample.

When the data in phase II is grouped, and the reference sample from historical data includes $k$ subgroups of observations of size $m, n=k m$, with the covariance matrix estimator $S_{p}$ calculated as the pooled covariances of the subgroups, the $T^{2}$ for a new subgroup of size $m$ with mean $\bar{Y}$ is given by $T^{2}=\mathbf{m}(\bar{Y}-\overline{\bar{X}})^{\prime} S_{p}^{-1}(\bar{Y}-\overline{\bar{X}})$, and the $U C L$ is given by $U C L=$ $\frac{p(k+1)(m-1)}{k(m-1)-p+1} F_{\alpha}[p, k(m-1)-p+1]$. Furthermore, if in phase I, $l$ subgroups were outside the control limits and assignable causes were determined, those subgroups are omitted from the computation of $\overline{\bar{X}}$ and $S_{p}^{-1}$, and the control limits for this case are $U C L=\frac{p(k-l+1)(m-1)}{(k-l) m-1)-p+1} F_{\alpha}\left[p,(k-l /(m-1)-p+1]\right.$. The $T^{2}$ Control Charts constructed in phase I, and used both in phase I and in phase II, are the multivariate equivalent of the Shewhart Control Chart. Those charts, as well as some more advanced ones, simplify the calculations down to single-number criteria and produce a desired Type I error or in-control run length.

While we focused on the reference sample provided by phase I of the multivariate process control, other possibilities can occur as well. In principle, the reference in-control sample can also originate from historical data. In this case, the statistical analysis will be the same but this situation has to be treated with precaution since both the control limits and the possible correlations between observations may shift.

### 10.4.4 Externally assigned targets

If all parameters of the underlying multivariate distribution are known and externally assigned, the $T^{2}$ value for a single multivariate observation of dimension $p$ is computed as

$$
\begin{equation*}
T^{2}=(\mathbf{Y}-\mu)^{\prime} \Sigma^{-1}(\mathbf{Y}-\mu) \tag{10.25}
\end{equation*}
$$

where $\mu$ and $\Sigma$ are the expected value and covariance matrix, respectively.
The probability distribution of the $T^{2}$ statistic is a $\chi^{2}$ distribution with $p$ degrees of freedom. Accordingly, the 0.95 $U C L$ for $T^{2}$ is $U C L=\chi_{\nu, 95}^{2}$. When the data are grouped in subgroups of size $m$, and both $\mu$ and $\Sigma$ are known, the $T^{2}$ value of the mean vector $\bar{Y}$ is $T^{2}=m(\bar{Y}-\mu)^{\prime} \Sigma^{-1}(\bar{Y}-\mu)$ with the same $U C L$ as above.

If only the expected value of the underlying multivariate distribution, $\mu$, is known and externally assigned, the covariance matrix has to be estimated from the tested sample. The $T^{2}$ value for a single multivariate observation of dimension $p$ is computed as $T^{2}=(\mathbf{Y}-\mu)^{\prime} S^{-1}(\mathbf{Y}-\mu)$, where $\mu$ is the expected value and $S$ is the estimate of the covariance matrix $\Sigma$, estimated either as the pooled contribution of the individual observations, i.e. $S=\frac{1}{n-1} \sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)\left(X_{i}-\bar{X}\right)^{\prime}$, or by a method which accounts for possible lack of independence between observations.

In this case, the $0.95 U C L$ for $T^{2}$ is $U C L=\frac{p(n-1)}{n(n-p)} F_{.95}[p, n-p]$.
When the tested observations are grouped, the mean vector of a subgroup with $m$ observations (a rational sample) will have the same expected value as the individual observations, $\mu$, and a covariance matrix $\Sigma / m$. The covariance matrix $\Sigma$ can be estimated by $S$ or as $S_{p}$ obtained by pooling the covariances of the $k$ subgroups.

When $\Sigma$ is estimated by $S$, the $T^{2}$ value of the mean vector $\bar{Y}$ of $m$ tested observations is $T^{2}=m(\bar{Y}-\mu)^{\prime} S^{-1}(\bar{Y}-\mu)$ and the $0.95 U C L$ is

$$
\begin{equation*}
U C L=\frac{p(m-1)}{m-p} F_{.95}[p, m-p] . \tag{10.26}
\end{equation*}
$$

When $\Sigma$ is estimated by $S_{p}$, the $0.95 U C L$ of $T^{2}=m(\bar{Y}-\mu)^{\prime} S_{p}^{-1}(\bar{Y}-\mu)$ is

$$
\begin{equation*}
U C L=\frac{p k(m-1)}{k(m-1)-p+1} F_{.95}[p, k(m-1)-p+1] \tag{10.27}
\end{equation*}
$$

### 10.4.5 Measurement units considered as batches

In the semiconductor industry, production is typically organized in batches or production lots. In such cases, the qualitycontrol process can be performed either at the completion of the batch or sequentially, in a curtailed inspection, aiming at reaching a decision as soon as possible. When the quality-control method used is reaching a decision at the completion of the process, the possible outcomes are (a) determine the production process to be in statistical control and accept the batch or (b) stop the production flow because of a signal that the process is out of control. On the other hand, in a curtailed inspection, based on a statistical stopping rule, the results from the first few items tested may suffice to stop the process prior to the batch completion.

Consider a batch of size $n$, with the tested items $\mathbf{Y}_{1}, \ldots, \mathbf{Y}_{n}$. The curtailed inspection tests the items sequentially. Assume that the targets are specified, either externally assigned, or from a reference sample or batch. With respect to those targets, let $V_{i}=1$ if the $T^{2}$ of the ordered $i$ th observation exceeds the critical value $\kappa$ and $V_{i}=0$, otherwise. For the $i$ th observation, the process is considered to be in control if for a prespecified $P$, say $P=0.95, \operatorname{Pr}\left(V_{i}=0\right) \geq P$. Obviously, the inspection will be curtailed only at an observation $i$ for which $V_{i}=1$ (not necessarily the first).

Let $N(g)=\sum_{i=1}^{g} V_{i}$ be the number of rejection up to the $g$ th tested item. For each number of individual rejections $U$ (out of $n$ ), $R(U)$ denotes the minimal number of observations allowed up to the $U$ th rejection, without rejecting the overall null hypothesis. Thus, for each $U, R(U)$ is the minimal integer value such that under the null hypothesis, $\operatorname{Pr}\left(\sum_{i=1}^{R(U)} V_{i} \leq U\right) \geq \alpha$. For fixed $U$, the random variable $\sum_{i=1}^{U} V_{i}$ has a negative binomial distribution, and we can compute $R(N(g))$ from the inverse of the negative binomial distribution. For example when $n=13, P=0.95$, and $\alpha=0.01$, the null hypothesis is rejected if the second rejection occurred at or before the third observation, or if the third rejection occurred at or before the ninth observation, and so on.

### 10.4.6 Variable decomposition and monitoring indices

Data in batches is naturally grouped, but even if quality control is performed on individual items, grouping the data into rational consequent subgroups may yield relevant information on within subgroups variability, in addition to deviations from targets. In the $j$ th subgroup (or batch) of size $n_{j}$, the individual $T_{i j}^{2}$ values, $i=1, \ldots, n_{j}$ are given by $T_{i j}^{2}=$ $\left(\mathbf{Y}_{i j}-\theta\right)^{\prime} G^{-1}\left(\mathbf{Y}_{i j}-\theta\right)$. When the targets are externally assigned then $\theta=\mu$. If the covariance matrix is also externally assigned then $G=\Sigma$, otherwise $G$ is the covariance matrix estimated either from the tested or from the reference sample. In the case of targets derived from an external reference sample $\theta=\mathbf{m}$ and $G=S$, where $\mathbf{m}$ and $S$ are the mean and the covariance matrix of a reference sample of size $n$. Within the $j$ th subgroup, let us denote the mean of the subgroup observations by $\bar{Y}_{j}$ and the mean of the target values in the $j$ th subgroup by $\theta_{j}$.

The sum of the individual $T_{i j}^{2}$ values, $T_{0 j}^{2}=\sum_{i=1}^{n} T_{i j}^{2}$ can be decomposed into two measurements of variability, one representing the deviation of the subgroup mean from the multivariate target denoted by $T_{M j}^{2}$, and the other measuring the internal variability within the subgroup, denoted by $T_{D j}^{2}$. The deviation of the subgroup mean from the multivariate target is estimated by $T_{M j}^{2}=\left(\bar{Y}_{j}-\theta_{j}\right)^{\prime} G^{-1}\left(\bar{Y}_{j}-\theta_{j}\right)$, while the internal variability within the subgroup is estimated by

$$
\begin{equation*}
T_{D j}^{2}+\left(\mathbf{Y}_{i j}-\bar{Y}_{j}\right)^{\prime} G^{-1}\left(\mathbf{Y}_{i j}-\bar{Y}_{j}\right), \quad \text { with } \quad T_{0 j}^{2}=T_{M j}^{2}+T_{D j}^{2} . \tag{10.28}
\end{equation*}
$$

Since asymptotically, $T_{M j}^{2}$ and $T_{D j}^{2}$ have a $\chi^{2}$ distribution with $p$ and $(n-1) p$ degrees of freedom, respectively, one can further compute two indices, $I_{1}$ and $I_{2}$, to determine whether the overall variability is mainly due to the distances between the means of the tested subgroup from targets or to the within subgroup variability. The indices are relative ratios of the normalized versions of the two components of $T_{0 j}^{2}$, i.e., $I_{1}=I_{1}^{*} /\left(I_{1}^{*}+I_{2}^{*}\right)$, and $I_{2}=I_{2}^{*} /\left(I_{1}^{*}+I_{2}^{*}\right)$, where $I_{1}^{*}=T_{M j / p}^{2}$ and $I_{2}^{*}=T_{D j}^{2} /[(n-1) p]$. We can express the indices in terms of the original $T^{2}$ statistics as, $I_{1}=(n-1) T_{M j}^{2} /\left[(n-1) T_{M j}^{2}+T_{D j}^{2}\right]$ and $I_{2}=T_{D j}^{2} /\left[(n-1) T_{M j}^{2}+T_{D j}^{2}\right]$. Tracking these indices provides powerful monitoring capabilities.

### 10.5 Multivariate tolerance specifications

Multivariate tolerance regions are based on estimates of quantiles from a multivariate distribution with parameters either known or estimated from the data (John, 1963). Setting up a process control scheme, on the basis of tolerance regions, involves estimating the level set $\{f \geq c\}$ of the density $f$ which generates the data, with a pre-specified probability content $1-\alpha$. With this approach, originally proposed in Fuchs and Kenett (1987), the rejecting region is $X_{n+1} \in\{f \geq c\}$. This method provides an exact false alarm probability of $\alpha$. Since $f$ is usually unknown, the population tolerance region $\{f \geq c\}$ needs to be estimated by an estimator of $f$. A similar approach was adopted by the Food and Drug Administration to determine equivalence of a drug product tablet before and after a change in manufacturing processes such as introduction of new equipment, a transfer of operations to another site or the scaling up of production to larger vessels. The equivalence is evaluated by comparing tablet dissolution profiles of a batch under test with dissolution profiles of tablets from a reference batch and allowing for at most a $15 \%$ difference. We expand on this example using the procedure proposed by Tsong et al. (1996).

When comparing the dissolution data of a new product and a reference approved product, the goal is to assess the similarity between the mean dissolution values at several observed sample time points. The decision to accept or reject the hypothesis that the two batches have similar dissolution profiles, that is, are bioequivalent, is based on determining if the difference in mean dissolution values between the test and reference products is no larger than the maximum expected difference between any two batches of the approval product. When dissolution value is measured at a single time point, the confidence interval of the true difference between the two batches is compared with prespecified similarity limits. When dissolution values are measured at several time points, the Mahalanobis $D_{M}^{2}$ defined above can be used to compare the overall dissolution profiles.

The important property of the Mahalanobis $D^{2}$, is that differences at points with low variability are given a higher weight than differences at points with higher variability. This ensures that the experimental noise is properly addressed.

Let $X_{1}=\left(x_{11} x_{12}, \ldots, x_{1 p}\right)$ and $X_{2}=\left(x_{21}, x_{22}, \ldots, x_{2 p}\right)$ represent the mean dissolution values at $p$ time instances of the reference and the batch under test, respectively. These means can correspond to a different number of replicates, say $n$ and $m$.

The Mahalanobis distance between any two vectors $\mathbf{X}_{1}$ and $\mathbf{X}_{2}$, having the same dispersion matrix $\mathbb{Z}$ is

$$
\begin{equation*}
D_{M}\left(\mathbf{X}_{1}, \mathbf{X}_{2}\right)=\left(\left(\mathbf{X}_{1}-\mathbf{X}_{2}\right)^{\prime} \mathbb{4}^{-1}\left(\mathbf{X}_{1}-\mathbf{X}_{2}\right)\right)^{1 / 2} \tag{10.29}
\end{equation*}
$$

If we estimate $\mathbb{\Psi}$ by covariance matrices $S_{1}$ and $S_{2}$, we substitute for $\mathbb{\Psi}$ in (10.29) the pooled estimator, $S_{\text {pooled }}$. A confidence region for the difference $\Delta=\mu_{1}-\mu_{2}$, between the expected value of the batch and the reference populations, at confidence

Table 10.2 Dissolution data of reference and batch under test

|  | Batch | Tablet | 15 | 90 |
| :--- | :---: | :---: | :---: | :---: |
| 1 | REF | 1 | 65.58 | 93.14 |
| 2 | REF | 2 | 67.17 | 88.01 |
| 3 | REF | 3 | 65.56 | 86.83 |
| 4 | REF | 4 | 66.51 | 88.00 |
| 5 | REF | 5 | 69.06 | 89.70 |
| 6 | REF | 6 | 69.77 | 88.88 |
| 7 | TEST | 1 | 47.77 | 92.39 |
| 8 | TEST | 2 | 49.46 | 89.93 |
| 9 | TEST | 3 | 47.76 | 90.19 |
| 10 | TEST | 4 | 49.72 | 94.12 |
| 11 | TEST | 5 | 52.68 | 93.80 |
| 12 | TEST | 6 | 51.01 | 94.45 |

level $1-\alpha$, is

$$
\begin{equation*}
C R=\left\{\mathbf{Y}:\left(\mathbf{Y}-\left(\mathbf{X}_{1}-\mathbf{X}_{2}\right)\right)^{\prime} S_{\text {pooled }}^{-1}\left(\mathbf{Y}-\left(\mathbf{X}_{1}-\mathbf{X}_{2}\right)^{\prime}\right) \leq K F_{1-\alpha}[p, 2 n-p-1]\right\} \tag{10.30}
\end{equation*}
$$

where $p$ is the dimension of the vectors, and

$$
\begin{equation*}
K=\frac{4(n-1) p}{n(2 n-p-1)} . \tag{10.31}
\end{equation*}
$$

To demonstrate the procedure we use an example where $Y$ is the percent dissolution of a tablet, measured at two time instances, 15 minutes and 90 minutes (see Table 10.2). Calculations with MINITAB can be performed using Calc $>$ Matrices $>$ Arithmetic. The R commands for performing this are:

```
> data(DISS)
> mahalanobisT2(DISS[, c("batch", "min15", "min90")],
    factor.name="batch",
    compare.to=c(15, 15))
```

\$coord
min15 min90
LCR 14.55828-2.810681
Center $17.54167-3.386667$
UCR 20.52506-3.962653


Figure 10.6 Scatterplot of reference and batch under test


Figure 10.7 Difference between dissolution of batch under test and reference at 15 and 90 min (MINITAB)

```
$mahalanobis
\begin{tabular}{rrr} 
LCR & Center & UCR \\
8.664794 & 10.440449 & 12.216104
\end{tabular}
$mahalanobis.compare
    [,1]
[1,] 9.630777
```

A scatter plot of the data shows the difference between test and reference. At 15 minutes dissolution is lower in the tested batch than the reference, at 90 minutes this is reversed (see Figure 10.6). Our tested material therefore starts dissolving than the reference but then things change and it reaches high dissolution levels faster than the reference.

For this data, $n=6, p=2, K=1.35, F_{2,19,90}=3.01,\left(X_{2}-X_{1}\right)=(17.54,-3.39)$ and $D_{M}=10.44$. A contour plot with the limits of CR set at 3.01 is presented in Figure 10.7.

The center of the ellipsoid is set at $(17.54,-3.39)$ and, as mentioned above, at that point, $D_{M}=10.44$. The line from the origin connecting to this point is $Y=-.193 X$. It crosses the ellipse first at $(15.03,-2.9)$ labeled as " 1 " on Figure 10.7 and then at $(20.05,-3.87)$ labeled as " 2 " with $D_{M}$ values of $D_{M}^{l}=8.95$ and $D_{M}^{u}=11.93$ respectively.

To determine equivalence, with a $15 \%$ buffer, we consider the contour corresponding to results within this buffer. The $D_{M}$ value for these point $R D=\operatorname{Sqrt}\left[(15,15)^{\prime} S_{\text {pooled }}^{-1}(15,15)\right]=9.63$.

Since $D_{M}^{u}>R D$ we have a confidence region for the true difference in mean dissolution that exceeds the $15 \%$ buffer. We therefore declare the batch under test not to be equivalent to the reference.

An index that can be used to assess process capability in terms of equivalence between reference and batch under test is $C e q=R D / D_{M}^{u}$. To determine the batch under test equivalent to the reference we need to show that $C e q>1$.

### 10.6 Chapter highlights

As was discussed in Chapter 5, multivariate observations require special techniques for visualization and analysis. Chapter 10 expands Chapter 5 and presents techniques for multivariate statistical process control (MSPC) based on the Mahalanobis $T^{2}$ chart. As in previous chapters, examples of MSPC using R, MINITAB and JMP are provided.

Section 10.3 introduces the reader to multivariate extensions of process capability indices. These are expansions of the capability indices presented in Chapter 8 that are not available in MINITAB or JMP. A special role is played in this context by the concept of multivariate tolerance regions (TR) which extends the tolerance intervals introduced in Section 4.5. Section 10.4 considers four scenarios for setting up and running MSPC: 1) internally derived targets, 2) using an external reference sample, 3) externally assigned targets and 4) measurements units considered as batches. These four cases cover most practical applications of MSPC. Two subsections cover the special cases of measurement units considered as batches and a variable decomposition of indices used for process monitoring. Section 10.5 is a special application of MSPC to the monitoring of bioequivalence of drug product dissolution profiles. In this application tablets manufactured by a generic drug company are compared to the original product at several dissolution times. The Food and Drug Administration allows for a gap of at most $15 \%$, a requirement that define multivariate specification limits. We show how TR are used in such cases. More on multivariate applications in pharmaceuticals will be discussed in Chapter 13 on Quality by Design.

The main concepts and tools introduced in this chapter include:

- Mean Vector
- Covariance Matrix
- Mahalanobis T2
- Multivariate Statistical Process Control
- Multivariate Process Capability Indices
- Multivariate Tolerance Region
- Hyper-Rectangular Tolerance Regions
- Circular Tolerance Regions
- Principal Components
- Internal Targets
- Reference Sample
- External Targets
- Batches
- Monitoring Indices


### 10.7 Exercises

10.1 In data file TSQ.csv we find $368 T^{2}$ values corresponding to the vectors $(x, y, \theta)$ in the PLACE.csv file. The first $n=48$ vectors in PLACE.csv file were used as a base sample, to compute the vector of means $\mathbf{m}$ and the covariance matrix $S$. The $T^{2}$ values are for the other individual vectors $(m=1)$. Plot the $T^{2}$ values in the file TSQ.csv. Compute the UCL and describe from the plot what might have happened in the placement process generating the $(x, y, \theta)$ values.
10.2 Prove that if $\mathbf{X}$ has a multivariate normal distribution, $\left(N_{v}(\mu, \sigma)\right.$, then $(\mathbf{X}-\mu)^{\prime} \Sigma^{-1}(\mathbf{X}-\mu)$ has a $\chi^{2}$ distribution with $v$ degrees of freedom where $R=\chi_{1-p}^{2}[v]$ is the corresponding $(1-p)$ quantile of the $\chi^{2}$ distribution with $v$ degrees of freedom.
10.3 Sort the dataset CAR.csv by variable cyl, indicating the number of cylinders in a car, and run a $T^{2}$ chart with internally derived targets for the variables turn, hp, mpg, with separate computations for cars with 4,6 and 8 cylinders. If you use MINITAB use the option Stages. How does the number of cylinders affect the overall performance of the cars?
10.4 Sort the dataset CAR.csv by variable origin, indicating the country of origin, and run a $T^{2}$ chart with internally derived targets for the variables turn, hp, mpg, with separate computations for cars from $1=\mathrm{US} ; 2=$ Europe; 3 $=$ Asia. If you use MINITAB use the option Stages. How does the country of origin affect the overall performance of the cars?
10.5 Load the dataset GASOL.csv and compute a $T^{2}$ chart for $x 1, x 2$, astm, endPt, yield. Design the chart with an external assigned target based on observations 12-24. Compare the charts. Explain the differences.
10.6 Repeat exercise 10.4, but this time design the chart with an externally assigned target based on observations 25-32. Explain the computational difficulty.
10.7 Calculate control limits for grouped data with 20 subgroups of size 5 and 6 dimensions, with internally derived targets (equation (10.21). How will the control limits change if you start monitoring a process with similar data?
10.8 Let $X_{1}=\left(x_{11}, x_{12}, \ldots, x_{1 p}\right)$ and $X_{2}=\left(x_{21}, x_{22}, \ldots, x_{2 p}\right)$ represent the mean dissolution values of tablets at $p$ time instances of a reference product and a batch under test, respectively. The Mahalanobis distance $T^{2}$, between $X_{1}$ and $X_{2}$, is defined here as $D_{M}=\operatorname{Sqrt}\left[\left(X_{2}-X_{1}\right)^{\prime} S_{\text {pooled }}^{-1}\left(X_{2}-X_{1}\right)\right]$, where $S_{\text {pooled }}=\left(S_{\text {reference }}+S_{\text {test }}\right) / 2$, is the pooled covariance matrix of the reference and test samples. The confidence region, CR , of the difference between batch and reference consists of all vectors $Y$ satisfying: $K\left[\left(Y-\left(X_{2}-X_{1}\right)^{\prime} S_{\text {pooled }}^{-1}\left(Y-\left(X_{2}-X_{1}\right)\right] \leq F_{0.90}[p, 2 n-p-1]\right.\right.$ where $F_{0.90}[p, 2 n-p-1]$ is the 90 th quantile of the $F$-distribution with degrees of freedom $p$ and $(2 n-p-1)$. Prove that for measurements conducted at one time instance $(p=1)$ these formulae correspond to the confidence intervals presented in Chapter 4.

## Part IV

## Design and Analysis of Experiments

Statistically designed experiments have been used to accelerate learning since their introduction by R.A. Fisher in the first half of the twentieth century. One of Fisher's major contributions was the development of factorial experiments, which can simultaneously study several factors. Such experiments ran completely counter to the common wisdom of isolating one factor at a time, with all other factors held constant. Quoting Fisher:

> No aphorism is more frequently repeated in connection with field trials, than that we must ask Nature few questions, or, ideally, one question, at a time. The writer is convinced that this view is wholly mistaken. Nature, he suggests, will best respond to a logical and carefully thought out questionnaire. A factorial design allows the effect of several factors and interactions between them, to be determined with the same number of trials as are necessary to determine any one of the effects by itself with the same degree of accuracy.
(quoted from R.A. Fisher, The arrangement of field experiments, Journal of the Ministry of Agriculture of Great Britain 33, pp. 503-513, 1926).

New challenges and opportunities arose when Fisher's ideas were applied in the industrial environment. The opportunity for rapid feedback led G.E.P. Box to develop response surface methodology, with new families of designs and a new strategy of sequential experimentation. Box's contributions were stimulated by problems that arose during his 8 years of work as a statistician for Imperial Chemical Industries (ICI). The book by G.E.P. Box, W.G. Hunter and J.S. Hunter, Statistics for Experimenters (Wiley, 1978) has become a classic in the area of design of experiments. The Japanese G. Taguchi applied such methods in the 1950s in Japan's industry and in the 1980s also in the US and elsewhere. Statistically designed experiments are now recognized as essential for rapid learning and thereby, for reducing time-to-market, while preserving high quality and peak performance. In recent years, computer simulators have become an increasingly popular platform for running experiments in the product and/or process development process. Some of the issues involved in computer experiments are common to physical experiments such as the need to study many factors, to make effective local approximations to input-output relationships and to exploit sequential methods. New issues have also arisen: the ability to use a very large number of factor settings, the lack of "experimental error," the need to combine computer and lab or field data, to name a few. These new issues have stimulated the development of new statistical methods, which are often given the acronym DACE, for the design and analysis of computer experiments. In this part of the book we cover these topics in three focused chapters.

[^12]Chapter 11 presents the classical approach to the design and analysis of experiments, including factorial and fractional factorial designs and blocking and randomization principles.

Chapter 12 introduces the concepts of quality by design developed by Genichi Taguchi, including parameter and tolerance industrial designs. A special section covers the implementation of quality by design in the pharmaceutical industry which has expanded the approach in the context of drug development and drug manufacturing industries.

Chapter 13 covers methods for designing and analyzing computer experiments.

## 11

## Classical Design and Analysis of Experiments

Experiments are used in industry to improve productivity, reduce variability and obtain robust products and manufacturing processes. In this chapter we study how to design and analyze experiments which are aimed at testing scientific or technological hypotheses. These hypotheses are concerned with the effects of procedures or treatments on the yield; the relationship between variables; the conditions under which a production process yields maximum output or other optimum results, etc. The chapter presents the classical methods of design of experiments. We start with an introductory section, which provides some examples and discusses the guiding principles in designing experiments.

### 11.1 Basic steps and guiding principles

The following are guiding principles which we follow in designing experiments. They are designed to ensure high information quality (InfoQ) of the study, as introduced in Chapter 1.

1. The objectives of the study should be well stated, and criteria established to test whether these objectives have been met.
2. The response variable(s) should be clearly defined so that the study objectives are properly translated. At this stage measurement uncertainty should be established (see Chapter 2).
3. All factors which might affect the response variable(s) should be listed, and specified. We call these the controllable factors. This requires interactive brainstorming with content experts.
4. The type of measurements or observations on all variables should be specified.
5. The levels of the controllable factors to be tested should be determined.
6. A statistical model should be formulated concerning the relationship between the pertinent variables, and their error distributions. This can rely on prior knowledge or literature search.
7. An experimental layout or experimental array should be designed so that the inference from the gathered data will be:
(a) valid;
(b) precise;
(c) generalizable;
(d) easy to obtain.

[^13]8. The trials should be performed if possible in a random order, to avoid bias by factors which are not taken into consideration.
9. A protocol of execution should be prepared, as well as the method of analysis. The method of analysis and data collection depends on the design.
10. The execution of the experiment should carefully follow the protocol with proper documentation.
11. The results of the experiments should be carefully analyzed and reported ensuring proper documentation and traceability. Modern technology (like sweave) ensures that data, analysis and conclusions are fully integrated and reproducible.
12. Confirmatory experiments should be conducted to validate the inference (conclusions) of the main experiments.

We illustrate the above principles with two examples.
Example 11.1. The first example deals with a problem of measuring weights of objects and is meant to illustrate what an experimental layout (design) is and why an optimal one should be chosen.

## Step 1: Formulation of Objectives

The objective is to devise a measurement plan that will yield weight estimates of chemicals with maximal precision, under a fixed number of four weighing operations.

## Step 2: Description of Response

The weight measurement device is a chemical balance, which has right and left pans. One or more objects can be put on either pan. The response variable $Y$, is the measurement read on the scale of the chemical balance. This is equal to the total weight of objects on the right pan $(+)$ minus the total weight of objects on the left pan $(-)$, plus a measurement error.

## Step 3: Controllable Variables

Suppose we have four objects $O_{1}, O_{2}, O_{3}, O_{4}$, having unknown weights $w_{1}, w_{2}, w_{3}, w_{4}$. The controllable (influencing) variables are

$$
X_{i j}= \begin{cases}1, & \begin{array}{l}
\text { if } j \text {-th object is put on }+ \text { pan } \\
\text { in the } i \text {-th measurement }
\end{array} \\
-1, & \begin{array}{l}
\text { if } j \text {-th object is put on }- \text { pan } \\
\text { in the } i \text {-th measurement. }
\end{array}\end{cases}
$$

$i, j=1,2,3,4$.
Step 4: Type of measurements
The response $Y$ is measured on a continuous scale in an interval $\left(y^{*}, y^{* *}\right)$. The observations are a realization of continuous random variables.
Step 5: Levels of Controllable Variables
$X_{i j}= \pm 1$, as above.

## Step 6: A Statistical Model

The measurement model is linear, that is,

$$
Y_{i}=w_{1} X_{i 1}+w_{2} X_{i 2}+w_{3} X_{i 3}+w_{4} X_{i 4}+e_{i}
$$

$i=1, \cdots, 4$, where $e_{1}, e_{2}, e_{3}, e_{4}$ are independent random variables, with $E\left\{e_{i}\right\}=0$ and $V\left\{e_{i}\right\}=\sigma^{2}, i=1,2, \cdots, 4$.

## Step 7: Experimental Layout

An experimental layout is represented by a $4 \times 4$ matrix

$$
(X)=\left(X_{i j} ; i, j=1, \cdots, 4\right)
$$

Such a matrix is called a design matrix.

Given a design matrix $(X)$, and a vector of measurements $\mathbf{Y}=\left(Y_{1}, \cdots, Y_{4}\right)^{\prime}$, we estimate $\mathbf{w}=\left(w_{1}, \cdots, w_{4}\right)^{\prime}$ by

$$
\hat{\mathbf{W}}=(L) \mathbf{Y}
$$

where $(L)$ is a $4 \times 4$ matrix. We say that the design is valid, if there exists a matrix $L$ such that $E\{\hat{\mathbf{W}}\}=\mathbf{w}$. Any nonsingular design matrix $(X)$ represents a valid design with $(L)=(X)^{-1}$.

Indeed, $E\{\mathbf{Y}\}=(X) \mathbf{w}$. Hence

$$
E\{\hat{\mathbf{W}}\}=(X)^{-1} E\{\mathbf{Y}\}=\mathbf{w}
$$

The precision of the design matrix $(X)$ is measured by $\left(\sum_{i=1}^{4} V\left\{\hat{W}_{i}\right\}\right)^{-1}$. The problem is to find a design matrix $(X)^{0}$ which maximizes the precision.

It can be shown that an optimal design is given by the orthogonal array

$$
(X)^{0}=\left[\begin{array}{rrrr}
1 & -1 & -1 & 1 \\
1 & 1 & -1 & -1 \\
1 & -1 & 1 & -1 \\
1 & 1 & 1 & 1
\end{array}\right]
$$

or any row (or column) permutation of this matrix. Notice that in this design, in each one of the first three weighing operations (row) two objects are put on the left pan ( - ) and two on the right. Also, each object, excluding the first, is put twice on $(-)$ and twice on $(+)$. The weight estimates under this design are

$$
\hat{\mathbf{W}}=\frac{1}{4}\left[\begin{array}{rrrr}
1 & 1 & 1 & 1 \\
-1 & 1 & -1 & 1 \\
-1 & -1 & 1 & 1 \\
1 & -1 & -1 & 1
\end{array}\right]\left[\begin{array}{l}
Y_{1} \\
Y_{2} \\
Y_{3} \\
Y_{4}
\end{array}\right] .
$$

Moreover,

$$
\sum_{i=1}^{4} V\left\{\hat{W}_{i}\right\}=\sigma^{2}
$$

The order of measurements is random.
Example 11.2. The second example illustrates a complex process, with a large number of factors which may affect the yield variables.

Wave soldering of circuit pack assemblies (CPA) is an automated process of soldering which, if done in an optimal fashion, can raise quality and productivity. The process, however, involves three phases and many variables. We analyze here the various steps required for designing an experiment to learn the effects of the various factors on the process. We follow the process description of Lin and Kacker (1989).

If the soldering process yields good results, the CPA's can proceed directly to automatic testing. This is a big savings in direct labor cost and increase in productivity. The wave soldering process (WSP) is in three phases. In Phase I, called fluxing, the solder joint surfaces are cleaned by the soldering flux, which also protects it against reoxidation. The fluxing lowers the surface tension for better solder wetting and solder joint formation.

Phase II of the WSP is the soldering assembly. This is performed in a cascade of wave soldering machines. After preheating the solution, the non-component side of the assembly is immersed in a solder wave for 1 to 2 seconds. All solder points are completed when the CPA exits the wave. Preheating must be gradual. The correct heating is essential to effective soldering. Also important is the conveyor speed and the conveyor's angle. The last phase, Phase III, of the process is that of detergent cleaning. The assembly is first washed in detergent solution, then rinsed in water and finally dried with hot air. The temperature of the detergent solution is raised to achieve effective cleaning and prevent excessive foaming. The rinse water is heated to obtain effective rinsing.

We list now the design steps:

1. Objectives. To find the effects of the various factors on the quality of wave soldering, and optimize the process.
2. Response Variables. There are four yield variables
(a) Insulation resistance
(b) Cleaning characterization
(c) Soldering efficiency
(d) Solder mask cracking.
3. Controllable Variables. There are 17 variables (factors) associated with the three phases of the process.

## I. Flux formulation

A. Type of activator
B. Amount of activator
C. Type of surfactant
D. Amount of surfactant
E. Amount of antioxidant
F. Type of solvent
G. Amount of solvent

## II. Wave Soldering

H. Amount of Flux
I. Preheat time
J. Solder temperature
K. Conveyor speed
L. Conveyor angle
M. Wave height setting

## III. Detergent cleaning

N. Detergent concentration
O. Detergent temperature
P. Cleaning conveyor speed
Q. Rinse water temperature
4. Measurements
(a) Insulation resistance test at 30 minutes, 1 and 4 days after soldering at

- $-35 \mathrm{C}, 90 \% \mathrm{RN}$, no bias voltage
- $-65 \mathrm{C}, 90 \% \mathrm{RH}$, no bias voltage
- (continuous variable).
(b) Cleaning characterization: The amounts of residues on the board (continuous variable).
(c) Soldering efficiency: Visual inspection of no solder, insufficient solder, good solder, excess solder and other defects (discrete variables).
(d) Solder mask cracking: Visual inspection of cracked spots on the solder mask (discrete variables).

5. Levels of Controllable Factors

| Factor | \# Levels | Factor | \# Levels |
| :--- | :---: | :---: | :---: |
| A | 2 | J | 3 |
| B | 3 | K | 3 |
| C | 2 | L | 3 |
| D | 3 | M | 2 |
| E | 3 | N | 2 |
| F | 2 | O | 2 |
| G | 3 | P | 3 |
| H | 3 | Q | 2 |
| I | 3 |  |  |

6. The Statistical Model. The response variables are related to the controllable variables by linear models having "main effects" and "interaction" parameters, as will be explained in Section 13.3.
7. The Experiment Layout. A fractional factorial experiment, as explained in Section 11.8, is designed. Such a design is needed, because a full factorial design contains $3^{10} 2^{7}=7,558,272$ possible combinations of factor levels. A fractional replication design chooses a manageable fraction of the full factorial in a manner that allows valid inference, and precise estimates of the parameters of interest.
8. Protocol of Execution. Suppose that it is decided to perform a fraction of $3^{3} 2^{2}=108$ trials at certain levels of the 17 factors. However, the set-up of the factors takes time and one cannot perform more than 4 trials a day. The experiment
will last 27 days. It is important to construct the design so that the important effects, to be estimated, will not be confounded with possible differences between days (blocks). The order of the trials within each day is randomized as well as, the trials which are assigned to different days. Randomization is an important component of the design, which comes to enhance its validity. The execution protocol should clearly specify the order of execution of the trials.

### 11.2 Blocking and randomization

Blocking and randomization are devices in planning of experiments, which are aimed at increasing the precision of the outcome and ensuring the validity of the inference. Blocking is used to reduce errors. A block is a portion of the experimental material that is expected to be more homogeneous than the whole aggregate. For example, if the experiment is designed to test the effect of polyester coating of electronic circuits on their current output, the variability between circuits could be considerably bigger than the effect of the coating on the current output. In order to reduce this component of variance, one can block by circuit. Each circuit will be tested under two treatments: no-coating and coating. We first test the current output of a circuit without coating. Later we coat the circuit, and test again. Such a comparison of before and after a treatment, of the same units, is called paired-comparison.

Another example of blocking is the famous boy's shoes examples of Box, Hunter and Hunter (1978, pp. 97). Two kinds of shoe soles' materials are to be tested by fixing the soles on $n$ pairs of boys' shoes, and measuring the amount of wear of the soles after a period of actively wearing the shoes. Since there is high variability between activity of boys, if $m$ pairs will be with soles of one type and the rest of the other, it will not be clear whether any difference that might be observed in the degree of wearout is due to differences between the characteristics of the sole material or to the differences between the boys. By blocking by pair of shoes, we can reduce much of the variability. Each pair of shoes is assigned the two types of soles. The comparison within each block is free of the variability between boys. Furthermore, since boys use their right or left foot differently, one should assign the type of soles to the left or right shoes at random. Thus, the treatments (two types of soles) are assigned within each block at random.

Other examples of blocks could be machines, shifts of production, days of the week, operators, etc.
Generally, if there are $t$ treatments to compare, and $b$ blocks, and if all $t$ treatments can be performed within a single block, we assign all the $t$ treatments to each block. The order of applying the treatments within each block should be randomized. Such a design is called a randomized complete block design. We will see later how a proper analysis of the yield can validly test for the effects of the treatments.

If not all treatments can be applied within each block, it is desirable to assign treatments to blocks in some balanced fashion. Such designs, to be discussed later, are called balanced incomplete block designs (BIBD).

Randomization within each block is important also to validate the assumption that the error components in the statistical model are independent. This assumption may not be valid if treatments are not assigned at random to the experimental units within each block.

### 11.3 Additive and non-additive linear models

Seventeen factors which might influence the outcome in WSP are listed in Example 11.2. Some of these factors, like type of activator $(A)$, or type of surfactant $(C)$ are categorical variables. The number of levels listed for these factors was 2. That is, the study compares the effects of two types of activators and two types of surfactants.

If the variables are continuous, like amount of activator $(B)$, we can use a regression linear model to represent the effects of the factors on the yield variables. Such models will be discussed later (Section 11.7). In the present section linear models which are valid for both categorical or continuous variables are presented.

For the sake of explanation, let us start first with a simple case, in which the response depends on one factor only. Thus, let $A$ designate some factor, which is applied at different levels, $A_{1}, \cdots, A_{a}$. These could be $a$ categories. The levels of $A$ are also called "treatments."

Suppose that at each level of $A$ we make $n$ independent repetitions (replicas) of the experiment. Let $Y_{i j}, i=1, \cdots, a$ and $j=1, \cdots, n$ denote the observed yield at the $j$-th replication of level $A_{i}$. We model the random variables $Y_{i j}$ as

$$
\begin{equation*}
Y_{i j}=\mu+\tau_{i}^{A}+e_{i j}, \quad i=1, \cdots, a, \quad j=1, \cdots, n \tag{11.1}
\end{equation*}
$$

where $\mu$ and $\tau_{1}^{A}, \cdots, \tau_{a}^{A}$ are unknown parameters, satisfying

$$
\begin{equation*}
\sum_{i=1}^{a} \tau_{i}^{A}=0 \tag{11.2}
\end{equation*}
$$

$e_{i j}, i=1, \cdots, a, j=1, \cdots, n$, are independent random variables such that,

$$
\begin{equation*}
E\left\{e_{i j}\right\}=0 \quad \text { and } \quad V\left\{e_{i j}\right\}=\sigma^{2} \tag{11.3}
\end{equation*}
$$

for all $i=1, \cdots, a ; j=1, \cdots, n$.
Let

$$
\bar{Y}_{i}=\frac{1}{n} \sum_{j=1}^{n} Y_{i j}, \quad i=1, \cdots, a
$$

The expected values of these means are

$$
\begin{equation*}
E\left\{\bar{Y}_{i}\right\}=\mu+\tau_{i}^{A}, \quad i=1, \cdots, a \tag{11.4}
\end{equation*}
$$

Let

$$
\begin{equation*}
\overline{\bar{Y}}=\frac{1}{a} \sum_{i=1}^{a}, \quad \bar{Y}_{i} \tag{11.5}
\end{equation*}
$$

This is the mean of all $N=a \times n$ observations (the grand mean), since $\sum_{i=1}^{a} \tau_{i}^{A}=0$, we obtain that

$$
\begin{equation*}
E\{\overline{\bar{Y}}\}=\mu \tag{11.6}
\end{equation*}
$$

The parameter $\tau_{i}^{A}$ is called the main effect of $A$ at level $i$.
If there are two factors, $A$ and $B$, at $a$ and $b$ levels respectively, there are $a \times b$ treatment combinations $\left(A_{i}, B_{j}\right)$, $i=1, \cdots, a, j=1, \cdots, b$. Suppose also that $n$ independent replicas are made at each one of the treatment combinations. The yield at the $k$-th replication of treatment combination $\left(A_{i}, B_{j}\right)$ is given by

$$
\begin{equation*}
Y_{i j k}=\mu+\tau_{i}^{A}+\tau_{j}^{B}+\tau_{i j}^{A B}+e_{i j k} \tag{11.7}
\end{equation*}
$$

The error terms $e_{i j k}$ are independent random variables satisfying

$$
\begin{equation*}
E\left\{e_{i j l}\right\}=0, \quad V\left\{e_{i j l}\right\}=\sigma^{2} \tag{11.8}
\end{equation*}
$$

for all $i=1, \cdots, a, j=1, \cdots, b, k=1, \cdots, n$.
We further assume that

$$
\begin{align*}
& \sum_{j=1}^{b} \tau_{i j}^{A B}=0, \quad i=1, \cdots, a \\
& \sum_{i=1}^{a} \tau_{i j}^{A B}=0, \quad j=1, \cdots, b  \tag{11.9}\\
& \sum_{i=1}^{a} \tau_{i}^{A}=0 \\
& \sum_{j=1}^{b} \tau_{j}^{B}=0
\end{align*}
$$

$\tau_{i}^{A}$ is the main effect of $A$ at level $i, \tau_{j}^{B}$ is the main effect of $B$ at level $j$, and $\tau_{i j}^{A B}$ is the interaction effect at $\left(A_{i}, B_{j}\right)$.

If all the interaction effects are zero, then the model reduces to

$$
\begin{equation*}
Y_{i j k}=\mu+\tau_{i}^{A}+\tau_{j}^{B}+e_{i j k} . \tag{11.10}
\end{equation*}
$$

Such a model is called additive. If not all the interaction components are zero, then the model is called non-additive.
This model is generalized in a straight forward manner to include a larger number of factors. Thus, for three factors, there are three types of main effect terms, $\tau_{i}^{A}, \tau_{j}^{B}$ and $\tau_{k}^{C}$; three types of interaction terms $\tau_{i j}^{A B}, \tau_{i k}^{A C}$ and $\tau_{j k}^{B C}$; and one type of interaction $\tau_{i j k}^{A B C}$.

Generally, if there are $p$ factors, there are $2^{p}$ types of parameters,

$$
\mu, \tau_{i}^{A}, \tau_{j}^{B}, \cdots, \tau_{i j}^{A B}, \tau_{i k}^{A C}, \cdots, \tau_{i j k}^{A B C}, \cdots
$$

etc. Interaction parameters between two factors are called 1 st order interactions. Interaction parameters between three factors are called 2-nd order interactions, and so on. In particular modeling it is often assumed that all interaction parameters of higher than 1st order are zero.

### 11.4 The analysis of randomized complete block designs

### 11.4.1 Several blocks, two treatments per block: Paired comparison

As in the shoe soles example, or the example of the effect of polyester coating on circuits output, there are two treatments applied in each one of $n$ blocks. The linear model can be written as

$$
\begin{equation*}
Y_{i j}=\mu+\tau_{i}+\beta_{j}+e_{i j}, \quad i=1,2 ; \quad j=1, \cdots, n \tag{11.11}
\end{equation*}
$$

where $\tau_{i}$ is the effect of the $i$-th treatment and $\beta_{j}$ is the effect of the $j$-th block. $e_{i j}$ is an independent random variable, representing the experimental random error or deviation. It is assumed that $E\left\{e_{i j}\right\}=0$ and $V\left\{e_{i j}\right\}=\sigma_{e}^{2}$. Since we are interested in testing whether the two treatments have different effects, the analysis is based on the within block differences

$$
\begin{equation*}
D_{j}=Y_{2 j}-Y_{1 j}=\tau_{2}-\tau_{1}+e_{j}^{*}, \quad j=1, \cdots, n \tag{11.12}
\end{equation*}
$$

The error terms $e_{j}^{*}$ are independent random variables with $E\left\{e_{j}^{*}\right\}=0$ and $V\left\{e_{j}^{*}\right\}=\sigma_{d}^{2}, j=1, \cdots, n$ where $\sigma_{d}^{2}=2 \sigma_{e}^{2}$. An unbiased estimator of $\sigma_{d}^{2}$ is

$$
\begin{equation*}
S_{d}^{2}=\frac{1}{n-1} \sum_{j=1}^{n}\left(D_{j}-\bar{D}_{n}\right)^{2}, \tag{11.13}
\end{equation*}
$$

where $\bar{D}_{n}=\frac{1}{n} \sum_{j=1}^{n} D_{j}$. The hypotheses to be tested are:

$$
H_{0}: \delta=\tau_{2}-\tau_{1}=0
$$

against

$$
H_{1}: \delta \neq 0
$$

### 11.4.1.1 The t-test

Most commonly used is the $t$-test, in which $H_{0}$ is tested by computing the test statistic

$$
\begin{equation*}
t=\frac{\sqrt{n} \bar{D}_{n}}{S_{d}} \tag{11.14}
\end{equation*}
$$

If $e_{1}^{*}, \cdots, e_{n}^{*}$ are i.i.d., normally distributed then, under the null hypothesis, $t$ has a $t$-distribution with $(n-1)$ degrees of freedom. In this case, $H_{0}$ is rejected if

$$
|t|>t_{1-\alpha / 2}[n-1],
$$

where $\alpha$ is the selected level of significance.

|  | Signs |  |  | $\bar{D}$ |
| :---: | :---: | :---: | :---: | :---: |
| -1 | -1 | -1 | -1 | -0.55 |
| 1 | -1 | -1 | -1 | 0 |
| -1 | 1 | -1 | -1 | -0.4 |
| 1 | 1 | -1 | -1 | 0.15 |
| -1 | -1 | 1 | -1 | -0.20 |
| 1 | -1 | 1 | -1 | 0.35 |
| -1 | 1 | 1 | -1 | -0.05 |
| 1 | 1 | 1 | -1 | 0.50 |
| -1 | -1 | -1 | 1 | -0.50 |
| 1 | -1 | -1 | 1 | 0.05 |
| -1 | 1 | -1 | 1 | -0.35 |
| 1 | 1 | -1 | 1 | 0.2 |
| -1 | -1 | 1 | 1 | -0.15 |
| 1 | -1 | 1 | 1 | 0.40 |
| -1 | 1 | 1 | 1 | 0 |
| 1 | 1 | 1 | 1 | 0.55 |

### 11.4.1.2 Randomization tests

A randomization test for paired comparison, constructs a reference distribution of all possible averages of the differences that can be obtained by randomly assigning the sign + or - to the value of $D_{i}$. It computes then an average difference $\bar{D}$ for each one of the $2^{n}$ sign assignments.

The $P$-value of the test, for the two sided alternative, is determined according to this reference distribution, by

$$
P=\operatorname{Pr}\{|\bar{D}| \geq \mid \text { Observed } \bar{D} \mid\} .
$$

For example, suppose we have four differences, with values $1.1,0.3,-0.7,-0.1$. The mean is $\bar{D}_{4}=0.15$. There are $2^{4}=16$ possible ways of assigning a sign to $\left|D_{i}\right|$ (see Table 11.1).
Under the reference distribution, all these possible means are equally probable. The $P$-value associated with the observed $\bar{D}=0.15$ is $P=\frac{12}{16}=0.75$. If the number of pairs (blocks) $n$ is large the procedure becomes cumbersome, since we have to determine all the $2^{n}$ sign assignments. If $n=20$ there are $2^{20}=1,048,576$ such assignments. We can however estimate the $P$-value by taking a RSWR from this reference distribution. This can be easily done by using the MINITAB macro listed below (type it and save it as RPCOMP.MTB):

```
Random k1 C2;
Integer 12.
Let C3=2*(C2-1.5)
Let k2=mean(C1*C3)
stack C4 k2 C4
end
```

In order to execute it, we first set $k 1=n$, by the command

## MTB $>$ Let $k 1=n$

where $n$ is the sample size. In column $C 1$ we set the $n$ values of the observed differences, $D_{1}, \cdots, D_{n}$. Initiate column $C 4$ by

```
MTB}>\mathrm{ Let C4(1) = mean(C1).
```

After executing this macro $M$ times we estimate the $P$-value by the proportion of cases in $C 4$, whose value is greater or equal to that of mean $(C 1)$. In R this is performed with the following commands:

```
> X<-C(1.1, 0.3, -0.7, -0.1)
> < < 200
> set.seed(123)
> Di <- matrix(sample(x=C(-1,1),
                                    size=length(X)*M,
                                    replace=TRUE),
    nrow=M)
> Xi <- matrix(X,
    nrow=M,
    ncol=length(X),
    byrOw=TRUE)
> sum(rowMeans(Di*Xi) >= mean(X))/M
[1] 0.355
> rm(X, M, Di, Xi)
```

Example 11.3. We analyze here the results of the shoe soles experiment, as reported in Box, Hunter and Hunter (1978, p. 100). The observed differences in the wear of the soles, between type $B$ and type $A$, for $n=10$ children, are:

$$
0.8, \quad 0.6, \quad 0.3, \quad-0.1, \quad 1.1, \quad-0.2, \quad 0.3, \quad 0.5, \quad 0.5, \quad 0.3 .
$$

The average difference is $\bar{D}_{10}=0.41$.
A $t$-test of $H_{0}$, after setting the differences in column $C 3$, is obtained by the MINITAB command,

MTB $>T$ Test 0.0 C3;
SUBC $>$ Alternative 0.

The result of this $t$-test is

| TEST OF MU $=0.000$ VS MU N.E. 0.000 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $N$ | MEAN | STDEV | SE MEAN | $T$ |  |  |  |
| $C 3$ | 10 | 0.410 | 0.387 | 0.122 | 3.35 |  |  |  |

Executing macro RPCOMP.MTB $M=200$ times on the data in column $C 1$, gave 200 values of $\bar{D}$, whose stem and leaf plot is displayed in Figure 11.1.

| Character <br> Stem-and-leaf of $C 4 \quad N=200$ <br> Leaf Unit $=0.010$ |  |  |  |
| :---: | :---: | :---: | :---: |
| 3 | -3 | 955 |  |
| 3 | -3 | 111 |  |
| 17 | -2 | 99755555555 |  |
| 22 | -2 | 33311 |  |
| 44 | -1 | 9999999997777775555555 |  |
| 63 | -1 | 3333333333111111111 |  |
| 88 | -0 | 9999999997777777775555555 |  |
| $(17)$ | -0 | 33333333333311110 |  |
| 95 | 0 | 11111111111333333333 |  |
| 75 | 0 | 5555555557777777799999999 |  |
| 50 | 1 | 111133333 |  |
| 41 | 1 | 5555555577779999999999 |  |
| 19 | 2 | 113 |  |
| 16 | 2 | 555777 |  |
| 10 | 3 | 11133 |  |
| 5 | 3 | 779 |  |
| 2 | 4 | 13 |  |

Figure 11.1 Stem-and-leaf plot of 200 random difference averages

According to this, the $P$-value is estimated by

$$
\hat{P}=\frac{2}{200}=0.01
$$

This estimate is almost the same as the $P$-value of the $t$-test. An equivalent analysis in R is performed using:

```
> X <-C(0.8, 0.6, 0.3, -0.1, 1.1, -0.2, 0.3, 0.5, 0.5, 0.3)
> < <- 200
> set.seed(123)
> Di <- matrix(sample(x=C (-1,1),
                        size=length(X)*M,
                        replace=TRUE),
    nrow=M)
> Xi <- matrix(X,
    nrow=M,
    ncol=length(X),
    byrow=TRUE)
> Means <- rowMeans(Di*Xi)
> sum(rowMeans(Di*Xi) >= mean(X))/M
[1] 0.025
> stem(Means)
    The decimal point is 1 digit(s) to the left of the |
    -4 | 311
    -3 | 5
    -3 | 3111
    -2 | 9977555
```

```
-2 | 333311111
-1 | 9999999977777555555555
-1 | 33333333331111
-0 | 9999999999777777775555555555
-0 | 333333333311111
| 111111333333333333333
| 555557777777779999999
| 1111111333333
| 55557777799999999
| 11333
| 555557779
| 13
| 5577
| 1113
| 7
> rm(Di, Xi, M, X, Means)
```


### 11.4.2 Several blocks, $\boldsymbol{t}$ treatments per block

As said earlier, the randomized complete block designs (RCBD) are those in which each block contains all the $t$ treatments. The treatments are assigned to the experimental units in each block at random. Let $b$ denote the number of blocks. The linear model for these designs is

$$
\begin{equation*}
Y_{i j}=\mu+\tau_{i}+\beta_{j}+e_{i j}, \quad i=1, \cdots, t \quad j=1, \cdots, b \tag{11.15}
\end{equation*}
$$

where $Y_{i j}$ is the yield of the $i$-th treatment in the $j$ th block. The main effect of the $i$-th treatment is $\tau_{i}$, and the main effect of the $j$-th block is $\beta_{j}$. It is assumed that the effects are additive (no interaction). Under this assumption, each treatment is tried only once in each block. The different blocks serve the role of replicas. However, since the blocks may have additive effects, $\beta_{j}$, we have to adjust for the effects of blocks in estimating $\sigma^{2}$. This is done as shown in the ANOVA Table 11.2.
Further assume that, $e_{i j}$ are the error random variables with $E\left\{e_{i j}\right\}=0$ and $V\left\{e_{i j}\right\}=\sigma^{2}$ for all $(i, j)$. The ANOVA for this model is presented in the following table.

Table 11.2 ANOVA table for RCBD

| Source <br> of Variation | DF | SS | MS | $E\{M S\}$ |
| :--- | :---: | :---: | :---: | :---: |
| Treatments | $t-1$ | SSTR | MSTR | $\sigma^{2}+\frac{b}{t-1} \sum_{i=1}^{t} \tau_{i}^{2}$ |
| Blocks | $b-1$ | $S S B L$ | $M S B L$ | $\sigma^{2}+\frac{t}{b-1} \sum_{j=1}^{b} \beta_{j}^{2}$ |
| Error | $(t-1)(b-1)$ | $S S E$ | MSE | $\sigma^{2}$ |
| Total | $t b-1$ | $S S T$ | - |  |

Here,

$$
\begin{equation*}
S S T=\sum_{i=1}^{t} \sum_{j=1}^{b}\left(Y_{i j}-\overline{\bar{Y}}\right)^{2}, \tag{11.16}
\end{equation*}
$$

$$
\begin{align*}
& S S T R=b \sum_{i=1}^{t}\left(\bar{Y}_{i .}-\overline{\bar{Y}}\right)^{2}  \tag{11.17}\\
& S S B L=t \sum_{j=1}^{b}\left(\bar{Y}_{. j}-\overline{\bar{Y}}\right)^{2} \tag{11.18}
\end{align*}
$$

and

$$
\begin{align*}
S S E & =S S T-S S T R-S S B L  \tag{11.19}\\
\bar{Y}_{i .} & =\frac{1}{b} \sum_{j=1}^{b} Y_{i j}, \quad \bar{Y}_{. j}=\frac{1}{t} \sum_{i=1}^{t} Y_{i j} \tag{11.20}
\end{align*}
$$

and $\overline{\bar{Y}}$ is the grand mean.
The significance of the treatment effects is tested by the $F$-statistic

$$
\begin{equation*}
F_{t}=\frac{M S T R}{M S E} \tag{11.21}
\end{equation*}
$$

The significance of the block effects is tested by

$$
\begin{equation*}
F_{b}=\frac{M S B L}{M S E} \tag{11.22}
\end{equation*}
$$

These statistics are compared with the corresponding $(1-\alpha)$ th fractiles of the $F$-distribution. Under the assumption that $\sum_{i=1}^{t} \tau_{i}=0$, the main effects of the treatments are estimated by

$$
\begin{equation*}
\hat{\tau}_{i}=\bar{Y}_{i .}-\overline{\bar{Y}}, \quad i=1, \cdots, t \tag{11.23}
\end{equation*}
$$

These are least squares estimates. Each such estimation is a linear contrast

$$
\begin{equation*}
\hat{\tau}_{i}=\sum_{i^{\prime}=1}^{t} c_{i i^{\prime}} \bar{Y}_{i^{\prime}} \tag{11.24}
\end{equation*}
$$

where

$$
c_{i i^{\prime}}= \begin{cases}1-\frac{1}{t}, & \text { if } i=i^{\prime}  \tag{11.25}\\ -\frac{1}{t}, & \text { if } i \neq i^{\prime}\end{cases}
$$

Hence,

$$
\begin{align*}
V\left\{\hat{\tau}_{i}\right\} & =\frac{\sigma^{2}}{b} \sum_{i^{\prime}=1}^{t} c_{i i^{\prime}}^{2}  \tag{11.26}\\
& =\frac{\sigma^{2}}{b}\left(1-\frac{1}{t}\right), \quad i=1, \cdots, t
\end{align*}
$$

An unbiased estimator of $\sigma^{2}$ is given by $M S E$. Thus, simultaneous confidence intervals for $\tau_{i}(i=1, \cdots, t)$, according to the Scheffé method, are

$$
\begin{equation*}
\hat{\tau}_{i} \pm S_{\alpha}\left(\frac{M S E}{b}\left(1-\frac{1}{t}\right)\right)^{1 / 2}, \quad i=1, \cdots, t \tag{11.27}
\end{equation*}
$$

where

$$
S_{\alpha}=\left((t-1) F_{1-\alpha}[t-1,(t-1)(b-1)]\right)^{1 / 2}
$$

Example 11.4. In Example 5.17 we estimated the effects of hybrids on the resistance in cards called "diska". We have $t=6$ hybrids (treatments) on a card, and 32 cards. We can test now whether there are significant differences between the values of Res 3 by considering the cards as blocks, and using the ANOVA for RCBD. In this case, $b=32$. Using Two-Way Anova in MINITAB and data file HADPAS.csv. The ANOVA is presented in Table 11.3.

Table 11.3 ANOVA for hybrid data

| Source | DF | SS | MS | F |
| :--- | ---: | ---: | ---: | ---: |
| Hybrids | 5 | $1,780,741$ | 356148 | 105.7 |
| Cards | 31 | $2,804,823$ | 90478 | 26.9 |
| Error | 155 | 522,055 | 3368 | - |
| Total | 191 | $5,107,619$ | - | - |

Since $F_{99}[5,155]=3.14$ and $F_{.99}[31,155]=1.81$, both the treatment effects and the card effects are significant.
The estimator of $\sigma, \hat{\sigma}_{p}=(M S E)^{1 / 2}$, according to the above ANOVA, is $\hat{\sigma}_{p}=58.03$. Notice that this estimator is considerably smaller than the one of Example 5.17. This is due to the variance reduction effect of the blocking.

The Scheffé simultaneous confidence intervals, at level of confidence 0.95 , for the treatment effects (the average hybrid measurements minus the grand average of 1965.2) are:

Hybrid 1: $\quad 178.21 \pm 31.05$;
Hybrid 6: $\quad 48.71 \pm 31.05$;
Hybrid 5: $\quad 15.36 \pm 31.05$;
Hybrid 2: $\quad-62.39 \pm 31.05$;
Hybrid 4: $\quad-64.79 \pm 31.05$;
Hybrid 3: $-114.86 \pm 31.05$.
Accordingly, the effects of Hybrid 2 and Hybrid 4 are not significantly different, and that of Hybrid 5 is not significantly different from zero. In R we obtain:

```
> data(HADPAS)
> HADPAS$diska <- as.factor(HADPAS$diska)
> HADPAS$hyb <- as.factor(HADPAS$hyb)
> AovH <- aov(res3 ~ diska + hyb,
    data=HADPAS)
> summary(AovH)
```

|  | Df | Sum Sq | Mean Sq | F value | $\operatorname{Pr}(>F)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| diska | 31 | 2804823 | 90478 | 26.86 | <2e-16 | *** |
| hyb | 5 | 1780741 | 356148 | 105.74 | <2e-16 | *** |
| Residuals | 155 | 522055 | 3368 |  |  |  |

> tail (confint (AovH), 5)
$2.5 \% \quad 97.5 \%$
hyb2 -269.2543-211.9332
hyb3 -321.7231 -264.4019
hyb4 -271.6606 -214.3394
hyb5 -191.5043 -134.1832

```
hyb6 -158.1606 -100.8394
```

```
> rm(AovH)
```


### 11.5 Balanced incomplete block designs

As mentioned before, it is often the case that the blocks are not sufficiently large to accommodate all the $t$ treatments. For example, in testing the wearout of fabric one uses a special machine (Martindale wear tester) which can accommodate only four pieces of clothes simultaneously. Here the block size is fixed at $k=4$, while the number of treatments $t$, is the number of types of cloths to be compared. Balanced Incomplete Block Designs (BIBD) are designs which assign $t$ treatment to $b$ blocks of size $k(k<t)$ in the following manner.

1. Each treatment is assigned only once to any one block.
2. Each treatment appears in $r$ blocks. $r$ is the number of replicas.
3. Every pair of two different treatments appears in $\lambda$ blocks.
4. The order of treatments within each block is randomized.
5. The order of blocks is randomized.

According to these requirements there are, altogether, $N=t r=b k$ trials. Moreover, the following equality should hold

$$
\begin{equation*}
\lambda(t-1)=r(k-1) \tag{11.28}
\end{equation*}
$$

The question is how to design a BIBD, for a given $t$ and $k$. One can obtain a BIBD by the complete combinatorial listing of the $\binom{t}{k}$ selections without replacements of $k$ out of $t$ letters. In this case, the number of blocks is

$$
\begin{equation*}
b=\binom{t}{k} \tag{11.29}
\end{equation*}
$$

The number of replicas is $r=\binom{t-1}{k-1}$, and $\lambda=\binom{t-2}{k-2}$. The total number of trials is

$$
\begin{align*}
N=t r & =t\binom{t-1}{k-1}=\frac{t!}{(k-1)!(t-k)!}=k\binom{t}{k} \\
& =k b \tag{11.30}
\end{align*}
$$

Such designs of BIBD are called combinatoric designs. They might, however, be too big. For example, if $t=8$ and $k=4$ we are required to have $\binom{8}{4}=70$ blocks. Thus, the total number of trials is $N=70 \times 4=280$ and $r=\binom{7}{3}=35$. Here $\lambda=\binom{6}{2}=15$.

There are advanced algebraic methods which can yield smaller designs for $t=8$ and $k=4$. Box, Hunter and Hunter (1978, pp. 272) list a BIBD of $t=8, k=4$ in $b=14$ blocks. Here $N=14 \times 4=56, r=7$ and $\lambda=3$.

It is not always possible to have a BIBD smaller in size than a complete combinatoric design. Such a case is $t=8$ and $k=5$. Here the smallest number of blocks possible is $\binom{8}{5}=56$, and $N=56 \times 5=280$.

The reader is referred to Box, Hunter and Hunter (1978, pp. 270-274) for a list of some useful BIBD's for $k=2, \cdots, 6$, $t=k, \cdots, 10$. Let $B_{i}$ denote the set of treatments in the $i$-th block. For example, if block 1 contains the treatments 1,2 , 3,4 , then $B_{1}=\{1,2,3,4\}$. Let $Y_{i j}$ be the yield of treatment $j \in B_{i}$. The effects model is

$$
\begin{equation*}
Y_{i j}=\mu+\beta_{i}+\tau_{j}+e_{i j}, \quad i=1, \cdots, b \quad j \in B_{i} \tag{11.31}
\end{equation*}
$$

$\left\{e_{i j}\right\}$ are random experimental errors, with $E\left\{e_{i j}\right\}=0$ and $V\left\{e_{i j}\right\}=\sigma^{2}$ all $(i, j)$. The block and treatment effects, $\beta_{1}, \cdots, \beta_{b}$ and $\tau_{1}, \cdots, \tau_{t}$ satisfy the constraints $\sum_{j=1}^{t} \tau_{j}=0$ and $\sum_{i=1}^{b} \beta_{i}=0$.

Let $T_{j}$ be the set of all indices of blocks containing the $j$-th treatment. The least squares estimates of the treatment effects are obtained in the following manner.

Table 11.4 ANOVA for a BIBD

| Source of <br> Variation | DF | SS | MS | $E\{M S\}$ |
| :--- | :---: | :---: | :---: | :---: |
| blocks | $b-1$ | SSBL | MSBL | $\sigma^{2}+\frac{t}{b-1} \sum_{i=1}^{b} \beta_{i}^{2}$ |
| Treatments Adjusted | $t-1$ | $S S T R$ | $M S T R$ | $\sigma^{2}+\frac{b}{t-1} \sum_{j=1}^{t} \tau_{j}^{2}$ |
| Error | $N-t-b+1$ | SSE | MSE | $\sigma^{2}$ |
| Total | $N-1$ | $S S T$ | - | - |

Let $W_{j}=\sum_{i \in T_{j}} Y_{i j}$ be the sum of all $Y$ values under the $j$-th treatment. Let $W_{j}^{*}$ be the sum of the values in all the $r$ blocks which contain the $j$-th treatment, that is, $W_{j}^{*}=\sum_{i \in T_{j}} \sum_{l \in B_{i}} Y_{i l}$. Compute

$$
\begin{equation*}
Q_{j}=k W_{j}-W_{j}^{*}, \quad j=1, \cdots, t . \tag{11.32}
\end{equation*}
$$

The LSE of $\tau_{j}$ is

$$
\begin{equation*}
\hat{\tau}_{j}=\frac{Q_{j}}{t \lambda}, \quad j=1, \cdots, t \tag{11.33}
\end{equation*}
$$

Notice that $\sum_{j=1}^{t} Q_{j}=0$. Thus, $\sum_{j=1}^{t} \hat{f}_{j}=0$. Let $\overline{\bar{Y}}=\frac{1}{N} \sum_{i=1}^{b} \sum_{l \in B_{i}} Y_{i l}$. The adjusted treatment average is defined as $\bar{Y}{ }_{j}^{*}=\overline{\bar{Y}}+\hat{\tau}_{j}$, $j=1, \cdots, t$. The ANOVA for a BIBD is given in Table 11.4.

Here,

$$
\begin{align*}
& S S T=\sum_{i=1}^{b} \sum_{l \in B_{i}} Y_{i l}^{2}-\left(\sum_{i=1}^{b} \sum_{l \in B_{i}} Y_{i l}\right)^{2} / N  \tag{11.34}\\
& S S B L=\frac{1}{k} \sum_{i=1}^{b}\left(\sum_{l \in B_{i}} Y_{i l}\right)^{2}-N \overline{\bar{Y}}^{2}  \tag{11.35}\\
& S S T R=\frac{1}{\lambda k t} \sum_{j=1}^{t} Q_{j}^{2} \tag{11.36}
\end{align*}
$$

and

$$
\begin{equation*}
S S E=S S T-S S B L-S S T R . \tag{11.37}
\end{equation*}
$$

The significance of the treatments effects is tested by the statistic

$$
\begin{equation*}
F=\frac{M S T R}{M S E} . \tag{11.38}
\end{equation*}
$$

Example 11.5. Six different adhesives $(t=6)$ are tested for the bond strength in a lamination process, under curing pressure of 200 [psi]. Lamination can be done in blocks of size $k=4$.

A combinatoric design (listed in Table 11.5) will have $\binom{6}{4}=15$ blocks, with $r=\binom{5}{3}=10, \lambda=\binom{4}{2}=6$ and $N=60$. The treatment indices of the 15 blocks are

Table 11.5 Block sets

| $i$ | $B_{i}$ | $i$ | $B_{i}$ |
| :--- | :---: | :---: | :---: |
| 1 | $1,2,3,4$ | 9 | $1,3,5,6$ |
| 2 | $1,2,3,5$ | 10 | $1,4,5,6$ |
| 3 | $1,2,3,6$ | 11 | $2,3,4,5$ |
| 4 | $1,2,4,5$ | 12 | $2,3,4,6$ |
| 5 | $1,2,4,6$ | 13 | $2,3,5,6$ |
| 6 | $1,2,5,6$ | 14 | $2,4,5,6$ |
| 7 | $1,3,4,5$ | 15 | $3,4,5,6$ |
| 8 | $1,3,4,6$ |  |  |

The observed bond strength in these trials, listed in Table 11.6 are:
Table 11.6 Values of $Y_{i \prime}, i \in B_{i}$

| $i$ | $Y_{i l}$ | $i$ | $Y_{i l}$ |
| :---: | :---: | :---: | :---: |
| 1 | $24.7,20.8,29.4,24.9$ | 8 | $23.1,29.3,27.1,34.4$ |
| 2 | $24.1,20.4,29.8,30.3$ | 9 | $22.0,29.8,31.9,36.1$ |
| 3 | $23.4,20.6,29.2,34.4$ | 10 | $22.8,22.6,33.2,34.8$ |
| 4 | $23.2,20.7,26.0,30.8$ | 11 | $21.4,29.6,24.8,31.2$ |
| 5 | $21.5,22.1,25.3,35.4$ | 12 | $21.3,28.9,25.3,35.1$ |
| 6 | $21.4,20.1,30.1,34.1$ | 13 | $21.6,29.5,30.4,33.6$ |
| 7 | $23.2,28.7,24.9,31.0$ | 14 | $20.1,25.1,32.9,33.9$ |
|  |  | 15 | $30.1,24.0,30.8,36.5$ |

The grand mean of the bond strength is $\overline{\bar{Y}}=27.389$. The sets $T_{j}$ and the sums $W_{j}, W_{j}^{*}$ are in Table 11.7
Table 11.7 The set $T_{j}$ and the statistics $W_{j}, W_{j}^{*}, Q_{j}$

| $j$ | $T_{j}$ | $W_{j}$ | $W_{j}^{*}$ | $Q_{j}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1 | $1,2,3,4,5,6,7,8,9,10$ | 229.536 | 1077.7 | -159.56 |
| 2 | $1,2,3,4,5,6,11,12,13,14$ | 209.023 | 1067.4 | -231.31 |
| 3 | $1,2,3,7,8,9,11,12,13,15$ | 294.125 | 1107.60 | 68.90 |
| 4 | $1,4,5,7,8,10,11,12,14,15$ | 249.999 | 1090.90 | -90.90 |
| 5 | $2,4,6,7,9,10,11,13,14,15$ | 312.492 | 1107.50 | 142.47 |
| 6 | $3,5,6,8,9,10,12,13,14,15$ | 348.176 | 1123.80 | 268.90 |

The ANOVA table is presented in Table 11.8.
The adjusted mean effects of the adhesives are in Table 11.9.
The variance of each adjusted mean effect is

$$
\begin{equation*}
V\left\{\bar{Y}_{j}^{*}\right\}=\frac{k \sigma^{2}}{t \lambda}, \quad j=1, \cdots, t \tag{11.39}
\end{equation*}
$$

Thus, the S.E. of $\bar{Y}_{j}^{*}$ is

$$
\begin{equation*}
\text { S.E. }\left\{\bar{Y}_{j}^{*}\right\}=\left(\frac{k M S E}{t \lambda}\right)^{1 / 2}, \quad j=1, \cdots, t \tag{11.40}
\end{equation*}
$$

It seems that there are two homogeneous groups of treatments $\{1,2,4\}$ and $\{3,5,6\}$.

Table 11.8 ANOVA for BIBD

| Source | DF | SS | MS | F |
| :--- | ---: | ---: | ---: | ---: |
| Blocks | 14 | 161.78 | 11.556 | 23.99 |
| Treat. Adj. | 5 | 1282.76 | 256.552 | 532.54 |
| Error | 40 | 19.27 | 0.48175 | - |
| Total | 59 | 1463.81 |  |  |

Table 11.9 Mean Effects and their S.E.

| Treatment | $\bar{Y}_{j}^{*}$ | S.E. $\left\{\bar{Y}_{j}^{*}\right\}$ |
| :--- | :---: | :---: |
| 1 | 22.96 | 1.7445 |
| 2 | 20.96 | 1.7445 |
| 3 | 29.33 | 1.7445 |
| 4 | 24.86 | 1.7445 |
| 5 | 31.35 | 1.7445 |
| 6 | 34.86 | 1.7445 |

### 11.6 Latin square design

Latin square designs are such that we can block for two error-inducing factors in a balanced fashion, and yet save considerable amount of trials.

Suppose that we have $t$ treatments to test, and we wish to block for two factors. We assign the blocking factors $t$ levels (the number of treatments) in order to obtain squared designs. For example, suppose that we wish to study the effects of 4 new designs of keyboards for desktop computers. The design of the keyboard might have effect on the speed of typing or on the number of typing errors. Noisy factors are typist or type of job. Thus we can block by typist and by job. We should pick at random 4 typists and 4 different jobs. We construct a square with 4 rows and 4 columns for the blocking factors.

Let $A, B, C, D$ denote the 4 keyboard designs. We assign the letters to the cells of the above square so that

1. each letter appears exactly once in a row;
2. each letter appears exactly once in a column.

Finally, the order of performing these trials is random. Notice that a design which contains all the combinations of typist, job and keyboard spans over $4 \times 4 \times 4=64$ combinations. Thus, the Latin Square design saves many trials. However, it is based on the assumption of no interactions between the treatments and the blocking factors. That is, in order to obtain valid analysis, the model relating the response to the factor effects should be additive, that is,

$$
\begin{equation*}
Y_{i j k}=\mu+\beta_{i}+\gamma_{j}+\tau_{k}+e_{i j k}, \quad i, j, k=1, \cdots, t \tag{11.41}
\end{equation*}
$$

where $\mu$ is the grand mean, $\beta_{i}$ are the row effects, $\gamma_{j}$ are the column effects and $\tau_{k}$ are the treatment effects. The experimental error variables are $\left\{e_{i j k}\right\}$, with $E\left\{e_{i j k}\right\}=0$ and $V\left\{e_{i j k}\right\}=\sigma^{2}$ for all $(i, j)$. Furthermore,

$$
\begin{equation*}
\sum_{i=1}^{t} \beta_{i}=\sum_{j=1}^{t} \gamma_{j}=\sum_{k=1}^{t} \tau_{k}=0 \tag{11.42}
\end{equation*}
$$

Table 11.10 A $4 \times 4$ Latin square

|  | Job 1 | Job 2 | Job 3 | Job 4 |
| :--- | :---: | :---: | :---: | :---: |
| Typist 1 | $A$ | $B$ | $C$ | $D$ |
| Typist 2 | $B$ | $A$ | $D$ | $C$ |
| Typist 3 | $C$ | $D$ | $A$ | $B$ |
| Typist 4 | $D$ | $C$ | $B$ | $A$ |

The Latin square presented in Table 11.10 is not unique. There are other $4 \times 4$ Latin squares. For example,

| $A$ | $B$ | $C$ | $D$ | $A$ | $B$ | $C$ | $D$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $D$ | $C$ | $B$ | $A$ | $C$ | $D$ | $A$ | $B$ |
| $B$ | $A$ | $D$ | $C$ | $D$ | $C$ | $B$ | $A$ |
| $C$ | $D$ | $A$ | $B$ | $B$ | $A$ | $D$ | $C$ |.

A few Latin square designs, for $t=3, \cdots, 9$ are given in Box, Hunter and Hunter (1978, pp. 261-262).
If we perform only 1 replication of the Latin square, the ANOVA for testing the main effects is presented in Table 11.11.

Table 11.11 ANOVA for a Latin square, one replication

| Source | DF | SS | MS | $F$ |
| :--- | :---: | :---: | :---: | :---: |
| Treatments | $t-1$ | $S S T R$ | $M S T R$ | $M S T R / M S E$ |
| Rows | $t-1$ | $S S R$ | $M S R$ | $M S R / M S E$ |
| Columns | $t-1$ | $S S C$ | $M S C$ | $M S C / M S E$ |
| Error | $(t-1)(t-2)$ | $S S E$ | $M S E$ | - |
| Total | $t^{2}-1$ | $S S T$ | - | - |

Formulae for the various SS terms will be given below. At this time we wish to emphasize that if $t$ is small, say $t=3$, then the number of DF for $S S E$ is only 2 . This is too small. The number of DF for the error SS can be increased by performing replicas. One possibility is to perform the same Latin square $r$ times independently, and as similarly as possible. However, significant differences between replicas may emerge. The ANOVA, for $r$ identical replicas is as in Table 11.12.

Table 11.12 ANOVA for a replicated Latin square

| Source | D.F. | SS | MS | F |
| :--- | :---: | :---: | :---: | :---: |
| Treatments | $t-1$ | $S S T R$ | $M S T R$ | $M S T R / M S E$ |
| Rows | $t-1$ | $S S R$ | $M S R$ | MSR/MSE |
| Columns | $t-1$ | $S S C$ | $M S C$ | MSC/MSE |
| Replicas | $r-1$ | $S S R E P$ | $M S R E P$ | MSREP/MSE |
| Error | $(t-1)[r(t+1)-3])$ | $S S E$ | $M S E$ | - |
| Total | $r\left(t^{2}-1\right)$ | $S S T$ | - | - |

Notice that now we have $r t^{2}$ observations. Let $T \ldots$ and $Q \ldots$ be the sum and sum of squares of all observations. Then,

$$
\begin{equation*}
S S T=Q_{\ldots} \ldots-T_{\ldots}^{2} / r t^{2} \tag{11.43}
\end{equation*}
$$

Let $T_{i . . .}$ denote the sum of $r t$ observations in the $i$-th row of all $r$ replications. Then

$$
\begin{equation*}
S S R=\frac{1}{t r} \sum_{i=1}^{t} T_{i . . .}^{2}-\frac{T_{\ldots}^{2}}{r t^{2}} . \tag{11.44}
\end{equation*}
$$

Similarly, let $T_{\text {j... }}$ and $T_{. k .}$. be the sums of all $r t$ observations in column $j$ of all replicas, and treatment $k$ of all $r$ replicas, then

$$
\begin{equation*}
S S C=\frac{1}{r t} \sum_{j=1}^{t} T_{. j_{.}}^{2}-\frac{T_{\ldots}^{2}}{r t^{2}} \tag{11.45}
\end{equation*}
$$

and

$$
\begin{equation*}
S S T R=\frac{1}{r t} \sum_{k=1}^{t} T_{. k .}^{2}-\frac{T_{\cdots}^{2}}{r t^{2}} . \tag{11.46}
\end{equation*}
$$

Finally, let $T_{\ldots l}(l=1, \cdots, r)$ denote the sum of all $t^{2}$ observations in the $l$ th replication. Then,

$$
\begin{equation*}
\text { SSREP }=\frac{1}{t^{2}} \sum_{l=1}^{r} t_{\ldots, \ldots}^{2}-\frac{T_{\ldots}^{2}}{r t^{2}} . \tag{11.47}
\end{equation*}
$$

The pooled sum of squares for error is obtained by

$$
\begin{equation*}
S S E=S S D-S S R-S S C-S S T R-S S R E P \tag{11.48}
\end{equation*}
$$

Notice that if $t=3$ and $r=3$, the number of DF for SSE increases from 2 (when $r=1$ ) to 18 (when $r=3$ ).
The most important hypothesis is that connected with the main effects of the treatments. This we test with the statistic

$$
\begin{equation*}
F=M S T R / M S E . \tag{11.49}
\end{equation*}
$$

Example 11.6. Five models of keyboards (treatments) were tested in a latin square design in which the blocking factors are typist and job. Five typists were randomly selected from a pool of typists of similar capabilities. Five typing jobs were selected. Each typing job had 4000 characters. The yield, $Y_{i j k}$, is the number of typing errors found at the $i$-th typist, $j$-th job under the $k$-th keyboard. The Latin square design used is presented in Table 11.13.

Table 11.13 Latin square design, $t=5$

|  | Job |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Typist | 1 | 2 | 3 | 4 | 5 |
| 1 | $A$ | $B$ | $C$ | $D$ | $E$ |
| 2 | $B$ | $C$ | $D$ | $E$ | $A$ |
| 3 | $C$ | $D$ | $E$ | $A$ | $B$ |
| 4 | $D$ | $E$ | $A$ | $B$ | $C$ |
| 5 | $E$ | $A$ | $B$ | $C$ | $D$ |

The five keyboards are denoted by the letters $A, B, C, D, E$. The experiment spanned over 5 days. In each day a typist was assigned a job at random (from those not yet tried). The keyboard used is the one associated with the job. Only one job was tried in a given day. The observed number of typing errors (per 4,000 characters) are listed in Table 11.14:

Table 11.14 Number of typing errors

|  | Job |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Typist | 1 | 2 | 3 | 4 | 5 | Sums |
|  | $A$ | $B$ | $C$ | $D$ | $E$ |  |
| 1 | 20 | 18 | 25 | 17 | 20 | 100 |
|  | $B$ | $C$ | $D$ | $E$ | $A$ |  |
| 2 | 65 | 40 | 55 | 58 | 59 | 277 |
|  | $C$ | $D$ | $E$ | $A$ | $B$ |  |
| 3 | 30 | 27 | 35 | 21 | 27 | 140 |
|  | $D$ | $E$ | $A$ | $B$ | $C$ |  |
| 4 | 21 | 15 | 24 | 16 | 18 | 94 |
|  | $E$ | $A$ | $B$ | $C$ | $D$ |  |
| 5 | 42 | 38 | 40 | 35 | 32 | 187 |
| Column |  |  |  |  |  |  |
| Sum | 178 | 138 | 179 | 147 | 156 | 798 |


| Sums | $A$ | $B$ | $C$ | $D$ | $E$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Keyboard | 162 | 166 | 148 | 152 | 170 |

Figures 11.2-11.4 present boxplots of the error rates for the three different factors. The only influencing factor is the typist effect, as shown in Figure 11.4.

The total sum of squares is

$$
Q=30636
$$

Thus,

$$
S S T=30636-\frac{798^{2}}{25}=5163.84
$$



Figure 11.2 Effect of keyboard on error rate (MINITAB)


Figure 11.3 Effect of job type on error rate (MINITAB)


Figure 11.4 Effect of typist on error rate (numbers indicate typist number)

Similarly,

$$
\begin{aligned}
S S R & =\frac{1}{5}\left(100^{2}+277^{2}+\cdots+187^{2}\right)-\frac{798^{2}}{25} \\
& =4554.64 \\
S S C & =\frac{1}{5}\left(178^{2}+138^{2}+\cdots+156^{2}\right)-\frac{798^{2}}{25} \\
& =270.641
\end{aligned}
$$

and

$$
\begin{aligned}
S S T R & =\frac{1}{5}\left(162^{2}+166^{2}+\cdots+170^{2}\right)-\frac{798^{2}}{25} \\
& =69.4395
\end{aligned}
$$

The analysis of variance, following Table 11.12, is Table 11.15.

Table 11.15 ANOVA for keyboard Latin square experiment

| Source | DF | SS | MS | $F$ |
| :--- | ---: | ---: | ---: | :---: |
| Typist | 4 | 4554.640 | 1138.66 | 50.772 |
| Job | 4 | 270.641 | 67.66 | 3.017 |
| Keyboard | 4 | 69.439 | 17.3598 | 0.774 |
| Error | 12 | 269.120 | 22.4267 | - |
| Total | 24 | 5163.840 | - | - |

The null hypothesis that the main effects of the keyboards are zero cannot be rejected. The largest source of variability in this experiment were the typists. The different jobs contributed also to the variability. The $P$-value for the $F$ test of jobs is 0.062 .

### 11.7 Full factorial experiments

### 11.7.1 The structure of factorial experiments

Full factorial experiments are those in which complete trials are performed of all the combinations of the various factors at all their levels. For example, if there are five factors, each one tested at three levels, there are altogether $3^{5}=243$ treatment combinations. All these 243 treatment combinations are tested. The full factorial experiment may also be replicated several times. The order of performing the trials is random.

In full factorial experiments, the number of levels of different factors do not have to be the same. Some factors might be tested at two levels and others at three or four levels. Full factorial, or certain fractional factorials which will be discussed later, are necessary, if the statistical model is not additive. In order to estimate or test the effects of interactions, one needs to perform factorial experiments, full or fractional. In a full factorial experiment, all the main effects and interactions can be tested or estimated. Recall that if there are $p$ factors $A, B, C, \cdots$ there are $p$ types of main effects, $\binom{p}{2}$ types of pairwise interactions $A B, A C, B C, \cdots,\binom{p}{3}$ interactions between three factors, $A B C, A B D, \cdots$ and so on. On the whole there are, together with the grand mean $\mu, 2^{p}$ parameters.

In the following section we discuss the structure of the ANOVA for testing the significance of main effects and interactions. This is followed by a section on the estimation problem. In Sections 11.7.4 and 11.7.5 we discuss the structure of full factorial experiments with 2 and 3 levels per factor, respectively.

### 11.7.2 The ANOVA for full factorial designs

The analysis of variance for full factorial designs is done to test the hypotheses that main-effects or interaction parameters are equal to zero. We present the ANOVA for a two factor situation, factor $A$ at $a$ levels and factor $B$ at $b$ levels. The method can be generalized to any number of factors.

The structure of the experiment is such that all $a \times b$ treatment combinations are tested. Each treatment combination is repeated $n$ times. The model is

$$
\begin{equation*}
Y_{i j k}=\mu+\tau_{i}^{A}+\tau_{j}^{B}+\tau_{i j}^{A B}+e_{i j k} \tag{11.50}
\end{equation*}
$$

$i=1, \cdots, a ; j=1, \cdots, b ; k=1, \cdots, n . e_{i j k}$ are independent random variables $E\left\{e_{i j k}\right\}=0$ and $V\left\{e_{i j k}\right\}=\sigma^{2}$ for all $i, j, k$. Let

$$
\begin{align*}
& \bar{Y}_{i j}=\frac{1}{n} \sum_{k=1}^{n} Y_{i j k}  \tag{11.51}\\
& \bar{Y}_{i .}=\frac{1}{b} \sum_{j=1}^{b} \bar{Y}_{i j}, \quad i=1, \cdots, a  \tag{11.52}\\
& \bar{Y}_{. j}=\frac{1}{a} \sum_{i=1}^{a} \bar{Y}_{i j}, \quad j=1, \cdots, b \tag{11.53}
\end{align*}
$$

and

$$
\begin{equation*}
\overline{\bar{Y}}=\frac{1}{a b} \sum_{i=1}^{a} \sum_{j=1}^{b} \bar{Y}_{i j} \tag{11.54}
\end{equation*}
$$

The ANOVA partitions first the total sum of squares of deviations from $\overline{\bar{Y}}$, i.e.,

$$
\begin{equation*}
S S T=\sum_{i=1}^{a} \sum_{j=1}^{b} \sum_{k=1}^{n}\left(Y_{i j k}-\overline{\bar{Y}}\right)^{2} \tag{11.55}
\end{equation*}
$$

to two components

$$
\begin{equation*}
S S W=\sum_{i=1}^{a} \sum_{j=1}^{b} \sum_{k=1}^{n}\left(Y_{i j k}-\bar{Y}_{i j}\right)^{2} \tag{11.56}
\end{equation*}
$$

and

$$
\begin{equation*}
S S B=n \sum_{i=1}^{a} \sum_{j=1}^{b}\left(\bar{Y}_{i j}-\overline{\bar{Y}}\right)^{2} . \tag{11.57}
\end{equation*}
$$

It is straightforward to show that

$$
\begin{equation*}
S S T=S S W+S S B \tag{11.58}
\end{equation*}
$$

In the second stage, the sum of squares of deviations $S S B$ is partitioned to three components $\operatorname{SSI}, \operatorname{SSMA}, \operatorname{SSMB}$, where

$$
\begin{align*}
S S I & =n \sum_{i=1}^{a} \sum_{j=1}^{b}\left(\bar{Y}_{i j}-\bar{Y}_{i .}-\bar{Y}_{. j}+\overline{\bar{Y}}\right)^{2}  \tag{11.59}\\
\text { SSMA } & =n b \sum_{i=1}^{a}\left(\bar{Y}_{i .}-\overline{\bar{Y}}\right)^{2} \tag{11.60}
\end{align*}
$$

and

$$
\begin{equation*}
S S M B=n a \sum_{j=1}^{b}\left(\bar{Y}_{. j}-\overline{\bar{Y}}\right)^{2}, \tag{11.61}
\end{equation*}
$$

that is,

$$
\begin{equation*}
S S B=S S I+S S M A+S S M B \tag{11.62}
\end{equation*}
$$

All these terms are collected in a table of ANOVA (Table 11.16).
Thus,

$$
\begin{align*}
& M S A=\frac{S S M A}{a-1},  \tag{11.63}\\
& M S B=\frac{S S M B}{b-1}, \tag{11.64}
\end{align*}
$$

Table 11.16 Table of ANOVA for a 2-factor factorial experiment

| Source of <br> Variation | DF | SS | MS | $F$ |
| :--- | :---: | :---: | :---: | :---: |
| $A$ | $a-1$ | SSMA | $M S A$ | $F_{A}$ |
| $B$ | $b-1$ | $S S M B$ | $M S B$ | $F_{B}$ |
| $A B$ | $(a-1)(b-1)$ | $S S I$ | $M S A B$ | $F_{A B}$ |
| Between | $a b-1$ | $S S B$ | - | - |
| Within | $a b(n-1)$ | $S S W$ | $M S W$ | - |
| Total | $N-1$ | $S S T$ | - | - |

and

$$
\begin{align*}
M S A B & =\frac{S S I}{(a-1)(b-1)}  \tag{11.65}\\
M S W & =\frac{S S W}{a b(n-1)} \tag{11.66}
\end{align*}
$$

Finally, we compute the $F$-statistics

$$
\begin{align*}
F_{A} & =\frac{M S A}{M S W}  \tag{11.67}\\
F_{B} & =\frac{M S B}{M S W} \tag{11.68}
\end{align*}
$$

and

$$
\begin{equation*}
F_{A B}=\frac{M S A B}{M S W} \tag{11.69}
\end{equation*}
$$

$F_{A}, F_{B}$ and $F_{A B}$ are test statistics to test, respectively, the significance of the main effects of $A$, the main effects of $B$ and the interactions $A B$.

If $F_{A}<F_{1-\alpha}[a-1, a b(n-1)]$ the null hypothesis

$$
H_{0}^{A}: \tau_{1}^{A}=\cdots=\tau_{a}^{A}=0
$$

cannot be rejected.
If $F_{B}<F_{1-\alpha}[b-1, a b(n-1)]$ the null hypothesis

$$
H_{0}^{B}: \tau_{1}^{B}=\cdots=\tau_{b}^{B}=0
$$

cannot be rejected.
Also, if

$$
F_{A B}<F_{1-\alpha}[(a-1)(b-1), a b(n-1)],
$$

we cannot reject the null hypothesis

$$
H_{0}^{A B}: \tau_{11}^{A B}=\cdots=\tau_{a b}^{A B}=0
$$

The ANOVA for two factors can be performed by MINITAB. We illustrate this estimation and testing in the following example.

Example 11.7. In Chapter 8 we have introduced the piston example. Seven prediction factors for the piston cycle time were listed. These are

A: Piston weight, $30-60[\mathrm{~kg}]$

B: Piston surface area, $0.005-0.020\left[\mathrm{~m}^{2}\right]$
C: Initial gas volume, $0.002-0.010\left[\mathrm{~m}^{3}\right]$
D: Spring coefficient, 1,000-5,000 [N/m]
E: Atmospheric pressure, $90,000-100,000\left[\mathrm{~N} / \mathrm{m}^{2}\right]$
F: Ambient temperature, 290-296 [ $\left.{ }^{\circ} \mathrm{K}\right]$
G: Filling gas temperature, $340-360\left[{ }^{\circ} \mathrm{K}\right]$.

We are interested to test the effects of the piston weight $(A)$ and the spring coefficient $(D)$ on the cycle time (seconds). For this purpose we designed a factorial experiment at three levels of $A$, and three levels of $D$. The levels are

$$
A_{1}=30[\mathrm{~kg}], \quad A_{2}=45[\mathrm{~kg}] \text { and } A_{3}=60[\mathrm{~kg}]
$$

The levels of factor $D$ (spring coefficient) are $D_{1}=1,500[\mathrm{~N} / \mathrm{m}], D_{2}=3,000[\mathrm{~N} / \mathrm{m}]$ and $D_{3}=4,500[\mathrm{~N} / \mathrm{m}]$. Five replicas were performed at each treatment combination $(n=5)$.

The data can be obtained by using the JMP or R piston simulator. The five factors which were not under study were kept at the levels $B=0.01\left[\mathrm{~m}^{2}\right], C=0.005\left[\mathrm{~m}^{3}\right], E=95,000\left[\mathrm{~N} / \mathrm{m}^{2}\right], F=293\left[{ }^{\circ} \mathrm{K}\right]$ and $G=350\left[{ }^{\circ} \mathrm{K}\right]$.

```
> library(DoE.base)
> Factors <- list(
    m=c (30, 45, 60),
    k=c(1500, 3000, 4500))
> FacDesign <- fac.design(
    factor.names=Factors,
    randomize=TRUE,
    replications=5,
    repeat.onl }y=TRUE
creating full factorial with 9 runs ...
> Levels <- data.frame(
    lapply(
            lapply(FacDesign,
                as.character),
            as.numeric),
    s=0.01,
    v0=0.005,
    p0=95000,
    t=293,
    t0=350)
> Ps <- pistonSimulation(m=Levels$m,
                    s=Levels$s,
                    v0=Levels$v0,
                    k=Levels$k,
                    p0=Levels$po,
                    t=Levels$t,
                    t0=Levels$t0,
                    each=1,
                    seed=123)
> FacDesign <- add.responsel
    design=FacDesign,
    response=Ps$seconds)
> summary(
    aov(Ps.seconds ~ m*k,
            data=FacDesign))
m
                    Df Sum Sq Mean Sq F value Pr(>F)
                    2 0.1896 0.09482 3.541 0.0395 *
```

```
k 2 0.2467 0.12335 4.607 0.0165 *
m:k 4 0.1943 0.04857 1.814 0.1475
Residuals 36 0.9640 0.02678
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
> rm(Levels, Factors)
```

We start with the two-way ANOVA presented in Table 11.17.

Table 11.17 Two-way ANOVA for cycle time

| Source | DF | SS | MS | F | $p$ |
| :--- | ---: | :---: | :---: | :---: | :---: |
| Spr_Cof | 2 | 1.01506 | 0.50753 | 8.66 | 0.001 |
| Pist_Wg | 2 | 0.09440 | 0.04720 | 0.81 | 0.455 |
| Spr_Cof $*$ Pist_Wg | 4 | 0.06646 | 0.01662 | 0.28 | 0.887 |
| Error | 36 | 2.11027 | 0.05862 |  |  |
| Total | 44 | 3.28619 |  |  |  |

Figure 11.5 shows the effect of the factor spring coefficient on cycle time. Spring coefficient at $4500[\mathrm{~N} / \mathrm{m}]$ reduces the mean cycle time and its variability.


Figure 11.5 Effect of spring coefficient on cycle time. (The y axis corresponds to cycle time in minutes)

Figure 11.6 is an interaction-plot showing the effect of piston weight on the mean cycle time, at each level of the spring coefficient.


Figure 11.6 Interaction plot of piston weight with spring coefficient

The $P$-values are computed with the appropriate $F$-distributions. We see in the ANOVA table that only the main effects of the spring coefficient $(D)$ are significant. Since the effects of the piston weight $(A)$ and that of the interaction are not significant, we can estimate $\sigma^{2}$ by a pooled estimator, which is

$$
\begin{aligned}
\hat{\sigma}^{2} & =\frac{S S W+S S I+S S M A}{36+4+2}=\frac{2.2711}{42} \\
& =0.0541
\end{aligned}
$$

To estimate the main effects of $D$ we pool all data from samples having the same level of $D$ together. We obtain pooled samples of size $n_{p}=15$. The means of the cycle time for these samples are

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | Grand |
| :--- | ---: | ---: | ---: | ---: |
| $\bar{Y}$ | 0.743 | 0.509 | 0.380 | 0.544 |
| Main Effects | 0.199 | -0.035 | -0.164 | - |

The standard error of these main effects is S.E. $\left\{\hat{\tau}_{j}^{D}\right\}=\frac{0.23259}{\sqrt{15}} \sqrt{\frac{1}{2}}=0.0425$.
Since we estimate on the basis of the pooled samples, and the main effects $\hat{\tau}_{j}^{D}(j=1,2,3)$ are contrasts of 3 means, the coefficient $S_{\alpha}$ for the simultaneous confidence intervals has the formula

$$
\begin{aligned}
S_{\alpha} & =\left(2 F_{.95}[2,42]\right)^{1 / 2} \\
& =\sqrt{2 \times 3.22}=2.538
\end{aligned}
$$

The simultaneous confidence intervals for $\tau_{j}^{D}$, at $\alpha=.05$, are

|  | Lower | Upper |
| :--- | ---: | ---: |
|  | $\underline{\text { Limit }}$ | $\underline{\text { Limit }}$ |
| $\tau_{1}^{D}:$ | 0.0911 | 0.3069 |
| $\tau_{2}^{D}:$ | -0.1429 | 0.0729 |
| $\tau_{3}^{D}:$ | -0.2619 | -0.0561 |

We see that the confidence interval for $\tau_{2}^{D}$ covers zero. Thus, $\hat{\tau}_{2}^{D}$ is not significant. The significant main effects are $\hat{\tau}_{1}^{D}$ and $\hat{\tau}_{3}^{D}$.

### 11.7.3 Estimating main effects and interactions

In the present section we discuss the estimation of the main effects and interaction parameters. Our presentation is confined to the case of two factors $A$ and $B$, which are at $a$ and $b$ levels, respectively. The number of replicas of each treatment combination is $n$. We further assume that the errors $\left\{e_{i j k}\right\}$ are i.i.d., having a normal distribution $N\left(0, \sigma^{2}\right)$.

Let

$$
\begin{equation*}
\bar{Y}_{i j}=\frac{1}{n} \sum_{l=1}^{n} Y_{i j l} \tag{11.70}
\end{equation*}
$$

and

$$
\begin{equation*}
Q_{i j}=\sum_{l=1}^{n}\left(Y_{i j l}-\bar{Y}_{i j}\right)^{2} \tag{11.71}
\end{equation*}
$$

$i=1, \cdots, a ; j=1, \cdots, b$. It can be shown that the least squares estimators of $\tau_{i}^{A}, \tau_{j}^{B}$ and $\tau_{i j}^{A B}$ are, respectively,

$$
\begin{array}{ll}
\hat{\tau}_{i .}^{A}=\bar{Y}_{i .}-\overline{\bar{Y}}, & i=1, \cdots, a  \tag{11.72}\\
\hat{\tau}_{. j}^{B}=\bar{Y}_{. j}-\overline{\bar{Y}}, & j=1, \cdots, b
\end{array}
$$

and

$$
\begin{equation*}
\hat{\tau}_{i j}^{A B}=\bar{Y}_{i j}-\bar{Y}_{i .}-\bar{Y}_{. j}+\overline{\bar{Y}}, \tag{11.73}
\end{equation*}
$$

where

$$
\begin{equation*}
\bar{Y}_{i .}=\frac{1}{b} \sum_{j=1}^{b} \bar{Y}_{i j} \tag{11.74}
\end{equation*}
$$

and

$$
\begin{equation*}
\bar{Y}_{. j}=\frac{1}{a} \sum_{i=1}^{a} \bar{Y}_{i j} \tag{11.75}
\end{equation*}
$$

Furthermore, an unbiased estimator of $\sigma^{2}$ is

$$
\begin{equation*}
\hat{\sigma}^{2}=\frac{\sum_{i=1}^{a} \sum_{j=1}^{b} Q_{i j}}{a b(n-1)} \tag{11.76}
\end{equation*}
$$

The standard errors of the estimators of the interactions are

$$
\begin{equation*}
\text { S.E. }\left\{\hat{\tau}_{i j}^{A B}\right\}=\frac{\hat{\sigma}}{\sqrt{n}}\left(\left(1-\frac{1}{a}\right)\left(1-\frac{1}{b}\right)\right)^{1 / 2}, \tag{11.77}
\end{equation*}
$$

for $i=1, \cdots, a ; j=1, \cdots, b$. The standard errors of the estimators of the main effects are

$$
\begin{equation*}
\text { S.E. }\left\{\hat{\tau}_{i}^{A}\right\}=\frac{\hat{\sigma}}{\sqrt{n b}}\left(1-\frac{1}{a}\right)^{1 / 2}, \quad i=1, \cdots, a \tag{11.78}
\end{equation*}
$$

and

$$
\begin{equation*}
\text { S.E. }\left\{\hat{\tau}_{j}^{B}\right\}=\frac{\hat{\sigma}}{\sqrt{n a}}\left(1-\frac{1}{b}\right)^{1 / 2}, \quad j=1, \cdots, b . \tag{11.79}
\end{equation*}
$$

Confidence limits at level $(1-\alpha)$ for such a parameter are obtained by

$$
\begin{align*}
& \hat{\tau}_{i}^{A} \pm S_{\alpha} \cdot \text { S.E. }\left\{\hat{\tau}_{i}^{A}\right\} \\
& \hat{\tau}_{j}^{B} \pm S_{\alpha} \cdot \text { S.E. }\left\{\hat{\tau}_{j}^{B}\right\} \tag{11.80}
\end{align*}
$$

and

$$
\begin{equation*}
\hat{\tau}_{i j}^{A B} \pm S_{\alpha} \text { S.E. }\left\{\hat{\tau}_{i j}^{A B}\right\} \tag{11.81}
\end{equation*}
$$

where

$$
S_{\alpha}=\left((a b-1) F_{1-\alpha}[a b-1, a b(n-1)]\right)^{1 / 2} .
$$

Multiplying the $S_{\alpha}$ guarantees that all the confidence intervals are simultaneously covering the true parameters with probability $(1-\alpha)$. Any confidence interval which covers the value zero implies that the corresponding parameter is not significantly different than zero.

### 11.7.4 $\quad 2^{m}$ factorial designs

$2^{m}$ factorial designs are full factorials of $m$ factors, each one at two levels. The levels of the factors are labelled as "Low" and "High" or 1 and 2. If the factors are categorical then the labelling of the levels is arbitrary and the ordering of values of the main effects and interaction parameters depend on this arbitrary labeling. We will discuss here experiments in which the levels of the factors are measured on a continuous scale, like in the case of the factors effecting the piston cycle time. The levels of the $i$-th factor $(i=1, \cdots, m)$ are fixed at $x_{i 1}$ and $x_{i 2}$, where $x_{i 1}<x_{i 2}$.

By simple transformation all factor levels can be reduced to

$$
c_{i}=\left\{\begin{array}{ll}
+1, & \text { if } x=x_{i 2} \\
-1, & \text { if } x=x_{i 1}
\end{array} \quad, i=1, \cdots, m\right.
$$

In such a factorial experiment there are $2^{m}$ possible treatment combinations. Let $\left(i_{1}, \cdots, i_{m}\right)$ denote a treatment combination, where $i_{1}, \cdots, i_{m}$ are indices, such that

$$
i_{i}= \begin{cases}0, & \text { if } c_{i}=-1 \\ 1, & \text { if } c_{i}=1\end{cases}
$$

Thus, if there are $m=3$ factors, the number of possible treatment combinations is $2^{3}=8$. These are given in Table 11.18.
The index $v$ of the standard order, is given by the formula

$$
\begin{equation*}
v=\sum_{j=1}^{m} i_{j} i^{j-1} . \tag{11.82}
\end{equation*}
$$

Notice that $v$ ranges from 0 to $2^{m}-1$. This produces tables of the treatment combinations for a $2^{m}$ factorial design, arranged in a standard order (see Table 11.19). A full factorial experiment is a combination of fractional factorial designs.

| Table 11.18 <br> combinations of a $2^{3}$ |  |  |  |
| :--- | :--- | :--- | :--- |
| $v$ | $i_{1}$ | $i_{2}$ | $i_{3}$ |
| 0 | 0 | 0 | 0 |
| 1 | 1 | 0 | 0 |
| 2 | 0 | 1 | 0 |
| 3 | 1 | 1 | 0 |
| 4 | 0 | 0 | 1 |
| 5 | 1 | 0 | 1 |
| 6 | 0 | 1 | 1 |
| 7 | 1 | 1 | 1 |

Table 11.19 The labels in standard order for a $2^{5}$ factorial design

| $v$ | $I_{1}$ | $I_{2}$ | $I_{3}$ | $I_{4}$ | $I_{5}$ | $v$ | $I_{1}$ | $I_{2}$ | $I_{3}$ | $I_{4}$ | $I_{5}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | 1 | 1 | 1 | 1 | 1 | 16 | 1 | 1 | 1 | 1 | 2 |
| 1 | 2 | 1 | 1 | 1 | 1 | 17 | 2 | 1 | 1 | 1 | 2 |
| 2 | 1 | 2 | 1 | 1 | 1 | 18 | 1 | 2 | 1 | 1 | 2 |
| 3 | 2 | 2 | 1 | 1 | 1 | 19 | 2 | 2 | 1 | 1 | 2 |
| 4 | 1 | 1 | 2 | 1 | 1 | 20 | 1 | 1 | 2 | 1 | 2 |
| 5 | 2 | 1 | 2 | 1 | 1 | 21 | 2 | 1 | 2 | 1 | 2 |
| 6 | 1 | 2 | 2 | 1 | 1 | 22 | 1 | 2 | 2 | 1 | 2 |
| 7 | 2 | 2 | 2 | 1 | 1 | 23 | 2 | 2 | 2 | 1 | 2 |
| 8 | 1 | 1 | 1 | 2 | 1 | 24 | 1 | 1 | 1 | 2 | 2 |
| 9 | 2 | 1 | 1 | 2 | 1 | 25 | 2 | 1 | 1 | 2 | 2 |
| 10 | 1 | 2 | 1 | 2 | 1 | 26 | 1 | 2 | 1 | 2 | 2 |
| 11 | 2 | 2 | 1 | 2 | 1 | 27 | 2 | 2 | 1 | 2 | 2 |
| 12 | 1 | 1 | 2 | 2 | 1 | 28 | 1 | 1 | 2 | 2 | 2 |
| 13 | 2 | 1 | 2 | 2 | 1 | 29 | 2 | 1 | 2 | 2 | 2 |
| 14 | 1 | 2 | 2 | 2 | 1 | 30 | 1 | 2 | 2 | 2 | 2 |
| 15 | 2 | 2 | 2 | 2 | 1 | 31 | 2 | 2 | 2 | 2 | 2 |

In R we obtain a fraction of a full factorial design with:

```
> library(FrF2)
\begin{tabular}{rrrrrr} 
& A & B & C & D & E \\
1 & -1 & -1 & 1 & 1 & 1 \\
2 & 1 & 1 & 1 & 1 & 1 \\
3 & -1 & 1 & 1 & -1 & 1 \\
4 & 1 & -1 & -1 & 1 & 1 \\
5 & 1 & -1 & -1 & -1 & -1 \\
6 & -1 & 1 & -1 & -1 & -1 \\
7 & -1 & 1 & 1 & 1 & -1 \\
8 & 1 & -1 & 1 & 1 & -1 \\
9 & -1 & -1 & -1 & 1 & -1
\end{tabular}
```

> FrF2(nfactors=5, resolution=5)

```
10 -1 1 -1 1 1
11 1 1 -1 -1 1
12 1 -1 1 - -1 1
13 -1 -1 1
14}1
15 -1 -1 -1 -1 1
16 1 1 1 -1 -1
class=design, type= FrF2
```

which is a half-fractional replication of a $2^{5}$ design as will be explained in Section 11.8. In Table 11.19 we present the design of a $2^{5}$ full factorial experiment derived from the R application:

```
> Design <- fac.design(nlevels=2,
    nfactors=5)
```

creating full factorial with 32 runs ...
> head(Design, 3)
A B C D E
$\begin{array}{llllll}1 & 2 & 2 & 2 & 1 & 2\end{array}$
$\begin{array}{llllll}2 & 1 & 2 & 1 & 1 & 1\end{array}$
$\begin{array}{lllll}3 & 2 & 1 & 1 & 2\end{array}$
> tail(Design, 3)

|  | A | B | C | D | E |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 30 | 2 | 1 | 2 | 2 | 2 |
| 31 | 1 | 2 | 2 | 2 | 2 |
| 32 | 2 | 1 | 2 | 1 | 1 |

> rm(Design)

Let $Y_{\nu}, \nu=0,1, \cdots, 2^{m}-1$, denote the yield of the $v$-th treatment combination. We discuss now the estimation of the main effects and interaction parameters. Starting with the simple case of 2 factors, the variables are presented schematically, in Table 11.20.

Table 11.20 Treatment means in a $2^{2}$ design

| Factor B | Factor A |  | Row |
| :---: | :---: | :---: | :---: |
|  | 1 | 2 | Means |
| 1 | $\bar{Y}_{0}$ | $\bar{Y}_{1}$ | $\bar{Y}_{1 .}$ |
| 2 | $\bar{Y}_{2}$ | $\bar{Y}_{3}$ | $\bar{Y}_{2 .}$ |
| Column | $\bar{Y}_{.1}$ | $\bar{Y}_{.2}$ | $\overline{\bar{Y}}$ |
| Means |  |  |  |

According to our previous definition there are four main effects $\tau_{1}^{A}, \tau_{2}^{A}, \tau_{1}^{B}, \tau_{2}^{B}$ and four interaction effects $\tau_{11}^{A B}, \tau_{12}^{A B}, \tau_{21}^{A B}$, $\tau_{22}^{A B}$. But since $\tau_{1}^{A}+\tau_{2}^{A}=\tau_{1}^{B}+\tau_{2}^{B}=0$, it is sufficient to represent the main effects of $A$ and $B$ by $\tau_{2}^{A}$ and $\tau_{2}^{B}$. Similarly, since $\tau_{11}^{A B}+\tau_{12}^{A B}=0=\tau_{11}^{A B}+\tau_{21}^{A B}$ and $\tau_{12}^{A B}+\tau_{22}^{A B}=0=\tau_{21}^{A B}+\tau_{22}^{A B}$, it is sufficient to represent the interaction effects by $\tau_{22}^{A B}$.

The main effect $\tau_{2}^{A}$ is estimated by

$$
\begin{aligned}
\hat{\tau}_{2}^{A} & =\bar{Y}_{.2}-\overline{\bar{Y}}= \\
& =\frac{1}{2}\left(\bar{Y}_{1}+\bar{Y}_{3}\right)-\frac{1}{4}\left(\bar{Y}_{0}+\bar{Y}_{1}+\bar{Y}_{2}+\bar{Y}_{3}\right) \\
& =\frac{1}{4}\left(-\bar{Y}_{0}+\bar{Y}_{1}-\bar{Y}_{2}+\bar{Y}_{3}\right) .
\end{aligned}
$$

The estimator of $\tau_{2}^{B}$ is

$$
\begin{aligned}
\hat{\tau}_{2}^{B} & =\bar{Y}_{2 .}-\overline{\bar{Y}} \\
& =\frac{1}{2}\left(\bar{Y}_{2}+\bar{Y}_{3}\right)-\frac{1}{4}\left(\bar{Y}_{0}+\bar{Y}_{1}+\bar{Y}_{2}+\bar{Y}_{3}\right) \\
& =\frac{1}{4}\left(-\bar{Y}_{0}-\bar{Y}_{1}+\bar{Y}_{2}+\bar{Y}_{3}\right) .
\end{aligned}
$$

Finally, the estimator of $\tau_{22}^{A B}$ is

$$
\begin{aligned}
\hat{\tau}_{22}^{A B}= & \bar{Y}_{3}-\bar{Y}_{2 .}-\bar{Y}_{.2}+\overline{\bar{Y}} \\
= & \bar{Y}_{3}-\frac{1}{2}\left(\bar{Y}_{2}+\bar{Y}_{3}\right)-\frac{1}{2}\left(\bar{Y}_{1}+\bar{Y}_{3}\right) \\
& \quad+\frac{1}{4}\left(\bar{Y}_{0}+\bar{Y}_{1}+\bar{Y}_{2}+\bar{Y}_{3}\right) \\
= & \frac{1}{4}\left(\bar{Y}_{0}-\bar{Y}_{1}-\bar{Y}_{2}+\bar{Y}_{3}\right)
\end{aligned}
$$

The parameter $\mu$ is estimated by the grand mean $\overline{\bar{Y}}=\frac{1}{4}\left(\bar{Y}_{0}+\bar{Y}_{1}+\bar{Y}_{2}+\bar{Y}_{3}\right)$. All these estimators can be presented in a matrix form as

$$
\left[\begin{array}{c}
\hat{\mu} \\
\hat{\tau}_{2}^{A} \\
\hat{\tau}_{2}^{B} \\
\hat{\tau}_{22}^{A B}
\end{array}\right]=\frac{1}{4}\left[\begin{array}{rrrr}
1 & 1 & 1 & 1 \\
-1 & 1 & -1 & 1 \\
-1 & -1 & 1 & 1 \\
1 & -1 & -1 & 1
\end{array}\right] \cdot\left[\begin{array}{l}
\bar{Y}_{0} \\
\bar{Y}_{1} \\
\bar{Y}_{2} \\
\bar{Y}_{3}
\end{array}\right]
$$

The indices in a $2^{2}$ design are given in the following $4 \times 2$ matrix

$$
D_{2^{2}}=\left[\begin{array}{ll}
1 & 1 \\
2 & 1 \\
1 & 2 \\
2 & 2
\end{array}\right]
$$

The corresponding $C$ coefficients are the 2 nd and 3 rd columns in the matrix

$$
C_{2^{2}}=\left[\begin{array}{rrrr}
1 & -1 & -1 & 1 \\
1 & 1 & -1 & -1 \\
1 & -1 & 1 & -1 \\
1 & 1 & 1 & 1
\end{array}\right]
$$

The 4th column of this matrix is the product of the elements in the 2nd and 3rd columns. Notice also that the linear model for the yield vector is

$$
\left[\begin{array}{l}
Y_{0} \\
Y_{1} \\
Y_{2} \\
Y_{3}
\end{array}\right]=\left[\begin{array}{rrrr}
1 & -1 & -1 & 1 \\
1 & 1 & -1 & -1 \\
1 & -1 & 1 & -1 \\
1 & 1 & 1 & 1
\end{array}\right]\left[\begin{array}{c}
\mu \\
\tau_{2}^{A} \\
\tau_{2}^{B} \\
\tau_{22}^{A B}
\end{array}\right]+\left[\begin{array}{l}
e_{1} \\
e_{2} \\
e_{2} \\
e_{4}
\end{array}\right]
$$

where $e_{1}, e_{2}, e_{3}$ and $e_{4}$ are independent random variables, with $E\left\{e_{i}\right\}=0$ and $V\left\{e_{i}\right\}=\sigma^{2}, i=1,2, \cdots, 4$.
Let $\mathbf{Y}^{(4)}=\left(Y_{0}, Y_{1}, Y_{2}, Y_{3}\right)^{\prime}, \theta^{(4)}=\left(\mu, \tau_{2}^{A}, \tau_{2}^{B}, \tau_{22}^{A B}\right)^{\prime}$ and $\mathbf{e}^{(4)}=\left(e_{1}, e_{2}, e_{3}, e_{4}\right)^{\prime}$ then the model is

$$
\mathbf{Y}^{(4)}=C_{2^{2}} \theta^{(4)}+\mathbf{e}^{(4)}
$$

This is the usual linear model for multiple regression. The least squares estimator of $\theta^{(4)}$ is

$$
\hat{\theta}^{(4)}=\left[C_{2^{2}}^{\prime} C_{2^{2}}\right]^{-1} C_{2^{2}}^{\prime} \mathbf{Y}^{(4)}
$$

The matrix $C_{2^{2}}$ has orthogonal column (row) vectors and

$$
C_{2^{2}}^{\prime} C_{2^{2}}=4 I_{4},
$$

where $I_{4}$ is the identity matrix of rank 4 . Therefore,

$$
\begin{aligned}
\hat{\theta}^{(4)} & =\frac{1}{4} C_{2^{2}}^{\prime} \mathbf{Y}^{(4)} \\
& =\frac{1}{4}\left[\begin{array}{rrrr}
1 & 1 & 1 & 1 \\
-1 & 1 & -1 & 1 \\
-1 & -1 & 1 & 1 \\
1 & -1 & -1 & 1
\end{array}\right]\left[\begin{array}{l}
\bar{Y}_{0} \\
\bar{Y}_{1} \\
\bar{Y}_{2} \\
\bar{Y}_{3}
\end{array}\right] .
\end{aligned}
$$

This is identical with the solution obtained earlier.
The estimators of the main effects and interactions are the least squares estimators, as has been mentioned before.
This can now be generalized to the case of $m$ factors. For a model with $m$ factors there are $2^{m}$ parameters. The mean $\mu$, $m$ main effects $\tau^{1}, \cdots, \tau^{m},\binom{m}{2}$ first order interactions $\tau^{i j}, i \neq j=1, \cdots, m,\binom{m}{3}$ second order interactions $\tau^{i j k}, i \neq j \neq k$, etc. We can now order the parameters in a standard manner in the following manner. Each one of the $2^{m}$ parameters can be represented by a binary vector $\left(j_{1}, \cdots, j_{m}\right)$, where $j_{i}=0,1(i=1, \cdots, m)$. The vector $(0,0, \cdots, 0)$ represents the grand mean $\mu$. A vector $(0,0, \cdots, 1,0, \cdots, 0)$ where the 1 is the $i$ th component, represents the main effect of the $i$ th factor $(i=1, \cdots, m)$. A vector with two ones, at the $i$-th and $j$-th component $(i=1, \cdots, m-1 ; j=i+1, \cdots, m)$ represent the first order interaction between factor $i$ and factor $j$. A vector with three ones, at $i, j, k$ components, represent the second order interaction between factors $i, j, k$, etc.

Let $\omega=\sum_{i=1}^{m} j_{i} 2^{i-1}$ and $\beta_{\omega}$ be the parameter represented by the vector with index $\omega$. For example $\beta_{3}$ corresponds to $(1,1,0, \cdots, 0)$, which represents the first order interaction between factors 1 and 2 .
Let $\mathbf{Y}^{\left(2^{m}\right)}$ be the yield vector, whose components are arranged in the standard order, with index $v=0,1,2, \cdots, 2^{m}-1$. Let $C_{2^{m}}$ be the matrix of coefficients, that is obtained recursively by the equations

$$
C_{2}=\left[\begin{array}{rr}
1 & -1  \tag{11.83}\\
1 & 1
\end{array}\right],
$$

and

$$
C_{2^{l}}=\left[\begin{array}{cc}
C_{2^{l-1}} & -C_{2^{l-1}}  \tag{11.84}\\
C_{2^{l-1}} & C_{2^{l-1}}
\end{array}\right],
$$

$l=2,3, \cdots, m$. Then, the linear model relating $\mathbf{Y}^{\left(2^{m}\right)}$ to $\beta^{\left(2^{m}\right)}$ is

$$
\begin{equation*}
\mathbf{Y}^{\left(2^{m}\right)}=C_{2^{m}} \cdot \beta^{\left(2^{m}\right)}+\mathbf{e}^{\left(2^{m}\right)}, \tag{11.85}
\end{equation*}
$$

where

$$
\beta^{\left(2^{m}\right)}=\left(\beta_{0}, \beta_{1}, \cdots, \beta_{2^{m-1}}\right)^{\prime} .
$$

Since the column vectors of $C_{2^{m}}$ are orthogonal, $\left(C_{2^{m}}\right)^{\prime} C_{2^{m}}=2^{m} I_{2^{m}}$, the least squares estimator (LSE) of $\beta^{\left(2^{m}\right)}$ is

$$
\begin{equation*}
\hat{\beta}^{\left(2^{m}\right)}=\frac{1}{2^{m}}\left(C_{2^{m}}\right)^{\prime} \mathbf{Y}^{\left(2^{m}\right)} . \tag{11.86}
\end{equation*}
$$

Accordingly, the LSE of $\beta_{\omega}$ is

$$
\begin{equation*}
\hat{\beta}_{\omega}=\frac{1}{2^{m}} \sum_{v=0}^{2^{m}-1} c_{(v+1),(\omega+1)}^{\left.2^{m}\right)} \mathbf{Y}_{v}, \tag{11.87}
\end{equation*}
$$

where $c_{i j}^{\left(2^{m}\right)}$ is the $i$-th row and $j$-th column element of $C_{2^{m}}$, i.e., multiply the components of $\mathbf{Y}^{\left(2^{m}\right)}$ by those of the column of $C_{2^{m}}$, corresponding to the parameter $\beta_{\omega}$, and divide the sum of products by $2^{m}$.

We do not have to estimate all the $2^{m}$ parameters, but can restrict attention only to parameters of interest, as will be shown in the following example.

Since $c_{i j}^{\left(2^{m}\right)}= \pm 1$, the variance of $\hat{\beta}_{\omega}$ is

$$
\begin{equation*}
V\left\{\hat{\beta}_{\omega}\right\}=\frac{\sigma^{2}}{2^{m}}, \quad \text { for all } \omega=0, \cdots, 2^{m}-1 . \tag{11.88}
\end{equation*}
$$

Finally, if every treatment combination is repeated $n$ times, the estimation of the parameters is based on the means $\bar{Y}_{v}$ of the $n$ replications. The variance of $\hat{\beta}_{\omega}$ becomes

$$
\begin{equation*}
V\left\{\hat{\beta}_{\omega}\right\}=\frac{\sigma^{2}}{n 2^{m}} \tag{11.89}
\end{equation*}
$$

The variance $\sigma^{2}$ can be estimated by the pooled variance estimator, obtained from the between replication variance within each treatment combinations. That is, if $Y_{v j}, j=1, \cdots, n$, are the observed values at the $v$-th treatment combination then

$$
\begin{equation*}
\hat{\sigma}^{2}=\frac{1}{(n-1) 2^{m}} \sum_{v=1}^{2^{m}} \sum_{j=1}^{n}\left(Y_{v j}-\bar{Y}_{v}\right)^{2} . \tag{11.90}
\end{equation*}
$$

Table 11.21 Labels of treatment combinations and average response

| $A$ | $B$ | $C$ | $D$ | $F$ | $\bar{Y}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 1 | 1 | 1 | 1 | 0.929 |
| 2 | 1 | 1 | 1 | 1 | 1.111 |
| 1 | 2 | 1 | 1 | 1 | 0.191 |
| 2 | 2 | 1 | 1 | 1 | 0.305 |
| 1 | 1 | 2 | 1 | 1 | 1.072 |
| 2 | 1 | 2 | 1 | 1 | 1.466 |
| 1 | 2 | 2 | 1 | 1 | 0.862 |
| 2 | 2 | 2 | 1 | 1 | 1.318 |
| 1 | 1 | 1 | 2 | 1 | 0.209 |
| 2 | 1 | 1 | 2 | 1 | 0.340 |
| 1 | 2 | 1 | 2 | 1 | 0.123 |
| 2 | 2 | 1 | 2 | 1 | 0.167 |
| 1 | 1 | 2 | 2 | 1 | 0.484 |
| 2 | 1 | 2 | 2 | 1 | 0.690 |
| 1 | 2 | 2 | 2 | 1 | 0.464 |
| 2 | 2 | 2 | 2 | 1 | 0.667 |
| 1 | 1 | 1 | 1 | 2 | 0.446 |
| 2 | 1 | 1 | 1 | 2 | 0.324 |
| 1 | 2 | 1 | 1 | 2 | 0.224 |
| 2 | 2 | 1 | 1 | 2 | 0.294 |
| 1 | 1 | 2 | 1 | 2 | 1.067 |
| 2 | 1 | 2 | 1 | 2 | 1.390 |
| 1 | 2 | 2 | 1 | 2 | 0.917 |
| 2 | 2 | 2 | 1 | 2 | 1.341 |
| 1 | 1 | 1 | 2 | 2 | 0.426 |
| 2 | 1 | 1 | 2 | 2 | 0.494 |
| 1 | 2 | 1 | 2 | 2 | 0.271 |
| 2 | 2 | 1 | 2 | 2 | 0.202 |
| 1 | 1 | 2 | 2 | 2 | 0.482 |
| 2 | 1 | 2 | 2 | 2 | 0.681 |
| 1 | 2 | 2 | 2 | 2 | 0.462 |
| 2 | 2 | 2 | 2 | 2 | 0.649 |
|  |  |  |  | 2 |  |

Example 11.8. In Example 11.7 we studied the effects of two factors on the cycle time of a piston, keeping all the other five factors fixed. In the present example we perform a $2^{5}$ experiment with the piston varying factors $A, B, C, D$ and $F$ at two levels, keeping the atmospheric pressure (factor $E$ ) fixed at $90,000\left[\mathrm{~N} / \mathrm{m}^{2}\right]$ and the filling gas temperature (factor $G$ ) at $340\left[{ }^{\circ} \mathrm{K}\right]$. The two levels of each factor are those specified, in Example 11.7, as the limits of the experimental range. Thus, for example, the low level of piston weight (factor $A$ ) is $30[\mathrm{~kg}]$ and its high level is $60[\mathrm{~kg}]$. The treatment combinations are listed in Table 11.21.

The number of replications is $n=5$. Denote the means $\bar{Y}_{v}$ and the standard deviations, $S_{v}$, of the five observations in each treatment combination. We obtain the value $\hat{\sigma}^{2}=0.02898$ and the estimated variance of all LSE of the parameters is

$$
\hat{V}\left\{\hat{\beta}_{\omega}\right\}=\frac{\hat{\sigma}^{2}}{5 \times 32}=0.0001811
$$

or standard error of S.E. $\left\{\hat{\boldsymbol{\beta}}_{\omega}\right\}=0.01346$. As an estimate of the main effect of $A$ we obtain the value $\hat{\beta}_{1}=0.0871$. In the following tables derived using R we present the LSE's of all the 5 main effects and 10 first order interactions. The SE values in Table 11.22 are the standard errors of the estimates and the $t$ values are $t=\frac{\mathrm{LSE}}{\mathrm{SE}}$.

```
> Factors <- list(
    m=c(30, 60),
    s=c(0.005, 0.02),
    v0=c(0.002, 0.01),
    k=c(1000, 5000),
    t=c(290, 296))
> FacDesign <- fac.design(
    factor.names=Factors,
    randomize=TRUE,
    replications=5,
    repeat.only=TRUE)
creating full factorial with 32 runs ...
> Levels <- data.frame(
    lapply(
        lapply(FacDesign, as.character),
        as.numeric),
    p0=90000,
    t0=340, stringsAsFactors=F)
> Ps <- pistonSimulation(m=Levels$m,
                        s=Levels$s,
                                v0=Levels$vo,
                                k=Levels$k,
                        p0=Levels$po,
                        t=Levels$t,
                        t0=Levels$t0,
                        each=1,
                                seed=123)
FacDesign <- add.response(
    design=FacDesign,
    response=Ps$seconds)
summary(
    aov(Ps.seconds ~ (m+s+v0+k+t)^2,
                data=FacDesign))
                Df Sum Sq Mean Sq F value Pr(>F)
m 1 0.775 0.775 11.763 0.000788 ***
s 1 1 3.786 3.786 57.438 3.90e-12 ***
v0 1 2.310 2.310 35.041 2.26e-08 ***
k 1 3.866 3.866 58.659 2.51e-12 ***
t 1 0.001 0.001 0.018 0.894142
```

```
m:s 
m:v0 1 0.340 0.340 5.165 0.024533 *
m:k 1
m:t 1
s:v0 1 0.009 0.009 0.132 0.716490
s:k 1 0.546 0.546 8.287 0.004603 **
s:t 1
v0:k 1
v0:t 1
k:t 
---
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.'0.1 ' '1
> rm(Levels, Ps, Factors)
```

Values of $t$ which are greater in magnitude than 2.6 are significant at $\alpha=0.02$. If we wish, however, that all 15 tests have simultaneously a level of significance of $\alpha=0.05$ we should use as critical value the Scheffé coefficient $\sqrt{31 \times F_{.95}[31,128]}=7.01$, since all the LSE are contrasts of 32 means. In Table 11.22 we marked with one $*$ the $t$ values greater in magnitude than 2.6 , and with $* *$ those greater than 7 . The above estimates of the main effects and first order interactions can be also obtained by running a multiple regression of C11 on 15 predictors, in C6-C10 and C13-C22.

Table 11.22 LSE of main effects and interactions

| Effect | LSE | S.E. | $t$ |
| :--- | ---: | :---: | :---: |
| $A(\mathrm{~m})$ | 0.08781 | 0.01346 | $6.52^{*}$ |
| $B(\mathrm{~s})$ | -0.09856 | 0.01346 | $-7.32^{* *}$ |
| $C(\mathrm{v} 0)$ | 0.24862 | 0.01346 | $18.47^{* *}$ |
| $D(\mathrm{k})$ | -0.20144 | 0.01346 | -14.97 |
| $F(\mathrm{t})$ | -0.02275 | 0.01346 | -1.69 |
| $A B$ | 0.00150 | 0.01346 | 0.11 |
| $A C$ | 0.06169 | 0.01346 | $4.58^{*}$ |
| $A D$ | -0.02725 | 0.01346 | -2.02 |
| $A F$ | -0.02031 | 0.01346 | -1.51 |
| $B C$ | 0.05781 | 0.01346 | $4.29^{*}$ |
| $B D$ | 0.04850 | 0.01346 | $3.60^{*}$ |
| $B F$ | 0.03919 | 0.01346 | $2.91^{*}$ |
| $C D$ | -0.10194 | 0.01346 | $-7.57^{* *}$ |
| $C F$ | 0.02063 | 0.01346 | 1.53 |
| $D F$ | 0.05544 | 0.01346 | $4.12^{*}$ |

When we execute this regression, we obtain $R^{2}=.934$. The variance around the regression surface is $s_{y \mid \mathbf{x}}^{2}=0.02053$. This is significantly greater than $\hat{\sigma}^{2} / 5=0.005795$. This means that there might be significant high order interactions, which have not been estimated.

Figure 11.7 is a graphical display of the main effects of factors $A, B, C, D$ and $F$. The left limit of a line shows the average response at a low level and the right limit that at a high level. Factors $C$ and $D$ seem to have the highest effect, as is shown by the $t$-values in Table 11.22 . Figure 11.8 shows the two-way interactions of the various factors. Interaction $C * D$ is the most pronounced.


Figure 11.7 Main effects plot (MINITAB)

### 11.7.5 $\quad 3^{m}$ factorial designs

We discuss in the present section estimation and testing of model parameters, when the design is full factorial, of $m$ factors each one at $p=3$ levels. We assume that the levels are measured on a continuous scale, and are labelled Low, Medium and High. We introduce the indices $i_{j}(j=1, \cdots, m)$, which assume the values $0,1,2$ for the Low, Medium and High levels, correspondingly, of each factor. Thus, we have $3^{m}$ treatment combinations, represented by vectors of indices $\left(i_{1}, i_{2}, \cdots, i_{m}\right)$. The index $v$ of the standard order of treatment combination is

$$
\begin{equation*}
v=\sum_{j=1}^{m} i_{j} j^{j-1} . \tag{11.91}
\end{equation*}
$$

This index ranges from 0 to $3^{m}-1$. Let $\bar{Y}_{v}$ denote the mean yield of $n$ replicas of the $v$-th treatment combination, $n \geq 1$.
Since we obtain the yield at three levels of each factor we can, in addition to the linear effects, estimate also the quadratic effects of each factor. For example, if we have $m=2$ factors, we can use a multiple regression method to fit the model

$$
\begin{align*}
Y= & \beta_{0}+\beta_{1} x_{1}+\beta_{2} x_{1}^{2}+\beta_{3} x_{2}+\beta_{4} x_{1} x_{2}+ \\
& \beta_{5} x_{1}^{2} x_{2}+\beta_{6} x_{2}^{2}+\beta_{7} x_{1} x_{2}^{2}+\beta_{8} x_{1}^{2} x_{2}^{2}+e . \tag{11.92}
\end{align*}
$$

This is a quadratic model in two variables. $\beta_{1}$ and $\beta_{3}$ represent the linear effects of $x_{1}$ and $x_{2} . \beta_{2}$ and $\beta_{6}$ represent the quadratic effects of $x_{1}$ and $x_{2}$. The other coefficients represent interaction effects. $\beta_{4}$ represents the linear $\times$ linear interaction, $\beta_{5}$ represents the quadratic $\times$ linear interaction, etc. We have two main effects for each factor (linear and quadratic) and 4 interaction effects.


Figure 11.8 Two-way interaction plots (MINITAB)

Generally, if there are $m$ factors we have, in addition to $\beta_{0}, 2 m$ parameters for main effects (linear and quadratic) $2^{2}\binom{m}{2}$ parameters for interactions between 2 factors, $2^{3}\binom{m}{3}$ interactions between 3 factors, etc. Generally, we have $3^{m}$ parameters, where

$$
3^{m}=\sum_{j=0}^{m} 2^{j}\binom{m}{j}
$$

As in the case of $2^{m}$ models, each parameter in a $3^{m}$ model is represented by a vector of $m$ indices $\left(\lambda_{1}, \lambda_{2}, \cdots, \lambda_{m}\right)$ where $\lambda_{j}=0,1,2$. Thus, for example the vector $(0,0, \cdots, 0)$ represent the grand mean $\mu=\gamma_{0}$. A vector $(0, \cdots, 0,1,0, \cdots, 0)$ with 1 at the $i$-th component represents the linear effect of the $i$-th factor. Similarly, $(0,0, \cdots, 0,2,0, \cdots, 0)$ represents the quadratic effect of the $i$-th factor. Two indices equal to 1 and all the rest zero, represent the linear $\times$ linear interaction of the $i$-th and $j$-th factor, etc. The standard order of the parameters is

$$
\omega=\sum_{j=1}^{m} \lambda_{j} j^{j-1}, \quad \omega=0, \cdots, 3^{m}-1
$$

If $m$ is not too large, it is also customary to label the factors by the letters $A, B, C, \cdots$ and the parameters by $A^{\lambda_{1}} B^{\lambda_{2}} C^{\lambda_{3}} \cdots$. In this notation a letter to the zero power is omitted. In Table 11.23 we list the parameters of a $3^{3}$ system.

It is simple to transform the $x$-values of each factor to

$$
X_{j}=\left\{\begin{aligned}
-1, & \text { if } i_{j}=0 \\
0, & \text { if } i_{j}=1 \\
1, & \text { if } i_{j}=2
\end{aligned}\right.
$$

However, the matrix of coefficients $X$ that is obtained, when we have quadratic and interaction parameters, is not orthogonal. This requires then the use of the computer to obtain the least squares estimators, with the usual multiple regression program. Another approach is to redefine the effects so that the statistical model will be linear with a matrix having coefficients obtained by the method of orthogonal polynomials (see Draper and Smith (1981), p. 166). Thus, consider the model

$$
\begin{equation*}
\mathbf{Y}^{\left(3^{m}\right)}=\Psi_{\left(3^{m}\right)} \gamma^{\left(3^{m}\right)}+\mathbf{e}^{\left(3^{m}\right)}, \tag{11.93}
\end{equation*}
$$

where

$$
\mathbf{Y}^{\left(3^{m}\right)}=\left(\bar{Y}_{0}, \cdots, \bar{Y}_{3^{m-1}}\right)^{\prime},
$$

and $\mathbf{e}^{\left(3^{m}\right)}=\left(e_{0}, \cdots, e_{3^{m}-1}\right)^{\prime}$ is a vector of random variables with

$$
E\left\{e_{v}\right\}=0, \quad V\left\{e_{v}\right\}=\sigma^{2} \quad \text { all } \quad v=0, \cdots, 3^{m}-1 .
$$

Moreover

$$
\Psi_{(3)}=\left[\begin{array}{rrr}
1 & -1 & 1  \tag{11.94}\\
1 & 0 & -2 \\
1 & 1 & 1,
\end{array}\right]
$$

and for $m \geq 2$,

$$
\Psi_{\left(3^{m}\right)}=\left[\begin{array}{ccc}
\Psi_{\left(3^{m-1}\right)} & -\Psi_{\left(3^{m-1}\right)} & \Psi_{\left(3^{m-1}\right)}  \tag{11.95}\\
\Psi_{\left(3^{m-1}\right)} & 0 & -2 \Psi_{\left(3^{m-1}\right)} \\
\Psi_{\left(3^{m-1}\right)} & \Psi_{\left(3^{m-1}\right)} & \Psi_{\left(3^{m-1}\right)}
\end{array}\right] .
$$

The matrices $\Psi_{\left(3^{m}\right)}$ have orthogonal column vectors and

$$
\begin{equation*}
\left(\Psi_{\left(3^{m}\right)}\right)^{\prime}\left(\Psi_{\left(3^{m}\right)}\right)=\Delta_{\left(3^{m}\right)} \tag{11.96}
\end{equation*}
$$

Table 11.23 The main effects and interactions of a $3^{3}$ factorial

| $\omega$ | Parameter | Indices | $\omega$ | Parameter | Indices |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 0 | Mean | $(0,0,0)$ | 15 | $B^{2} C$ | $(0,2,1)$ |
| 1 | $A$ | $(1,0,0)$ | 16 | $A B^{2} C$ | $(1,2,1)$ |
| 2 | $A^{2}$ | $(2,0,0)$ | 17 | $A^{2} B^{2} C$ | $(2,2,1)$ |
| 3 | $B$ | $(0,1,0)$ | 18 | $C^{2}$ | $(0,0,2)$ |
| 4 | $A B$ | $(1,1,0)$ | 19 | $A C^{2}$ | $(1,0,2)$ |
| 5 | $A^{2} B$ | $(2,0)$ | 20 | $A^{2} C^{2}$ | $(2,0,2)$ |
| 6 | $B^{2}$ | $(0,2,0)$ | 21 | $B C^{2}$ | $(0,1,2)$ |
| 7 | $A B^{2}$ | $(1,2,0)$ | 22 | $A B C^{2}$ | $(1,1,2)$ |
| 8 | $A^{2} B^{2}$ | $(2,0,0)$ | 23 | $A^{2} B C^{2}$ | $(2,1,2)$ |
| 9 | $C$ | $(0,0,1)$ | 24 | $B^{2} C^{2}$ | $(0,2,2)$ |
| 10 | $A C$ | $(1,0,1)$ | 25 | $A B^{2} C^{2}$ | $(1,2,2)$ |
| 11 | $A^{2} C$ | $(2,0,1)$ | 26 | $A^{2} B^{2} C^{2}$ | $(2,2,2)$ |
| 12 | $B C$ | $(0,1,1)$ |  |  |  |
| 13 | $A B C$ | $(1,1,1)$ |  |  |  |
| 14 | $A^{2} B C$ | $(2,1,1)$ |  |  |  |

where $\Delta_{\left(3^{m}\right)}$ is a diagonal matrix whose diagonal elements are equal to the sum of squares of the elements in the corresponding column of $\Psi_{\left(3^{m}\right)}$. For example, for $m=1$,

$$
\Delta_{(3)}=\left(\begin{array}{lll}
3 & 0 & 0 \\
0 & 2 & 0 \\
0 & 0 & 6
\end{array}\right) .
$$

For $m=2$ we obtain

$$
\Psi_{(9)}=\left[\begin{array}{rrrrrrrrr}
1 & -1 & 1 & -1 & 1 & -1 & 1 & -1 & 1 \\
1 & 0 & -2 & -1 & 0 & 2 & 1 & 0 & -2 \\
1 & 1 & 1 & -1 & -1 & -1 & 1 & 1 & 1 \\
1 & -1 & 1 & 0 & 0 & 0 & -2 & 2 & -2 \\
1 & 0 & -2 & 0 & 0 & 0 & -2 & 0 & 4 \\
1 & 1 & 1 & 0 & 0 & 0 & -2 & -2 & -2 \\
1 & -1 & 1 & 1 & -1 & 1 & 1 & -1 & 1 \\
1 & 0 & -2 & 1 & 0 & -2 & 1 & 0 & -2 \\
1 & 1 & 1 & 1 & 1 & 1 & 1 & 1 & 1
\end{array}\right]
$$

and

$$
\Delta_{(9)}=\left[\begin{array}{lllllllll}
9 & & & & & & & & \\
& 6 & & & & & & & \\
& & 18 & & & & 0 & & \\
& & & 6 & & & & & \\
& & & & 4 & & & & \\
& & 0 & & & & 12 & & \\
& & & & & & & 12 & \\
& & & & & & & & 36
\end{array}\right] .
$$

Thus, the LSE of $\gamma^{\left(3^{m}\right)}$ is

$$
\begin{equation*}
\hat{\gamma}^{\left(3^{m}\right)}=\Delta_{\left(3^{m}\right)}^{-1}\left(\Psi_{\left(3^{m}\right)^{m}}\right)^{\prime} \mathbf{Y}^{\left(3^{m}\right)} . \tag{11.97}
\end{equation*}
$$

These LSE are best linear unbiased estimators and

$$
\begin{equation*}
V\left\{\hat{\gamma}_{\omega}\right\}=\frac{\sigma^{2}}{n \sum_{i=1}^{3^{m}}\left(\Psi_{i, \omega+1}^{\left(3^{m}\right)}\right)^{2}} . \tag{11.98}
\end{equation*}
$$

If the number of replicas, $n$, is greater than 1 then $\sigma^{2}$ can be estimated by

$$
\begin{equation*}
\hat{\sigma}^{2}=\frac{1}{3^{m}(n-1)} \sum_{v=0}^{3^{m}-1} \sum_{l=1}^{n}\left(Y_{v l}-\bar{Y}_{v}\right)^{2} \tag{11.99}
\end{equation*}
$$

If $n=1$ we can estimate $\sigma^{2}$ if it is known a-priori that some parameters $\gamma_{\omega}$ are zero. Let $\Lambda_{0}$ be the set of all parameters which can be assumed to be negligible. Let $K_{0}$ be the number of elements of $\Lambda_{0}$. If $\omega \in \Lambda_{0}$ then $\hat{\gamma}_{\omega}^{2}\left(\sum_{j=1}^{3^{m}}\left(\Psi_{j, \omega+1}^{\left(3^{m}\right)}\right)^{2}\right)$ is distributed like $\sigma^{2} \chi^{2}[1]$. Therefore, an unbiased estimator of $\sigma^{2}$ is

$$
\begin{equation*}
\hat{\sigma}^{2}=\frac{1}{k_{0}} \sum_{\omega \in \Lambda_{0}} \hat{\gamma}_{\omega}^{2}\left(\sum_{j=1}^{3^{m}}\left(\Psi_{j, \omega+1}^{\left(3^{m}\right)}\right)^{2}\right) . \tag{11.100}
\end{equation*}
$$

Example 11.9. Oikawa and Oka (1987) reported the results of a $3^{3}$ experiment to investigate the effects of three factors $A, B, C$ on the stress levels of a membrane $Y$. The data is given in file STRESS.csv. The first three columns of the data file provide the levels of the three factors, and column 4 presents the stress values. To analyze this data with R we apply:

```
> data(STRESS)
> summaryl
        lm(stress ~ (A+B+C+I (A^2) +I (B^2)+I(C^2) )^3,
            data=STRESS))
Call:
lm.default(formula = stress ~ (A + B + C + I (A^2) + I (B^2) +
    I(C^2) )^3, data = STRESS)
Residuals:
ALL 27 residuals are 0: no residual degrees of freedom!
Coefficients: (15 not defined because of singularities)
Estimate Std. Error t value
(Intercept) 191.8000 NA NA
A
B
C
I (A^2)
I(B^2)
I (C^2)
    -27.3000 NA NA
A:B -32.7500 NA NA
A:C
A:I (A^2)
        26.4500 NA NA
    N
A:I(B^2)
        13.1500
A:I(C^2)
        -0.5000
B:C 
B:C r
B:I (A^2)
NA
B:I(B^2)
        NA
        8.2000
        6.0000
C:I(B^2)
I(A^2):I (B^2) -3.6000
I (A^2):I (C^2) -5.2500 NA NA
B:I(C^2)
C:I(A^2)
        -4.0000
A:B:C 37.7375
A:B:I(A^2)
        NA
        -46.5000 NA NA
        63.0000 NA NA
        NA NA
                0.2000 NA NA
            14.0000 NA NA
    NA NA
    NA NA
B:C
```

| $B: I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA | NA | NA |
| :---: | :---: | :---: | :---: |
| $C: I\left(A^{\wedge} 2\right): I\left(B^{\wedge} 2\right)$ | -0.5875 | NA | NA |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA | NA | NA |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{B}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA | NA | NA |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | 1.5875 | NA | NA |
|  | $\operatorname{Pr}(>\|t\|)$ |  |  |
| (Intercept) | NA |  |  |
| A | NA |  |  |
| B | NA |  |  |
| C | NA |  |  |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{B}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| A: B | NA |  |  |
| A: C | NA |  |  |
| $\mathrm{A}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{A}: \mathrm{I}\left(\mathrm{B}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{A}: \mathrm{I}\left(\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| B: C | NA |  |  |
| $\mathrm{B}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | NA |  |  |
| $B: I\left(B^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{B}: \mathrm{I}\left(\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | NA |  |  |
| $C: I\left(B^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): \mathrm{I}\left(\mathrm{B}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{B}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| A: B:C | NA |  |  |
| $\mathrm{A}: \mathrm{B}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | NA |  |  |
| $A: B: I\left(B^{\wedge} 2\right)$ | NA |  |  |
| $A: B: I\left(C^{\wedge} 2\right)$ | NA |  |  |
| A:C:I ( $\left.A^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{A}: \mathrm{C}: \mathrm{I}\left(\mathrm{B}^{\wedge} 2\right)$ | NA |  |  |
| A:C:I ( $\left.\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{A}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(\mathrm{~B}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{A}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $A: I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $B: C: I\left(A^{\wedge} 2\right)$ | NA |  |  |
| $B: C: I\left(B^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{B}: \mathrm{C}: \mathrm{I}\left(\mathrm{C}^{\wedge} 2\right)$ | NA |  |  |
| $B: I\left(A^{\wedge} 2\right): I\left(B^{\wedge} 2\right)$ | NA |  |  |
| $B: I\left(A^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $B: I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(\mathrm{~B}^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{C}: \mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $C: I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right): I\left(B^{\wedge} 2\right): I\left(C^{\wedge} 2\right)$ | NA |  |  |
| Residual standard error: NaN on 0 degrees of freedom |  |  |  |
| Multiple R-squared: 1 , Adjusted R-squared: F-statistic: NaN on 26 and 0 DF, p-value: NA |  |  |  |
|  |  |  |  |
| $\operatorname{aov}\left(\right.$ stress $\sim(A+B+C)^{\wedge} 3+I\left(A^{\wedge} 2\right)+I\left(B^{\wedge} 2\right)+I\left(C^{\wedge} 2\right)$,data $=$ STRESS $)$ |  |  |  |


|  | Df | Sum Sq | Mean Sq | F value | $\operatorname{Pr}(>\mathrm{F})$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 1 | 36315 | 36315 | 378.470 | 1.47e-12 | *** |
| B | 1 | 32504 | 32504 | 338.751 | 3.43e-12 | *** |
| C | 1 | 12944 | 12944 | 134.904 | 3.30e-09 | *** |
| $\mathrm{I}\left(\mathrm{A}^{\wedge} 2\right)$ | 1 | 183 | 183 | 1.911 | 0.185877 |  |
| $\mathrm{I}\left(\mathrm{B}^{\wedge} 2\right)$ | 1 | 2322 | 2322 | 24.199 | 0.000154 | *** |
| I ( $\mathrm{C}^{\wedge} 2$ ) | 1 | 4536 | 4536 | 47.270 | 3.73e-06 | *** |
| A: B | 1 | 3290 | 3290 | 34.289 | $2.44 \mathrm{e}-05$ | *** |
| A: C | 1 | 6138 | 6138 | 63.971 | 5.56e-07 | *** |
| B: C | 1 | 183 | 183 | 1.910 | 0.185919 |  |
| A: B: C | 1 | 32 | 32 | 0.338 | 0.569268 |  |
| Residuals | 16 | 1535 | 96 |  |  |  |
| --- |  |  |  |  |  |  |
| Signif. codes: |  | 0 '*** | , 0.001 | '**' 0.0 | 01 '*' 0.05 | 05 ' |

The values of the LSE and their standard errors are given in Table 11.24. The formula for the variance of an LSE is

$$
\begin{equation*}
V\left\{\hat{\gamma}_{\omega}\right\}=\sigma^{2} / n\left(\sum_{i=1}^{3^{3}}\left(\Psi_{i, \omega+1}^{\left(3^{3}\right)}\right)^{2}\right), \tag{11.101}
\end{equation*}
$$

where $\psi_{i, j}^{\left(3^{3}\right)}$ is the coefficient of $\Psi_{\left(3^{3}\right)}$ in the $i$-th row and $j$-th column.

Table 11.24 The LSE of the parameters of the $3^{3}$ system

| Parameter | LSE | S.E. | Significance |
| :--- | ---: | :---: | :---: |
| $A$ | 44.917 | 2.309 |  |
| $A^{2}$ | -1.843 | 1.333 | n.s. |
| $B$ | -42.494 | 2.309 |  |
| $A B$ | -16.558 | 2.828 |  |
| $A^{2} B$ | -1.897 | 1.633 | n.s. |
| $B^{2}$ | 6.557 | 1.333 |  |
| $A B^{2}$ | 1.942 | 1.633 | n.s. |
| $A^{2} B^{2}$ | -0.171 | 0.943 | n.s. |
| $C$ | 26.817 | 2.309 |  |
| $A C$ | 22.617 | 2.828 |  |
| $A^{2} C$ | 0.067 | 1.633 | n.s. |
| $B C$ | -3.908 | 2.828 | n.s. |
| $A B C$ | 2.013 | 3.463 | n.s. |
| $A^{2} B C$ | 1.121 | 1.999 | n. |
| $B^{2} C$ | -0.708 | 1.633 | n.s. |
| $A B^{2} C$ | 0.246 | 1.099 | n. |
| $A^{2} B^{2} C$ | 0.287 | 1.154 | n.s. |
| $C^{2}$ | -9.165 | 1.333 |  |
| $A C^{2}$ | -4.833 | 1.633 |  |
| $A^{2} C^{2}$ | 0.209 | 0.943 | n.s. |
| $B C^{2}$ | 2.803 | 1.633 | n.s. |
| $A B C^{2}$ | -0.879 | 1.999 | n.s. |
| $A^{2} B C^{2}$ | 0.851 | 1.154 | n.s. |
| $B^{2} C^{2}$ | -0.216 | 0.943 | n.s. |
| $A B^{2} C^{2}$ | 0.287 | 1.154 | n.s. |
| $A^{2} B^{2} C^{2}$ | 0.059 | 0.666 | n.s. |



Figure 11.9 Main effects plot for $3^{3}$ design


Figure 11.10 Interaction plots for $3^{3}$ design

Suppose that from technological considerations we decide that all interaction parameters involving quadratic components are negligible (zero). In this case we can estimate $\sigma^{2}$ by $\hat{\hat{\sigma}}^{2}$. In the present example the set $\Lambda_{0}$ contains 16 parameters, that is,

$$
\begin{aligned}
\Lambda_{0}= & \left\{A^{2} B, A B^{2}, A^{2} B^{2}, A^{2} C, A^{2} B C, B^{2} C, A B^{2} C, A^{2} B^{2} C, A C^{2},\right. \\
& \left.A^{2} C^{2}, B C^{2}, A B C^{2}, A^{2} B C^{2}, B^{2} C^{2}, A B^{2} C^{2}, A^{2} B^{2} C^{2}\right\} .
\end{aligned}
$$

Thus $K_{0}=16$ and the estimator $\hat{\sigma}^{2}$ has 16 degrees of freedom. The estimate of $\sigma^{2}$ is $\hat{\hat{\sigma}}^{2}=95.95$. The estimates of the standard errors (S.E.) in Table 11.24 use this estimate. All the non-significant parameters are denoted by n.s. In Figures 11.9 and 11.10 we present the main effects and interaction plots.

### 11.8 Blocking and fractional replications of $2^{\boldsymbol{m}}$ factorial designs

Full factorial experiments with large number of factors might be impractical. For example, if there are $m=12$ factors, even at $p=2$ levels, the total number of treatment combinations is $2^{12}=4096$. This size of an experiment is generally not necessary, because most of the high order interactions might be negligible and there is no need to estimate 4096 parameters. If only main effects and first order interactions are considered, a priori of importance, while all the rest are believed to be negligible, we have to estimate and test only $1+12+\binom{12}{2}=79$ parameters. A fraction of the experiment, of size $2^{7}=128$ would be sufficient. Such a fraction can be even replicated several times. The question is, how do we choose the fraction of the full factorial in such a way that desirable properties of orthogonality, equal variances of estimators, etc. will be kept, and the parameters of interest will be estimable unbiasedly?

The problem of fractioning the full factorial experiment arises also when the full factorial cannot be performed in one block, but several blocks are required to accommodate all the treatment conditions. For example, a $2^{5}$ experiment is designed, but only $8=2^{3}$ treatment combinations can be performed in any given block (day, machine, etc.). We have to design the fractions that will be assigned to each block in such a way that, if there are significant differences between the blocks, the block effects will not confound or obscure parameters of interest. We start with a simple illustration of the fractionization procedure, and the properties of the ensuing estimators.

Consider 3 factors $A, B, C$ at 2 levels. We wish to partition the $2^{3}=8$ treatment combinations to two fractions of size $2^{2}=4$. Let $\lambda_{i}=0,1(i=1,2,3)$ and let $A^{\lambda_{1}} B^{\lambda_{2}} C^{\lambda_{3}}$ represent the 8 parameters. One way of representing the treatment combinations, when the number of factors is not large, is by using low case letters $a, b, c, \cdots$. The letter $a$ indicates that factor $A$ is at the High level $\left(i_{1}=1\right)$, similarly about other factors. The absence of a letter indicates that the corresponding factor is at Low level. The symbol (1) indicates that all levels are Low. Thus, the treatment combinations and the associated coefficients $c_{i j}^{\left(2^{3}\right)}$ are shown in Table 11.25.

Table 11.25 A $2^{3}$ factorial

| Treatments | Main Effects |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $A$ | $B$ | $C$ | Defining Parameter |
| $(1)$ | -1 | -1 | -1 | $A B C$ |
| $a$ | 1 | -1 | -1 | -1 |
| $b$ | -1 | 1 | -1 | 1 |
| $a b$ | 1 | 1 | -1 | 1 |
| $c$ | -1 | -1 | 1 | -1 |
| $a c$ | 1 | -1 | 1 | 1 |
| $b c$ | -1 | 1 | 1 | -1 |
| $a b c$ | 1 | 1 | 1 | -1 |

Table 11.26 Coefficients and response for several treatment
combinations

| t.c. | $A$ | $B$ | $C$ | $A B$ | $A C$ | $B C$ | $Y$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(1)$ | -1 | -1 | -1 | 1 | 1 | 1 | $Y(1)$ |
| $a b$ | 1 | 1 | -1 | 1 | -1 | -1 | $Y(a b)$ |
| $a c$ | 1 | -1 | 1 | -1 | 1 | -1 | $Y(a c)$ |
| $b c$ | -1 | 1 | 1 | -1 | -1 | 1 | $Y(b c)$ |

Suppose now that the treatment combinations should be partitioned to two fractional replications (blocks) of size 4 . We have to choose a parameter, called a defining parameter, according to which the partition will be done. This defining parameter is in a sense sacrificed. Since its effects will be either confounded with the block effects, or unestimable if only one block of trials is performed. Thus, let us choose the parameter $A B C$, as a defining parameter. Partition the treatment combinations to two blocks, according to the signs of the coefficients corresponding to $A B C$. These are the products of the coefficients in the $A, B$ and $C$ columns. Thus, two blocks are obtained

$$
\begin{aligned}
& B_{-}=\{(1), a b, a c, b c\}, \\
& B_{+}=\{a, b, c, a b c\} .
\end{aligned}
$$

If $2^{m}$ treatment combinations are partitioned to $2^{k}=2$ blocks, we say that the degree of fractionation is $k=1$, the fractional replication is of size $2^{m-k}$, and the design is $1 / 2^{k}$ fraction of a full factorial. If, for example, $m=5$ factors and we wish to partition to 4 blocks of 8 , the degree of fractionization is $k=2$. Select $k=2$ parameters to serve as defining parameters, e.g. $A C E$ and $B D E$, and partition the treatment combinations according to the signs $\pm 1$ of the coefficients in the $A C E$ and $B D E$ columns. This becomes very cumbersome if $m$ and $k$ are large. Function fac. design performs this partitioning and prints into a file the block which is requested. We will return to this later. It is interesting to check now what are the properties of estimators in the $2^{3-1}$ fractional replication, if only the block $B_{-}$was performed. The defining parameter was $A B C$ (see Table 11.26).

Let $Y(1)$ be the response of treatment combination (1), this is $Y_{0}$ in the standard order notation, let $Y(a)$ be the response of ' $a$ ', etc. The results of performing $B_{-}$, with the associated coefficients of parameters of interest can be presented in the following manner.

We see that the six columns of coefficients are orthogonal to each other, and each column has $2-1$ 's and $2+1$ 's. The LSE of the above parameters are orthogonal contrasts, given by

$$
\begin{aligned}
& \hat{A}=\frac{1}{4}(-Y(1)+Y(a b)+Y(a c)-Y(b c)), \\
& \hat{B}=\frac{1}{4}(-Y(1)+Y(a b)-Y(a c)+Y(b c)),
\end{aligned}
$$

etc. The variances of all these estimators, when $n=1$, are equal to $\frac{\sigma^{2}}{4}$. However, the estimators might be biased. The expected value of the first estimator is

$$
E\{\hat{A}\}=\frac{1}{4}(-E\{Y(1)\}+E\{Y(a b)\}+E\{Y(a c)\}-E\{Y(b c)\}) .
$$

Now,

$$
\begin{aligned}
E\{Y(1)\} & =\mu-A-B-C+A B+A C+B C-A B C, \\
E\{Y(a b)\} & =\mu+A+B-C+A B-A C-B C-A B C, \\
E\{Y(a c)\} & =\mu+A-B+C-A B+A C-B C-A B C,
\end{aligned}
$$

and

$$
E\{Y(b c)\}=\mu-A+B+C-A B-A C+B C-A B C
$$

Collecting all these terms, the result is

$$
E\{\hat{A}\}=A-B C
$$

Similarly, one can show that

$$
\begin{aligned}
E\{\hat{B}\} & =B-A C \\
E\{\hat{C}\} & =C-A B \\
E\{\hat{A B}\} & =A B-C
\end{aligned}
$$

etc. The LSE of all the parameters are biased, unless $A B=A C=B C=0$. The bias terms are called aliases. The aliases are obtained by multiplying the parameter of interest by the defining parameter, when any letter raised to the power 2 is eliminated, e.g.,

$$
A \otimes A B C=A^{2} B C=B C
$$

The sign of the alias is the sign of the block. Since we have used the block $B_{-}$, all the aliases appear above with a negative sign. The general rules for finding the aliases in $2^{m-k}$ designs is as follows.

To obtain a $2^{m-k}$ fractional replication one needs $k$ defining parameters. The multiplication operation of parameters was illustrated above. The $k$ defining parameters should be independent, in the sense that none can be obtained as a product of the other ones. Such independent defining parameters are called generators. For example, to choose 4 defining parameters, when the factors are $A, B, C, D, E, F, G, H$, choose first two parameters, like $A B C H$ and $A B E F G$. The product of these two is $C E F G H$. In the next step choose, for the third defining parameter, any one which is different than $\{A B C H, A B E F G, C E F G H\}$. Suppose one chooses $B D E F H$. The three independent parameters $A B C H, A B E F G$ and $B D E F H$ generate a subgroup of eight parameters, including the mean $\mu$. These are:

| $\mu$ | $B D E F H$ |
| :--- | :--- |
| $A B C H$ | $A C D E F$ |
| $A B E F G$ | $A D G H$ |
| $C E F G H$ | $B C D G$ |

Finally, to choose a 4th independent defining parameter, one can choose any parameter which is not among the eight listed above. Suppose that the parameter $B C E F H$ is chosen. Now we obtain a subgroup of $2^{4}=16$ defining parameter, by adding to the eight listed above their products with $B C E F H$. Thus, this subgroup is

| $\mu$ | $B C E F H$ |
| :--- | :--- |
| $A B C H$ | $A E F$ |
| $A B E F G$ | $A C G H$ |
| $C E F G H$ | $B G$ |
| $B D E F H$ | $C D$ |
| $A C D E F$ | $A B D H$ |
| $A D G H$ | $A B C D E F G$ |
| $B C D G$ | $D E F G H$ |

Notice that this subgroup includes, excluding the mean, two first order interactions $C D$ and $B G$. This shows that the choice of defining parameters was not a good one. The aliases created by these defining parameters include main effects and other low order interactions.

Given a subgroup of defining parameters, the aliases of a given parameter are obtained by multiplying the parameter by the defining parameters. In Table 11.27 we list the aliases of the eight main effects, with respect to the above subgroup of $2^{4}$ defining parameters.

We see in this table that most of the aliases to the main effects are high order interactions (that are generally negligible). However, among the aliases of $A$ there is $E F$. Among the aliases to $B$ there is the main effect $G$. Among the aliases to $C$

Table 11.27 The aliases to the main effects in a $2^{8-4}$ Design, The generators are $A B C H, A B E F G, B D E F H$, and $B C E F H$

| Main Effects | Aliases |
| :---: | :---: |
| A | BCH, BEFG, ACEFGH, ABDEFH, CDEF, DGH, ABCDG, ABCEFH, EF, CGH, ABG, ACD, BDH, BCDEFG, ADEFGH |
| B | ACH, AEFG, BCEFGH, DEFH, ABCDEF, ABDGH, CDG, CEFH, ABEF, $A B C G H, \mathbf{G}, B C D, A D H, A C D E F G, B D E F G H$ |
| C | ABH, ABCEFG, EFGH, BCDEFH, ADEF, ACDGH, BDG, BEFH, ACEF, AGH, BCG, D, ABCDH, ABDEFG, CDEFGH |
| D | ABCDH, ABDEFG, CDEFGH, BEFH, ACEF, AGH, BCG, BCDEFH, ADEF, ACDGH, BDG, C, ABH, ABCEFG, EFGH |
| E | ABCEH, ABFG, CFGH, BDFH, ACDF, ADEGH, BCDEG, BCFH, AF, ACEGH, BEG, CDE, ABDEH, ABCDFG, DFGH |
| F | ABCFH, ABEG, CEGH, BDEH, ACDE, ADFGH, BCDFG, BCEH, AE, ACFGH, BFG, CDF, ABDFH, ABCDEG, DEGH |
| G | ABCGH, ABEF, CEFH, BDEFGH, ACDEFG, ADH, BCD, BCEFGH, AEFG, $A C H, \mathbf{B}, C D G, A B D G H, A B C D E F, D E F H$ |
| H | $A B C, A B E F G H, C E F G, B D E F, A C D E F H, A D G, B C D G H, B C E F$, AEFH, ACG, BGH, CDH, ABD, ABCDEFGH, DEFG |

there is $D$, etc. This design is not good since it may yield strongly biased estimators. The resolution of a $2^{m-k}$ design is the length of the smallest word (excluding $\mu$ ) in the subgroup of defining parameters. For example, if in a $2^{8-4}$ design we use the following four generators $B C D E, A C D F, A B C G$ and $A B D H$, we obtain the 16 defining parameters $\{\mu, B C D E$, $A C D F, A B E F, A B C G, A D E G, B D F G, C E F G, A B D H, A C E H, B D F H, D E F H, C D G H, B E G H, A F G H, A B C D E F G H\}$. The length of the smallest word, excluding $\mu$, among these defining parameters is four. Thus the present $2^{8-4}$ design is a resolution IV design. In this design, all aliases of main effects are second order interactions or higher (words of length greater or equal to three). Aliases to first order interactions are interactions of first order or higher. The present design is obviously better, in terms of resolution, than the previous one (which is of resolution II). We should always try to get resolution IV or higher. If the degree of fractionation is too high there may not exist resolution IV designs. For example, in $2^{6-3}$ and $2^{7-4}, 2^{9-5}, 2^{10-6}$ and $2^{11-7}$ we have only resolution III designs. One way to reduce the bias is to choose several fractions at random. For example in a $2^{11-7}$ we have $2^{7}=128$ blocks of size $2^{4}=16$. If we execute only one block, the best we can have is a resolution III. In this case some main effects are biased (confounded) with some first order interactions. If one chooses $n$ blocks at random (RSWOR) out of the 128 possible ones, and compute the average estimate of the effects, the bias is reduced to zero, but the variance of the estimators is increased.

To illustrate this, suppose that we have a $2^{6-2}$ design with generators $A B C E$ and $B C D F$. This will yield a resolution IV design. There are 4 blocks and the corresponding bias terms of the LSE of $A$ are

| $\frac{\text { block }}{2}$ |  |
| :---: | :---: |
| 0 | $-B C E-A B C D F+D E F$ |
| 1 | $B C E-A B C D F-D E F$ |
| 2 | $-B C E+A B C D F-D E F$ |
| 3 | $B C E+A B C D F+D E F$ |

If we choose one block at random, the expected bias is the average of the four terms above, which is zero. The total variance of $\hat{A}$ is $\frac{\sigma^{2}}{16} \quad+$ Variance of conditional bias $=\frac{\sigma^{2}}{16}+\left[(B C E)^{2}+(A B C D F)^{2}+(D E F)^{2}\right] / 4$.

Table 11.28 Blocks of $2^{8-4}$ designs


Example 11.10. In the present example we illustrate the construction of fractional replications. The case that is illustrated is a $2^{8-4}$ design presented in Table 11.28. Here we can construct 16 fractions, each one of size 16. As discussed before, four generating parameters should be specified. Let these be $B C D E, A C D F, A B C G, A B D H$. These parameters generate resolution IV design where the degree of fractionation is $k=4$. The blocks can be indexed $0,1, \cdots, 15$. Each index is determined by the signs of the four generators, which determine the block. Thus, the signs $(-1,-1,1,1)$ correspond to $(0,0,1,1)$ which yields the index $\sum_{j=1}^{4} i_{j} 2^{j-1}=12$.

The index of generator $1\left(B C D E=A^{0} B^{1} C^{1} D^{1} E^{1} F^{0} G^{0} H^{0}\right)$ is $0,1,1,1,1,0,0,0$, for generator 2: $1,0,1,1,0,1,0,0$; for generator 3: $1,1,1,0,0,0,1,0$ and for generator $4: 1,1,0,1,0,0,0,1$.
In the following table two blocks derived with R are printed.

```
> Gen <- matrix(c(
    0,1,1,1,1,0,0,0,
    1,0,1,1,0,1,0,0),
                                    nrow=2,
                                    byrOw=TRUE)
> head(
    fac.design(nlevels=2,
                            nfactors=8,
                    blocks=4,
                    block.gen=Gen))
creating full factorial with 256 runs ...
    Blocks A B C D E F G H
1 1 1 1 1 1 1 1 1 1 1 1 2 1
2 1 1 1 2 2 1 1 1 2 1 2
3 1
4 1.llllllllll
5 1
6 1
    rm(Gen)
```

Table 11.29 Some generators for $2^{m-k}$ designs

|  |  | $m$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $k$ | 5 | 6 | 7 | 8 |  |
| 1 | $A B C D E$ | $A B C D E F$ | $A B C D E F G H$ | $A B C D E F G H$ |  |
| 2 | $A B D$ | $A B C E$ | $A B C D F$ | $A B C D G$ |  |
|  | $A C E$ | $B C D F$ | $A B D E G$ | $A B E F H$ |  |
| 3 |  | $A B D$ | $A B C E$ | $A B C F$ |  |
|  |  | $A C D$ | $B C D F$ | $A B D G$ |  |
|  |  | $B C F$ | $A C D G$ | $B C D E H$ |  |
| 4 |  |  | $A B D$ | $B C D E$ |  |
|  |  |  | $A C E$ | $A C D F$ |  |
|  |  |  | $A B C F$ | $A B C G$ |  |
|  |  |  |  | $A B C H$ |  |

In Box, Hunter and Hunter (1978, pp. 410) there are recommended generators for $2^{m-k}$ designs. Some of these generators are given in Table 11.29.

The LSE of the parameters is performed by writing first the columns of coefficients $c_{i, j}= \pm 1$ corresponding to the design, multiplying the coefficients by the $Y$ values, adding the results and dividing by $2^{m-k}$.

### 11.9 Exploration of response surfaces

The functional relationship between the yield variable $Y$ and the experimental variables $\left(x_{1}, \cdots, x_{k}\right)$ is modeled as

$$
Y=f\left(x_{1}, \cdots, x_{k}\right)+e,
$$

where $e$ is a random variable with zero mean and a finite variance, $\sigma^{2}$. The set of points $\left\{f\left(x_{1}, \cdots, x_{k}\right), x_{i} \in D_{i}, i=\right.$ $1, \cdots, k\}$, where $\left(D_{1}, \cdots, D_{k}\right)$ is the experimental domain of the $x$-variables, is called a response surface. Two types of response surfaces were discussed before, the linear

$$
\begin{equation*}
f\left(x_{1}, \cdots, x_{k}\right)=\beta_{0}+\sum_{i=1}^{k} \beta_{i} x_{i} \tag{11.102}
\end{equation*}
$$

and the quadratic

$$
\begin{equation*}
f\left(x_{1}, \cdots, x_{k}\right)=\beta_{0}+\sum_{i=1}^{k} \beta_{i} x_{i}+\sum_{i=1}^{k} \beta_{i i} x_{i}^{2}+\sum_{i \neq j} \sum_{i j} \beta_{i} x_{i} x_{j} . \tag{11.103}
\end{equation*}
$$

Response surfaces may be of complicated functional form. We assume here that in local domains of interest, they can be approximated by linear or quadratic models.

Researchers are interested in studying, or exploring, the nature of response surfaces, in certain domains of interest, for the purpose of predicting future yield, and in particular for optimizing a process, by choosing the $x$-values to maximize (or minimize) the expected yield (or the expected loss). In the present section we present special designs for the exploration of quadratic surfaces, and for the determination of optimal domains (conditions). Designs for quadratic models are called second order designs. We start with the theory of second order designs, and conclude with the optimization process.

### 11.9.1 Second order designs

Second order designs are constructed in order to estimate the parameters of the quadratic response function

$$
\begin{equation*}
E\{Y\}=\beta_{0}+\sum_{i=1}^{k} \beta_{i} x_{i}+\sum_{i=1}^{k} \beta_{i i} x_{i}^{2}+\sum_{i=1}^{k-1} \sum_{j=i+1}^{k} \beta_{i j} x_{i} x_{j} \tag{11.104}
\end{equation*}
$$

In this case the number of regression coefficients is $p=1+2 k+\binom{k}{2}$. We will arrange the vector $\boldsymbol{\beta}$ in the form

$$
\boldsymbol{\beta}^{\prime}=\left(\beta_{0}, \beta_{11}, \cdots, \beta_{k k}, \beta_{1}, \cdots, \beta_{k}, \beta_{12}, \cdots, \beta_{1 k}, \beta_{23}, \cdots, \beta_{2 k}, \cdots, \beta_{k-1, k}\right)
$$

Let $N$ be the number of $x$-points. The design matrix takes the form

$$
(X)=\left[\begin{array}{cccccccccc}
1 & x_{11}^{2} & \cdots & x_{1 k}^{2} & x_{11} & \cdots & x_{1 k} & x_{11} x_{12} & \cdots & x_{1, k-1} x_{1, k} \\
1 & x_{21}^{2} & & x_{2 k}^{2} & x_{21} & & x_{2 k} & x_{21} x_{22} & & \\
1 & x_{31}^{2} & & x_{3 k}^{2} & x_{31} & & x_{3 k} & & & \\
\vdots & \vdots & & \vdots & \vdots & & \vdots & \vdots & \vdots & \\
1 & x_{N 1}^{2} & & x_{N k}^{2} & x_{N 1} & \cdots & x_{N k} & x_{N 1} x_{N 2} & \cdots & x_{N, k-1} x_{N, k}
\end{array}\right]
$$

Impose on the $x$-values the conditions:
(i) $\sum_{j=1}^{N} x_{j i}=0, i=1, \cdots, k$
(ii) $\sum_{j=1}^{N} x_{j i}^{3}=0, i=1, \cdots, k$
(iii) $\sum_{j=1}^{N} x_{j i}^{2} x_{j l}=0, i \neq l$
(iv) $\sum_{j=1}^{N} x_{j i}^{2}=b, i=1, \cdots, k$
(v) $\sum_{\substack{j=1 \\ N}}^{N} x_{j i}^{2} x_{j l}^{2}=c, i \neq l$
(vi) $\sum_{j=1}^{N} x_{j i}^{4}=c+d$.

The matrix $(S)=(X)^{\prime}(X)$ can be written in the form

$$
(S)=\left[\begin{array}{cc}
(U) & 0  \tag{11.106}\\
0 & (B)
\end{array}\right]
$$

where $(U)$ is the $(k+1) \times(k+1)$ matrix

$$
(U)=\left[\begin{array}{cc}
N & b \mathbf{1}_{k}^{\prime}  \tag{11.107}\\
\mathbf{b} \mathbf{1}_{k} & d \mathbf{I}_{k}+c \mathbf{J}_{k}
\end{array}\right]
$$

and $(B)$ is a diagonal matrix of order $\frac{k(k+1)}{2}$

$$
(B)=\left[\begin{array}{lllllll}
b & & & & & &  \tag{11.108}\\
& \ddots & b & & & 0 & \\
& & & c & & & \\
& & 0 & & c & \ddots & \\
& & & & & & c
\end{array}\right]
$$

One can verify that

$$
(U)^{-1}=\left[\begin{array}{cc}
p & q \mathbf{1}_{k}^{\prime}  \tag{11.109}\\
q \mathbf{1}_{k} & t I_{k}+s J_{k}
\end{array}\right],
$$

where

$$
\begin{align*}
p & =\frac{d+k c}{N(d+k c)-b^{2} k} \\
q & =-\frac{b}{N(d+k c)-b^{2} k}  \tag{11.110}\\
t & =\frac{1}{d} \\
s & =\frac{b^{2}-N c}{d\left[N(d+k c)-b^{2} k\right]}
\end{align*}
$$

Notice that $U$ is singular if $N(d+k c)=b^{2} k$. We therefore say that the design is non-singular if

$$
N \neq \frac{b^{2} k}{d+k c}
$$

Furthermore, if $N=b^{2} / c$ then $s=0$. In this case the design is called orthogonal.
Let $\mathbf{x}^{0^{\prime}}=\left(x_{1}^{0}, \cdots, x_{k}^{0}\right)$ be a point in the experimental domain, and

$$
\xi^{0^{\prime}}=\left(1,\left(x_{1}^{0}\right)^{2}, \cdots,\left(x_{k}^{0}\right)^{2}, x_{1}^{0}, \cdots, x_{k}^{0}, x_{1}^{0} x_{2}^{0}, x_{1}^{0} x_{3}^{0}, \cdots, x_{k-1}^{0} x_{k}^{0}\right)
$$

The variance of the predicted response at $\mathbf{x}^{0}$ is

$$
\begin{align*}
& V\left\{\hat{Y}\left(\mathbf{x}^{0}\right)\right\}=\sigma^{2} \xi^{0^{\prime}}\left[\begin{array}{c}
(U)^{-1} \\
-- \\
0 \\
b^{-1} \\
\\
\\
\\
\\
\\
0
\end{array}\right. \\
& =\sigma^{2}\left[p+\frac{1}{b} \sum_{i=1}^{k}\left(x_{i}^{0}\right)^{2}+(t+s) \sum_{i=1}^{k}\left(x_{i}^{0}\right)^{4}\right. \\
& +\frac{1}{c} \sum_{h<j}\left(x_{h}^{0}\right)^{2}\left(x_{j}^{0}\right)^{2}+2 b \sum_{i=1}^{k}\left(x_{i}^{0}\right)^{2} \\
& \left.+2 s \sum_{h<j}\left(x_{h}^{0}\right)^{2}\left(x_{j}^{0}\right)^{2}\right] \\
& =\sigma^{2}\left[p+\rho^{2}\left(2 b+\frac{1}{b}\right)+(t+s) \sum_{i=1}^{k}\left(x_{i}^{0}\right)^{4}\right. \\
& \left.+2\left(s+\frac{1}{2 c}\right) \sum_{h<j} \sum_{j}\left(x_{n}^{0}\right)^{2}\left(x_{j}^{0}\right)^{2}\right], \tag{11.111}
\end{align*}
$$

where $\rho^{2}=\sum_{i=1}^{k}\left(x_{i}^{0}\right)^{2}$. Notice that

$$
\rho^{4}=\left(\sum_{i=1}^{k}\left(x_{i}^{0}\right)^{2}\right)^{2}=\sum_{i=1}^{k}\left(x_{i}^{0}\right)^{4}+2 \sum_{h<j} \sum_{h}\left(x_{h}^{0}\right)^{2}\left(x_{j}^{0}\right)^{2}
$$

Thus, if $d=2 c$ then $t+s=s+\frac{1}{2 c}$ and

$$
\begin{equation*}
V\left\{\hat{Y}\left(\mathbf{x}^{0}\right)\right\}=\sigma^{2}\left[p+\rho^{2}\left(2 b+\frac{1}{b}\right)+(t+s) \rho^{4}\right] . \tag{11.112}
\end{equation*}
$$

Such a design $(d=2 c)$ is called rotatable, since $V\left\{\hat{Y}\left(x^{0}\right)\right\}$ is constant for all points $x^{0}$ on the circumference of a circle of radius $\rho$, centered at the origin.

### 11.9.2 Some specific second order designs

### 11.9.2.1 $\quad 3^{k}$-designs

Consider a factorial design of $k$ factors, each one at three levels $-1,0,1$. In this case the number of points is $N=3^{k}$. Obviously $\sum_{j=1}^{3^{k}} x_{j i}=0$ for all $i=1, \cdots, k$. Also $\sum_{j=1}^{3^{k}} x_{j i}^{3}=0$ and $\sum_{j=1}^{3^{k}} x_{j i}^{2} x_{j k}=0, i \neq k$.

$$
\begin{align*}
& b=\sum_{j=1}^{3^{k}} x_{j i}^{2}=\frac{2}{3} 3^{k}=2 \cdot 3^{k-1} . \\
& c=\sum_{j=1}^{3^{k}} x_{j i}^{2} x_{j l}^{2}=\frac{2}{3} b=4 \cdot 3^{k-2} .  \tag{11.113}\\
& d=b-c .
\end{align*}
$$

Hence

$$
\begin{equation*}
d=2 \cdot 3^{k-1}-4 \cdot 3^{k-2}=2 \cdot 3^{k-2} . \tag{11.114}
\end{equation*}
$$

$b^{2}=4 \cdot 3^{2 k-2}$ and $N \cdot c=3^{k} \cdot 4 \cdot 3^{k-2}=4 \cdot 3^{2 k-2}$. Thus, $N c=b^{2}$. The design is orthogonal. However, $d \neq 2 \cdot c$. Thus, the design is not rotatable.

### 11.9.2.2 Central composite designs

A Central Composite Design is one in which we start with $n_{c}=2^{k}$ points of a factorial design, in which each factor is at levels -1 and +1 . To these points we add $n_{a}=2 k$ axial points which are at a fixed distance $\alpha$ from the origin. These are the points

$$
( \pm \alpha, 0, \cdots, 0),(0, \pm \alpha, 0, \cdots, 0), \cdots,(0,0, \cdots, 0, \pm \alpha) .
$$

Finally, put $n_{0}$ points at the origin. These $n_{0}$ observations yield an estimate of the variance $\sigma^{2}$. Thus, the total number of points is $N=2^{k}+2 k+n_{0}$. In such a design,

$$
\begin{align*}
b & =2^{k}+2 \alpha^{2}, \\
c & =2^{k}, \\
c+d & =2^{k}+2 \alpha^{4}, \quad \text { or }  \tag{11.115}\\
d & =2 \alpha^{4} .
\end{align*}
$$

The rotatability condition is $d=2 c$. Thus, the design is rotatable if

$$
\begin{align*}
\alpha^{4} & =2^{k}, \quad \text { or } \\
\alpha & =2^{k / 4} . \tag{11.116}
\end{align*}
$$

For this reason, in central composite designs, with $k=2$ factors we use $\alpha=\sqrt{2}=1.414$. For $k=3$ factors we use $\alpha=$ $2^{3 / 4}=1.6818$. For rotatability and orthogonality, the following should be satisfied

$$
\begin{equation*}
n_{0}+2^{k}=\frac{4 \alpha^{2}\left(2^{k}+\alpha^{2}\right)}{2^{k}} \tag{11.117}
\end{equation*}
$$

Table 11.30 Factors and level in piston simulator experiment

| Factor |  | Levels |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Piston Surface Area | .0075 | .01 | .0125 | .015 | .0175 |
| Initial Gas Volume | .0050 | .00625 | .0075 | .00875 | .0100 |
| Spring Coefficient | 1000 | 2000 | 3000 | 4000 | 5000 |
| Filling Gas Temperature | 340 | 345 | 350 | 355 | 360 |
| Code | -2 | -1 | 0 | 1 | 2 |

Table 11.31 The central composite design and the mean and standard-deviations of cycle time

| CODE LEVELS |  |  |  | $\bar{Y}$ | STD. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| B | C | D | G |  |  |
| -1.00 | -1.00 | -1.00 | -1.00 | 0.671 | 0.2328 |
| 1.00 | -1.00 | -1.00 | -1.00 | 0.445 | 0.1771 |
| -1.00 | 1.00 | -1.00 | -1.00 | 0.650 | 0.2298 |
| 1.00 | 1.00 | -1.00 | -1.00 | 0.546 | 0.2228 |
| -1.00 | -1.00 | 1.00 | -1.00 | 0.534 | 0.1650 |
| 1.00 | -1.00 | 1.00 | -1.00 | 0.410 | 0.1688 |
| -1.00 | 1.00 | 1.00 | -1.00 | 0.534 | 0.1257 |
| 1.00 | 1.00 | 1.00 | -1.00 | 0.495 | 0.1388 |
| -1.00 | -1.00 | -1.00 | 1.00 | 0.593 | 0.2453 |
| 1.00 | -1.00 | -1.00 | 1.00 | 0.542 | 0.2266 |
| -1.00 | 1.00 | -1.00 | 1.00 | 0.602 | 0.2185 |
| 1.00 | 1.00 | -1.00 | 1.00 | 0.509 | 0.1977 |
| -1.00 | -1.00 | 1.00 | 1.00 | 0.480 | 0.1713 |
| 1.00 | -1.00 | 1.00 | 1.00 | 0.411 | 0.1658 |
| -1.00 | 1.00 | 1.00 | 1.00 | 0.435 | 0.1389 |
| 1.00 | 1.00 | 1.00 | 1.00 | 0.438 | 0.1482 |
| 2.00 | 0.00 | 0.00 | 0.00 | 0.458 | 0.1732 |
| -2.00 | 0.00 | 0.00 | 0.00 | 0.635 | 0.1677 |
| 0.00 | 2.00 | 0.00 | 0.00 | 0.570 | 0.1569 |
| 0.00 | -2.00 | 0.00 | 0.00 | 0.481 | 0.1757 |
| 0.00 | 0.00 | 2.00 | 0.00 | 0.428 | 0.1064 |
| 0.00 | 0.00 | -2.00 | 0.00 | 0.742 | 0.3270 |
| 0.00 | 0.00 | 0.00 | 2.00 | 0.496 | 0.2029 |
| 0.00 | 0.00 | 0.00 | -2.00 | 0.549 | 0.1765 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.490 | 0.1802 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.468 | 0.1480 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.481 | 0.1636 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.557 | 0.1869 |

and since $\alpha^{2}=2^{k / 2}$ (for rotatability)

$$
\begin{equation*}
n_{0}=4\left(2^{k / 2}+1\right)-2^{k} \tag{11.118}
\end{equation*}
$$

Thus, if $k=2$, the number of points at the origin is $n_{0}=8$. For $k=4$ we need $n_{0}=4$ points at the origin. For $k=3$ there is no rotatability, since $4\left(2^{3 / 2}+1\right)-8=7.313$.

Example 11.11. In Example 11.7 the piston simulation experiment was considered. We tested there, via a $3^{2}$ experiment, the effects of piston weight (factor $A$ ) and the spring coefficient (factor $D$ ). It was found that the effects of the spring coefficient were significant, while the piston weight had no significant effect on the cycle time. We will conduct now a Central Composite Design of four factors, in order to explore the response surface. The factors chosen are: Piston surface area (factor $B$ ); Initial gas volume (factor $C$ ); spring coefficient (factor $D$ ) and filling gas temperature (factor $G$ ), see Table 11.30.

The experiment is performed with the piston simulator designed to attain both orthogonality and rotatability. Since $k=4$, we have $\alpha=2$ and $n_{0}=4$. The number of replications is $n_{r}=30$. The experimental design and response outcomes are presented in Table 11.31. Figure 11.11 presents the main effects plot for the above four factors. The spring coefficient and the filling gas temperature have similar main effects. The cycle time average is monotonically decreasing with the increasing levels of these two factors.


Figure 11.11 Main effects plot

In Table 11.32 we present the results of regression analysis of the mean cycle time $\bar{Y}$ on 14 predictors $x_{1}^{2}, x_{2}^{2}, x_{3}^{2}, x_{4}^{2}, x_{1}, x_{2}, x_{3}, x_{4}, x_{1} x_{2}, x_{1} x_{3}, x_{1} x_{4}, x_{2} x_{3}, x_{2} x_{4}, x_{3} x_{4}$, where $x_{1}$ corresponds to factor $B, x_{2}$ to factor $C$, $x_{3}$ to factor $D$ and $x_{4}$ to factor $G$.

We see in Table 11.32 that only factor $D$ (spring coefficient) has a significant quadratic effect. Factor $B, D$ and $G$ have significant linear effects. The interaction effects of $B$ with $C, D$ and $G$ will also be added. Thus, the response surface can be approximated by the equation,

$$
\begin{aligned}
Y & =.499-0.0440 x_{1}-0.0604 x_{3}-0.0159 x_{4}+0.0171 x_{3}^{2} \\
& +0.0148 x_{1} x_{2}+0.0153 x_{1} x_{3}+0.0177 x_{1} x_{4}
\end{aligned}
$$

The contour lines for the mean cycle time, corresponding to $x_{2}=x_{4}=0$ are shown in Figure 11.12.

```
> library(rsm)
> s <-c(0.0075, 0.01, 0.0125, 0.015, 0.0175)
> vo <- c(0.0050, 0.00625, 0.0075, 0.00875, 0.0100)
> k <- C(1000, 2000, 3000, 4000, 5000)
> to <- c(340, 345, 350, 355, 360)
> Ccd <- ccd(basis=4,
    n0=4,
    alpha=2,
    coding=list(x1 ~ -5 + s*400,
                    x2 ~ -6 + v0*800,
            x3 ~ -3 + k*0.001,
                    x4~-70 + t0*0.2),
            randomize=FALSE)
> head(Ccd)
\begin{tabular}{lrrrrrrr} 
& run. order & std. order & S & v 0 & k & to & Block \\
1 & 1 & 1 & 0.010 & 0.00625 & 2000 & 345 & 1 \\
2 & 2 & 2 & 0.015 & 0.00625 & 2000 & 345 & 1 \\
3 & 3 & 3 & 0.010 & 0.00875 & 2000 & 345 & 1 \\
4 & 4 & 4 & 0.015 & 0.00875 & 2000 & 345 & 1 \\
5 & 5 & 5 & 0.010 & 0.00625 & 4000 & 345 & 1 \\
6 & 6 & 6 & 0.015 & 0.00625 & 4000 & 345 & 1
\end{tabular}
Data are stored in coded form using these coding formulas ...
x1 ~ -5 + s * 400
x2 ~ -6 + v0 * 800
x3 ~ -3 + k * 0.001
x4 ~ -70 + t0 * 0.2
> Levels <- as.data.frame(
    decode.data(Ccd)) [, c("s", "vo", "k", "t0")]
> Ps <- pistonSimulation(m=rep(60, nrow(Levels)),
    s=Levels$s,
    v0=Levels$v0,
    k=Levels$k,
    p0=rep(110000, nrow(Levels)),
    t=rep(296, nrow(Levels)),
    to=Levels$t0,
    each=30,
    seed=123)
> PS <- simulationGroup(Ps, 30)
> Ccd$meantime <- aggregate(Ps["seconds"],
    by=Ps["group"],
    FUN=mean) $seconds
> Rsm <- rsm(meantime ~ SO (x1, x2, x3, x4),
    data= Ccd)
> summary(Rsm)
Call:
rsm(formula = meantime ~ SO(x1, x2, x3, x4), data = Ccd)
\begin{tabular}{lrlrrr} 
& Estimate & Std. Error & t value & \(\operatorname{Pr}(>|t|)\) \\
(Intercept) & 0.55651498 & 0.00895672 & 62.1338 & \(<2.2 \mathrm{e}-16\) \\
x1 & -0.06273744 & 0.00517116 & -12.1322 & \(8.508 \mathrm{e}-10\) \\
x2 & 0.01732095 & 0.00517116 & 3.3495 & 0.003801 \\
x3 & -0.07605865 & 0.00517116 & -14.7082 & \(4.227 \mathrm{e}-11\)
\end{tabular}
```

| x4 | -0.00086087 | 0.00517116 | -0.1665 | 0.869748 |
| :--- | ---: | ---: | ---: | ---: |
| x1:x2 | 0.01063617 | 0.00633336 | 1.6794 | 0.111360 |
| x1:x3 | 0.01540720 | 0.00633336 | 2.4327 | 0.026322 |
| x1:x4 | -0.00398071 | 0.00633336 | -0.6285 | 0.538010 |
| x2:x3 | 0.00097643 | 0.00633336 | 0.1542 | 0.879289 |
| x2:x4 | -0.00634481 | 0.00633336 | -1.0018 | 0.330483 |
| x3:x4 | -0.00099975 | 0.00633336 | -0.1579 | 0.876431 |
| x1^2 | 0.00780867 | 0.00466122 | 1.6752 | 0.112182 |
| x2^2 | -0.00124712 | 0.00466122 | -0.2676 | 0.792262 |
| x3^2 | 0.02990712 | 0.00466122 | 6.4161 | $6.389 e-06$ |
| x4^2 | 0.00155039 | 0.00466122 | 0.3326 | 0.743492 |

```
(Intercept) ***
x1 ***
x2 **
x3 ***
x4
x1:x2
x1:x3 *
x1:x4
x2:x3
x2:x4
x3:x4
x1^2
x2^2
x3^2 ***
x4^2
---
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

Analysis of Variance Table
Response: meantime
Df Sum Sq Mean Sq F value
$\mathrm{FO}(\mathrm{x} 1, \mathrm{x} 2, \mathrm{x} 3, \mathrm{x} 4) \quad 40.2405200 .06013093 .6921$
TWI (x1, $x 2, x 3, x 4) 60.0065370 .0010901 .6976$
$\mathrm{PQ}(\mathrm{x} 1, \mathrm{x} 2, \mathrm{x} 3, \mathrm{x} 4) \quad 40.0278090 .00695210 .8327$
Residuals 170.0109100 .000642
Lack of fit 100.0068630 .0006861 .1871
Pure error 70.0040470 .000578

$$
\operatorname{Pr}(>F)
$$

FO (x1, x2, x3, x4) 2.391e-11
TWI (x1, x2, x3, x4) 0.1821633
PQ (x1, x2, x3, x4) 0.0001499
Residuals
Lack of fit 0.4223317
Pure error
Stationary point of response surface:

| x1 | x2 | x3 | x4 |
| ---: | ---: | ---: | ---: |
| 5.65531833 | 1.91720834 | -0.02501298 | 11.45274099 |

Stationary point in original units:
s vo k
$0.02663830 \quad 0.009896512974 .98701820$
to
407.26370496

```
Eigenanalysis:
$values
[1] 0.0325114175 0.0091700709 0.0009851376
[4] -0.0046475718
$vectors
\begin{tabular}{rrrrr} 
& {\([, 1]\)} & {\([, 2]\)} & {\([, 3]\)} & {\([, 4]\)} \\
x 1 & -0.31297494 & 0.7394155 & 0.4733013 & -0.36234958 \\
x 2 & -0.06696307 & 0.4770755 & -0.1256402 & 0.86725401 \\
x3 & -0.94645473 & -0.2948946 & -0.1089955 & 0.07335251 \\
x4 & 0.04226194 & -0.3724256 & 0.8650552 & 0.33345567
\end{tabular}
>rm(k, s, to, v0)
```

Table 11.32 Regression analysis of piston experiment with four factors

|  | Predictor | Coef | Stdev | $t$-ratio | $p$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\boldsymbol{\mu}$ | Constant | 0.499000 | 0.018530 | 26.92 | 0.000 |
| $\boldsymbol{\beta}_{11}$ | $x_{1}^{2}$ | 0.007469 | 0.007567 | 0.99 | 0.342 |
| $\boldsymbol{\beta}_{22}$ | $x_{2}^{2}$ | 0.002219 | 0.007567 | 0.29 | 0.774 |
| $\boldsymbol{\beta}_{33}$ | $x_{3}^{2}$ | 0.017094 | 0.007567 | 2.26 | 0.042 |
| $\boldsymbol{\beta}_{44}$ | $x_{4}^{2}$ | 0.001469 | 0.007567 | 0.19 | 0.849 |
| $\boldsymbol{\beta}_{1}$ | $x_{1}(\mathrm{~s})$ | -0.044042 | 0.007567 | -5.82 | 0.000 |
| $\boldsymbol{\beta}_{2}$ | $x_{2}(\mathrm{v} 0)$ | 0.012542 | 0.007567 | 1.66 | 0.121 |
| $\boldsymbol{\beta}_{3}$ | $x_{3}(\mathrm{k})$ | -0.060375 | 0.007567 | -7.98 | 0.000 |
| $\boldsymbol{\beta}_{4}$ | $x_{4}(\mathrm{t} 0)$ | -0.015875 | 0.007567 | -2.10 | 0.056 |
| $\boldsymbol{\beta}_{12}$ | $x_{1} x_{2}$ | 0.014813 | 0.009267 | 1.60 | 0.134 |
| $\boldsymbol{\beta}_{13}$ | $x_{1} x_{3}$ | 0.015313 | 0.009267 | 1.65 | 0.122 |
| $\boldsymbol{\beta}_{14}$ | $x_{1} x_{4}$ | 0.017687 | 0.009267 | 1.91 | 0.079 |
| $\boldsymbol{\beta}_{23}$ | $x_{2} x_{3}$ | 0.000688 | 0.009267 | 0.07 | 0.942 |
| $\boldsymbol{\beta}_{24}$ | $x_{2} x_{4}$ | -0.012937 | 0.009267 | -1.40 | 0.186 |
| $\boldsymbol{\beta}_{34}$ | $x_{3} x_{4}$ | -0.008937 | 0.009267 | -0.96 | 0.352 |
|  |  | $s=0.03707$ | $R-$ sq $=90.4 \%$ | $R-$ sq(adj $)=80.0 \%$ |  |

### 11.9.3 Approaching the region of the optimal yield

Very often, the purpose for fitting a response surface is to locate the levels of the factors, which yield optimal results.
Initially one might be far from the optimal regions. A series of small experiments may be performed, in order to move towards the optimal region. Thus, we start with simple first order experiments, like $2^{k}$ factorial, and fit to the results a linear model of the form

$$
\hat{Y}=b_{0}+b_{1} x_{1}+\cdots+b_{k} x_{k} .
$$

We wish to determine now a new point, $\xi^{*}$ say, whose distance from the center of the 1 st stage experiment (say 0 ) is $R$, and with maximal (or minimal) predicted yield. The predicted yield at $\xi^{*}$ ( is

$$
\hat{y}^{*}=b_{0}+\sum_{i=1}^{k} b_{i} \xi_{i}^{*} .
$$



Figure 11.12 Contour lines of the response surface of Table 11.32

To find $\xi^{*}$ we differentiate the Lagrangian

$$
L=b_{0}+\sum_{i=1}^{k} b_{i} \xi_{i}^{*}+\lambda\left(R^{2}-\sum_{i=1}^{k}\left(\xi_{i}^{*}\right)^{2}\right)
$$

with respect to $\xi_{i}^{*}(i=1, \cdots, k)$ and $\lambda$. The solution is

$$
\xi_{i}^{*}=R \frac{b_{i}}{\sqrt{\sum_{i=1}^{k}} b_{i}^{2}}, \quad i=1, \cdots, k
$$

The direction of the steepest accent (descent) is in the direction of the normal (perpendicular) to the contours of equal response.

At the second stage we perform experiments at a few points along the direction of the steepest ascent (at $R_{1}, R_{2}, \cdots$ ) until there is no further increase in the mean yield. We then enter the third stage, at which we perform a second order design, centered at a new region, where the optimal conditions seem to prevail.

```
> steepest(Rsm,
    dist=seq(0, 2.5, by=0.5),
    descent=TRUE)
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline & dist & x1 & x2 & x3 & x4 & s & \\
\hline 1 & 0.0 & 0.000 & 0.000 & 0.000 & 0.000 & 0.012500 & 0.00750000 \\
\hline 2 & 0.5 & 0.348 & -0.140 & 0.331 & 0.011 & 0.013370 & 0.00732 \\
\hline 3 & 1.0 & 0.742 & -0.415 & 0.525 & 0.025 & 0.014355 & 0.0 \\
\hline
\end{tabular}
```

```
4 1.5 1.120 -0.795 0.598 0.020 | 0.015300 0.00650625
5 2.0 1.460-1.228 0.611-0.015 | 0.016150 0.00596500
6 2.5 1.762 -1.673 0.597-0.077 | 0.016905 0.00540875
    k to | yhat
1 3000 350.000 | 0.557
2 3331 350.055 | 0.512
3 3525 350.125 | 0.478
4 3598 350.100 | 0.447
5 3611 349.925 | 0.417
6 3597 349.615 | 0.387
```


### 11.9.4 Canonical representation

The quadratic response function

$$
\begin{equation*}
\hat{Y}=b_{0}+\sum_{i=1}^{k} b_{i} x_{i}+\sum_{i=1}^{k} b_{i i} x_{i}^{2}+2 \sum \sum_{i<j} b_{i j} x_{i} x_{j}, \tag{11.119}
\end{equation*}
$$

can be written in the matrix form

$$
\begin{equation*}
\hat{Y}=b_{0}+\mathbf{b}^{\prime} \mathbf{x}+\mathbf{x}^{\prime} \mathbf{B} \mathbf{x}, \tag{11.120}
\end{equation*}
$$

where $\mathbf{x}^{\prime}=\left(x_{1}, \cdots, x_{k}\right), \mathbf{b}^{\prime}=\left(b_{1}, \cdots, b_{k}\right)$ and

$$
\mathbf{B}=\left[\begin{array}{cccc}
b_{11} & b_{12} & \cdots & b_{1 k} \\
b_{12} & \ddots & & \vdots \\
\vdots & & \ddots & \vdots \\
b_{1 k} & \cdots & \cdots & b_{k k}
\end{array}\right] .
$$

Let $\boldsymbol{\nabla} \hat{Y}$ be the gradient of $\hat{Y}$, i.e.,

$$
\nabla \hat{Y}=\frac{\partial}{\partial \mathbf{x}} \hat{Y}=\mathbf{b}+2 B \mathbf{x}
$$

Let $\mathbf{x}^{0}$ be a point at which the gradient is zero, namely

$$
\begin{equation*}
\mathbf{x}^{0}=-\frac{1}{2} \mathbf{B}^{-1} \mathbf{b}, \tag{11.121}
\end{equation*}
$$

assuming that the matrix $\mathbf{B}$ is non-singular. Making the transformation (change of origin to $\mathbf{x}^{0}$ ) $\mathbf{z}=\mathbf{x}-\mathbf{x}^{0}$, we obtain

$$
\begin{align*}
\hat{Y} & =b_{0}+\left(\mathbf{x}^{0}+\mathbf{z}\right)^{\prime} \mathbf{b}+\left(\mathbf{x}^{0}+\mathbf{z}\right)^{\prime} \mathbf{B}\left(\mathbf{x}^{0}+\mathbf{z}\right) \\
& =\hat{Y}_{0}+\mathbf{z}^{\prime} \mathbf{B z}, \tag{11.122}
\end{align*}
$$

where $\hat{Y}_{0}=b_{0}+\mathbf{b}^{\prime} \mathbf{x}^{0}$.
The matrix $B$ is real symmetric. Thus, there exists an orthogonal matrix $\mathbf{H}$ (see Appendix I), which consists of the normalized eigenvectors of $B$, such that

$$
\mathbf{H B H}^{\prime}=\left(\begin{array}{ccc}
\lambda & & \\
0 & \ddots & 0 \\
& & \lambda_{k}
\end{array}\right)
$$

where $\lambda_{i}(i=1, \cdots, k)$ are the eigenvalues of $B$. We make now a new transformation (rotation), namely,

$$
\mathbf{w}=\mathbf{H z} .
$$

Since $H$ is orthogonal, $\mathbf{z}=\mathbf{H}^{\prime} \mathbf{w}$ and

$$
\begin{aligned}
\mathbf{z}^{\prime} \mathbf{B z} & =\mathbf{w}^{\prime} \mathbf{H B H}^{\prime} \mathbf{w} \\
& =\sum_{i=1}^{k} \lambda_{i} w_{i}^{2} .
\end{aligned}
$$

In these new coordinates,

$$
\begin{equation*}
\hat{Y}=\hat{Y}_{0}+\sum_{i=1}^{k} \lambda_{i} w_{i}^{2} . \tag{11.123}
\end{equation*}
$$

This representation of the quadratic surface is called the canonical form. We see immediately that if $\lambda_{i}>0$ for all $i=$ $1, \cdots, k$, then $\hat{Y}_{0}$ is a minimum. If $\lambda_{i}<0$ for all $i=1, \cdots, k$ then $\hat{Y}_{0}$ is a maximum. If some eigenvalues are positive and some are negative, then $\hat{Y}_{0}$ is a saddle point.

The following examples of second order equations are taken from Box, Hunter and Hunter (1978, pp. 527-530).

1. Simple maximum:

$$
\begin{aligned}
\hat{Y} & =83.57+9.39 x_{1}+7.12 x_{2}-7.44 x_{1}^{2}-3.71 x_{2}^{2}-5.80 x_{1} x_{2} \\
& =87.69-902 w_{1}^{2}-2.13 w_{2}^{2} .
\end{aligned}
$$

2. Minimax:

$$
\begin{aligned}
\hat{Y} & =84.29+11.06 x_{1}+4.05 x_{2}-6.46 x_{1}^{2}-0.43 x_{2}^{2}-9.38 x_{1} x_{2} \\
& =87.69-9.02 w_{1}^{2}+2.13 w_{2}^{2} .
\end{aligned}
$$

3. Stationary ridge:

$$
\begin{aligned}
\hat{Y} & =83.93+10.23 x_{1}+5.59 x_{2}-6.95 x_{1}^{2}-2.07 x_{2}^{2}-7.59 x_{1} x_{2} \\
& =87.69-9.02 w_{1}^{2}+0.00 w_{2}^{2} .
\end{aligned}
$$

4. Rising ridge:

$$
\begin{aligned}
\hat{Y} & =82.71+8.80 x_{1}+8.19 x_{2}-6.95 x_{1}^{2}-2.07 x_{2}^{2}-7.59 x_{1} x_{2} \\
& =87.69-9.02 w_{1}^{2}+2.97 w_{2} .
\end{aligned}
$$

> canonical.path(Rsm,

$$
\text { dist }=\operatorname{seq}\left(0,2.5, b_{y}=0.5\right) \text {, }
$$

descent=TRUE

|  | dist | $x 1$ | $x 2$ | $x 3$ | $x 4$ | $s$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 1 | 0.0 | 5.655 | 1.917 | -0.025 | 11.453 | 0.0266375 |
| 2 | 0.5 | 5.474 | 2.351 | 0.012 | 11.619 | 0.0261850 |
| 3 | 1.0 | 5.293 | 2.784 | 0.048 | 11.786 | 0.0257325 |
| 4 | 1.5 | 5.112 | 3.218 | 0.085 | 11.953 | 0.0252800 |
| 5 | 2.0 | 4.931 | 3.652 | 0.122 | 12.120 | 0.0248275 |
| 6 | 2.5 | 4.749 | 4.085 | 0.158 | 12.286 | 0.0243725 |
|  | $\mathrm{v0}$ | k | t 0 | yhat |  |  |
| 1 | 0.00989625 | 2975 | 407.265 | 0.392 |  |  |
| 2 | 0.01043875 | 3012 | 408.095 | 0.391 |  |  |
| 3 | 0.01098000 | 3048 | 408.930 | 0.387 |  |  |
| 4 | 0.01152250 | 3085 | 409.765 | 0.381 |  |  |
| 5 | 0.01206500 | 3122 | 410.600 | 0.373 |  |  |
| 6 | 0.01260625 | 3158 | 411.430 | 0.363 |  |  |

### 11.10 Chapter highlights

The chapter covers the range of classical experimental designs including complete block designs, Latin squares, full and fractional factorial designs with factors at two and three levels. The basic approach to the analysis is through modeling the response variable and computing ANOVA tables. Particular attention is also given to the generation of designs using R.

The main concepts and definitions introduced in this chapter include:

- Response Variable
- Controllable Factor
- Factor Level
- Statistical Model
- Experimental Array
- Blocking
- Randomization
- Block Designs
- Main Effects
- Interactions
- Analysis of Variance
- Latin Squares
- Factorial Designs
- Fractional Factorial Designs


### 11.11 Exercises

11.1 Describe a production process familiar to you, like baking of cakes, or manufacturing concrete. List the pertinent variables. What is (are) the response variable(s)? Classify the variables which affect the response to noise variables and control variables. How many levels would you consider for each variable?
11.2 Different types of adhesive are used in a lamination process, in manufacturing a computer card. The card is tested for bond strength. In addition to the type of adhesive, a factor which might influence the bond strength is the curing pressure (currently at 200 psi ). Follow the basic steps of experimental design to set a possible experiment for testing the effects of adhesives and curing pressure on the bond strength.
11.3 Provide an example where blocking can reduce the variability of a product.
11.4 Three factors $A, B, C$ are tested in a given experiment, designed to assess their effects on the response variable. Each factor is tested at 3 levels. List all the main effects and interactions.
11.5 Let $x_{1}, x_{2}$ be two quantitative factors and $Y$ a response variable. A regression model $Y=\beta_{0}+\beta_{1} x_{1}+\beta_{2} x_{2}+$ $\beta_{12} x_{1} x_{2}+e$ is fitted to the data. Explain why $\beta_{12}$ can be used as an interaction parameter.
11.6 Consider the ISC values for times $t_{1}, t_{2}$ and $t_{3}$ in data file SOCELL.csv. Make a paired comparison for testing whether the mean ISC in time $t_{2}$ is different from that in time $t_{1}$, by using a $t$-test.
11.7 Use macro RPCOMP.MTB to perform a randomization test for the differences in the ISC values of the solar cells in times $t_{2}$ and $t_{3}$ (data file SOCELL.csv).
11.8 Box, Hunter and Hunter (1978, p. 209) give the following results of four treatments $A, B, C, D$ in penicillin manufacturing in five different blends (align).

|  | Treatments |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Blends | $A$ | $B$ | $C$ | $D$ |
| 1 | 89 | 88 | 97 | 94 |
| 2 | 84 | 77 | 92 | 79 |
| 3 | 81 | 87 | 87 | 85 |
| 4 | 87 | 92 | 89 | 84 |
| 5 | 79 | 81 | 80 | 88 |

Perform an ANOVA to test whether there are significant differences between the treatments or between the blends.
11.9 Eight treatments $A, B, C, \cdots, H$ were tested in a BIBD of 28 blocks, $k=2$ treatments per block, $r=7$ and $\lambda=1$. The results of the experiments are

| Block |  | Treatments |  |  | Block |  | Treatments |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | A | 38 | B | 30 | 15 | D | 11 | G | 24 |
| 2 | C | 50 | D | 27 | 16 | F | 37 | H | 39 |
| 3 | E | 33 | $F$ | 28 | 17 | A | 23 | F | 40 |
| 4 | $G$ | 62 | H | 30 | 18 | B | 20 | D | 14 |
| 5 | A | 37 | C | 25 | 19 | C | 18 | H | 10 |
| 6 | $B$ | 38 | H | 52 | 20 | E | 22 | G | 52 |
| 7 | D | 89 | E | 89 | 21 | A | 66 | G | 67 |
| 8 | F | 27 | $G$ | 75 | 22 | $B$ | 23 | $F$ | 46 |
| 9 | A | 17 | D | 25 | 23 | C | 22 | E | 28 |
| 10 | $B$ | 47 | G | 63 | 24 | D | 20 | H | 40 |
| 11 | C | 32 | $F$ | 39 | 25 | A | 27 | H | 32 |
| 12 | E | 20 | H | 18 | 26 | $B$ | 10 | E | 40 |
| 13 | A | 5 | E | 15 | 27 | C | 32 | G | 33 |
| 14 | $B$ | 45 | C | 38 | 28 | D | 18 | F | 23 |

Make an ANOVA to test the significance of the block effects and treatment effects. If the treatment effects are significant, make multiple comparisons of the treatments.
11.10 Four different methods of preparing concrete mixtures $A, B, C, D$ were tested, these methods consist of two different mixture ratios of cement to water and two blending duration. The four methods (treatments) were blocked in four batches and four days, according to a Latin square design. The concrete was poured to cubes and tested for compressive strength $\left[\mathrm{kg} / \mathrm{cm}^{2}\right]$ after 7 days of storage in special rooms with $20^{\circ} \mathrm{C}$ temperature and $50 \%$ relative humidity. The results are:

|  | batches |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Days | 1 | 2 | 3 | 4 |
|  | $A$ | $B$ | $C$ | $D$ |
| 1 | 312 | 299 | 315 | 290 |
|  | $C$ | $A$ | $D$ | $B$ |
| 2 | 295 | 317 | 313 | 300 |
|  | $B$ | $D$ | $A$ | $C$ |
| 3 | 295 | 298 | 312 | 315 |
|  | $D$ | $C$ | $B$ | $A$ |
| 4 | 313 | 314 | 299 | 300 |

Are the differences between the strength values of different treatments significant? [Perform the ANOVA.]
11.11 Repeat the experiments described in Example 11.7 at the low levels of factors $B, C, E, F$, and $G$. Perform the ANOVA for the main effects and interaction of spring coefficient and piston weight on the cycle time. Are your results different from those obtained in the example?
11.12 For the data in Example 11.7 compute the least squares estimates of the main effects on the means and on the standard deviations.
11.13 A $2^{4}$ factorial experiment gave the following response values, arranged in standard order: $72,60,90,80,65,60$, $85,80,60,50,88,82,58,50,84,75$.
(i) Estimate all possible main effects.
(ii) Estimate $\sigma^{2}$ under the assumption that all the interaction parameters are zero.
(iii) Determine a confidence interval for $\sigma^{2}$ at level of confidence 0.99 .
11.14 A $3^{2}$ factorial experiment, with $n=3$ replications, gave the following observations:

|  | $A_{1}$ | $A_{2}$ | $A_{3}$ |
| :---: | :---: | :---: | :---: |
| $B_{1}$ | 18.3 | 17.9 | 19.1 |
|  | 17.9 | 17.6 | 19.0 |
|  | 18.5 | 16.2 | 18.9 |
|  | 20.5 | 18.2 | 22.1 |
|  | 21.1 | 19.5 | 23.5 |
| $B_{3}$ | 20.7 | 18.9 | 22.9 |
|  | 21.5 | 20.1 | 22.3 |
|  | 21.7 | 19.5 | 23.5 |
|  | 21.9 | 18.9 | 23.3 |

Perform an ANOVA to test the main effects and interactions. Break the between treatments sum of squares to one degree of freedom components. Use the Scheffé $S_{\alpha}$ coefficient to determine which effects are significant.
11.15 Construct a $2^{8-2}$ fractional replication, using the generators $A B C D G$ and $A B E F H$. What is the resolution of this design? Write the aliases to the main effects, and to the first order interactions with the factor $A$.
11.16 Consider a full factorial experiment of $2^{6}=64$ runs. It is required to partition the runs to 8 blocks of 8 . The parameters in the group of defining parameters are confounded with the effects of blocks, and are not estimable. Show which parameters are not estimable if the blocks are generated by $A C E, A B E F$ and $A B C D$.
11.17 A $2^{2}$ factorial design is expanded by using 4 observations at 0 . The design matrix and the response are:

| $X_{1}$ | $X_{2}$ | $Y$ |
| ---: | ---: | :---: |
| -1 | -1 | 55.8 |
| -1 | -1 | 54.4 |
| 1 | -1 | 60.3 |
| 1 | -1 | 60.9 |
| -1 | 1 | 63.9 |
| -1 | 1 | 64.4 |
| 1 | 1 | 67.9 |
| 1 | 1 | 68.5 |
| 0 | 0 | 61.5 |
| 0 | 0 | 62.0 |
| 0 | 0 | 61.9 |
| 0 | 0 | 62.4 |

(i) Fit a response function of the form: $Y=\beta_{0}+\beta_{1} X_{1}+\beta_{2} X_{2}+\beta_{12} X_{1} X_{2}+e$, and plot its contour lines.
(ii) Estimate the variance $\sigma^{2}$ and test the goodness of fit of this model.
11.18 The following represents a design matrix and the response for a central composite design

| $X_{1}$ | $X_{2}$ | $Y$ |
| :---: | :---: | :---: |
| 1.0 | 0.000 | 95.6 |
| 0.5 | 0.866 | 77.9 |
| -0.5 | 0.866 | 76.2 |
| -1.0 | 0 | 54.5 |
| -0.5 | -0.866 | 63.9 |
| 0.5 | -0.866 | 79.1 |
| 0 | 0 | 96.8 |
| 0 | 0 | 94.8 |
| 0 | 0 | 94.4 |

(i) Estimate the response function and its stationary point.
(ii) Plot contours of equal response, in two dimensions.
(iii) Conduct an ANOVA.

## 12

## Quality by Design

Factorial designs discussed in the previous chapter, were developed in the 1930s by R.A. Fisher and F. Yates in Rothamsted agricultural station in Britain. Fractional replications were developed in the 1940s by D. Finney, also in Rothamsted. After World War II these experimental design methods were applied to industrial problems in the Imperial Chemical Laboratories (ICL) in Britain. The objective of agronomists is to find treatment combinations which lead to maximal yield in agricultural product growth. The chemical engineer wishes to find the right combinations of pressure, temperature and other factors, which lead to a maximal amount of the product coming out of a reactor. The objective in manufacturing engineering is, on the other hand, to design the process so that the products will be as close as possible to some specified target, without much fluctuation over time.

The following is a specific example of a flaw in engineering design, which caused severe problems over time. A small British electronics company called Encrypta designed an ingenious electronic seal for lorries and storerooms. Industrial versions of D-size batteries were used to drive the circuit and numeric display. Encrypta started to receive defective seals returned by customers. A failure mode analysis revealed that, when dropped on a hard surface, the batteries would heat up and cause a short circuit. Encrypta won $Ł 30000$ in compensations from the batteries manufacturer and switched to Vidor batteries made by Fuji who passed the test. Encrypta found that the D-batteries failed on dropping because a cloth-like separation inside ruptures. This produced an active chemicals mix that discharged the battery. Fuji uses a tough, rolled separator which eliminates the problem (New Scientist, 119, September 15, 1988, p. 39).

In the present chapter we discuss methods and tools compatible with the top of the Quality Ladder mentioned in Chapter 1. At that level the organization has adopted a Quality by Design approach which represents high organizational maturity. An example of Quality by Design is the comprehensive quality engineering approach developed in the 1950s by the Japanese Genichi Taguchi. Taguchi labeled his methodology off-line quality control. The basic ideas of off-line quality control originated while Taguchi was working at the Electrical Communications Laboratory (ECL) of the Nippon Telephone and Telegraph Company (NTT). Taguchi's task was to help Japanese engineers develop high-quality products with raw materials of poor quality, outdated manufacturing equipment and an acute shortage of skilled engineers. Central to his approach is the application of statistically designed experiments. Taguchi's impact on Japan has expanded to a wide range of industries. He won the 1960 Deming Prize for application of quality as well as three Deming Prizes for literature on quality in 1951, 1953 and 1984. In 1959 the Japanese company NEC followed Taguchi's methods and ran 402 such experiments. In 1976 Nippon Denso, a 20,000-employee company producing electrical parts for automobiles, is reported to have run 2,700 experiments using the Taguchi off-line quality control method. Off-line quality control was first applied in the West to Integrated Circuit manufacturing (see Phadke et al. (1983)). Applications of off-line quality control range now from the design of automobiles, copiers and electronic systems to cash-flow optimization in banking, improvements in computer response times and runway utilization in an airport. Another industry that has adopted Quality by Design

[^14]to ensure high quality and reduced inefficiencies is the pharmaceutical industry. The chapter will cover both the Taguchi methods and the application of Quality by Design in pharmaceutical companies.

### 12.1 Off-line quality control, parameter design and the Taguchi method

Kacker (1985), Dehand (1989), Phadke (1989), John (1990), Box, Bisgaard and Fung (1988) and others explain the Taguchi methodology for off-line experimentation. We provide here a concise summary of this approach.

The performance of products or processes is typically quantified by performance measures. Examples include measures such as piston cycle time, yield of a production process, output voltage of an electronic circuit, noise level of a compressor or response times of a computer system. These performance measures are affected by several factors that have to be set at specific levels to get desired results. For example, the piston simulator introduced in previous chapters has seven factors that can be used to control the piston cycle time. The aim of off-line quality control is to determine the factor-level combination that gives the least variability to the appropriate performance measure, while keeping the mean value of the measure on target. The goal is to control both accuracy and variability. In the next section we discuss an optimization strategy that solves this problem by minimizing various loss functions.

### 12.1.1 Product and process optimization using loss functions

Optimization problems of products or processes can take many forms that depend on the objectives to be reached. These objectives are typically derived from customer requirements. Performance parameters such as dimensions, pressure or velocity usually have a target or nominal value. The objective is to reach the target within a range bounded by upper and lower specification limits. We call such cases "nominal is best." Noise levels, shrinkage factors, amount of wear and deterioration are usually required to be as low as possible. We call such cases "the smaller the better." When we measure strength, efficiency, yields or time to failure our goal is, in most cases, to reach the maximum possible levels. Such cases are called "the larger the better." These three types of cases require different objective (target) functions to optimize. Taguchi introduced the concept of loss function to help determine the appropriate optimization procedure.

When "nominal is best" is considered, specification limits are typically two-sided with an upper specification limit (USL) and a lower specification limit (LSL). These limits are used to differentiate between conforming and nonconforming products. Nonconforming products are usually repaired, retested and sometimes downgraded or simply scrapped. In all cases defective products carry a loss to the manufacturer. Taguchi argues that only products right on target should carry no loss. Any deviation carries a loss which is not always immediately perceived by the customer or production personnel. Taguchi proposes a quadratic function as a simple approximation to a graduated loss function that measures loss on a continuous scale. A quadratic loss function has the form

$$
\begin{equation*}
L(y, M)=K(y-M)^{2}, \tag{12.1}
\end{equation*}
$$

where $y$ is the value of the performance characteristic of a product, $M$ is the target value of this characteristic and $K$ is a positive constant, which yields monetary or other utility value to the loss. For example, suppose that ( $M-\Delta, M+\Delta$ ) is the customer's tolerance interval around the target (note that this is different from the statistical tolerance interval introduced in Chapter 4). When $y$ falls out of this interval the product has to be repaired or replaced at a cost of $\$ A$. Then, for this product,

$$
\begin{equation*}
A=K \Delta^{2} \tag{12.2}
\end{equation*}
$$

or

$$
\begin{equation*}
K=A / \Delta^{2} . \tag{12.3}
\end{equation*}
$$

The manufacturer's tolerance interval is generally tighter than that of the customer, namely ( $M-\delta, M+\delta$ ), where $\delta<\Delta$. One can obtain the value of $\delta$ in the following manner. Suppose the cost to the manufacturer to repair a product that exceeds the customer's tolerance, before shipping the product, is $\$ B, B<A$. Then
or

$$
\begin{gather*}
B=\left(\frac{A}{\Delta^{2}}\right)(Y-M)^{2}, \\
Y=M \pm \Delta\left(\frac{B}{A}\right)^{1 / 2} \tag{12.4}
\end{gather*}
$$



Figure 12.1 Quadratic loss and tolerance intervals

Thus,

$$
\begin{equation*}
\delta=\Delta\left(\frac{B}{A}\right)^{1 / 2} \tag{12.5}
\end{equation*}
$$

The manufacturer should reduce the variability in the product performance characteristic so that process capability $C_{p k}$ relative to the tolerance interval $(M-\delta, M+\delta)$ should be high. See Figure 12.1 for a schematic presentation of these relationships.

Notice that the expected loss is

$$
\begin{equation*}
E\{L(Y, M)\}=K\left(\text { Bias }^{2}+\text { Variance }\right) \tag{12.6}
\end{equation*}
$$

where Bias $=\mu-M, \mu=E\{Y\}$ and Variance $=E\left\{(Y-\mu)^{2}\right\}$. Thus, the objective is to have a manufacturing process with $\mu$ as close as possible to the target $M$, and variance, $\sigma^{2}$, as small as possible ( $\sigma<\frac{\delta}{3}$ so that $C_{p k}>1$ ). Recall that Variance + Bias $^{2}$ is the Mean Squared Error, MSE. Thus, when "normal is best" the objective should be to minimize the MSE.

Objective functions for cases of "the bigger the better" or "the smaller the better" depend on the case under consideration. In cases where the performance measure is the life length of a product, the objective might be to design the product to maximize the expected life length. In the literature we may find the objective of minimizing $\frac{1}{n} \sum \frac{1}{y^{j}}$, which is an estimator of $E\left\{\frac{1}{Y}\right\}$. This parameter, however, may not always exist (e.g. when $Y$ has an exponential distribution), and this objective function might be senseless.

### 12.1.2 Major stages in product and process design

A major challenge to industry is to reduce variability in products and processes. The previous section dealt with measuring the impact of such variability. In this section we discuss methods for actually reducing variability. Design of products or processes involves two main steps: designing the engineering characteristics and setting tolerances. System design is the stage where engineering skills, innovation, and technology are pooled together to create a basic design. Once the design is ready to go into production, one has to specify tolerances of parts and sub-assemblies so that the product or process meets its requirements. Loose tolerances are typically less expensive than tight tolerances. Taguchi proposed changing the classical approach to the design of products and processes and add an intermediate stage of parameter design. Thus, the three major stages in designing a product or a process are:
I. System Design - This is when the product architecture and technology are determined.
II. Parameter Design - At this stage a planned optimization program is carried out in order to minimize variability and costs.
III. Tolerance Design - Once the optimum performance is determined tolerances should be specified, so that the product or process stays within specifications. The setting of optimum values of the tolerance factors is called tolerance design.

Table 12.1 Noise factors and design phases

| Activity | Design Phase | Leverage on Noise Factors |  |  | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | External | Manufacturing imperf | Natural Deterioration |  |
| Product design | a) System design | High | High | High | Involves innovation to reduce sensitivity to all noise factors. |
|  | b) Parameter design | High | High | High | Most important step for reducing sensitivity to all noise factors. |
|  | c) Tolerance design | High | High | High | Method for selecting most economical grades of materials, components and manufacturing equipment, and operating environment for the product. |
| Manufacturing process design | a) Concept design | Low | High | Low | Involves innovation to reduce the effect of manufacturing imperfections. |
|  | b) Parameter design | Low | High | Low | Important for reducing sensitivity of unit-to-unit variation to manufacturing variations. |
|  | c) Tolerance design | Low | High | Low | Method for determining tolerance on manufacturing process parameters. |
| Manufacturing | a) Concept design | Low | High | Low | Method of detecting problems when they occur and correcting them. |
|  | b) Parameter design | Low | High | Low | Method of compensating for known problems. |
|  | c) Tolerance design | Low | High | Low | Last alternative, useful when process capability is poor. |
| Customer usage | Warranty and Repair | Low | Low | Low |  |

Table 12.1 (adapted from Phadke, 1989) shows the relationships between the type of problems experienced in industrial products and processes and the various design phases.

### 12.1.3 Design parameters and noise factors

Taguchi classifies the variables which affect the performance characteristics into two categories: design parameters and source of noise. All factors which cause variability are included in the source of noise. Sources of noise are classified into two categories: external sources and internal sources. External sources are those external to the product, like environmental conditions (temperature, humidity, dust, etc.); human variations in operating the product and other similar factors. Internal sources of variability are those connected with manufacturing imperfections and product degradation or natural deterioration.

The design parameters, on the other hand, are controllable factors which can be set at predetermined values (level). The product designer has to specify the values of the design parameters to achieve the objectives. This is done by running an experiment which is called parameter design. In manufacturing conditions the values of these parameters may slightly vary from values determined in the parameter design stage (the nominal ones). In tolerance designs we test the effects of such variability and determine tolerances which yield the desired results at lower cost.

Example 12.1. An $R, L$ circuit is an electrical circuit of alternating current which obtains an input of voltage 100 [V] AC and frequency $55[\mathrm{HZ}]$. The output current of the circuit is aimed at $10[\mathrm{~A}]$, with tolerances of $\Delta= \pm 4[\mathrm{~A}]$. There are four factors which influence the output $y$.

1. $V$ : Input voltage $[\mathrm{V}]$;
2. $f$ : Input frequency [HZ];
3. $R$ : Resistance $[\mathrm{Ohm}]$;
4. $L$ : Self-Inductance $[\mathrm{H}]$.
$R$ and $L$ are controllable factors, while $V$ and $f$ are noise factors. Assuming that $V$ has a distribution between $90-110$ [V] and $f$ has a distribution between $55-65[\mathrm{HZ}] . R$ and $L$ are design parameters. What should be values of $R[\Omega]$ and $L[\mathrm{H}]$ to obtain an output $y$ distributed around the target of $M=10$ [A], with minimal mean-squared error and lowest cost? In the next section we study how one can take advantage of the non-linear relationship between the above factors to attain lower variability and high accuracy.

### 12.1.4 Parameter design experiments

In a parameter design experiment we test the effects of the controllable factors and the noise factors on the performance characteristics of the product, in order to:
(a) make the product robust (insensitive) to environmental conditions;
(b) make the product insensitive to components variation;
(c) minimize the mean-squared-error about a target value.

We distinguish between two types of experiments, physical experiments and computer based simulation experiments. In Chapter 13 we discuss how to design and analyze computer based simulation experiments. Let $\theta=\left(\theta_{1}, \cdots, \theta_{k}\right)$ be the vector of design parameters. The vector of noise variables is denoted by $\mathbf{x}=\left(x_{1}, \cdots, x_{m}\right)$.

The response function $y \in f(\boldsymbol{\theta}, \mathbf{x})$ involves in many situations the factors $\boldsymbol{\theta}$ and $\mathbf{x}$ in a non-linear fashion. The $R L$ circuit described in Example 12.1 involves the four factors $V, f, R, L$ and the output $y$ according to the non-linear response function

$$
y=\frac{V}{\left(R^{2}+(2 \pi f L)^{2}\right)^{1 / 2}} .
$$

If the noise factors $V$ and $f$ had no variability, one could determine the values of $R$ and $L$ to always obtain a target value $y_{0}=M$. The variability of $V$ and $f$ around their nominal values turns $y$ to be a random variable, $Y$, with expected value $\mu$ and variance $\sigma^{2}$, which depend on the setting of the design parameter $R$ and $L$ and on the variances of $V$ and $f$. The effects of the non-linearity on the distribution of $Y$ will be studied in Section 12.2. The objective of parameter design experiments is to take advantage of the effects of the non-linear relationship. The strategy is to perform a factorial experiment to investigate the effects of the design parameters (controllable factors). If we learn from the experiments that certain design parameters effect the mean of $Y$ but not its variance and, on the other hand, other design factors effect the variance but not the mean, we can use the latter group to reduce the variance of $Y$ as much as possible, and then adjust the levels of the parameters in the first group to set $\mu$ close to the target $M$. We illustrate this approach in the following example.

Example 12.2. The data for the present example is taken from P.W.M. John (1990, p. 335). Three factors $A, B, C$ (controllable) effect the output, $Y$, of a system. In order to estimate the main effects of $A, B, C$, a $2^{3}$ factorial experiment was

Table 12.2 Response at a $2^{3}$ factorial experiment

| Factor Levels |  |  |  | Response |  |  |  |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $A$ | $B$ | $C$ |  | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ |
| -1 | -1 | -1 |  | 60.5 | 61.7 | 60.5 | 60.8 |
| 1 | -1 | -1 |  | 47.0 | 46.3 | 46.7 | 47.2 |
| -1 | 1 | -1 |  | 92.1 | 91.0 | 92.0 | 91.6 |
| 1 | 1 | -1 | 71.0 | 71.7 | 71.1 | 70.0 |  |
| -1 | -1 | 1 | 65.2 | 66.8 | 64.3 | 65.2 |  |
| 1 | -1 | 1 | 49.5 | 50.6 | 49.5 | 50.5 |  |
| -1 | 1 | 1 | 91.2 | 90.5 | 91.5 | 88.7 |  |
| 1 | 1 | 1 | 76.0 | 76.0 | 78.3 | 76.4 |  |

conducted. Each treatment combination was repeated 4 times, at the "low" and "high" levels of two noise factors. The results are given in Table 12.2.

The mean, $\bar{Y}$, and standard deviation, $S$, of $Y$ at the 8 treatment combinations are:

| $v$ | $\bar{Y}$ | $S$ |
| :---: | :---: | :---: |
| 0 | 60.875 | 0.4918 |
| 1 | 46.800 | 0.3391 |
| 2 | 91.675 | 0.4323 |
| 3 | 70.950 | 0.6103 |
| 4 | 65.375 | 0.9010 |
| 5 | 50.025 | 0.5262 |
| 6 | 90.475 | 1.0871 |
| 7 | 76.675 | 0.9523 |

Regressing the column $\bar{Y}$ on the 3 orthogonal columns under $A, B, C$ in Table 12.2, we obtain

$$
\text { Mean }=69.1-7.99 A+13.3 B+1.53 C
$$

with $R^{2}=.991$. Moreover, the coefficient 1.53 of $C$ is not significant ( $P$ value of .103 ). Thus, the significant main effects on the mean yield are of factors $A$ and $B$ only. Regressing the column of $S$ on $A, B, C$ we obtain the equation

$$
\mathrm{STD}=0.655-0.073 A+0.095 B+0.187 C,
$$

with $R^{2}=.805$. Only the main effect of $C$ is significant. Factors $A$ and $B$ have no effects on the standard deviation. The strategy is therefore to set the value of $C$ at -1 (as small as possible) and the values of $A$ and $B$ to adjust the mean response to be equal to the target value $M$. If $M=85$, we find $A$ and $B$ to solve the equation

$$
69.1-7.99 A+13.3 B=85 .
$$

Letting $B=0.75$ then $A=-0.742$. The optimal setting of the design parameters $A, B, C$ is at $A=-.742, B=.75$ and $C=-1$.

### 12.1.5 Performance statistics

As we have seen in the previous example, the performance characteristic $y$, at various combinations of the design parameters, is represented by the mean, $\bar{Y}$, and standard deviation, $S$, of the $y$ values observed at various combinations of the noise factors. We performed the analysis first on $\bar{Y}$ and then on $S$ to detect which design parameters influence $\bar{Y}$ but not $S$, and which influence $S$ but not $\bar{Y}$. Let $\eta(\theta)$ denote the expected value of $Y$, as a function of the design parameters $\theta_{1}, \cdots, \theta_{k}$. Let $\sigma^{2}(\boldsymbol{\theta})$ denote the variance of $Y$ as a function of $\boldsymbol{\theta}$. The situation described above corresponds to the case that $\eta(\boldsymbol{\theta})$ and $\sigma^{2}(\boldsymbol{\theta})$ are independent. The objective in setting the values of $\theta_{1}, \cdots, \theta_{k}$, is to minimize the mean squared error

$$
\begin{equation*}
\operatorname{MSE}(\boldsymbol{\theta})=B^{2}(\boldsymbol{\theta})+\sigma^{2}(\boldsymbol{\theta}) \tag{12.7}
\end{equation*}
$$

where $B(\boldsymbol{\theta})=\eta(\boldsymbol{\theta})-M$. The performance statistic is an estimator of $\operatorname{MSE}(\boldsymbol{\theta})$, namely,

$$
\begin{equation*}
\widehat{M S E}(\boldsymbol{\theta})=(\bar{Y}(\boldsymbol{\theta})-M)^{2}+S^{2}(\boldsymbol{\theta}) \tag{12.8}
\end{equation*}
$$

If $\bar{Y}(\boldsymbol{\theta})$ and $S^{2}(\boldsymbol{\theta})$ depend on different design parameters, we perform the minimization in two steps. First, we minimize $S^{2}(\boldsymbol{\theta})$ and then $\hat{B}^{2}(\boldsymbol{\theta})=(\bar{Y}(\theta)-M)^{2}$. If $\eta(\boldsymbol{\theta})$ and $\sigma^{2}(\boldsymbol{\theta})$ are not independent, the problem is more complicated.

Taguchi recommends to consider a function of $\eta(\boldsymbol{\theta})$ and $\sigma(\boldsymbol{\theta})$, which is called a signal to noise ratio (SN) and maximize an estimator of this SN function. Taguchi devised a large number of such performance statistics. In particular, Taguchi recommended to maximize the performance statistic

$$
\begin{equation*}
\eta=10 \log \left(\frac{\bar{Y}^{2}}{S^{2}}-\frac{1}{n}\right) \tag{12.9}
\end{equation*}
$$

which is being used in many studies. As can be shown by the method of the next section, the variance of log $(\bar{Y})$, in large samples, is approximately

$$
\begin{equation*}
V\{\log (\bar{Y})\} \cong \frac{\sigma^{2}}{n \mu^{2}} \tag{12.10}
\end{equation*}
$$

Thus,

$$
-\log V\{\log (\bar{Y})\}=\log \left(\frac{\mu^{2}}{\sigma^{2}}\right)+\log n
$$

In the case of a normal distribution of $Y, \frac{\bar{Y}^{2}}{S^{2}}-\frac{1}{n}$ is an unbiased estimator of $\frac{\mu^{2}}{\sigma^{2}}$. Thus,

$$
\begin{equation*}
10 \log \left(\frac{\bar{Y}^{2}}{S^{2}}-\frac{1}{n}\right) \tag{12.11}
\end{equation*}
$$

is an estimator of $-10 \log (n V\{\log (\bar{Y})\})$, although not an unbiased one. It is difficult to give any other justification to the performance statistic $\eta$ (SN ratio). One has to be careful, since maximizing this SN might achieve bad results if $\eta(\boldsymbol{\theta})$ is far from the target $M$. Thus, if the objective is to set the design parameters to obtain means close to $M$ and small standard deviations, one should minimize the mean-square-error and not necessarily maximize the above SN ratio.

### 12.2 The effects of non-linearity

As mentioned in the previous section, the response function $f(\boldsymbol{\theta}, \mathbf{x})$ might be non-linear in $\boldsymbol{\theta}$ and $\mathbf{x}$. An example was given for the case of output current of an $R L$ circuit, namely

$$
Y=\frac{V}{\left(R^{2}+(2 \pi f L)^{2}\right)^{1 / 2}}
$$

This is a non-linear function of the design parameters $R$ and $L$ and the noise factor $f$. We have assumed that $V$ and $f$ are random variables, $R$ and $L$ are constant parameters. The output current is the random variable $Y$. What is the expected
value and variance of $Y$ ? Generally, one can estimate the expected value of $Y$ and its variance by simulation, using the function $f(\boldsymbol{\theta}, \mathbf{X})$, and the assumed joint distribution of $\mathbf{X}$. An approximation to the expected value and the variance of $Y$ can be obtained by the following method.

Let the random variables $X_{1}, \cdots, X_{k}$ have expected values $\xi_{1}, \cdots, \xi_{k}$ and variance covariance matrix

$$
V=\left[\begin{array}{cccc}
\sigma_{1}^{2} & \sigma_{12} & \cdots & \sigma_{1 k} \\
\sigma_{21} & & & \\
\vdots & \ddots & & \vdots \\
\sigma_{k 1} & \sigma_{k 2} & \cdots & \sigma_{k}^{2}
\end{array}\right] .
$$

Assuming that $f(\boldsymbol{\theta}, \mathbf{X})$ can be expanded into a Taylor series around the means $\xi_{1}=\left(\xi_{1}, \cdots, \xi_{k}\right)$ we obtain the approximation

$$
\begin{equation*}
f(\theta, \mathbf{X}) \cong f(\boldsymbol{\theta}, \boldsymbol{\xi})+\sum_{i=1}^{k}\left(x_{i}-\xi_{i}\right) \frac{\partial}{\partial x_{i}} f(\boldsymbol{\theta}, \boldsymbol{\xi})+\frac{1}{2}(\mathbf{X}-\xi)^{\prime} H(\boldsymbol{\theta}, \boldsymbol{\xi})(\mathbf{X}-\xi), \tag{12.12}
\end{equation*}
$$

where $H(\boldsymbol{\theta}, \boldsymbol{\xi})$ is a $k \times k$ matrix of second order partial derivatives, evaluated at $\boldsymbol{\xi}_{i}$ with $(i, j)$ th element equal to

$$
\begin{equation*}
H_{i j}(\boldsymbol{\theta}, \boldsymbol{\xi})=\frac{\partial^{2}}{\partial x_{i} \partial x_{j}} f(\boldsymbol{\theta}, \boldsymbol{\xi}), \quad i, j=1, \cdots, k . \tag{12.13}
\end{equation*}
$$

Thus, the expected value of $f(\boldsymbol{\theta}, \mathbf{X})$ is approximated by

$$
\begin{equation*}
E\{f(\boldsymbol{\theta}, \mathbf{X})\} \cong f(\boldsymbol{\theta}, \boldsymbol{\xi})+\frac{1}{2} \sum_{i=1}^{k} \sum_{j=1}^{i} \sigma_{i j} H_{i j}(\boldsymbol{\theta}, \boldsymbol{\xi}), \tag{12.14}
\end{equation*}
$$

and the variance of $f(\boldsymbol{\theta}, \mathbf{X})$ is approximated by

$$
\begin{equation*}
V\{f(\boldsymbol{\theta}, \mathbf{X})\} \cong \sum_{i=1}^{k} \sum_{j=1}^{k} \sigma_{i j} \frac{\partial}{\partial x_{i}} f(\boldsymbol{\theta}, \boldsymbol{\xi}) \frac{\partial}{\partial x_{j}} f(\boldsymbol{\theta}, \boldsymbol{\xi}) . \tag{12.15}
\end{equation*}
$$

As seen in these approximations, if the response variable $Y$ is a non-linear function of the random variables $X_{1}, \cdots, X_{m}$ its expected value depends also on the variances and covariances of the $X$ 's. This is not the case if $Y$ is a linear function of the $x$ 's. Moreover, in the linear case the formula for $V\{Y\}$ is exact.

Example 12.3. Consider the function

$$
Y=\frac{V}{\left(R^{2}+(2 \pi f L)^{2}\right)^{1 / 2}},
$$

where $R=5.0[\Omega]$ and $L=0.02[\mathrm{H}] . V$ and $f$ are independent random variables having normal distributions:

$$
\begin{aligned}
& V \sim N(100,9) \\
& f \sim N(55,25 / 9) .
\end{aligned}
$$

Notice that

$$
\begin{aligned}
\frac{\partial y}{\partial v} & =\frac{1}{\left(R^{2}+(2 \pi f L)^{2}\right)^{1 / 2}} \\
\frac{\partial y}{\partial f} & =-4 V\left(R^{2}+(2 \pi f L)^{2}\right)^{-3 / 2} \pi^{2} L^{2} f \\
\frac{\partial^{2} y}{\partial v^{2}} & =0 \\
\frac{\partial^{2} y}{\partial v \partial f} & =-4\left(R^{2}+(2 \pi f L)^{2}\right)^{-3 / 2} \pi^{2} L^{2} f
\end{aligned}
$$

Also,

$$
\begin{aligned}
\frac{\partial^{2} y}{\partial f^{2}}= & -4 V\left(R^{2}+(2 \pi f L)^{2}\right)^{-3 / 2} \pi^{2} L^{2} \\
& +48 V\left(R^{2}+(2 \pi f L)^{2}\right)^{-5 / 2} \pi^{4} L^{4} f^{2}
\end{aligned}
$$

Substituting in these derivatives the value, of $R$ and $L$, and the expected values of $V$ and $f$, we obtain

$$
\begin{aligned}
\frac{\partial y}{\partial v} & =\frac{1}{8.5304681}=0.11723 \\
\frac{\partial y}{\partial f} & =-0.13991 \\
\frac{\partial^{2} y}{\partial v^{2}} & =0 \\
\frac{\partial^{2} y}{\partial v \partial f} & =-0.0013991 \\
\frac{\partial^{2} y}{\partial f^{2}} & =-0.0025438+0.0050098 \\
& =0.002466 .
\end{aligned}
$$

Accordingly, an approximation for $E\{Y\}$ is given by

$$
E\{Y\} \cong 11.722686+\frac{1}{2}(9 \times 0+2.7778 \times 0.002466)=11.7261
$$

The variance of $Y$ is approximated by

$$
V\{Y\} \cong 9 \times(0.11723)^{2}+\frac{25}{9} \times(-0.13991)^{2}=0.17806
$$

To check the goodness of these approximations we do the following simulation using MINITAB and R.
With MINITAB we simulate $N=500$ normal random variables having mean 100 and standard deviation 3 into $C 1$. Similarly, 500 normal random variables having mean 55 and standard deviation 1.67 are simulated into $C 2$. In $C 3$ we put the values of $Y$. This is done by the program

```
MTB> Random 500 C1;
SUBC> Normal 100 3.
MTB> Random 500 C2;
SUBC> Normal 55 1.67.
MTB}> let k1 = 8* ATAN(1)
MTB}>\mathrm{ let C3 =C1/sqrt(25 + (k1*0.02*C2)**2)
MTB> mean C3
MTB> stan C3
```

With R we perform the following commands:

```
> set.seed(123)
> X1 <- rnorm(500,
    mean=100,
        sd=3)
```

```
X2 <- rnorm(500,
    mean=55,
    sd=1.67)
> K<- 8 * atan(1)
> Y<- X1/sqrt (25 + (K * 0.02 * X2) ^2)
> mean(Y)
[1] 11.73927
> var(Y)
[1] 0.1822364
\(>\operatorname{rm}(X 1, X 2, K, Y)\)
```

The results obtained are $\bar{Y}_{500}=11.687$ and $S_{500}^{2}=0.17123$. The analytical approximations are very close to the simulation estimates. Actually, a . 95 confidence interval for $E\{Y\}$ is given by $\bar{Y}_{500} \pm 2 \frac{S_{500}}{\sqrt{500}}$, which is $(11.650,11.724)$. The result of the analytical approximation, 11.7261 , is only slightly above the upper confidence limit. The approximation is quite good.

It is interesting to estimate the effects of the design parameters $R$ and $L$ on $E\{Y\}$ and $V\{Y\}$. We conduct a small experiment on the computer for estimating $E\{Y\}$ and $V\{Y\}$ by a $3^{2}$ factorial experiment. The levels of $R$ and $L$ as recommended by G. Taguchi, in his review paper (see Ghosh (1990), pp. 1-34) are

|  | 0 | 1 | 2 |
| :---: | :---: | :---: | :---: |
| $R$ | 0.05 | 5.00 | 9.50 |
| $L$ | 0.01 | 0.02 | 0.03 |

In each treatment combination we simulate $500 y$-values. The results are given in Table 12.3.

Table 12.3 The means, variances and MSE of $Y$ in a $3^{2}$ experiment

| $R$ | $L$ | $\bar{Y}_{500}$ | $S_{500}^{2}$ | MSE |
| :--- | ---: | ---: | ---: | ---: |
| 0 | 0 | 28.943 | 1.436 | 360.27 |
| 0 | 1 | 14.556 | 0.387 | 21.14 |
| 0 | 2 | 9.628 | 0.166 | 0.30 |
| 1 | 0 | 16.441 | 0.286 | 41.77 |
| 1 | 1 | 11.744 | 0.171 | 3.21 |
| 1 | 2 | 8.607 | 0.109 | 1.88 |
| 2 | 0 | 9.891 | 0.087 | 0.10 |
| 2 | 1 | 8.529 | 0.078 | 2.24 |
| 2 | 2 | 7.119 | 0.064 | 8.36 |

The objective is to find the combinations of $R$ and $L$ which yield minimum MSE $=(E\{Y\}-M)^{2}+V\{Y\}$, where $M$ is the target of $10[\Omega]$. It seems that the best setting of the design parameters is $R=9.5[\Omega]$ and $L=0.01$ $[\mathrm{H}]$. The combination $R=0.05[\Omega]$ and $L=0.03[\mathrm{H}]$ also yields very small MSE. One should choose the least expensive setting.

### 12.3 Taguchi's designs

In order to simulate the effect of noise factors Taguchi advocates the combination of two experimental arrays, an inner array and an outer array. The inner array is used to determine factor-level combinations of factors that can be controlled by the designer of the product or process. The outer array is used to generate the variability due to noise factors that is experienced by the product or process under optimization, in its day to day operation.

The experimental arrays used by Taguchi are Orthogonal Array designs. An example of a design with 15 factors at two levels each, using 16 experiments is given in Table 12.4. The levels are indicated by 1 and 2 and the first row consists of all factors at level 1 . This experimental array was introduced in Chapter 12 as a $2^{15-11}$ fractional factorial design which is a fully saturated design with 15 factors and 16 experimental runs. The corresponding full factorial design consists of $2^{15}=32768$ experiments. Taguchi labeled several experimental arrays using a convenient notation and reproduced them in tables that were widely distributed among engineers (see Taguchi, G. and Taguchi, S. (1987)). The availability of these tables made it convenient for practitioners to design and run such experiments.

One can note from Table 12.4 that if we run the experiment using the order of the experiment array we will find it convenient to assign to column 1 a factor which is difficult to change from level 1 to level 2 . For example if changing the temperature of a solder bath requires 5 hours the assignment of temperature to column 1 would require one change only. Column 15 on the other hand has 9 changes between levels. Taguchi recommends that in some cases randomization be abandoned for the benefit of simplicity and cost. If we choose to run the experiment in the order of the experimental array we can reduce the practical difficulties in running the experiment by proper assignment of factors to columns. An easily changed factor can get assigned to column 15 with low penalty. However, assigning a factor that is difficult to change to column 15 might make the whole experiment impractical.

In order to simulate the noise factors we can design a second experiment using an external array. In some cases noise cannot be directly simulated and the external array consists of replicating the internal array experiments over a specified length of time or amount of material. In Section 12.6 we describe two such experiments. The first experiment deals with a speedometer cable where the percentage of shrinkage is measured on several pieces of cable taken from various parts of a spool and running a heat test. The external array simply consists of the sampled parts of the spool. The second experiment

Table 12.4 Factor level combinations of 15 factors at two levels each in an $L^{10}\left(2^{15}\right)$ orthogonal array

| Trial | Columns |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| 3 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| 4 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 |
| 5 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 |
| 6 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 |
| 7 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 |
| 8 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 |
| 9 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 |
| 10 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 |
| 11 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 |
| 12 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 |
| 13 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 |
| 14 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 |
| 15 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 |
| 16 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 |



Figure 12.2 Two linear graphs for $L_{10}\left(2^{15}\right)$
deals with optimizing the response time of a computer system. Here the inner array experiment was carried out on an operational system so that the variability induced by various users were not specifically simulated. A retrospective study verified that there was no bias in user methods.

The design given in Table 12.4 can be used for up to 15 factors. It allows us to compute estimates of main effects, provided there are no interactions of any order between them. If, on the other hand, all first order interactions can be potentially significant, this design cannot be used with more than 5 factors. (The resolution of the above design is III.) In order to assist the engineer with the correct choice of columns from the table of orthogonal arrays, Taguchi devised a graphical method of presenting the columns of an orthogonal array table which are confounded with first order interactions of some factors. These graphs are called linear graphs.

In Figure 12.2 we present two linear graphs associated with Table 12.4. Linear graph $\mathrm{LG}_{1}$ corresponds to the case where all interactions might be significant. The graph has five vertices and 10 lines connecting the vertices. The factors $A, B, C, D, E$ are assigned to the columns with numbers at the vertices. Thus, the assignment of the factors to columns are, according to this linear graph.

| Factor | $A$ | $B$ | $C$ | $D$ | $E$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Column | 1 | 2 | 4 | 8 | 15 |

We also see that column 3 can be used to estimate the interaction $A B$. Column 6 for the interaction $B C$, column 5 for the interaction $A C$ etc.

The second linear graph, $\mathrm{LG}_{2}$, represents the case where only some interactions are significant. These are: $A B, A C, A D$, $A E F G, F H$. In this case we can perform the 16 trials experiment with 8 factors and assign them to columns

| Factor | $A$ | $B$ | $C$ | $D$ | $E$ | $F$ | $G$ | $H$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Column | 1 | 8 | 10 | 12 | 14 | 2 | 4 | 5 |

The columns that can be used to estimate the interactions are $3,6,7,9,11,13,15$.
Although the emphasis in Taguchi's methodology is on estimating main effects, one should not forget that interactions might exist. It is better to be cautious and not to over-saturate a small design with too many factors. Recall that when fractional replications are used the estimates of main effects might be confounded. We should choose a design with sufficient resolution (see Chapter 11), and this may require sufficiently large fractions. The table that we presented (Table 12.4) is a $2^{-11}$ fraction of a $2^{15}$ factorial experiment. Taguchi also prepared tables of orthogonal arrays for $3^{n}$ factorial experiments, and for mixtures of factors with 2 and 3 levels ( $2^{m} \times 3^{k}$ factorials). The reader is referred to the tables of Taguchi and Taguchi (1987) and also Appendix C of Phadke (1989).

### 12.4 Quality by design in the pharmaceutical industry

### 12.4.1 Introduction to quality by design

A product or process in the pharmaceutical industry is well understood when all critical sources of variability are identified and explained, variability is proactively managed, and product quality attributes can be accurately and reliably predicted. Drug manufacturing processes must meet current good manufacturing practices (cGMP) to ensure that drug products meet safety and efficacy requirements. Traditionally, the pharmaceutical industry has performed process validation studies on three batches. This approach, however, does not represent routine manufacturing and therefore is unlikely to cover all potential sources of variability (e.g., raw materials, operators, shifts, reactor vessels). The Office of New Drug Quality Assessment at the Food and Drug Administration, has identified this issue as a challenge to the regulatory process and launched a Quality by Design initiative with a focus on product and process understanding (Nasr, 2007).

Quality by Design (QbD) in the pharmaceutical industry is a systematic approach to development of drug products and drug manufacturing processes that begins with predefined objectives, emphasizes product and process understanding and sets up process control based on sound science and quality risk management. In the traditional approach, product quality and performance are achieved predominantly by restricting flexibility in the manufacturing process and by end product testing. Under the QbD paradigm, pharmaceutical quality is assured by understanding and controlling manufacturing and formulation variables. End product testing is used to confirm the quality of the product and is not part of the ongoing consistency assurance and/or process control. The Food and Drug Administration (FDA) and the International Conference on Harmonization of Technical Requirements for Registration of Pharmaceuticals for Human Use (ICH) are promoting QbD in an attempt to curb rising development costs and regulatory barriers to innovation and creativity (Kenett and Kenett, 2008). ICH Guidelines published several texts that define QbD for both the pharmaceutical and biopharmaceutical industry (ICH Q8-Q11). The implementation of QbD involves the application of statistical Design of Experiments (DoE) described in Chapter 11 in the development of products, processes, analytical methods and pharmaceutical formulations (Rathore and Mahtre, 2009; Faltin et al., 2012). This section introduces QbD with a focus on the application of statistically designed experiments in this context.

Under QbD, statistically designed experiments are used for efficiently and effectively investigating potential main effects and interactions among process and product factors. The mathematical model derived from such designed experiments are then used together with the acceptable boundaries of critical quality attributes to define a design space for a given process step. The normal operating range which is embedded within the design space yields quality attribute measurements that fall within the lower and upper control limits (LCL and UCL) representing the process performance (see Chapters 8-10 in Part III). When the LCL and UCL fall well within the lower and upper specification limits (LSL and USL), the process is predicted to be highly capable of delivering product that meets the requirements of subsequent steps in the process. Excursions outside the normal operating range are expected to deliver product with quality attributes that are acceptable for further processing, as long as the operating parameters are held to limits defined by the design space. When operations are affected by several quality attributes the design space for the unit operation is obtained from overlays of the design spaces derived from analyses of multiple attributes, or from a multivariate analysis of the system.

The ICH Q10 guideline for Quality Systems indicates that controls for a product consist not only of process controls and final specifications for drug substance and drug product but also controls associated with the raw materials, excipients, container and closure, manufacturing equipment, and facility. It is a state of control in which all of the "planned controls" work together to ensure that the product delivered to the patient meets the patient's needs. Design space boundaries, as described above, are an integral part of a comprehensive control strategy. The control strategy for a product is expected to evolve through the product lifecycle. The purpose of a control strategy for a product is to ensure that sufficient controls are in place to maintain the risks associated with the product at a tolerable level. Risk management and control strategy principles are described in ICH Q9 (For a comprehensive treatment of operational risks, see Kenett and Raanan (2010)). A well-designed control strategy that results from appropriate leveraging of QbD principles, then, leads to reliable product quality and patient safety profiles. The steps to develop a QbD drug application consist of: 1) Determine the quality target product profile, 2 ) define the critical quality attributes (CQA), 3) conduct a risk assessment to identify potential critical process parameters, 4) conduct statistically designed experiments (DoE) to identify actual critical process parameters, 5) determine an appropriate control strategy and 6) revise the risk assessment. In the next section we present a QbD case study focusing on the setting up of a design space.

### 12.4.2 A quality by design case study - the full factorial design

The case study is a steroid lotion formulation of a generic product designed to match the properties of an existing brand using in vitro tests. In vitro release is one of several standard methods which can be used to characterize performance characteristics of a finished topical dosage form. Important changes in the characteristics of a drug product formula or the chemical and physical properties of the drug it contains, should show up as a difference in drug release profile. Release is theoretically proportional to the square root of time when the formulation in question is in control of the release process because the release is from a receding boundary. The in vitro release method for topical dosage forms described in SUPAC (1997) is based on an open chamber diffusion cell system such as a Franz cell system, fitted usually with a synthetic membrane. The test product is placed on the upper side of the membrane in the open donor chamber of the diffusion cell and a sampling fluid is placed on the other side of the membrane in a receptor cell. Diffusion of drug from the topical product to and across the membrane is monitored by assay of sequentially collected samples of the receptor fluid. A plot of the amount of drug released per unit area ( $\mathrm{mcg} / \mathrm{cm} 2$ ) against the square root of time yields a straight line, the slope of which represents the release rate. This release rate measure is formulation-specific and can be used to monitor product quality. The typical in vitro release testing apparatus has six cells where the tested and brand products are being compared. A $90 \%$ confidence interval for the ratio of the median in vitro release rate in the tested and brand products are computed, and expressed in percentage terms. If the interval falls within the limits of $75 \%$ to $133.33 \%$ the tested and brand products are considered equivalent.

An initial risk assessment maps risks in meeting specifications of critical quality attributes (CQA). Table 12.5 presents expert opinions on the impact of manufacturing process variables on various CQAs. Cooling temperature was considered to have low impact and the order of ingredient addition was determined using risk contamination considerations. Later, both these factors were not studied in setting up the process design space.

The responses that will be considered in setting up the process design space include 8 quality attributes: 1) Assay of active ingredient, 2) In vitro permeability lower confidence interval, 3) In vitro permeability upper confidence interval, 4) $90^{\text {th }}$ percentile of particle size, 5) Assay of material A, 6) Assay of material B, 7) Viscosity and 8) pH values. Three process factors are considered: A) Temperature of reaction, B) Blending time and C) Cooling time.

In order to elicit the effect of the three factors on the eight responses, we will use a full factorial experiment with two center points (see Table 12.6 which presents the experimental array in standard order). In order to study the performance of this design we use the JMP Prediction Variance Profile that shows the ratio of the prediction variance to the error variance, also called the relative variance of prediction, at various factor level combinations. Relative variance is minimized at the center of the design. As expected, if we choose to use a half fraction replication with 4 experimental runs on the edge of the cube, instead of the 8 points full factorial, our variance will double (see Figure 12.3).

The two center points in the experimental array allow us to test for nonlinearity in the response surface by comparing the average responses at the center points, e.g. for viscosity (4135.5) with the average of the responses on the corners of the cube (4851.6). For a visual display of viscosity responses at the corners of the cube, see Figure 12.4. From this figure we can see that increasing temperature clearly increases viscosity. The difference between the averages of 716.1, in an analysis considering third order interactions as noise, is not found significant at the $1 \%$ level of significance (Table 12.7). None of the other effects were found significant at that level. The bottom part of Table 12.7 repeats the analysis without the test for non linearity. Table 12.8 is an identical analysis of Viscosity with JMP.

Table 12.5 Risk assessment of manufacturing process variables

|  |  |  |  |  | Manufacturing Process Variables |  |  | Order of <br> ingredient <br> addition |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Temperature <br> of reaction | Blending <br> time | Cooling <br> temperature | Cooling <br> time | High <br> CQA |  |  |  |
| Appreance | High | High | Low | Low | High |  |  |  |
| Viscosity | High | High | Low | High | High |  |  |  |
| Assay | Low | Low | Low | Low | Low |  |  |  |
| In-Vitro Permeability | High | High | Low | High | High |  |  |  |

Table 12.6 Full factorial design with two center points (JMP)

| File Edit Tables Rows Cos | DOE Analyz | ze Graph | Tools | ew Window Help |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \# = \# \# \% | \#品㕩 | $\square$ ? | $\beta$ | Y | $9+1.1$ |
| F13 $2 \times 2 \times 2$ Factorial $\nabla$ | $\checkmark$ - |  |  | Blending |  |
| Design $2 \times 2 \times 2$ Factorial | $\cdots$ | Pattern | Temp | Time | Cooling Time |
| - Screening | 1 | -- | 60 | 2 | 30 |
| - Model | 2 | +- | 75 | 2 | 30 |
|  | 3 | -+- | 60 | 5 | 30 |
|  | 4 | ++- | 75 | 5 | 30 |
| - Columns (12/4) | 5 | 000 | 67.5 | 3.5 | 105 |
| Iha Pattern \&- <br> 4Temp * | 6 | 000 | 67.5 | 3.5 | 105 |
| Blending Time | 7 | --+ | 60 | 2 | 180 |
| Cooling Time | 8 | +-+ | 75 | 2 | 180 |
| 4 Active Assay * | 9 | -++ | 60 | 5 | 180 |
| $\triangle \ln$-Vitro Lower * | 10 | +++ | 75 | 5 | 180 |
| In-Vitro Upper * |  |  |  |  |  |
| D90* <br> A Assay * $k$ |  |  |  |  |  |
| A Assay * <br> B Assay * |  |  |  |  |  |
| 4 Viscosity * |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |



Figure 12.3 Prediction variance profile for full factorial design of Table 12.6 (top) and half fraction design (bottom) (JMP)


Figure 12.4 Cube display of viscosity responses(JMP)

Table 12.7 Analysis of viscosity using second order interaction model with and without test for nonlinearity (MINITAB)

| Term | Effect | Coef | SE Coef | T | P |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Constant |  | 4851.6 | 72.13 | 67.27 | 0.000 |
| TEMP | 473.7 | 236.9 | 72.13 | 3.28 | 0.082 |
| Blending Time | 65.8 | 32.9 | 72.13 | 0.46 | 0.693 |
| Cooling Time | -361.8 | -180.9 | 72.13 | -2.51 | 0.129 |
| TEMP* Blending Time | 253.3 | 126.6 | 72.13 | 1.76 | 0.221 |
| TEMP* Cooling Time | -211.2 | -105.6 | 72.13 | -1.46 | 0.281 |
| Blending Time*Cooling Time | -324.2 | -162.1 | 72.13 | -2.25 | 0.154 |
| Ct Pt |  | -716.1 | 161.28 | -4.44 | 0.047 |
| Term | Effect | Coef | SE Coef | T | P |
| Constant |  | 4708.4 | 173.6 | 27.13 | 0.000 |
| Temp | 473.7 | 236.9 | 194.1 | 1.22 | 0.309 |
| Blending Time | 65.8 | 32.9 | 194.1 | 0.17 | 0.876 |
| Cooling Time | -361.8 | -180.9 | 194.1 | -0.93 | 0.420 |
| Temp* Blending Time | 253.3 | 126.6 | 194.1 | 0.65 | 0.561 |
| Temp* Cooling Time | -211.2 | -105.6 | 194.1 | -0.54 | 0.624 |
| Blending Time*Cooling Time | -324.2 | -162.1 | 194.1 | -0.84 | 0.465 |

Table 12.8 Analysis of viscosity using second order interaction model (JMP)


### 12.4.3 A quality by design case study - the profiler and desirability function

The design space we are seeking is simultaneously addressing requirements on 8 responses named: 1) Active Assay, 2) InVitro Lower, 3) In-Vitro Upper, 4) D90, 5) A Assay, 6) B Assay, 7) Viscosity and 8) pH. Our goal is to identify operating ranges of temperature, blending time and cooling time that guarantee that all 8 responses are within specification limits. To achieve this objective we apply a popular solution called the desirability function (Derringer and Suich, 1980). Other techniques exist such as principal components analysis and non-linear principal components (see Figini et al., 2010).

In order to combine the 8 responses simultaneously we first compute a desirability function using the characteristics of each response $Y_{i}(x), i=1, \ldots, 8$. For each response, $Y_{i}(x)$, the univariate desirability function $d_{i}\left(Y_{i}\right)$ assigns numbers between 0 and 1 to the possible values of $Y_{i}$, with $d_{i}\left(Y_{i}\right)=0$ representing a completely undesirable value of $Y_{i}$ and $d_{i}\left(Y_{i}\right)=$ 1 representing a completely desirable or ideal response value. The desirability functions for the 8 responses are presented graphically in Figure 12.5. For Active Assay we want to be above $95 \%$ and up to $105 \%$. Assay values below $95 \%$ yield desirability of zero, assay above $105 \%$ yield desirability of 1 . For In-Vitro Upper we do not want to be above $133 \%$. Our target for D90 is 1.5 with results above 2 and below 1 having zero desirability. The desirability functions scale the various responses to a value between 0 and 1 . The design space can be assessed by an overall desirability index using the geometric mean of the individual desirabilities: Desirability Index $=\left[d_{1}\left(Y_{1}\right) * d_{2}\left(Y_{2}\right) * \ldots d_{k}\left(Y_{k}\right)\right]^{\frac{1}{k}}$ with $k$ denoting the number of measures (In our case $k=8$ ). Notice that if any response Yi is completely undesirable $\left(d_{i}\left(Y_{i}\right)=0\right)$, then the overall desirability is zero. From Figure 12.5 we can see that setting Temp $=65$, Blending Time $=2.5$ and Cooling Time $=150$ gives us an overall Desirability Index $=0.31$. The JMP software allows you to introduce variability in the factor levels, as implemented in the Piston Simulator. In Figure 12.5 we apply three normal distributions for inducing variability in the settings of Temp, Blending Time and Cooling Time. This variability is then transferred to the 8 responses and to the overall desirability index. The JMP output allows us to simulate responses and visualize the impact of variability in factor level combinations to variability in response. Viscosity and In-Vitro Upper show the smallest variability relative to the experimental range.

### 12.4.4 A quality by design case study - the design space

To conclude the analysis we apply the JMP Contour Profiler to the experimental data fitting a model with main effects and two way interactions. The overlay surface is limited by the area with In-Vitro Upper being above 133, which is not acceptable. As a design space we identify operating regions with blending time below 2.5 minutes, cooling time above 150 minutes and temperature ranging from 60 to 75 degrees Celsius. Once approved by the regulator, these areas of operations are defined as the normal range of operation. Under QbD any changes within these regions do not require pre-approval, only post change notification. This change in regulatory strategy is considered a breakthrough in traditional inspection doctrines and provide a significant regulatory relief.

An essential component of QbD submissions to the FDA is the design of a control strategy. Control is established by determining expected results and tracking actual results in the context of expected results. The expected results are used to set up upper and control limits. The use of simulations, as presented in Figure 12.6 can be used for this purpose. A final step in a QbD submission is to revise the risk assessment analysis. At this stage the experts agreed that with the defined design space and an effective control strategy accounting for the variability presented in Figure 12.5, all risks in Table 12.5 have been reset as low.

In this section we covered the essential steps in preparing a QbD submission. We focused on the application of statistically designed experiments and show how they can be used to achieve robust and optimized process design standard operating procedures. The next section covers the tolerance designs proposed by Taguchi.

### 12.5 Tolerance designs

Usually parts which are installed in systems, like resistors, capacitors, transistors, and other parts of mechanical nature, have some deviations in their characteristics from the nominal ones. For example, a resistor with a nominal resistance of $8200[\mathrm{Ohm}]$ will have an actual resistance value which is a random deviate around the nominal value. Parts are classified according to their tolerances. Grade A could be with a tolerance interval $\pm 1 \%$ of the nominal value. Grade B of $\pm 5 \%$,


Figure 12.5 Prediction profiler with individual and overall desirability function and variability in factor levels: (JMP) temp $=65$, blending time -2.5 and cooling time -150


Figure 12.6 Contour profiler with overlap of eight responses (JMP)
grade C of $\pm 10 \%$, etc. Parts with high grade tolerances are more expensive than low grade ones. Due to the non-linear dependence of the system output (performance characteristic) on the input values of its components, not all component variances contribute equally to the variance of the output. We have also seen that the variances of the components effect the means of the output characteristics. It is therefore important to perform experiments to determine which tolerance grade should be assigned to each component. We illustrate such a problem in the following example.

Example 12.4. Taguchi (1987, Vol. 1, pp. 379) describes a tolerance design for a circuit which converts alternating current of 100 [V] AC to a direct current of 220 [V] DC. This example is based on an experiment performed in 1974 at the Shin Nippon Denki Company.

The output of the system, $Y$, depends in a complicated manner on 17 factors. The R simulator powerCircuitSimulation was designed to experiment with this system.

In this example we use powerCircuitSimulation to execute a fractional replication of $2^{13-8}$ to investigate the effects of two tolerance grades of 13 components, 10 resistors and 3 transistors, on the output of the system. The two design levels for each factor are the two tolerance grades. For example, if we specify for a given factor a tolerance of $10 \%$, then the experiment at level 1 will use at level 1 a tolerance of $5 \%$ and at level 2 a tolerance of $10 \%$. The value of a given factor is simulated according to a normal distribution with mean at the nominal value of that factor. The standard deviation is $1 / 6$ of the length of the tolerance interval. For example, if the nominal value for factor $A$ is 8200 [Ohm], and the tolerance level is $10 \%$, the standard deviation for level 1 is 136.67 [ Ohm ] and for level 2 is 273.33 [ Ohm ].

As mentioned earlier, the control factors are 10 resistors, labeled $A-J$ and 3 transistors labeled $K-M$. The nominal levels of these factors are:

$$
\begin{aligned}
& A=8200, \quad B=220000, \quad C=1000, \quad D=33000, \quad E=56000, \quad F=5600, \\
& G=3300, \quad H=58.5, \quad I=1000, \quad J=120, \quad K=130, \quad L=100, \quad M=130
\end{aligned}
$$

The levels of the 13 factors in the $2^{13-8}$ fractional replicate are given in Table 12.9.
We perform this experiment on the computer, using program powerCircuitsimulation. We wish to find a treatment combination (run) which yields a small MSE at low cost per circuit. We will assume that grade B parts ( $5 \%$ tolerance)

Table 12.9 Factor levels for the $2^{13-8}$ design

| Run | $A$ | $B$ | $C$ | $D$ | $E$ | $F$ | $G$ | $H$ | I | J | $K$ | $L$ | $M$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 |
| 3 | 2 | 1 | 2 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 1 | 1 |
| 4 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 1 | 1 |
| 5 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 1 | 2 | 1 | 1 |
| 6 | 2 | 2 | 1 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 2 | 1 | 1 |
| 7 | 2 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 1 |
| 8 | 1 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 1 | 1 |
| 9 | 2 | 2 | 2 | 1 | 2 | 1 | 1 | 1 | 2 | 1 | 1 | 2 | 1 |
| 10 | 1 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 1 |
| 11 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 1 |
| 12 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 |
| 13 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 |
| 14 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 2 | 1 |
| 15 | 1 | 2 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 1 |
| 16 | 2 | 1 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 1 |
| 17 | 2 | 2 | 2 | 1 | 2 | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 2 |
| 18 | 1 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 2 |
| 19 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 2 |
| 20 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 1 | 2 |
| 21 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 1 | 1 | 2 | 1 | 2 |
| 22 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 2 |
| 23 | 1 | 2 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 2 | 1 | 2 |
| 24 | 2 | 1 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 |
| 25 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 |
| 26 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 2 |
| 27 | 2 | 1 | 2 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 2 |
| 28 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 2 |
| 29 | 1 | 1 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 1 | 2 | 2 | 2 |
| 30 | 2 | 2 | 1 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 2 |
| 31 | 2 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| 32 | 1 | 2 | 2 | 1 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 2 |

cost $\$ 1$ and grade C parts ( $10 \%$ tolerance) cost $\$ 0.5$. In order to obtain sufficiently precise estimates of the MSE, we perform at each run a simulated sample of size $n=100$. The results of this experiment are given in Table 12.9.

```
> library(FrF2)
> Factors <- list(
    tlA = C(5, 10), tlB = C(5, 10), tlC=C(5, 10),
    tlD=C(5, 10), tlE =C(5, 10), tlF=C(5, 10),
    tlG =c(5, 10), tlH = c(5, 10), tlI = c(5, 10),
    tlJ =c(5, 10), tlK = c(5, 10), tlL = c(5, 10),
    tlM = c(5, 10))
```

```
> FrDesign <- FrF2(nruns=32,
    factor.names=Factors,
    randomize=TRUE,
    replications=100,
    repeat.only=TRUE)
> head(unique(FrDesign), 3)
\begin{tabular}{lrrrrrrrrrrr} 
& tlA & tlB & tlC & tlD & tlE & tlF & tlG & tlH & tlI & tlJ & tlK \\
tlL \\
1 & 10 & 5 & 10 & 5 & 5 & 5 & 10 & 5 & 10 & 10 & 5 \\
10 & 5 & 5 & 10 & 5 & 5 & 10 & 5 & 10 & 10 & 5 & 10 \\
101 & 5 & 10 & 10 & 10 & 10 & 5 & 5 & 5 & 10 & 5 & 5 \\
201 & 5 & 10 \\
& tlM & & & & & & & & & & \\
1 & 10 & & & & & & & & & & \\
101 & 5 & & & & & & & & & & \\
201 & 5 & & & & & & & & & & \\
&
\end{tabular}
> Levels <- data.frame(
    rSA = 8200, rSB = 220000, rsC = 1000,
    rSD = 33000, rSE = 56000, rSF = 5600,
    rsG = 3300, rsH = 58.5, rsI = 1000,
    rsJ = 120, trK = 130, trL = 100, trM = 130,
    lapply(
            lapply(FrDesign,
                    as.character),
            as.numeric))
> Ps <- powerCircuitSimulation(
        rsA = Levels$rsA, rsB = Levels$rsB, rsC = Levels$rsC,
        rsD = Levels$rsD, rsE = Levels$rsE, rsF = Levels$rsF,
        rsG = Levels$rsG, rsH = Levels$rsH, rsI = Levels$rsI,
        rsJ = Levels$rsJ, trK = Levels$trK, trL = Levels$trL,
        trM = Levels$trM, tlA = Levels$tlA, tlB = Levels$tlB,
        tlC = Levels$tlC, tlD = Levels$tlD, tlE = Levels$tlE,
        tlF = Levels$tlF, tlG = Levels$tlG, tlH = Levels$tlH,
        tlI = Levels$tlI, tlJ = Levels$tlJ, tlK = Levels$tlK,
        tlL = Levels$tlL, tlM = Levels$tlM,
        each=1,
        seed=123)
> FrDesign <- add.response(
    design=FrDesign,
    response=Ps$volts)
> Ps <- simulationGroup(Ps, 100)
> X <- aggregate(x=Ps["volts"],
                        by=Ps["group"],
                        FUN=mean)
> names(X) <- C("run", "mean")
> X2 <- aggregate(x=Ps["volts"],
                    by=Ps["group"],
                    FUN=Sd)
> names(X2) <- C("run", "sd")
> X <- merge(X, X2, by="run")
> X2 <- aggregate(
        rowSums(ifelse(Ps[,14:26] == 10,
            yes=0.5,
            no=1)),
        by=Ps ["group"],
        FUN=mean)
```

```
names(X2) <- c("run", "tc")
> X <- merge (X, X2)
> rownames (X) <- X$run
> head(X[Order(X$sd),], 6)
\begin{tabular}{lrrrr} 
& run & mean & sd & tc \\
9 & 9 & 230.3657 & 3.481009 & 13.0 \\
22 & 22 & 229.3033 & 4.420821 & 9.5 \\
6 & 6 & 230.2795 & 4.425876 & 10.5 \\
7 & 7 & 229.2121 & 4.547469 & 10.0 \\
1 & 1 & 230.5765 & 4.742479 & 9.5 \\
32 & 32 & 229.2845 & 4.764728 & 10.5
\end{tabular}
> rm(Levels, Factors, FrDesign, Ps, X, X2)
```

We see that the runs having small mean square errors (MSE) are 1, 11, 19, and 25. Among these, the runs with the smallest total cost (TC) are 11 and 19. The MSE of run 11 is somewhat smaller than that of run 19. The difference, however, is not significant. We can choose either combination of tolerance levels for the manufacturing of the circuits.

### 12.6 More case studies

### 12.6.1 The Quinlan experiment at Flex Products, Inc.

This experiment was carried out at Flex Products in Midvale Ohio. Flex Products is a subcontractor of General Motors, manufacturing mechanical speedometer cables (Quinlan, 1985). The basic cable design has not changed for fifteen years and General Motors had experienced many disappointing attempts at reducing the speedometer noise level. Flex products decided to apply the off-line quality control and involve in the project customers, production personnel and engineers with experience in the product and manufacturing process. A large experiment involving 15 factors was designed and completed. The data showed that much improvement could be gained by few simple changes. The results were dramatic and the loss per unit was reduced from $\$ 2.12$ to $\$ 0.13$ by changing the braid type, the linear material and the braiding tension.

We proceed to describe the experiment using an eight points template:

1. Problem Definition. The product under investigation is an extruded thermoplastic speedometer casing used to cover the mechanical speedometer cable on automobiles. Excessive shrinkage of the casing is causing noise in the mechanical speedometer cable assembly.
2. Response variable. The performance characteristic in this problem is the post extrusion shrinkage of the casing. The percent shrinkage is obtained by measuring approximately 600 mm of casing that has been properly conditioned $(A)$, placing that casing in a two-hour heat soak in an air circulating oven, reconditioning the sample and measuring the length $(B)$. Shrinkage is computed as: Shrinkage $=100 \times(A-B) / A$.

## 3. Control factors:

Liner Process:
A: Liner O.D.
B: Liner Die
$C$ : Liner Material
$D$ : Liner Line Speed
Wire Braiding:
E: Wire Braid Type
$F$ : Braiding Tension
$G$ : Wire Diameter
$H$ : Liner Tension
I: Liner Temperature

## Coating Process:

$J$ : Coating Material
$K$ : Coating Dye Type
$L$ : Melt Temperature
$M$ : Screen Pack
$N$ : Cooling Method
$O$ : Line Speed
4. Factor Levels. Existing (1)-Changed (2)
5. Experimental Array. $L_{16}\left(2^{15}\right)$ Orthogonal Array.
6. Number of Replications. Four random samples of 600 mm from the 3000 feet manufactured at each experimental run.
7. Data Analysis. Signal to noise ratios $(S N)$ are computed for each experimental run and analyzed using main effect plots and an ANOVA. Savings are derived from Loss function computations.
The signal to noise formula used by Quinlan is $\eta=-10 \log _{10}\left(\frac{1}{n} \sum_{i=1}^{n} y_{i}^{2}\right)$.
For example, experimental run number 1 produced shrinkage factors of: $0.49,0.54,0.46,0.45$. The $S N$ is 6.26 . The objective is to maximize the $S N$ by proper setup of the 15 controllable factors. Table 12.11 shows the factor levels and the $S N$ values, for all 16 experimental runs.
Notice that Quinlan, by using the orthogonal array $L_{16}\left(2^{15}\right)$ for all the fifteen factors, assumes that there are no significant interactions. If this assumption is correct then, the main effects of the fifteen factors are:

| Factor | $A$ | $B$ | $C$ | $D$ | $E$ | $F$ | $G$ | $H$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Main Effect | -1.145 | 0.29 | 1.14 | -0.86 | 3.60 | 1.11 | 2.37 | -0.82 |
|  |  |  |  |  |  |  |  |  |
| Factor | $I$ | $J$ | $K$ | $L$ | $M$ | $N$ | $O$ |  |
| Main Effect | 0.49 | -0.34 | -1.19 | 0.41 | 0.22 | 0.28 | 0.22 |  |

Figure 12.7 presents the main effects plot for this experiment. Factors $E$ and $G$ seem to be most influential. These main effects, as defined in Ch. 11, are the regression coefficients of $S N$ on the design coefficients $\pm 1$. As mentioned in Chapter 12, these are sometimes called "half effects." Only the effects of factors $E$ and $G$ are significant. If the assumption of no-interaction is wrong, and all the first order interactions are significant then, as shown in the linear graph $\mathrm{LG}_{1}$ in Figure 12.2, only the effects of factors $A, B, D, H$ and $O$ are not confounded. The effects of the other factors are confounded with first order interactions. The main effect of factor $E$ is confounded with the interaction $A D$, that of $G$ is confounded with $H O$. In order to confirm the first hypothesis, that all interactions are negligible, an additional experiment should be performed, in which factors $E$ and $G$ will be assigned columns which do not represent possible interactions (like columns 1 and 2 of Table 12.4). The results of the additional experiment should reconfirm the conclusions of the original experiment.
8. Results. As a result of Quinlan's analysis, factors $E$ and $G$ were properly changed. This reduced the average shrinkage index from $26 \%$ to $5 \%$. The shrinkage standard deviation was also reduced, from 0.05 to 0.025 . This was considered a substantial success in quality improvement.

Table 12.10 Performance characteristics of tolerance design experiment

| Run |  |  |  |
| :--- | :---: | :---: | :---: | ---: |$c$

### 12.6.2 Computer response time optimization

The experiment described here was part of an extensive effort to optimize a UNIX operating system running on a VAX 11-780 machine (Pao, Phadke and Sherrerd, 1985). The machine had 48 user terminal ports, two remote job entry links, four megabytes of memory, and five disk drives. The typical number of users logged on at a given time was between 20 to 30 .

1. Problem Definition. Users complained that the system performance was very poor, especially in the afternoon. The objective of the improvement effort was to both minimize response time and reduce variability in response.

Table 12.11 Factor levels and $S N$ values

| run | Factor |  |  |  |  |  |  |  |  |  |  |  |  |  |  | SN |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | A | B | C | D | E | F | G | H | 1 | 1 | K | L | M | N | O |  |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 6.26 |
| 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 4.80 |
| 3 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 21.04 |
| 4 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 15.11 |
| 5 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 14.03 |
| 6 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 16.69 |
| 7 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 12.91 |
| 8 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 15.05 |
| 9 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 17.67 |
| 10 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 17.27 |
| 11 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 6.82 |
| 12 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 5.43 |
| 13 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 15.27 |
| 14 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 11.2 |
| 15 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 9.24 |
| 16 | 2 | 2 | 1 | 2 | 1 | 1 | 2 | 2 | 1 | 1 | 2 | 1 | 2 | 2 | 1 | 4.68 |

2. Response variable. In order to get an objective measurement of the response time two specific representative commands called standard and trivial were used. The standard command consisted of creating, editing and removing a file. The trivial command was the UNIX system "date" command. Response times were measured by submitting these commands every 10 minutes and clocking the time taken for the system to complete their execution.
3. Control factors:
A: Disk Drives
B: File Distribution
C: Memory Size
D: System Buffers
E: Sticky Bits
F: KMCs used
G: INODE Table Entries
H: Other System Tables

## 4. Factor Levels.

| Factor |  | Levels |  |
| :--- | :--- | :--- | :--- |
| $A:$ RM05 \& RP06 | $4 \& 1$ |  | $4 \& 2$ |
| $B:$ File distribution | a | b | c |
| $C:$ Memory Size (MB) | 4 | 3 | 3.5 |
| $D:$ System Buffers | $1 / 5$ | $1 / 4$ | $1 / 3$ |
| $E:$ Sticky Bits | 0 | 3 | 8 |
| $F:$ KMCs used | 2 |  | 0 |
| $G:$ INODE table entries | 400 | 500 | 600 |
| $H:$ Other system tables | a | b | c |




Figure 12.7 Main effects plot for quinlan experiment

Table 12.12 Factor levels and mean response *

|  | $F$ | $B$ | $C$ | $D$ | $E$ | $A$ | $G$ | $H$ | Mean (sec) | $S N$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 4.65 | -14.66 |
| 2 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 5.28 | -16.37 |
| 3 | 1 | 1 | 3 | 3 | 3 | 3 | 3 | 3 | 3.06 | -10.49 |
| 4 | 1 | 2 | 1 | 1 | 2 | 2 | 3 | 3 | 4.53 | -14.85 |
| 5 | 1 | 2 | 2 | 2 | 3 | 3 | 1 | 1 | 3.26 | -10.94 |
| 6 | 1 | 2 | 3 | 3 | 1 | 1 | 2 | 2 | 4.55 | -14.96 |
| 7 | 1 | 3 | 1 | 2 | 1 | 3 | 2 | 3 | 3.37 | -11.77 |
| 8 | 1 | 3 | 2 | 3 | 2 | 1 | 3 | 1 | 5.62 | -16.72 |
| 9 | 1 | 3 | 3 | 1 | 3 | 2 | 1 | 2 | 4.87 | -14.67 |
| 10 | 2 | 1 | 1 | 3 | 3 | 2 | 2 | 1 | 4.13 | -13.52 |
| 11 | 2 | 1 | 2 | 1 | 1 | 3 | 3 | 2 | 4.08 | -13.79 |
| 12 | 2 | 1 | 3 | 2 | 2 | 1 | 1 | 3 | 4.45 | -14.19 |
| 13 | 2 | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 3.81 | -12.89 |
| 14 | 2 | 2 | 2 | 3 | 1 | 2 | 1 | 3 | 5.87 | -16.75 |
| 15 | 2 | 2 | 3 | 1 | 2 | 3 | 2 | 1 | 3.42 | -11.65 |
| 16 | 2 | 3 | 1 | 3 | 2 | 3 | 1 | 2 | 3.66 | -12.23 |
| 17 | 2 | 3 | 2 | 1 | 3 | 1 | 2 | 3 | 3.92 | -12.81 |
| 18 | 2 | 3 | 3 | 2 | 1 | 2 | 3 | 1 | 4.42 | -13.71 |

*Factor $A$ had only 2 levels. All levels 3 in the table were changed to level 2. Each mean response in Table 12.10 is over $n=96$ measurements.
7. Experimental Array. The design was an orthogonal array $L_{18}\left(3^{8}\right)$. This and the mean response are given in Table 12.12.
8. Data Analysis. The measure of performance characteristic used was the $S / N$ ratio

$$
\eta=-10 \log _{10}\left(\frac{1}{n} \sum_{i=1}^{n} y_{i}^{2}\right)
$$

where $y_{i}$ is the $i$-th response time. Figure 12.8 is the main effects plot of these eight factors. The linear and quadratic effects of the factors were found to be

| Factor | Linear | Quadratic |
| :--- | ---: | :---: |
| $A$ | 0.97 | - |
| $B$ | 0.19 | -0.15 |
| $C$ | -1.24 | -1.32 |
| $D$ | -0.37 | -1.23 |
| $E$ | 1.72 | 1.86 |
| $F$ | 0.44 | - |
| $G$ | 0.17 | -0.63 |
| $H$ | 0.05 | 1.29 |

We see that factors having substantial effects are $A, C, D, E$ and $H$. As a result the number of disk drives were changed to 4 and 2 . The system buffers were changed from $1 / 3$ to $1 / 4$. Number of sticky bits were changed from 0 to 8 . After


Figure 12.8 Main effects plot
introducing these changes, the average response time dropped from 6.15 (s) to 2.37 (s) with a substantial reduction in response times variability.

### 12.7 Chapter highlights

Quality is largely determined by decisions made in the early planning phases of products and processes. A particularly powerful technique for making optimal design decisions is the statistically designed experiment. The chapter covers the basics of experimental designs in the context of engineering and economic optimization problems. Taguchi's loss function, signal to noise ratios, factorial models and orthogonal arrays are discussed using case studies and simple examples. A special section is dedicated to the application of Quality by Design ( QbD ) in the pharamceutical industry. QbD is supported internationally by the International Conference on Harmonization of Technical Requirements for Registration of Pharmaceuticals for Human Use (ICH) and by the Food and Drug administration (FDA).

The main concepts and definitions introduced in this chapter include:

- Design of Experiments
- Robust Design
- Quality Planning
- Quality Engineering
- Off-Line Quality Control
- Loss Functions
- Parameter Design
- Tolerance Design
- Response Surfaces
- Mixture Designs
- Inner Array
- Outer Array
- Linear Graph
- Signal to Noise
- Performance Measures
- Quality by Design (QbD)
- Design Space
- Control Strategy
- Risk Management
- Critical Quality Attributes (CQA)
- ICH Guidelines Q8-Q11
- Desirability Function
- Current Good Manufactirung Practices (cGMP)
- Prediction Profiler
- Desirability Function


### 12.8 Exercises

12.1 The objective is to find the levels of the factors of the turbo piston, which yield average cycle time of 0.45 [sec]. Execute program pistonSimulation or the JMP addin, with sample size $n=100$.
(i) Determine which treatment combination yields the smallest $M S E=(\bar{Y}-0.45)^{2}+S^{2}$.
(ii) Determine which treatment combination yields the largest SN ratio, $\eta=10 \quad \log _{10}\left(\frac{Y^{2}}{S^{2}}-\frac{1}{100}\right)$ ? What is the MSE at this treatment combination?

The five factors which are varied are: piston weight; piston surface area; initial gas volume; spring coefficient and ambient temperature. The factors atmospheric pressure and filling gas temperature are kept constant at the midrange level.
12.2 Run program pistonSimulation or the JMP addin with sample size of $n=100$ and generate the sample means and standard deviation of the $2^{7}=128$ treatment combinations of a full factorial experiment, for the effects on the piston cycle time. Perform regression analysis to find which factors have significant effects on the signal to noise ratio $S N=\log \left((\bar{X} / S)^{2}\right)$.
12.3 Let $\left(X_{1}, X_{2}\right)$ have joint distribution with means $\left(\xi_{1}, \xi_{2}\right)$ and covariance matrix

$$
V=\left(\begin{array}{cc}
\sigma_{1}^{2} & \sigma_{12} \\
\sigma_{12} & \sigma_{2}^{2}
\end{array}\right)
$$

Find approximations to the expected values and variances of:
(i) $Y=X_{1} / X_{2}$;
(ii) $Y=\log \left(X_{1}^{2} / X_{2}^{2}\right)$;
(iii) $Y=\left(X_{1}^{2}+X_{2}^{2}\right)^{1 / 2}$.
12.4 The relationship between the absorption ratio $Y$ of a solid image in a copied paper and the light intensity $X$ is given by the function

$$
Y=0.0782+\frac{0.90258}{1+0.6969 X^{-1.4258}}
$$

Assuming that $X$ has the gamma distribution $G(1,1.5)$, approximate the expected value and variance of $Y$.
12.5 Let $\bar{X}_{n}$ and $S_{n}^{2}$ be the mean and variance of a random sample of size $n$ from a normal distribution $N(\mu, \sigma)$. We know that $\bar{X}_{n}$ and $S_{n}^{2}$ are independent, $\bar{X}_{n} \sim N\left(\mu, \frac{\sigma}{\sqrt{n}}\right)$ and $S_{n}^{2} \sim \frac{\sigma^{2}}{n-1} \chi^{2}[n-1]$. Find an approximation to the expected value and variance of $Y=\log \left(\frac{\bar{X}_{n}^{2}}{S_{n}^{2}}\right)$.
12.6 An experiment based on an $L_{18}$ orthogonal array involving eight factors, gave the following results (see Phadke et al., 1983). Each run had $n=5$ replications.

|  |  | Factors |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| run | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | $\bar{X}$ | $S$ |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2.500 | 0.0827 |
| 2 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2.684 | 0.1196 |
| 3 | 1 | 1 | 3 | 3 | 3 | 3 | 3 | 3 | 2.660 | 0.1722 |
| 4 | 1 | 2 | 1 | 1 | 2 | 2 | 3 | 3 | 1.962 | 0.1696 |
| 5 | 1 | 2 | 2 | 2 | 3 | 3 | 1 | 1 | 1.870 | 0.1168 |
| 6 | 1 | 2 | 3 | 3 | 1 | 1 | 2 | 2 | 2.584 | 0.1106 |
| 7 | 1 | 3 | 1 | 2 | 1 | 3 | 2 | 3 | 2.032 | 0.0718 |
| 8 | 1 | 3 | 2 | 3 | 2 | 1 | 3 | 1 | 3.267 | 0.2101 |
| 9 | 1 | 3 | 3 | 1 | 3 | 2 | 1 | 2 | 2.829 | 0.1516 |
| 10 | 2 | 1 | 1 | 3 | 3 | 2 | 2 | 1 | 2.660 | 0.1912 |
| 11 | 2 | 1 | 2 | 1 | 1 | 3 | 3 | 2 | 3.166 | 0.0674 |
| 12 | 2 | 1 | 3 | 2 | 2 | 1 | 1 | 3 | 3.323 | 0.1274 |
| 13 | 2 | 2 | 1 | 2 | 3 | 1 | 3 | 2 | 2.576 | 0.0850 |
| 14 | 2 | 2 | 2 | 3 | 1 | 2 | 1 | 3 | 2.308 | 0.0964 |
| 15 | 2 | 2 | 3 | 1 | 2 | 3 | 2 | 1 | 2.464 | 0.0385 |
| 16 | 2 | 3 | 1 | 3 | 2 | 3 | 1 | 2 | 2.667 | 0.0706 |
| 17 | 2 | 3 | 2 | 1 | 3 | 1 | 2 | 3 | 3.156 | 0.1569 |
| 18 | 2 | 3 | 3 | 2 | 1 | 2 | 3 | 1 | 3.494 | 0.0473 |

Analyze the effects of the factors of the SN ratio $\eta=\log (\bar{X} / S)$.
12.7 Using pistonSimulation or the JMP addin perform a full factorial ( $2^{7}$ ), a $1 / 8\left(2^{7-3}\right), 1 / 4\left(2^{7-2}\right)$ and $1 / 2$ $\left(2^{7-1}\right)$ fractional replications of the cycle time experiment. Estimate the main-effects of the seven factors with respect to $S N=\log (\bar{X} / S)$ and compare the results obtained from these experiments.
12.8 To see the effect of the variances of the random variables on the expected response, in non-linear cases, execute pistonSimulation or the JMP addin, with $n=20$, and compare the output means to the values in Table 12.5.
12.9 Run program powerCircuitSimulation with $1 \%$ and $2 \%$ tolerances, and compare the results to those of Table 12.10.

## 13

## Computer Experiments

### 13.1 Introduction to computer experiments

Experimentation via computer modeling has become very common in many areas of science and technology. In computer experiments, physical processes are simulated by running a computer code that generates output data for given input values. In physical experiments, data is generated directly from a physical process. In both physical and computer experiments, a study is designed to answer specific research questions, and appropriate statistical methods are needed to design the experiment and to analyze the resulting data. Chapters 11 and 12 present such methods and many examples. In this chapter we focus on computer experiments and specific design and analysis methods relevant to such experiments.

Because of experimental error, a physical experiment will produce a different output for different runs at the same input settings. On the other hand computer experiments are deterministic and the same inputs will always result in the same output. Thus, none of the traditional principles of blocking, randomization and replication can be used in the design and analysis of computer experiments data.

Computer experiments consist of a number of runs of a simulation code and factors level combinations correspond to a subset of code inputs. By considering computer runs as a realization of a stochastic process, a statistical framework is available both to design the position of the experimental points and to analyze the responses. The major difference between computer numerical experiments and physical experiments is the logical difficulty in specifying a source of randomness for computer experiments.

The complexity of the mathematical models implemented in the computer programs can, by themselves, build equivalent sources of random noise. In complex code, a number of parameters and model choices give the user many degrees of freedom that provide potential variability to the outputs of the simulation. Examples include different solution algorithms (i.e., implicit or explicit methods for solving differential equations), approach to discretization intervals and convergence thresholds for iterative techniques. In this very sense, an experimental error can be considered in the statistical analysis of computer experiments. The nature of the experimental error in both physical and simulated experiments, is our ignorance about the phenomena and the intrinsic error of the measurements. Real-world phenomena are, often, too complex for the experimenter to keep under control by specifying all the factors affecting the response of the experiment. Even if it were possible, the physical measuring instruments, being not ideal, introduce problems of accuracy and precision (see Section 2.2). Perfect knowledge would be achieved in physical experiments only if all experimental factors could be controlled and measured without any error. Similar phenomena occur in computer experiments. A complex code has several degrees of freedom in its implementation that are often not controllable.

A specific case where randomness is introduced into computer experiments consists of the popular Finite Element Method (FEM) programs. These models are applied in a variety of technical sectors such as electromagnetics, fluiddynamics, mechanical design, and civil design. The FEM mathematical models are based on a system of partial differential

[^15]equations defined on a time-space domain for handling linear or non-linear, steady-state or dynamic problems. FEM software can deal with very complex shapes as well as with a variety of material properties, boundary conditions and loads. Applications of FEM simulations require subdivision of the space-domain into a finite number of subdomains, named finite elements, and solving the partial differential system within each subdomain, letting the field-function to be continuous on its border.

Experienced FEM practitioners are aware that the results of complex simulations (complex shapes, non-linear constitutive equations, dynamic problems, contacts among different bodies, etc.) can be sensitive to the choice of manifold model parameters. Reliability of FEM results is a critical issue for the single simulation and even more for a series of computer experiments. The model parameters used in the discretization of the geometry are likely to be the most critical. Discretization of the model geometry consists of a set of points (nodes of the mesh) and a set of elements (two-dimensional patches or three-dimensional volumes) defined through a connectivity matrix whose rows list the nodes enclosing the elements. Many degrees of freedom are available to the analyst when defining a mesh on a given model. By changing the location and the number of nodes, the shape and the number of elements, an infinity of meshes are obtained. Any of them will produce different results. How can we model the effects of different meshes on the experimental response? In principle, the finer the discretization, the better the approximation of numerical solution, even if numerical instabilities may occur using very refined meshes. Within a reasonable approximation, a systematical effect can be assigned to mesh density; it would be a fixed-effect factor if it is included in the experiment. A number of topological features (node locations, element shape), to which the analyst has no meaningful effect to assign, are generators of random variability. One can assume that they are randomized along the experiment or random-effect factors with nuisance variance components if they are included as experimental factors.

Mesh selection has also a direct economical impact as computational complexity grows with the power of the number of the elements. In the case of computer experiments, the problem of balancing reliability and cost of the experiment needs to be carefully addressed. In principle, for any output of a numerical code, the following deterministic model holds:

$$
\begin{equation*}
y=f(\mathbf{x})+g(\mathbf{x} ; \mathbf{u}) \tag{13.1}
\end{equation*}
$$

where the function $f$ represents the dependence of the output $y$ on the vector $x$ of experimental factors, and $g$ describes the contribution of parameters, $u$, which are necessary for the setup of the computer model. Since the function $g$ may have interactions with engineering parameters, $x$ is also an argument of function $g$. Generally an engineer is interested in the estimation of function $f$ while he considers $g$ as a disturbance. In general, two options are available to analyze computer experiments: (1) considering the model parameters as additional experimental factors or (2) fixing them along the whole experiment. The first option allows the estimation of the deterministic model written in Equation 13.5. This is a good choice since the influence of both engineering and model parameters on the experimental response can be evaluated. This requires, however, an experimental effort that cannot be often affordable. Keeping every model parameter at a fixed value in the experiment, only the first term $f$ of model (13.1) can be estimated. This results in a less expensive experiment but has two dangerous drawbacks: (1) the presence of effects of model parameters on the function $g$ in (13.1) can cause a bias in the response, and (2) the estimates of the effects of engineering parameters are distorted by the interactions between model and engineering parameters according to the function $g$. A different approach is to randomize along the experiment those model parameters whose effects can reasonably be assumed to be normal random variables with zero average. In this case, the underlying model becomes a stochastic one:

$$
\begin{equation*}
y=f(\mathbf{x})+g^{*}(\mathbf{x} ; \mathbf{u})+\boldsymbol{\epsilon} \tag{13.2}
\end{equation*}
$$

where $g^{*}$ in (13.2) is a function that represents the mixed contribution between engineering and fixed-effects model parameters, after random-effects model parameters have been accounted for in building the experimental error. Any model parameter that is suspected to have a substantial interaction with some engineering parameters should be included as an experimental factor so that the systematic deviation of effects of such engineering parameters is prevented. Randomization of model parameters yields two simultaneous benefits. On the one hand, the model has acquired a random component equivalent to the experimental error of physical experiments; and in this way, the rationale of replications is again justified so that a natural measurement scale for effects is introduced and usual statistical significance tests can be adopted. On the other hand, without any increase of experimental effort, possible interactions between randomized model parameters and engineering parameters do not give rise to the distortion of effects of engineering parameters or experimental factors. Moreover it becomes possible to tune the experimental error of the computer experiment to that of the experimental

Table 13.1 Different models for computer experiments
\(\left.$$
\begin{array}{lllll}\hline \text { Option } & \text { Model } & \text { Model nature } & \text { Advantages } & \text { Disadvantages } \\
\hline \text { Fixed model factors } & y=f(\mathbf{x}) & \text { Deterministic } & \text { Inexpensive } & \begin{array}{c}\text { Possible bias and } \\
\text { distortion of effects } \\
\text { of engineering }\end{array}
$$ <br>

parameters\end{array}\right]\)| More programming is |
| :---: |
| Model of factor <br> effects is included <br> in the experiment |
| Rand <br> Rared <br> parameters with <br> random effects$\quad y=f(\mathbf{x})+g(\mathbf{x} ; \mathbf{u})$ |

error of a related physical experiment. In the case where several $u$ parameters are present, it is likely that the normality assumption for random errors is reasonable. Table 13.1, adapted from Romano and Vicario (2002), summarizes a variety of approaches to computer experiments that are presented below in some detail.

One of the modeling methods applied to computer experiments data is Kriging also called Gaussian Process models. Section 13.3 is dedicated to Kriging methods for data analysis. Throughout this chapter we refer to the piston simulator of Example 2.1 and later as Examples 4.13, 4.23, 4.24, 4.25, in Chapter 8 and in Chapter 11. A JMP script implementing this simulator is available for download from the book's website as Appendix VII. An R version of this simulator, pistonSimulation, is included in the mistat package. We describe next the mathematical foundation of the piston simulator.

Example 13.1. The piston cycle time data introduced in Example 2.1 is generated by software simulating a piston moving within a cylinder. The piston's linear motion is transformed into circular motion by connecting a linear rod to a disk. The faster the piston moves inside the cylinder, the quicker the disk rotation and therefore the faster the engine will run. The piston's performance is measured by the time it takes to complete one cycle, in seconds. The purpose of the simulator is to study the causes of variability in piston cycle time. The following factors (listed below with their units and ranges) affect the piston's performance:

- $\quad M=$ Piston weight $(\mathrm{Kg}), 30-60$
- $S=$ Piston surface area $\left(\mathrm{m}^{2}\right), 0.005-0.020$
- $V_{0}=$ Initial gas volume $\left(\mathrm{m}^{3}\right), 0.002-0.010$
- $k=$ Spring coefficient $(N / m), 1000-5000$
- $P_{0}=$ Atmospheric pressure $\left(\mathrm{N} / \mathrm{m}^{2}\right), 9 \times 10^{4}-11 \times 10^{4}$
- $T=$ Ambient temperature $(K), 290-296$
- $T_{0}=$ Filling gas temperature $(K), 340-360$

These factors affect the Cycle Time via a chain of nonlinear equations:

$$
\begin{equation*}
\text { Cycle Time }=2 \pi \sqrt{\frac{M}{k+S^{2} \frac{P_{0} V_{0}}{T_{0}} \frac{T}{V^{2}}}} \tag{13.3}
\end{equation*}
$$

where

$$
\begin{equation*}
V=\frac{S}{2 k}\left(\sqrt{A^{2}+4 k \frac{P_{0} V_{0}}{T_{0}} T-A}\right) \quad \text { and } \quad A=P_{0} S+19.62 M-\frac{k V_{0}}{S} . \tag{13.4}
\end{equation*}
$$

## Adjust Sample Size

This simulator will generate data grouped into samples of a specified size from the piston simulator
Number of Samples: 20 Sample Size: 1 Number of data points: 20

## Adjust Initial Input Settings

| Piston Weight, $\mathrm{M}(\mathrm{Kg}):$ | 30 |  | 60 | Current Setting: 45 |
| :--- | :--- | :--- | :--- | :--- |
| Piston Surface Area, $\mathrm{S}(\mathrm{m} 2):$ | 0.005 |  | 0.020 | Current Setting: 0.0125 |
| Initial Gas Volume, $\mathrm{V} 0(\mathrm{~m} 3):$ | 0.002 |  | 0.010 | Current Setting: 0.006 |
| Spring Coefficient, $\mathrm{K}(\mathrm{N} / \mathrm{m}):$ | 1000 |  | 5000 | Current Setting: 3000 |
| Atmospheric pressure, $\mathrm{PO}(\mathrm{N} / \mathrm{m} 2): 0.0009$ |  | 0.0011 | Current Setting: 0.001 |  |
| Filling Gas Temperature, $\mathrm{TO}(\mathrm{K}):$ | 340 |  | 360 | Current Setting: 350 |
| Ambient Temperature, $\mathrm{T}(\mathrm{K}):$ | 290 |  | 296 | Current Setting: 293 |

```
Allow T to change over time? © No
    O Yes
```


## Manage Settings

Name and save your settings, or recall saved settings, before running the simulator.


## Run Simulator

Figure 13.1 Operating panel of the piston simulator add-in within the JMP application (JMP). Note that if the seed of the random number generator is not reset, every run produces different numbers. Also note that the levels of atmospheric pressure on display are in units of $10^{-8}$.

Randomness in Cycle Time is induced by generating observations for factors set up around design points with noise added to the nominal values. Figure 13.1 shows the operating panel of the piston simulator add-in within the JMP application. To change the factor level combinations, simply move the sliders left or right. To install it, after installing JMP, download the file com.jmp.cox.ian.piston.jmpaddin from the book's website and double click on it. This will open up a "Piston Simulator" Add-In on the JMP top ruler.

We can run the simulator by manually setting up the factor level combinations or by using statistically designed experimental arrays. In this chapter the arrays we will refer to are called, in general, space filling experiments. The simulator was used in the context of Statistical Process Control (Chapter 8). We use it here in the context of statistically designed computer experiments. The next section deals with designing computer experiments. We will discuss there space filling designs that are specific to computer experiments where the factor level combinations can be set freely, without physical constraints at specific levels. The section after that, 13.3, deals with models used in the analysis of computer experiments. These models are called Kriging, Dace or Gaussian process models. They will be introduced at a general level designed to provide a basic understanding of their properties, without going into their theoretical development. The JMP piston simulator is fully integrated with the JMP DOE experimental design features.

### 13.2 Designing computer experiments

Experimentation via computer modeling has become very common. We introduce here two popular designs for such experiments: the uniform design and the Latin hypercube design.

Suppose that the experimenter wants to estimate $\mu$, the overall mean of the response $y$ on the experimental domain $X$. The best design for this purpose is one whose empirical distribution approximates the uniform distribution. This idea arose first in numerical integration methods for high-dimensional problems, called quasi-Monte Carlo methods that were proposed in the early 1960s.

The discrepancy function, $D(\cdot)$, or measure of uniformity, quantifies the difference between the uniform distribution and the empirical distribution of the design. Designs with minimum discrepancy are called uniform designs. There are different possible forms of discrepancy functions, depending on the norm used to measure the difference between the uniform distribution and the empirical distribution of the design.

In general, the discrepancy function is a Kolmogorov-Smirnov type goodness-of-fit statistic. To estimate $\mu$ in the overall mean model the uniform design has optimal average mean-square error assuming random $h$ and optimal maximum mean-square error assuming deterministic $h$. This implies that the uniform design is a kind of robust design (see Chapter 12).

Latin hypercube designs are easy to generate. They achieve maximum uniformity in each of the univariate margins of the design region, thus allowing the experimenter to use models that are capable of capturing the complex dependence of the response variable on the input variables. Another reason that contributes to the popularity of Latin hypercube designs is that they have no repeated runs.

In computer experiments, repeated runs do not provide additional information since running a deterministic computer code twice yields the identical output. Latin hypercube designs are a very large class of designs that, however, do not necessarily perform well in terms of criteria such as orthogonality or space filling.

An $n \times m$ matrix $D=\left(d_{i j}\right)$ is called a Latin hypercube design of $n$ runs for $m$ factors if each column of $D$ is a permutation of $1, \ldots, n$. What makes Latin hypercube designs distinctly different from other designs is that every factor in a Latin hypercube design has the same number of levels as the run size.

Let $y=f\left(x_{1}, \ldots, x_{m}\right)$ be a real-valued function with $m$ variables defined on the region given by $0 \leq x_{j} \leq 1$ for $j=$ $1, \ldots, m$. The function represents the deterministic computer model in the case of computer experiments or the integrand in the case of numerical integration. There are two natural ways of generating design points based on a given Latin hypercube. The first is through

$$
x_{i j}=\left(d_{i j}-0.5\right) / n
$$

with the $n$ points given by $\left(x_{i 1}, \ldots, x_{i m}\right)$ with $i=1, \ldots, n$. The other is through

$$
x_{i j}=\left(d_{i j}-u_{i j}\right) / n
$$

with the $n$ points given by $\left(x_{i 1}, \ldots, x_{i m}\right)$ with $i=1, \ldots, n$, where $u_{i j}$ are independent random variables with a common uniform distribution on $(0,1]$. The difference between the two methods can be seen as follows. When projected onto each of the $m$ variables, both methods have the property that one and only one of the $n$ design points falls within each of the $n$ small intervals defined by $[0,1 / n),[1 / n, 2 / n), \ldots,[(n-1) / n, 1]$. The first method gives the mid-points of these intervals while the second gives the points that uniformly are distributed in their corresponding intervals. Figure 13.2 presents two Latin hypercube designs of $n=5$ runs for $m=2$ factors.

Although they are both Latin hypercube designs, design D2 provides a higher coverage of the design region than design D1. This raises the need to develop specific methods for selecting better Latin hypercube designs. Basic Latin hypercube designs are very easy to generate. By simply combining several permutations of $1, \ldots, n$, one obtains a Latin hypercube design. There is no restriction whatsoever on the run size $n$ and the number $m$ of factors. Since a Latin hypercube design has $n$ distinct levels in each of its factors, it achieves the maximum uniformity in each univariate margin. Two useful properties follow from this simple fact: (1) a Latin hypercube design presents the experimenter with the opportunity of modeling the complex dependence of the response variable on each of the input variables; and (2) there are no repeated levels in each factor.


Figure 13.2 Two Latin hypercube designs (D1 left and D2 right) with 5 runs and 2 factors (MINITAB)

By definition, a Latin hypercube does not guarantee any property in two or higher dimensional margins. It is therefore up to the user to find the "right permutations" so that the resulting design has certain desirable properties in two or higher dimensions. One simple strategy is to use a random Latin hypercube design in which the permutations are selected randomly. This helps eliminate the possible systematic patterns in the resulting design but there is no guarantee that the design will perform well in terms of other useful design criteria. A Latin hypercube design will provide a good coverage of the design region if all the points are farther apart, that is, no two points are too close to each other. This idea can be formally developed using the maximin distance criterion, according to which designs should be selected by maximizing $\min _{i=j} d\left(p_{i}, p_{j}\right)$, where $d\left(p_{i}, p_{j}\right)$ denotes the distance between design points $p_{i}$ and $p_{j}$. Euclidean distance is commonly used but other distance measures are also useful.

Example 13.2. To design a space filling experiment with the piston simulator, one needs to click the "Make Table of Inputs" in the Piston Simulator JMP add-in and load factors in the DOE "Space Filling Design" window. This leads us to Figure 13.3. In that window the response Cycle time $(Y)$ has been set to a target of 0.5 seconds and specification limits of 0.4 and 0.6 seconds. In R, a Latin hypercube design for the piston simulator is achieved with the following code:

```
> library(lhs)
> set.seed(123)
> Des <- maximinLHS ( }n=14,k=7
> Des[, 1] <- Des[, 1] * (60-30) + 30
> Des[, 2] <- Des[, 2] * (0.02-0.005) + 0.005
> Des[, 3] <- Des[, 3] * (0.01-0.002) + 0.002
> Des[, 4] <- Des[, 4] * (5000-1000) + 1000
> Des[, 5] <- Des[, 5] * (110000-90000) + 90000
> Des[, 6] <- Des[, 6] * (296-290) + 290
> Des[, 7] <- Des[, 7] * (360-340) + 340
> Ps <- pistonSimulation(m=Des[,1],
    s=Des[,2],
```

```
v0=Des[,3],
k=Des[,4],
p0=Des[,5],
t=\operatorname{Des [,6],}
t0=Des[,7],
each=50, seed = 123)
> Ps <- simulationGroup(Ps, 50)
aggregate(Ps[, !names(Ps) %in% "group"], by=Ps["group"], mean)
\begin{tabular}{lrrrrrr} 
& group & m & s & v \\
1 & 1 & 36.62212 & 0.007813297 & 0.007568935 & 3595.822 \\
2 & 2 & 49.10798 & 0.011938304 & 0.008609783 & 3496.177 \\
3 & 3 & 35.36337 & 0.009661298 & 0.004197461 & 1801.839 \\
4 & 4 & 49.44634 & 0.013502478 & 0.006661239 & 2613.445 \\
5 & 5 & 30.18488 & 0.014946074 & 0.006240249 & 3167.794 \\
6 & 6 & 56.67459 & 0.018643301 & 0.002408431 & 2951.778 \\
7 & 7 & 41.83358 & 0.019111462 & 0.007988155 & 1929.663 \\
8 & 8 & 43.15736 & 0.008518263 & 0.009761732 & 3904.293 \\
9 & 9 & 55.38200 & 0.013850142 & 0.003156083 & 2389.257 \\
10 & 10 & 45.80667 & 0.015913435 & 0.009102252 & 4894.507 \\
11 & 11 & 52.47176 & 0.005411918 & 0.005432476 & 1286.767 \\
12 & 12 & 33.68118 & 0.006867006 & 0.004783999 & 4316.534 \\
13 & 13 & 59.55691 & 0.010381630 & 0.002809665 & 1249.966 \\
14 & 14 & 39.24817 & 0.017647417 & 0.005422265 & 4520.682
\end{tabular}
    94715.03 291.1205 352.5042 0.4598097
    98367.78 295.1039 345.7948 0.5197513
105881.90 292.8769 348.9075 0.5150990
    91676.45 291.7229 347.8876 0.5085084
101152.42 293.0866 344.9420 0.3439924
104123.67 290.8368 355.0723 0.3081748
    98628.26 294.1292 356.4851 0.4348759
104423.29 292.3265 359.0797 0.5218061
101906.55 295.4136 340.7806 0.4471062
    90744.06 293.7113 343.8991 0.4169061
108564.19 294.3320 353.4552 0.9176922
    96794.58 295.9345 358.0183 0.3917533
    93781.92 291.6819 341.6746 0.7658336
108573.13 290.4252 350.2119 0.3008740
```

Clicking on "Continue" in JMP opens a new window with several experimental designs (Figure 13.4). Clicking on the Latin hypercube produces the design shown in Figure 13.5. A graphical display of this space filing design with seven factors is presented in Figure 13.6. As seen in Figure 13.4, other designs are also available. In Section 13.3 we will run the piston simulator at each one of the 14 experimental runs.

The next section is focused on models used for analyzing computer experiments.

### 13.3 Analyzing computer experiments

As already mentioned in Section 13.1, Kriging was developed for modeling spatial data in Geostatistics. Matheron (1963) named this method after D. G. Krige, a South African mining engineer who in the 1950s developed empirical methods for estimating true ore grade distributions based on sample ore grades. At the same time the same ideas were being developed in meteorology under L. S. Gandin (1963) in the Soviet Union. Gandin named the method Optimal Interpolation. The central feature of Kriging models is that spatial trends can be modeled using spatial correlation structures, similar to time series models, in which observations are assumed to be dependent. Spatial models, however, need to be more flexible than


Figure 13.3 Setting of responses and factors in space filling design panel for piston simulator (JMP)


Figure 13.4 Specifying design in space filling design panel for piston simulator (JMP)


Figure 13.5 Latin hypercube design for piston simulator (JMP)


Figure 13.6 Latin hypercube design for piston simulator (MINITAB)
time series models, as there is dependence in a multitude of directions. In general, the approach is a method of optimal spatial linear prediction based on minimum-mean-squared-error. The use of Kriging for modeling data from computer experiments was originally labeled DACE (Design and Analysis of Computer Experiments) by Sacks et al. (1989). Kriging models are also known as Gaussian Process models (e.g. in JMP). Computer experiments may have many input variables whereas spatial models have just two or three. The DACE algorithm uses a model that treats the deterministic output of a computer code as the realization of a stochastic process. This nonparametric model simultaneously identifies important variables and builds a predictor that adapts to nonlinear and interaction effects in the data.

Assume there is a single scalar output $y(x)$, which is a function of a $d$-dimensional vector of inputs, $x$. The deterministic response $y(x)$ is treated as a realization of a random function

$$
\begin{equation*}
Y(x)=\beta+Z(x) \tag{13.5}
\end{equation*}
$$

The random process $Z(x)$ is assumed to have mean 0 and covariance function

$$
\begin{equation*}
\operatorname{Cov}\left(Z\left(x_{i}\right), Z\left(x_{j}\right)\right)=\sigma^{2} R\left(x_{i}, x_{j}\right) \tag{13.6}
\end{equation*}
$$

between $Z\left(x_{i}\right)$ and $Z\left(x_{j}\right)$ at two vector-valued inputs $x_{i}$ and $x_{j}$, where $\sigma^{2}$ is the process variance and $R\left(x_{i}, x_{j}\right)$ is the correlation.

DACE is using the correlation function:

$$
\begin{equation*}
R\left(x_{i}, x_{j}\right)=\prod_{k=1}^{d} \exp \left(-\theta_{k}\left|x_{i k}-x_{j k}\right|^{p_{k}}\right) \tag{13.7}
\end{equation*}
$$

where $\theta_{k} \geq 0$ and $0 \leq p_{k} \leq 2$.
The basic idea behind this covariance is that values of $Y$ for points "near" each other in the design space should be more highly correlated than for points "far" from each other. Thus, we should be able to estimate the value of $Y(x)$ at a new site by taking advantage of observed values at sites that have a high correlation with the new site. The parameters in the correlation function determine which of the input variables are important in measuring the distance between two points. For example, a large value of $\theta_{k}$ means that only a small neighborhood of values on this variable is considered to be "close" to a given input site and will typically correspond to an input with a strong effect. In this model the covariance structure is specified via $R$ rather than by the variogram, as is traditionally done in Geostatistics.

All the unknown parameters are estimated using maximum likelihood estimation (MLEs). Since the global maximization is very problematic from a computational perspective, a pseudo maximization algorithm is applied using a "stepwise" approach, where at each step the parameters for one input factor are "free" and all the rest are equal.

Given the correlation parameters $\theta$ and $p$, the MLE of $\beta$ is

$$
\begin{equation*}
\hat{\boldsymbol{\beta}}=\left(\mathbf{J}^{T} \mathbf{R}_{D}^{-1} \mathbf{J}\right)^{-1}\left(\mathbf{J}^{T} \mathbf{R}_{D}^{-1} y\right) \tag{13.8}
\end{equation*}
$$

where $J$ is a vector of ones and $R_{D}$ is the $n \times n$ matrix of correlations $R\left(x_{i}, x_{j}\right)$.
The generalized least squares estimator, and the MLE, of $\sigma^{2}$ is

$$
\begin{equation*}
\hat{\boldsymbol{\sigma}}^{2}=(y-\mathbf{J} \hat{\beta})^{T} \mathbf{R}_{D}^{-1}(y-\mathbf{J} \hat{\beta}) / n . \tag{13.9}
\end{equation*}
$$

The best linear unbiased predictor (BLUP) at an untried $x$ is

$$
\begin{equation*}
\hat{y}(x)=\hat{\beta}+\mathbf{r}^{T}(x) \hat{\mathbf{R}}_{D}^{-1}(y-\underline{J} \hat{\beta}) \tag{13.10}
\end{equation*}
$$

where $r(x)=\left[R\left(x_{1}, x\right), \ldots, R\left(x_{n}, x\right)\right]^{T}$ is the vector of correlations between $Z \mathrm{~s}$ at the design points and at the new point $x$. The BLUP interpolates the observed output at sites $x$ that are in the training data.

Example 13.3. We invoke again the piston simulator by applying the JMP add-in application. On the Latin hypercube design of Figure 13.5 we run the simulator by clicking the "Run Simulator" add-in. This adds a column $Y$ of cycle times to the JMP table for values of the factors determined by the experimental array. The box on the top right in JMP now
includes two models, a screening model and a Gaussian (Kriging) model. Clicking on the red arrows we can edit these models or simply run them. In R an application of a Gaussian model looks as follows:

```
> library(DiceEval)
> data(LATHYPPISTON)
> Dice <- modelFit(LATHYPPISTON[, !names(LATHYPPISTON) %in% "seconds"],
    LATHYPPISTON[,"seconds"],
    type = "Kriging",
    formula=~ .,
    control=list(trace=FALSE))
> Dice$model
Call:
km(formula = ..1, design = data[, 1:f], response = data[, f +
    1], control = ..2)
Trend coeff.:
\begin{tabular}{rr} 
& Estimate \\
(Intercept) & -5.5479 \\
m & 0.0047 \\
s & -18.7901 \\
vo & 120.7077 \\
k & 0.0001 \\
po & 675.7679 \\
t & 0.0303 \\
to & -0.0129
\end{tabular}
Covar. type : matern5_2
Covar. coeff.:
                    Estimate
    theta(m) 18.6575
    theta(s) 0.0200
    theta(v0) 0.0024
    theta(k) 6516.2661
    theta(p0) 0.0000
    theta(t) 3.6451
    theta(t0) 5.0568
Variance estimate: 0.01418025
> Dice <- modelFit(scale(x=LATHYPPISTON[, !names(LATHYPPISTON) %in% "seconds"]),
    LATHYPPISTON[,"seconds"],
    type = "Kriging",
    formula= ~ .,
    control=list(trace=FALSE))
> Dice$model
Call:
km(formula = ..1, design = data[, 1:f], response = data[, f +
    1], control = ..2)
Trend coeff.:
            Estimate
    (Intercept) 0.4910
        m 0.0363
        s -0.0795
```

```
                    v0 0.3178
            k 0.1405
            p0 0.0256
            0.0712
            -0.0738
Covar. type : matern5_2
Covar. coeff.:
            Estimate
        theta(m) 6.2152
        theta(s) 0.8028
    theta(v0) 0.7725
        theta(k) 6.2152
    theta(p0) 6.2152
        theta(t) 6.2152
    theta(t0) 6.2152
Variance estimate: 0.01488352
```

Running the screening model produces Figure 13.7. We can see that the initial gas volume, $V o$, and the spring coefficient, $K$, are the only two significant factors. This was determined by fitting a screening design polynomial model of main effects and two-way interactions. The half normal plot of the effects and their interactions confirms this finding. Clicking "Run mode" will produce a marginal regression analysis of the factors highlighted by the color bar. In the setup of Figure 13.7 this produces an analysis of the quadratic effect of $S$, the piston surface area.
Running the Gaussian model produces Figure 13.8 which presents the estimated model parameters and an assessment of the goodness of fit using the jackknife, a technique very similar to the bootstrapping presented in Chapter 4 . The jacknife considers parameter estimates for the full data set without one observation, for all observations. In this approach one can compare the observed value with the value predicted from the model as shown in the top of Figure 13.8. Points lying on the line of equality $(Y=X)$ indicate a good fit of the model since the observed data points are well predicted by the model.

In Figure 13.9 we show the JMP profiler which, again, confirms that only V0 and K have an effect on the average cycle time.

### 13.4 Stochastic emulators

Traditional engineering practice augments deterministic design system predictions with factors of safety or design margins to provide some assurance of meeting requirements in the presence of uncertainty and variability in modeling assumptions, boundary conditions, manufacturing, materials, and customer usage. Modern engineering practice is implementing Quality by Design methods to account for probability distributions of component or system performance characteristics. Chapter 12 provided several such examples, including the robust design approach developed by Genichi Taguchi in Japan. At Pratt and Whitney, in the US, Grant Reinman and his team developed a methodology labeled design for variation (DFV) that incorporates the same principles (Reinman et al., 2012). In this chapter we focus on an essential element of modern Quality by Design engineering, computer experiments.

The new experimental framework of computer simulators has stimulated the development of new types of experimental designs and methods of analysis that are tailored to these studies. The guiding idea in computer simulation experimental design has been to achieve nearly uniform coverage of the experimental region. The most commonly used design has been the so-called Latin hypercube presented in Section 13.2. In Latin hypercube designs, each factor is given a large number of levels, an option that is virtually impossible in physical experiments but very easy when experimenting on a simulator

In using computer experiments for robust design problems, outcome variation is induced via uncertainty in the inputs. The most direct way to assess such variation is to generate simulator output for a moderate to large sample of input settings (see Section 13.1). However, if the simulator is slow and/or expensive, such a scheme may not be practical. The stochastic


Half Normal Plot


Lenth PSE=0.06777
Asterisked terms were forced orthogonal. Analysis is order dependent.
P-Values derived from a simulation of 10000 Lenth $t$ ratios.
Figure 13.7 Main effects and interactions of factors in cycle time piston simulator latin hypercube experiment (JMP)


Figure 13.8 Estimates of DACE parameters in cycle time piston simulator Latin hypercube experiment (JMP)


Figure 13.9 JMP profiler showing marginal effect of factors in cycle time piston simulator Latin hypercube experiment (JMP)
emulator paradigm, also called a metamodel, provides a simple solution by replacing the simulator with an emulator for the bulk of the computations. The key steps of the stochastic emulator approach are as follows:

1. Begin with a Latin hypercube (or other space-filling) design of moderate size.
2. Use the simulator to generate data at points in the design.
3. Model the simulator data to create an emulator, called the stochastic emulator.
4. Use cross-validation to verify that the emulator accurately represents the simulator.
5. Generate a new space-filling design. Each configuration in this design is a potential nominal setting at which we will assess properties of the output distribution.
6. At each configuration in the new design, sample a large number of points from the noise factors and compute output data from the stochastic emulator.
7. Construct statistical models that relate features of the output distribution to the design factor settings. These models might themselves be emulators.

This approach can dramatically reduce the overall computational burden by using the stochastic emulator, rather than the simulator, to compute the results in step 6. Stochastic emulators are a primary Quality by Design tools in organizations that have successfully incorporated simulation experiments in the design of drug products, analytical methods and scale-up processes.

### 13.5 Integrating physical and computer experiments

Information from expert opinion, computer experiments and physical experiments can be combined in a simple regression model of the form:

$$
\begin{equation*}
\mathbf{Y}=f(\mathbf{X}, \boldsymbol{\beta})+\boldsymbol{\epsilon} . \tag{13.11}
\end{equation*}
$$

In this model $\mathbf{X}$ represents the design space corresponding, and the vector $\boldsymbol{\beta}$ represents the values of the model coefficients, and $\mathbf{Y}$ represents the $k$ observations, for example, of method resolution. This is achieved by modeling physical experimental data as:

$$
\begin{equation*}
\mathbf{Y}_{p} \sim N\left(\mathbf{X}_{p} \boldsymbol{\beta}, \boldsymbol{\sigma}^{2} \mathbf{I}\right) \tag{13.12}
\end{equation*}
$$

where $\sigma^{2}$ is the experimental variance representing the uncertainty of responses due to experimental conditions and measurement system.

Instead of relying solely on the physical experiments to establish the distribution of the response in the design space, we start by first eliciting estimates from expert opinion and, later, add results from computer experiments. Results from physical experiments are then superimposed on these two sources of information. Suppose there are $e$ expert opinions. Expert opinions on the values of $\boldsymbol{\beta}$ can be described as quantiles of:

$$
\begin{equation*}
\mathbf{Y}_{0} \sim N\left(\mathbf{X}_{0} \beta+\delta_{0}, \sigma^{2} \boldsymbol{\Sigma}_{0}\right) \tag{13.13}
\end{equation*}
$$

where $\delta_{0}$ is the expert specific location bias.
Assuming the following prior distributions for the unknown parameters $\boldsymbol{\beta}$ and $\sigma^{2}$ :

$$
\begin{align*}
\beta \mid \sigma^{2} & \sim N\left(\boldsymbol{\mu}_{0}, \boldsymbol{\sigma}^{2} \mathbf{C}_{0}\right)  \tag{13.14}\\
\sigma^{2} & \sim I G\left(\alpha_{0}, \gamma_{0}\right) \tag{13.15}
\end{align*}
$$

where $N\left(\boldsymbol{\mu}, \boldsymbol{\sigma}^{2}\right)$ stands for a normal distribution and $I G(\boldsymbol{\alpha}, \gamma)$ is the inverse gamma distribution. Using Bayes theorem, the resulting posterior distribution of $\boldsymbol{\beta}$ becomes:

$$
\begin{equation*}
\pi\left(\boldsymbol{\beta} \mid \boldsymbol{\sigma}^{2}, \boldsymbol{\eta}, \mathbf{y}_{0}\right) \sim N\left(\left(\mathbf{X}_{0}^{\prime} \mathbf{\Sigma}_{0}^{-1} \mathbf{X}_{0}+\mathbf{C}_{0}^{-1}\right)^{-1} \mathbf{z}, \boldsymbol{\sigma}^{2}\left(\mathbf{X}_{0}^{\prime} \mathbf{\Sigma}_{0}^{-1} \mathbf{X}_{0}+\mathbf{C}_{0}^{-1}\right)^{-1}\right) \tag{13.16}
\end{equation*}
$$

with

$$
\begin{equation*}
\mathbf{z}=\mathbf{X}_{0}^{\prime} \mathbf{\Sigma}_{0}^{\prime}\left(\mathbf{y}_{0}-\delta_{0}\right)+\mathbf{C}_{0}^{-1} \boldsymbol{\mu} . \tag{13.17}
\end{equation*}
$$

The computer experimental data can be described as:

$$
\begin{equation*}
\mathbf{Y}_{c} \sim N\left(\mathbf{X}_{c} \beta+\delta_{c}, \sigma^{2} \boldsymbol{\sigma}_{c}\right) . \tag{13.18}
\end{equation*}
$$

Combining these results with the expert opinion posteriors we derive a second posterior distribution and then adding estimates from physical experiments through Markov Chain Monte Carlo we calculate the final distribution for $\boldsymbol{\beta}$.

$$
\begin{equation*}
\text { Stage } 1\left(\mathbf{Y}_{0}\right) \rightarrow \text { Stage } 2\left(\mathbf{Y}_{0}+\mathbf{Y}_{c}\right) \rightarrow \text { Stage } 3\left(\mathbf{Y}_{0}+\mathbf{Y}_{c}+\mathbf{Y}_{p}\right) \tag{13.19}
\end{equation*}
$$

A related approach called "variable fidelity experiments" has been proposed in Huang and Allen (2005) to combine results from experiments conducted at various levels of sophistication.

Consider, for example, combining simple calculations in Excel, to results from a mixing simulation software and actual physical mixing experiments.

The combined model is:

$$
\begin{equation*}
Y(\mathbf{x}, l)=\mathbf{f}_{1}(\mathbf{x})^{\prime} \boldsymbol{\beta}_{1}+\mathbf{f}_{1}(\mathbf{x})^{\prime} \boldsymbol{\beta}_{2}+Z_{\mathrm{sys}}(\mathbf{x}, l)+\epsilon_{\text {means }}(l) \tag{13.20}
\end{equation*}
$$

where $l=1, \ldots, m$ is the fidelity level of the experimental system, $Z_{\text {sys }}(\mathbf{x}, l)$, is the systematic error and $\epsilon_{\text {means }}(l)$ is the random error ( $l=1$ corresponds to the real system). There are also primary terms and potential terms, only the primary terms, $\mathbf{f}_{1}(\mathbf{x})$, are included in the regression model.

Assuming that the covariance matrix $\mathbf{V}$ is is known and $\mathbf{Y}$ is a vector that contains data from $n$ experiments, the GLS estimator of $\beta_{1}$ is:

$$
\begin{equation*}
\hat{\beta}_{1}=\left(\mathbf{X}_{1}^{\prime} \mathbf{V}^{-1} \mathbf{X}_{1}\right)^{-1} \mathbf{X}_{1}^{\prime} \mathbf{V}^{-1} \mathbf{Y} \tag{13.21}
\end{equation*}
$$

Both the integrated model, combining expert opinion with simulation and physical experiments and the variable fidelity level experiments have proven useful in practical applications where experiments are conducted in different conditions and prior experience has been accumulated. For more on computer experiments, integrating computer and physical experiments and stochastic emulators see Ruggeri et al, 2007.

### 13.6 Chapter highlights

Computer experiments are integrated in modern product and service development activities, Technology provides advanced digital platforms to study various properties of suggested designs, without the need to physically concretize them. This chapter is about computer experiments and the special techniques required when designing such experiments and analyzing their outcomes. A specific example of such experiments is the piston simulator used throughout the book to demonstrate statistical concepts and tools. In this simulator random noise is induced on the control variables themselves, a non-standard approach in modeling physical phenomena. The experiments covered include space filling designs and Latin hypercubes. The analysis of the experimental outputs is based on Kriging or DACE models. The chapter discusses the concept of a stochastic emulator where a model derived from the simulation outputs is used to optimize the design in a robust way. A special section discusses several approaches to integrate the analysis of computer and physical experiments.

The main concepts and tools introduced in this chapter include:

- Simulation
- Space Filling Designs
- Latin Hypercubes
- Kriging
- Metamodel
- Emulator
- Stochastic Emulator
- Physical Experiments
- Bayesian Hierarchical Model
- Fidelity Level


### 13.7 Exercises

13.1 Exercise [3.21] is called the birthday problem. We will revisit it using a computer simulation. The JAVA applet is available at http://www-stat.stanford.edu/susan/surprise/Birthday.html simulates the birthday problem. Show that if there are more than 22 people in the party, the probability is greater than $\frac{1}{2}$ that at least 2 will have birthdays on the same day.
13.2 The Deming funnel experiment was designed to show that an inappropriate reaction to common cause variation will make matters worse. Common cause and special causes affecting processes over time were discussed in Part III. In the actual demonstration, a funnel is placed above a circular target. The objective is to drop a marble through the funnel as close to the target as possible. A pen or pencil is used to mark the spot where the marble actually hits. Usually, 20 or more drops are performed in order to establish the pattern and extent of variation about the target. The funnel represents common causes affecting a system. Despite the operator's best efforts, the marble will not land exactly on the target each time. The operator can react to this variability in one of four ways:
(1) not moving the funnel; (2) measuring the distance the hit is from the target and moving the funnel an equal distance, but in the opposite direction (error relative to the previous position); (3) measuring the distance the hit is from the target and moving the funnel this distance in the opposite direction, starting at the target (error relative to the target); and (4) moving the funnel to be exactly over the location of the last hit. Use R, MINITAB or JMP to compare these four strategies using simulation data. A MINITAB macro simulating the funnel is available from http://www.minitab.com/enAU/support/macros/default.aspx?action=code\&id=25.
13.3 Design a 50 runs experimental array for running the piston simulator using the six options available in JMP (Sphere Packing, Latin Hypercube, Uniform Design, Maximum Potential, Maximum Entropy and Gaussian Process IMSE Optimal). Compare the designs.
13.4 Fit a Gaussian Process model to data generated by the six designs listed in Exercise [13.3] and compare the MSE of the model fits.
13.5 Using a Uniform Design, generate a Stochastic Emulator for the piston simulator in order to get 0.2 seconds cycle time with minimal variability.
13.6 Using a Latin Hypercube Design, generate a Stochastic Emulator for the piston simulator in order to a 0.2 seconds cycle time with minimal variability. Compare your results to what you found in Exercise [13.5].

## Part V

## Reliability and Survival Analysis

Reliability is the probability that a unit will perform its intended function until a given point in time under specified use conditions. For reliability analysis to have practical statistical efficiency (PSE), as defined in Chapter 1, the specified use conditions should overlap encountered use conditions. Alternatively one could define reliability as quality over time. Design for reliability requires detailed consideration of product and process failure modes. Manufacturers typically have formal or informal reliability goals for their products. Such goals are generally derived from past experience with similar products, industry standards, customer requirements, or a desire to improve the existing reliability of a product. This final part of the book includes two chapters dedicated to reliability models and methods.

Chapter 14 deals with classical reliability methods including system reliability, availability models, reliability demonstration tests and accelerated life testing.

Chapter 15 presents state-of-the-art Bayesian reliability estimation and prediction methods that are implemented using applications in R.

[^16]
## 14

## Reliability Analysis

Industrial products are considered to be of high quality, if they conform to their design specifications and appeal to the customer. However, products can fail after a while, due to degradation over time or to some instantaneous shock. A system or a component of a system is said to be reliable if it continues to function, according to specifications, for a long time. Reliability of a product is a dynamic notion, over time. We say that a product is highly reliable if the probability that it will function properly for a specified long period, is close to 1 . As will be defined later, the reliability function, $R(t)$, is the probability that a product will continue functioning at least $t$ units of time.

We distinguish between the reliability of systems which are unrepairable and that of repairable systems. A repairable system, after failure, goes through a period of repair and then returns to function normally. Highly reliable systems need less repair. Repairable systems which need less repair are more available to operate, and are therefore more desirable. Availability of a system at time $t$ is the probability that the system will be up and running at time $t$. To increase the availability of repairable systems, maintenance procedures are devised. Maintenance is designed to prevent failures of a system by periodic replacement of parts, tuning, cleaning, etc. It is very important to develop maintenance procedures, based on the reliability properties of the components of systems, which are cost effective and helpful to the availability of the systems.

One of the intriguing features of failure of components and systems is their random nature. We consider therefore the length of time that a part functions till failure as a random variable, called the life length of the component or the system. The distribution functions of life length variables are called life distributions. The role of statistical reliability theory is to develop methods of estimating the characteristics of life distributions from failure data, and to design experiments called life tests. An interesting subject connected to life testing is accelerated life testing. Highly reliable systems may take a long time till failure. In accelerated life tests early failures are induced by subjecting the systems to higher than normal stress. In analyzing the results of such experiments one has to know how to relate failure distributions under stressful conditions to those under normal operating conditions. The present chapter provides the foundations to the theoretical and practical treatment of the subjects mentioned above. For additional readings, see Zacks (1992).

The following examples illustrate the importance of reliability analysis and modifications (improvements) for industry.

## 1. Florida Power and Light:

A reduction of power plant outage rate from $14 \%$ to less than $4 \%$ has generated $\$ 300$ million savings to the consumer, on an investment of $\$ 5$ million for training and consulting. Customer service interruptions dropped from 100 minutes per year to 42 minutes per year.
2. Tennessee Valley Authority (TVA):

The Athens Utilities Board is one of 160 power distributors supplied by TVA with a service region of 100 square miles, 10000 customers and a peak load of 80 MW . One year's worth of trouble service data was examined in three

[^17]South Athens feeders. The primary circuit failure rate was 15.3 failures/year/mile, restoring service using automatic equipment took, on average, 3 minutes per switch, while manual switching requires approximately 20 minutes. Line repair generally takes 45 minutes. The average outage cost for an industrial customer in the US is $\$ 11.87 / \mathrm{kWh}$. Without automation the yearly outage cost for a 6000 kW load per year is, on average, $\$ 540 \mathrm{~K}$. The automation required to restore service in 3 minutes in South Athens costs about $\$ 35 \mathrm{~K}$. Automation has reduced outage costs to $\$ 340 \mathrm{~K}$. These improvements in reliability of the power supply have therefore produced an average return on investment of $\$ 9.7$ for every dollar invested in automation.
3. AT\&T:

An original plan for a transatlantic telephone cable called for three spares to back up each transmitter in the 200 repeaters that would relay calls across the seabed. A detailed reliability analysis with SUPER (System Used for Prediction and Evaluation of Reliability) indicated that one spare is enough. This reduced the cost of the project by $10 \%$-and AT\&T won the job with a bid just $5 \%$ less than that of its nearest competitor.
4. AVX:

The levels of reliability now achieved by tantalum capacitors, along with their small size and high stability are promoting their use in many applications that are electrically and environmentally more aggressive than in the past. The failure rates are 0.67 FIT (failures in $10^{9}$ component hours) with shorts contributing approximately $67 \%$ of the total.
5. Siemens:

Broadband transmission systems use a significant number of microwave components and these are expected to work without failure from first switch-on. The 565 Mbit coaxial repeater uses 30 diodes and transistor functions in each repeater which adds up to 7000 SP87-11 transistors along the 250 km link. The link must not fail within 15 years and redundant circuits are not possible because of the complex circuitry. Accelerated life testing has demonstrated that the expected failure rate of the SP87-11 transistor is less than 1 FIT, thus meeting the 15 years requirement.
6. National Semiconductor:

A single-bit error in microelectronic device can cause an entire system crash. In developing the BiCmos III component one-third of the design team were assigned the job of improving the component's reliability. Accelerated life tests under high temperature and high humidity $\left(145^{\circ} \mathrm{C}, 85 \%\right.$ relative humidity and under bias) proved the improved device to have a failure rate below 100 FIT. In a system using 256 -kbit BiCmos III static random-access memories, this translates to less than one failure in 18 years.
7. Lockheed:

Some $60 \%$ of the cost of military aircraft now goes into its electronic systems, and many military contracts require the manufacturer to provide service at a fixed price for product defects that occur during the warranty period. Lockheed Corporation produces switching logic units used in the US Navy S-3A antisubmarine aircraft to distribute communications within and outside the aircraft. These units were high on the Pareto of component failures. They were therefore often removed for maintenance, thereby damaging the chassis. The mean time between failures for the switching logic units was approximately 100 hours. Changes in the design and improved screening procedures increased the mean time between failures to 500 hours. The average number of units removed each week from nine aircraft dropped from 1.8 to 0.14 .

### 14.1 Basic notions

### 14.1.1 Time categories

The following time categories play an important role in the theory of reliability, availability and maintainability of systems.

## I. Usage-Related Time Categories

1. Operating Time is the time interval during which the system is in actual operation.
2. Scheduled operating time is the time interval during which the system is required to properly operate.
3. Free time is the time interval during which the system is scheduled to be off duty.
4. Storage time is the time interval during which a system is stored as a spare part.

## II. Equipment Condition Time Categories

1. Up time is the time interval during which the system is operating or ready for operation.
2. Down time is the time interval out of the scheduled operating time during which the system is in state of failure (inoperable).
3. Down time is the sum of
(i) administrative time
(ii) active repair time
(iii) logistic time (repair suspension due to lack of parts).

## III. Indices

Scheduled Operating Time $=$ operating time + down time

$$
\begin{aligned}
\text { Intrinsic Availability } & =\frac{\text { operating time }}{\text { operating time }+ \text { active repair time }} \\
\text { Availability } & =\frac{\text { operating time }}{\text { operating time }+ \text { down time }} \\
\text { Operational Readiness } & =\frac{\text { Up time }}{\text { total calendar time }}
\end{aligned}
$$

Example 14.1. A machine is scheduled to operate for two shifts a day ( 8 hours each shift), five days a week. During the last 48 weeks, the machine was "down" five times. The average down time is partitioned into

1. Average administrative time $=9[\mathrm{hr}]$
2. Average repair time $=30[\mathrm{hr}]$
3. Average logistic time $=7.6[\mathrm{hr}]$.

Thus, the total down time in the 48 weeks is

$$
\text { down time }=5 \times(9+30+7.6)=233[\mathrm{hr}]
$$

The total scheduled operating time is $48 \times 16 \times 5=3,840[\mathrm{hr}]$. Thus, total operating time $=3,607[\mathrm{hr}]$. The indices of availability and intrinsic availability are

$$
\begin{gathered}
\qquad \text { Availability }=\frac{3,607}{3,840}=0.9393 \\
\text { Intrinsic Availability }=\frac{3,607}{3,607+150}=0.9601
\end{gathered}
$$

Finally the operational readiness of the machine is

$$
\text { Operational Readiness }=\frac{8,064-233}{8,064}=0.9711
$$

### 14.1.2 Reliability and related functions

The length of life (lifetime) of a (product) system is the length of the time interval, $T$, from the initial activation of it till its failure. If a system is switched on and off, we consider the total active time of the system till its failure. $T$ is a non-negative random variable. The distribution of $T$ is called a life distribution. We generally assume that $T$ is a continuous random variable, having a p.d.f. $f_{T}(t)$ and c.d.f. $F_{T}(t)$. The reliability function of a (product system) is defined as

$$
\begin{align*}
R(t) & =\operatorname{Pr}\{T \geq t\}  \tag{14.1}\\
& =1-F_{T}(t), \quad t \geq 0
\end{align*}
$$

The expected life length of a product is called the mean time till failure (MTTF). This quantity is given by

$$
\begin{align*}
\mu & =\int_{0}^{\infty} t f_{T}(t) d t \\
& =\int_{0}^{\infty} R(t) d t \tag{14.2}
\end{align*}
$$

The instantaneous hazard function of a product, also called the failure rate function, is defined as

$$
\begin{equation*}
h(t)=\frac{f(t)}{R(t)}, \quad t \geq 0 \tag{14.3}
\end{equation*}
$$

Notice that $h(t)$ and $f(t)$ have the dimension of $1 / T$. That is, if $T$ is measured in hours, the dimension of $h(t)$ is [1/hr].
Notice that $h(t)=\frac{d}{d t} \log (R(t))$. Accordingly,

$$
\begin{equation*}
R(t)=\exp \left\{-\int_{0}^{t} h(u) d u\right\} \tag{14.4}
\end{equation*}
$$

The function

$$
\begin{equation*}
H(t)=\int_{0}^{t} h(u) d u \tag{14.5}
\end{equation*}
$$

is called the cumulative hazard rate function.

Example 14.2. In many applications of reliability theory the exponential distribution with mean $\mu$ is used for $T$. In this case

$$
f_{T}(t)=\frac{1}{\mu} \exp \{-t / \mu\}, \quad t \geq 0
$$

and

$$
R(t)=\exp \{-t / \mu\}, \quad t \geq 0
$$

In this model the reliability function diminishes from 1 to 0 exponentially fast, relative to $\mu$.
The hazard rate function is

$$
h(t)=\frac{\frac{1}{\mu} \cdot \exp \{-t / \mu\}}{\exp \{-t / \mu\}}=\frac{1}{\mu}, \quad t \geq 0
$$

That is, the exponential model is valid for cases where the hazard rate function is a constant independent of time. If the MTTF is $\mu=100[\mathrm{hr}]$ we expect 1 failure per $100[\mathrm{hr}]$, i.e., $h(t)=\frac{1}{100}\left[\frac{1}{\mathrm{hr}}\right]$.

### 14.2 System reliability

In the present section we will learn how to compute the reliability function of a system, as a function of the reliability of its components (modules). Thus, if we have a system comprised of $k$ subsystems (components or modules), having reliability functions $R_{1}(t), \cdots, R_{k}(t)$, the reliability of the system is given by

$$
\begin{equation*}
R_{s y s}(t)=\psi\left(R_{1}(t), \cdots, R_{k}(t)\right) ; \quad t \geq 0 \tag{14.6}
\end{equation*}
$$

The function $\psi(\cdot)$ is called a structure function. It reflects the functional relationship between the subsystems and the system. In the present section we discuss some structure functions of simple systems. We will also assume that the random variables $T_{1}, \cdots, T_{k}$, representing the life length of the subsystems, are independent.

Consider a system having two subsystems (modules) $C_{1}$ and $C_{2}$. We say that the subsystems are connected in series, if a failure of either one of the subsystems causes immediate failure of the system. We represent this series connection by a block diagram, as in Figure 14.1. Let $I_{i}(i=1, \cdots, k)$ be indicator variables, assuming the value 1 if the component $C_{i}$


## Components in Parallel



Figure 14.1 Block diagrams for systems in series and in parallel
does not fail during a specified time interval $\left(0, t_{0}\right)$. If $C_{i}$ fails during $\left(0, t_{0}\right)$ then $I_{i}=0$. A series structure function of $k$ components is

$$
\begin{equation*}
\psi_{s}\left(I_{1}, \cdots, I_{k}\right)=\prod_{i=1}^{k} I_{i} . \tag{14.7}
\end{equation*}
$$

The expected value of $I_{i}$ is

$$
\begin{equation*}
E\left\{I_{i}\right\}=\operatorname{Pr}\left\{I_{i}=1\right\}=R_{i}\left(t_{0}\right) . \tag{14.8}
\end{equation*}
$$

Thus, if the system is connected in series, then since $T_{1}, \ldots, T_{k}$ are independent,

$$
\begin{align*}
R_{s y s}^{(s)}\left(t_{0}\right) & =E\left\{\psi_{s}\left(I_{1}, \cdots, I_{k}\right)\right\}=\prod_{i=1}^{k} R_{i}\left(t_{0}\right)  \tag{14.9}\\
& =\psi_{s}\left(R_{1}\left(t_{0}\right), \cdots, R_{k}\left(t_{0}\right)\right) .
\end{align*}
$$

Thus, the system reliability function for subsystems connected in series is given by $\psi_{s}\left(R_{1}, \cdots, R_{k}\right)$, where $R_{1}, \cdots, R_{k}$ are the reliability values of the components.

A system comprised of $k$ subsystems is said to be connected in parallel, if the system fails, instantly all subsystems fail. In a parallel connection it is sufficient that one of the subsystems will function for the whole system to function.

The structure function for a parallel connection is

$$
\begin{equation*}
\psi_{p}\left(I_{1}, \cdots, I_{k}\right)=1-\prod_{i=1}^{k}\left(1-I_{i}\right) . \tag{14.10}
\end{equation*}
$$

The reliability function for a system in parallel is, in the case of independence,

$$
\begin{align*}
R_{s y s}^{(p)}\left(t_{0}\right) & =E\left\{\psi_{p}\left(I_{1}, \cdots, I_{k}\right)\right\} \\
& =1-\prod_{i=1}^{k}\left(1-R_{i}\left(t_{0}\right)\right) . \tag{14.11}
\end{align*}
$$

Example 14.3. A computer card has 200 components, which should function correctly. The reliability of each component, for a period of 200 hours of operation, is $R=0.9999$. The components are independent of each other. What is the reliability of the card, for this time period? Since all the components should function we consider a series structure function. Thus, the system reliability for $t_{0}=200[\mathrm{hr}]$ is

$$
R_{s y s}^{(s)}\left(t_{0}\right)=(0.9999)^{200}=0.9802 .
$$

Thus, despite the fact that each component is unlikely to fail, there is a probability of 0.02 that the card will fail within 200 hours. If each of the components has only a reliability of 0.99 , the card reliability is

$$
R_{s y s}^{(s)}\left(t_{0}\right)=(0.99)^{200}=0.134 .
$$

This shows why it is so essential in the electronic industry to demand from the vendors of the components most reliable products.

Suppose that there is on the card room for some redundancy. It is therefore decided to use the parts having reliability of $R=0.99$ and duplicate each component in a parallel structure. The parallel structure of duplicated components is considered a module. The reliability of each module is $R_{M}=1-(1-0.99)^{2}=0.9999$. The reliability of the whole system is again

$$
R_{s y s}^{(s)}=\left(R_{M}\right)^{200}=0.9802
$$

Thus, by changing the structure of the card we can achieve the .98 reliability with 200 pairs of components, each with reliability value of 0.99 .

Systems may have more complicated structures. In Figure 14.2 we see the block diagram of a system consisting of five components. Let $R_{1}, R_{2}, \cdots, R_{5}$ denote the reliability values of the five components $C_{1}, \cdots, C_{5}$, respectively. Let $M_{1}$ be the module consisting of components $C_{1}$ and $C_{2}$, and let $M_{2}$ be the module consisting of the other components. The reliability of $M_{1}$ for some specified time interval is

$$
R_{M_{1}}=R_{1} R_{2}
$$

The reliability of $M_{2}$ is

$$
\begin{aligned}
R_{M_{2}} & =R_{3}\left(1-\left(1-R_{4}\right)\left(1-R_{5}\right)\right) \\
& =R_{3}\left(R_{4}+R_{5}-R_{4} R_{5}\right) \\
& =R_{3} R_{4}+R_{3} R_{5}-R_{3} R_{4} R_{5}
\end{aligned}
$$

Finally, the system reliability for that block diagram is

$$
\begin{aligned}
R_{\text {sys }} & =1-\left(1-R_{M_{1}}\right)\left(1-R_{M_{2}}\right) \\
& =R_{M_{1}}+R_{M_{2}}-R_{M_{1}} R_{M_{2}} \\
& =R_{1} R_{2}+R_{3} R_{4}+R_{3} R_{5}-R_{3} R_{4} R_{5} \\
& -R_{1} R_{2} R_{3} R_{4}-R_{1} R_{2} R_{3} R_{5}+R_{1} R_{2} R_{3} R_{4} R_{5} .
\end{aligned}
$$

Another important structure function is that of $k$ out of $n$ subsystems. In other words, if a system consists of $n$ subsystems, it is required that at least $k, 1 \leq k<n$ subsystems will function, throughout the specified time period, in order that the system will function. Assuming independence of the lifetimes of the subsystems, we can construct the reliability function of the system, by simple probabilistic considerations. For example, if we have three subsystems having reliability values, for the given time period, of $R_{1}, R_{2}, R_{3}$ and at least 2 out of the 3 should function, then the system reliability is

$$
\begin{aligned}
R_{s y s}^{2(3)} & =1-\left(1-R_{1}\right)\left(1-R_{2}\right)\left(1-R_{3}\right)-R_{1}\left(1-R_{2}\right)\left(1-R_{3}\right) \\
& -R_{2}\left(1-R_{1}\right)\left(1-R_{3}\right)-R_{3}\left(1-R_{1}\right)\left(1-R_{2}\right) \\
& =R_{1} R_{2}+R_{1} R_{3}+R_{2} R_{3}-2 R_{1} R_{2} R_{3} .
\end{aligned}
$$

## A Parallel Series System



Figure 14.2 A parallel series structure

If all the subsystems have the same reliability value $R$, for a specified time period, then the reliability function of the system, in a $k$ out of $n$ structure, can be computed by using the binomial c.d.f. $B(j ; n, R)$, that is,

$$
\begin{equation*}
R_{s y s}^{k(n)}=1-B(k-1 ; n, R) \tag{14.12}
\end{equation*}
$$

Example 14.4. A cooling system for a reactor has three identical cooling loops. Each cooling loop has two identical pumps connected in parallel. The cooling system requires that 2 out of the 3 cooling loops operate successfully. The reliability of a pump over the life span of the plant is $R=.6$. We compute the reliability of the cooling system.

First, the reliability of a cooling loop is

$$
\begin{aligned}
R_{c l} & =1-(1-R)^{2}=2 R-R^{2} \\
& =1.2-.36=0.84
\end{aligned}
$$

Finally, the system reliability is

$$
R_{s y s}^{2(3)}=1-B(1 ; 3,0.84)=0.9314
$$

This reliability can be increased by choosing pumps with higher reliability. If the pump reliability is 0.9 , the loop's reliability is .99 and the system's reliability is 0.9997 .

The reader is referred to Zacks (1992, Ch. 3) for additional methods of computing systems reliability.

### 14.3 Availability of repairable systems

Repairable systems alternate during their functional life through cycles of up phase and down phase. During the up phase the system functions as required, till it fails. At the moment of failure the system enters the down phase. The system remains in this down phase until it is repaired and activated again. The length of time the system is in the up phase is called the time till failure (TTF). The length of time the system is in the down phase is called the time till repair (TTR). Both TTF and TTR are modeled as random variables, $T$ and $S$, respectively. We assume here that $T$ and $S$ are independent. The cycle time is the random variable $C=T+S$.

The process in which the system goes through these cycles is called a renewal process. Let $C_{1}, C_{2}, C_{3}, \cdots$ be a sequence of cycles of a repairable system. We assume that $C_{1}, C_{2}, \cdots$ are i.i.d. random variables.

Let $F(t)$ be the c.d.f. of the TTF, and $G(t)$ the c.d.f. of the TTR. Let $f(t)$ and $g(t)$ be the corresponding p.d.f. Let $K(t)$ denote the c.d.f. of $C$. Since $T$ and $S$ are independent random variables,

$$
\begin{align*}
K(t) & =\operatorname{Pr}\{C \leq t\} \\
& =\int_{0}^{t} f(x) P\{S \leq t-x\} d x  \tag{14.13}\\
& =\int_{0}^{t} f(x) G(t-x) d x
\end{align*}
$$

Assuming that $G(0)=0$, differentiation of $K(t)$ yields the p.d.f. of the cycle time, $k(t)$, namely

$$
\begin{equation*}
k(t)=\int_{0}^{t} f(x) g(t-x) d x \tag{14.14}
\end{equation*}
$$

The operation of getting $k(t)$ from $f(t)$ and $g(t)$ is called a convolution.
The Laplace transform of an integrable function $f(t)$, on $0<t<\infty$, is defined as

$$
\begin{equation*}
f^{*}(s)=\int_{0}^{\infty} e^{-t s} f(t) d t, \quad s \geq 0 \tag{14.15}
\end{equation*}
$$

Notice that if $f(t)$ is a p.d.f. of a non-negative continuous random variable, then $f^{*}(s)$ is its moment generating function (m.g.f.) at $-s$. Since $C=T+S$, and $T, S$ are independent, the m.g.f. of $C$ is $M_{C}(u)=M_{T}(u) M_{S}(u)$, for all $u \leq u^{*}$ at which these m.g.f. exist. In particular, if $k^{*}(s)$ is the Laplace Transform of $k(t)$,

$$
\begin{equation*}
k^{*}(s)=f^{*}(s) g^{*}(s), \quad s \geq 0 \tag{14.16}
\end{equation*}
$$

Example 14.5. Suppose that $T$ is exponentially distributed like $E(\beta)$, and $S$ is exponentially distributed like $E(\gamma) ; 0<\beta$, $\gamma<\infty$, that is,

$$
\begin{aligned}
& f(t)=\frac{1}{\beta} \exp \{-t / \beta\} \\
& g(t)=\frac{1}{\gamma} \exp \{-t / \gamma\}
\end{aligned}
$$

The p.d.f. of $C$ is

$$
\begin{aligned}
k(t) & =\int_{0}^{t} f(x) g(t-x) d x \\
& =\left\{\begin{array}{cl}
\frac{1}{\beta-\gamma}\left(e^{-t / \beta}-e^{-t / \gamma}\right), & \text { if } \beta \neq \gamma \\
\frac{t}{\beta^{2}} e^{-t / \beta}, & \text { if } \beta=\gamma
\end{array}\right.
\end{aligned}
$$

The corresponding Laplace transforms are

$$
\begin{aligned}
& f^{*}(s)=(1+s \beta)^{-1} \\
& g^{*}(s)=(1+s \gamma)^{-1} \\
& k^{*}(s)=(1+s \beta)^{-1}(1+s \gamma)^{-1} .
\end{aligned}
$$

Let $N_{F}(t)$ denote the number of failures of a system during the time interval $(0, t]$. Let $W(t)=E\left\{N_{F}(t)\right\}$. Similarly, let $N_{R}(t)$ be the number of repairs during $(0, t]$ and $V(t)=E\left\{N_{R}(t)\right\}$. Obviously $N_{R}(t) \leq N_{F}(t)$ for all $0<t<\infty$.

Let $A(t)$ denote the probability that the system is up at time $t . A(t)$ is the availability function of the system. In unrepairable systems, $A(t)=R(t)$.

Let us assume that $W(t)$ and $V(t)$ are differentiable, and let $w(t)=W^{\prime}(t), v(t)=V^{\prime}(t)$.
The failure intensity function of repairable systems is defined as

$$
\begin{equation*}
\lambda(t)=\frac{w(t)}{A(t)}, \quad t \geq 0 \tag{14.17}
\end{equation*}
$$

Notice that if the system is unrepairable, then $W(t)=F(t), w(t)=f(t), A(t)=R(t)$ and $\lambda(t)$ is the hazard function $h(t)$. Let $Q(t)=1-A(t)$ and $v(t)=V^{\prime}(t)$. The repair intensity function is

$$
\begin{equation*}
\mu(t)=\frac{v(t)}{Q(t)}, \quad t \geq 0 \tag{14.18}
\end{equation*}
$$

The function $V(t)=E\left\{N_{R}(t)\right\}$ is called the renewal function. Notice that

$$
\begin{align*}
\operatorname{Pr}\left\{N_{R}(t) \geq n\right\} & =\operatorname{Pr}\left\{C_{1}+\cdots+C_{n} \leq t\right\}  \tag{14.19}\\
& =K_{n}(t), \quad t \geq 0
\end{align*}
$$

where $K_{n}(t)$ is the c.d.f. of $C_{1}+\cdots+C_{n}$.

The renewal function is, since $N_{R}(t)$ is a non-negative random variable,

$$
\begin{align*}
V(t) & =\sum_{n=1}^{\infty} \operatorname{Pr}\left\{N_{r}(t) \geq n\right\} \\
& =\sum_{n=1}^{\infty} K_{n}(t) . \tag{14.20}
\end{align*}
$$

Example 14.6. Suppose that $T T F \sim E(\beta)$ and that the repair is instantaneous. Then, $C$ is distributed like $E(\beta)$ and $K_{n}(t)$ is the c.d.f. of $G(n, \beta)$, that is,

$$
K_{n}(t)=1-P\left(n-1 ; \frac{t}{\beta}\right), \quad n=1,2, \cdots
$$

where $P(j ; \lambda)$ is the c.d.f. of a Poisson random variable with mean $\lambda$. Thus, in the present case,

$$
\begin{aligned}
V(t) & =\sum_{n=1}^{\infty}\left(1-P\left(n-1 ; \frac{t}{\beta}\right)\right) \\
& =E\left\{\operatorname{Pois}\left(\frac{t}{\beta}\right)\right\}=\frac{t}{\beta}, \quad t \geq 0 .
\end{aligned}
$$

Here Pois $\left(\frac{t}{\beta}\right)$ designates a random variable having a Poisson distribution with mean $t / \beta$.
At time $t, 0<t<\infty$, there are two possible events:
$E_{1}$ : The first cycle is not yet terminated;
$E_{2}$ : The first cycle has terminated at some time before $t$.
Accordingly, $V(t)$ can be written as

$$
\begin{equation*}
V(t)=K(t)+\int_{0}^{t} k(x) V(t-x) d x . \tag{14.21}
\end{equation*}
$$

The derivative of $V(t)$ is called the renewal density. Let $v(t)=V^{\prime}(t)$. Since $V(0)=0$, we obtain by differentiating this equation, that

$$
\begin{equation*}
v(t)=k(t)+\int_{0}^{t} k(x) v(t-x) d x \tag{14.22}
\end{equation*}
$$

Let $v^{*}(s)$ and $k^{*}(s)$ denote the Laplace transforms of $v(t)$ and $k(t)$, respectively. Then, from the above equation

$$
\begin{equation*}
v^{*}(s)=k^{*}(s)+k^{*}(s) v^{*}(s), \tag{14.23}
\end{equation*}
$$

or, since $k^{*}(s)=f^{*}(s) g^{*}(s)$,

$$
\begin{equation*}
v^{*}(s)=\frac{f^{*}(s) g^{*}(s)}{1-f^{*}(s) g^{*}(s)} \tag{14.24}
\end{equation*}
$$

The renewal density $v(t)$ can be obtained by inverting $v^{*}(s)$.
Example 14.7. As before, suppose that the TTF is $E(\beta)$ and that the TTR is $E(\gamma)$. Let $\lambda=\frac{1}{\beta}$ and $\mu=\frac{1}{\gamma}$

$$
f^{*}(s)=\frac{\lambda}{\lambda+s},
$$

and

$$
g^{*}(s)=\frac{\mu}{\mu+s} .
$$

Then

$$
\begin{aligned}
v^{*}(s) & =\frac{\lambda \mu}{s^{2}+(\lambda+\mu) s} \\
& =\frac{\lambda \mu}{\lambda+\mu}\left(\frac{1}{s}-\frac{1}{s+\lambda+\mu}\right)
\end{aligned}
$$

$\frac{1}{s}$ is the Laplace transform of 1 , and $\frac{\lambda+\mu}{s+\lambda+\mu}$ is the Laplace transform of $E\left(\frac{1}{\lambda+\mu}\right)$. Hence

$$
v(t)=\frac{\lambda \mu}{\lambda+\mu}-\frac{\lambda \mu}{\lambda+\mu} e^{-t(\lambda+\mu)}, \quad t \geq 0
$$

Integrating $v(t)$ we obtain the renewal function

$$
V(t)=\frac{\lambda \mu}{\lambda+\mu} t-\frac{\lambda \mu}{(\lambda+\mu)^{2}}\left(1-e^{-t(\lambda+\mu)}\right)
$$

$0 \leq t<\infty$.
In a similar fashion we can show that

$$
W(t)=\frac{\lambda \mu}{\lambda+\mu} t+\frac{\lambda^{2}}{(\lambda+\mu)^{2}}\left(1-e^{-t(\lambda+\mu)}\right)
$$

$0 \leq t<\infty$.
Since $W(t)>V(t)$ if, and only if, the last cycle is still incomplete, and the system is down, the probability, $Q(t)$, that the system is down at time $t$ is

$$
\begin{aligned}
Q(t) & =W(t)-V(t) \\
& =\frac{\lambda}{\lambda+\mu}-\frac{\lambda}{\lambda+\mu} e^{-t(\lambda+\mu)}, \quad t \geq 0 .
\end{aligned}
$$

Thus, the availability function is

$$
\begin{aligned}
A(t) & =1-Q(t) \\
& =\frac{\mu}{\lambda+\mu}+\frac{\lambda}{\lambda+\mu} e^{-t(\lambda+\mu)}, \quad t \geq 0 .
\end{aligned}
$$

Notice that the availability at large values of $t$ is approximately

$$
\lim _{t \rightarrow \infty} A(t)=\frac{\mu}{\lambda+\mu}=\frac{\beta}{\beta+\gamma}
$$

The availability function $A(t)$ can be determined from $R(t)$ and $v(t)$ by solving the equation

$$
\begin{equation*}
A(t)=R(t)+\int_{0}^{t} v(x) R(t-x) d x \tag{14.25}
\end{equation*}
$$

The Laplace transform of this equation is

$$
\begin{equation*}
A^{*}(s)=\frac{R^{*}(s)}{1-f^{*}(s) g^{*}(s)}, \quad 0<s<\infty \tag{14.26}
\end{equation*}
$$

This theory can be useful in assessing different system structures, with respect to their availability. The following asymptotic (large $t$ approximations) results are very useful. Let $\mu$ and $\sigma^{2}$ be the mean and variance of the cycle time.

1. $\lim _{t \rightarrow \infty} \frac{V(t)}{t}=\frac{1}{\mu}$
2. $\lim _{t \rightarrow \infty}(V(t+a)-V(t))=\frac{a}{\mu}, \quad a>0$
3. $\lim _{t \rightarrow \infty}\left(V(t)-\frac{t}{\mu}\right)=\frac{\sigma^{2}}{2 \mu^{2}}-\frac{1}{2}$

If the p.d.f of $C, k(t)$, is continuous, then
4. $\lim _{t \rightarrow \infty} v(t)=\frac{1}{\mu}$.
5. $\lim _{t \rightarrow \infty} \operatorname{Pr}\left\{\frac{N_{R}(t)-t / \mu}{\left(\sigma^{2} t / \mu^{3}\right)^{1 / 2}} \leq z\right\}=\Phi(z)$.
6. $A_{\infty}=\lim _{T \rightarrow \infty} \frac{1}{T} \int_{0}^{T} A(t) d t=\frac{E\{T T F\}}{E\{T T F\}+E\{T T R\}}$.

According to (1), the expected number of renewals, $V(t)$, is approximately $t / \mu$, for large $t$. According to (2), we expect approximately $a / \mu$ renewals in a time interval of length $(t, t+a)$, when $t$ is large. The third result (3) says that $t / \mu$ is an under-over-estimate, for large $t$, if the squared coefficient of variation $\sigma^{2} / \mu^{2}$, of the cycle time is larger (smaller) than 1 . The last three properties can be interpreted in a similar fashion. We illustrate these asymptotic properties with examples.

Example 14.8. Consider a repairable system. The TTF $[\mathrm{hr}]$ has a gamma distribution like $G(2,100)$. The TTR [hr] has a Weibull distribution $W(2,2.5)$. Thus, the expected TTF is $\mu_{T}=200[\mathrm{hr}]$, and the expected TTR is $\mu_{s}=2.5 \times \Gamma\left(\frac{3}{2}\right)=$ $1.25 \sqrt{\pi}=2.2[\mathrm{hr}]$. The asymptotic availability is

$$
A_{\infty}=\frac{200}{202.2}=0.989
$$

That is, in the long run, the proportion of total availability time is $98.9 \%$.
The expected cycle time is $\mu_{c}=222.2$ and the variance of the cycle time is

$$
\begin{aligned}
\sigma_{c}^{2} & =2 \times 100^{2}+6.25\left[\Gamma(2)-\Gamma^{2}\left(\frac{3}{2}\right)\right] \\
& =20,000+1.34126=20,001.34126 .
\end{aligned}
$$

Thus, during $2,000[\mathrm{hr}]$ of scheduled operation, we expect close to $\frac{2,000}{202.2} \cong 10$ renewal cycles. The probability that $N_{R}(2,000)$ will be less than 11 is

$$
\operatorname{Pr}\left\{N_{R}(2000) \leq 11\right\} \cong \Phi\left(\frac{2}{1.91}\right)=\Phi(1.047)=0.8525
$$

An important question is, what is the probability, for large values of $t$, that we will find the system operating, and will continue to operate without a failure for at least $u$ additional time units? This function is called the asymptotic operational reliability, and is given by

$$
\begin{equation*}
R_{\infty}(u)=A_{\infty} \cdot \frac{\int_{u}^{\infty} R(u) d u}{\mu_{T}}, \quad 0 \leq u \tag{14.33}
\end{equation*}
$$

where $R(u)=1-F_{T}(u)$.

Example 14.9. We continue discussing the case of Example 14.8. In this case

$$
\begin{aligned}
F_{T}(u) & =\operatorname{Pr}\{G(2,100) \leq u\} \\
& =\operatorname{Pr}\left\{G(2,1) \leq \frac{u}{100}\right\} \\
& =1-P\left(1 ; \frac{u}{100}\right)=1-e^{-u / 100}-\frac{u}{100} e^{-u / 100},
\end{aligned}
$$

and

$$
R(u)=e^{-u / 100}+\frac{u}{100} e^{-u / 100}
$$

Furthermore, $\mu_{T}=200$ and $A_{\infty}=0.989$. Hence

$$
\begin{aligned}
R_{\infty}(u) & =0.989 \cdot \frac{\int_{u}^{\infty}\left(1+\frac{x}{100}\right) e^{-x / 100} d x}{200} \\
& =\frac{98.9}{200}\left(2+\frac{u}{100}\right) e^{-u / 100}
\end{aligned}
$$

Thus, $R_{\infty}(0)=0.989, R_{\infty}(100)=0.546$ and $R_{\infty}(200)=0.268$.
Before concluding the present section we introduce two R applications, availDis and renewDis which provide the bootstrap EBD of the number of renewals in a specified time interval and the EBD of the asymptotic availability index $A_{\infty}$, based on observed samples of failure times and repair times. These programs provide computer aided estimates of the renewal distribution and of the precision of $A_{\infty}$. We illustrate this in the following example.

Example 14.10. Consider again the renewal process described in Example 14.8. Consider $n=50$ observed values of i.i.d. TTF from $G(2,100)$ and $n=50$ observed repair times. We run renewDis 1,000 times to obtain an EBD of the number of renewals in 1,000 [hr]. The program yields that the mean number of renewals for 1,000 hours of operation is 6.128 . This is the bootstrap estimate of $V(1,000)$. The asymptotic approximation is $1,000 / 202.2=4.946$. The bootstrap confidence interval for $V(1,000)$ at 0.95 level of confidence is $(4,9)$. This confidence interval covers the asymptotic approximation. Accordingly, the bootstrap estimate of 6.13 is not significantly different from the asymptotic approximation.

```
> set.seed(123)
> Ttf <- rgamma(50,
    shape=2,
    scale=100)
> Ttr <- rgamma(50,
    shape=2,
    scale=1)
> AvailEbd <- availDis(ttf=Ttf,
        ttr=Ttr,
        n=1000,
        seed=123)
The estimated MTTF from ttf is 153.01
The estimated MTTR from ttr is 1.91
The estimated asymptotic availability is 0.9877
availability EBD
Min. :0.9815
1st Qu.:0.9865
Median :0.9877
Mean :0.9876
3rd Qu.:0.9887
Max. :0.9921
```

```
> RenewEbd <- renewDis(ttf=Ttf,
    ttr=Ttr,
    time=1000,
    n=1000)
    The estimated MEAN NUMBER Of RENEWALS is 8.19
number of renewals EBD
        Min. 1st Qu. Median Mean 3rd Qu. Max.
    3.000 7.000 8.000 8.185 9.000 15.000
> rm(AvailEbd, RenewEbd, Ttf, Ttr)
```

Additional topics of interest are maintenance, repairability and availability. The objective is to increase the availability by instituting maintenance procedures and by adding stand-by systems and repairmen. The question is what is the optimal maintenance period, how many stand-by systems and repairmen to add. The interested reader is referred to Zacks (1992, Ch. 4) and Gerstbakh (1989). In the following sections we discuss statistical problems associated with reliability assessment, when one does not know definitely the model and the values of its parameters.

### 14.4 Types of observations on TTF

The proper analysis of data depends on the type of observations available. Dealing with TTF and TTR random variables we wish to have observations which give us the exact length of time interval from activation (failure) of a system (component) till its failure (repair). However, one can find that proper records have not been kept, and instead one can find only the number of failures (repairs) in a given period of time. These are discrete random variables rather than the continuous ones under investigation. Another type of problem typical to reliability studies is that some observations are censored. For example, if it is decided to put $n$ identical systems on test for a specified length of time $t^{*}$, we may observe only a random number, $K_{n}$, of failures in the time interval $\left(0, t^{*}\right]$. On the other $n-K_{n}$ systems which did not fail we have only partial information, that is, their TTF is greater than $t^{*}$. The observations on these systems are called right censored. In the above example $n$ units are put on test at the same time. The censoring time $t^{*}$ is a fixed time. Sometimes we have observations with random censoring. This is the case when we carry a study for a fixed length of time $t^{*}$ [years] but the units (systems) enter the study at random times between 0 and $t^{*}$, according to some distribution.

Suppose that a unit enters the study at the random time $\tau, 0<\tau<t^{*}$, and its TTF is $T$. We can observe only $W=$ $\min \left(T, t^{*}-\tau\right)$. Here the censoring time is the random variable $t^{*}-\tau$. An example of such a situation is when we sell a product under warranty. The units of this product are sold to different customers at random times during the study period $\left(0, t^{*}\right)$. Products which fail are brought back for repair. If this happens during the study period, we have an uncensored observation on the TTF of that unit; otherwise the observation is censored, i.e., $W=t^{*}-\tau$.

The censored observations described above are time censored. Another type of censoring is frequency censoring. This is done when $n$ units are put on test at the same time, but the test is terminated the instant the $r$-th failure occurs. In this case the length of the test is the $r$-th order statistic of failure times $T_{n, r}(r=1, \cdots, n)$. Notice that $T_{n, r}=T_{(r)}$, where $T_{(1)}<T_{(2)}<\cdots<T_{(n)}$ are the order statistics of $n$ i.i.d. TTF's. If $T$ is distributed exponentially, $E(\beta)$, for example, the expected length of the experiment is

$$
E\left\{T_{n, r}\right\}=\beta\left(\frac{1}{n}+\frac{1}{n-1}+\cdots+\frac{1}{n-r+1}\right)
$$

There may be substantial time saving if we terminate the study at the $r$-th failure, when $r<n$. For example, in the exponential case, with $E\{T\}=\beta=1,000[\mathrm{hr}]$ and $n=20$,

$$
E\left\{T_{20,20}\right\}=1,000 \times\left(1+\frac{1}{2}+\frac{1}{3}+\cdots+\frac{1}{20}\right)=3597.7 \quad[\mathrm{hr}]
$$

On the other hand, for $r=10$ we have $E\left\{T_{20,10}\right\}=668.8[\mathrm{hr}]$. Thus, a frequency censored experiment, with $r=10$ and $n=20, \beta=1,000$ lasts on average only $19 \%$ of the time length of an uncensored experiment. We will see later how one can determine the optimal $n$ and $r$ to estimate the mean TTF (MTTF) in the exponential case.

### 14.5 Graphical analysis of life data

In the present section we discuss some graphical procedures to fit a life distribution to failure data, and obtain estimates of the parameters from the graphs.

Let $t_{1}, t_{2}, \cdots, t_{n}$ be $n$ uncensored observation on i.i.d. random variables $T_{1}, \cdots, T_{n}$, having some life distribution $F(t)$.
The empirical c.d.f., given $t_{1}, \cdots, t_{n}$, is defined as

$$
\begin{equation*}
F_{n}(t)=\frac{1}{n} \sum_{i=1}^{n} I\left\{t_{i} \leq t\right\} \tag{14.34}
\end{equation*}
$$

where $I\left\{t_{i} \leq t\right\}$ is the indicator variable, assuming the value 1 if $t_{i} \leq t$, and the value 0 otherwise. A theorem in probability theory states that the empirical c.d.f. $F_{n}(t)$ converges to $F(t)$, as $n \rightarrow \infty$.

In Figure 14.3 we present the empirical c.d.f. of a random sample of 100 variables having the Weibull distribution $W(1.5,100)$. Since $F_{n}\left(t_{(i)}\right)=\frac{i}{n}$ for $i=1,2, \cdots, n$, the $\frac{i}{n}$-th quantile of $F_{n}(t)$ is the ordered statistic $t_{(i)}$. Accordingly, if $F(t)$ has some specific distribution, the scattergram of $\left(F^{n}\left(\frac{i}{n}\right), t_{(i)}\right)(i=1, \cdots, n)$ should be around a straight line with slope 1. The plot of $t_{(i)}$ versus $F^{-1}\left(\frac{i}{n}\right)$ is called a $Q-Q$ Plot (quantile versus quantile). The $Q-Q$ plot is the basic graphical procedure to test whether a given sample of failure times is generated by a specific life distribution. Since $F^{-1}(1)=\infty$ for the interesting life distribution, the quantile of $F$ is taken at $\frac{i}{n+1}$ or at some other $\frac{i+\alpha}{n+\beta}$, which give better plotting positions for a specific distribution. For the normal distribution, $\frac{i-3 / 8}{n+1 / 4}$ is used.

If the distribution depends on location and scale parameters, we plot $t_{(i)}$ against the quantiles of the standard distribution. The intercept and the slope of the line fitted through the points yield estimates of these location and scale parameters. For example, suppose that $t_{1}, \cdots, t_{n}$ are values of a sample from a $N\left(\mu, \sigma^{2}\right)$ distribution. Thus, $t_{(i)} \approx \mu+\sigma \Phi^{-1}\left(\frac{i}{n}\right)$. Thus, if we plot $t_{(i)}$ against $\Phi^{-1}\left(\frac{i}{n}\right)$ we should have points around a straight line whose slope is an estimate of $\sigma$ and intercept an estimate of $\mu$.


Figure 14.3 The empirical c.d.f. of a random sample of 100 variables from $W(1.5,100)$

We focus attention here on three families of life distributions.

1. The exponential or shifted exponential.
2. The Weibull.
3. The log normal.

The shifted-exponential c.d.f. has the form

$$
F(t ; \mu, \beta)=\left\{\begin{array}{cl}
1-\exp \left\{\frac{t-\mu}{\beta}\right\}, & t \geq \mu  \tag{14.35}\\
0, & t<\mu
\end{array}\right.
$$

The starting point of the exponential distribution $E(\beta)$ is shifted to a point $\mu$. Location parameters of interest in reliability studies are $\mu \geq 0$. Notice that the $p$-th quantile, $0<p<\infty$, of the shifted exponential is

$$
\begin{equation*}
t_{p}=\mu+\beta(-\log (1-p)) \tag{14.36}
\end{equation*}
$$

Accordingly, for exponential $Q-Q$ plots we plot $t_{(i)}$ versus $E_{i, n}=-\log \left(1-\frac{i}{n+1}\right)$. Notice that in this plot, the intercept estimates the location parameter $\mu$, and the slope estimates $\beta$. In the Weibull case, $W(\nu, \beta)$, the c.d.f. is

$$
\begin{equation*}
F(t ; v, \beta)=1-\exp \left\{-\left(\frac{t}{\beta}\right)^{v}\right\}, \quad t \geq 0 \tag{14.37}
\end{equation*}
$$

Thus, if $t_{p}$ is the $p$-th quantile,

$$
\begin{equation*}
\log t_{p}=\log \beta+\frac{1}{v} \log (-\log (1-p)) \tag{14.38}
\end{equation*}
$$

For this reason, we plot $\log t_{(i)}$ versus

$$
\begin{equation*}
W_{i, n}=\log \left(-\log \left(1-\frac{i}{n+1}\right)\right), \quad i=1, \cdots, n \tag{14.39}
\end{equation*}
$$

The slope of the straight line estimates $1 / \nu$ and the intercept estimates $\log \beta$. In the $\log$ normal case we plot $\log t_{(i)}$ against $\Phi^{-1}\left(\frac{i-3 / 8}{n+1 / 4}\right)$.

Example 14.11. In Figure 14.4 we present the $Q-Q$ plot of 100 values generated at random from an exponential distribution $E(5)$. We fit a straight line through the origin to the points by the method of least-squares. A linear regression routine provides the line

$$
\hat{x}=5.94 * E
$$

Accordingly, the slope of a straight line fitted to the points provides an estimate of the true mean and standard deviation, $\beta=5$. An estimate of the median is

$$
\hat{x}(.693)=0.693 \times 5.9413=4.117
$$

The true median is $M e=3.465$.
In Figure 14.5 we provide a probability plot of $n=100$ values generated from a Weibull distribution with parameters $\nu=2$ and $\beta=2.5$.

Least-squares fitting of a straight line to these points yields the line

$$
\hat{y}=.856+.479 W
$$

Accordingly, we obtain the following estimates:

$$
\begin{aligned}
\hat{v} & =1 / .479=2.087 \\
\hat{\beta} & =\exp (.856)=2.354 \\
\text { Median } & =\exp (.856-(.3665)(.479)) \\
& =1.975
\end{aligned}
$$



Figure 14.4 Q-Q plot of a sample of 100 values from $E(5)$


Figure 14.5 Q-Q plot of a sample of 100 from $W(2,2.5)$

The true median is equal to $\beta(\ln 2)^{1 / 2}=2.081$. The estimate of the mean is

$$
\begin{aligned}
\hat{\mu} & =\hat{\beta} \Gamma(1+.479) \\
& =\hat{\beta} \times .479 \times \Gamma(.479)=2.080 .
\end{aligned}
$$

The true mean is $\mu=\beta \Gamma(1.5)=2.216$. Finally, an estimate of the standard deviation is

$$
\begin{aligned}
\hat{\sigma} & =\hat{\beta}\left(\Gamma(1.958)-\Gamma^{2}(1.479)\right)^{1 / 2} \\
& =\hat{\beta}\left[.958 \times \Gamma(.958)-(.479 \times \Gamma(.479))^{2}\right]^{1 / 2}=1.054 .
\end{aligned}
$$

The true value is $\sigma=\beta\left(\Gamma(2)-\Gamma^{2}(1.5)\right)^{1 / 2}=1.158$.
If observations are censored from the left or from the right, we plot the quantiles only from the uncensored part of the sample. The plotting positions take into consideration the number of censored values from the left and from the right. For example, if $n=20$ and the 2 smallest observations are censored, the plotting positions are

| $i$ | $t_{(i)}$ | $\frac{i}{n+1}$ |
| :--- | :---: | :---: |
| 1 | - | - |
| 2 | - | - |
| 3 | $t_{(3)}$ | $\frac{3}{21}$ |
| $\vdots$ |  | $\frac{20}{21}$ |
| 20 | $t_{20}$ |  |

### 14.6 Non-parametric estimation of reliability

A non-parametric method called the Kaplan-Meier method yields an estimate, called the Product Limit (PL) estimate of the reliability function, without an explicit reference to the life distribution. The estimator of the reliability function at time $t$ will be denoted by $\hat{R}_{n}(t)$, when $n$ is the number of units put on test at time $t=0$. If all the failure times $0<t_{1}<$ $t_{2}<\cdots<t_{n}<\infty$ are known, then the PL estimator is equivalent to

$$
\begin{equation*}
\hat{R}_{n}(t)=1-F_{n}(t), \tag{14.40}
\end{equation*}
$$

where $F_{n}(t)$ is the empirical CDF defined earlier.
In some cases either random or non-random censoring or withdrawals occur and we do not have complete information on the exact failure times. Suppose that $0<t_{1}<t_{2}<\cdots<t_{k}<\infty, k \leq n$, are the failure times and $w=n-k$ is the total number of withdrawals.

Let $I_{j}=\left(t_{j-1}, t_{j}\right), j=1, \cdots, k+1$, with $t_{0}=0, t_{k+1}=\infty$, be the time intervals between recorded failures. Let $W_{j}$ be the number of withdrawals during the time interval $I_{j}$. The PL estimator of the reliability function is then

$$
\begin{equation*}
\hat{R}_{n}(t)=I\left\{t<t_{1}\right\}+\sum_{i=2}^{k+1} I\left\{t_{i-1} \leq t \leq t_{i}\right\} \prod_{j=1}^{i-1}\left(1-\frac{1}{n_{j-1}-w_{j} / 2}\right), \tag{14.41}
\end{equation*}
$$

where $n_{0}=n$, and $n_{l}$ is the number of operating units just prior to the failure time $t_{l}$.
Usually, when units are tested in the laboratory under controlled conditions, there may be no withdrawals. This is not the case, however, if tests are conducted in field conditions, and units on test may be lost, withdrawn or destroyed for reasons different than the failure phenomenon under study.

Suppose now that systems are installed in the field as they are purchased (random times). We decide to make a followup study of the systems for a period of two years. The time till failure of systems participating in the study is recorded. We assume that each system operates continuously from the time of installment until its failure. If a system has not failed by the end of the study period, the only information available is the length of time it has been operating. This is a case of multiple censoring. At the end of the study period we have the following observations $\left\{\left(T_{i}, \delta_{i}\right), i=1, \cdots, n\right\}$, where $n$ is the number of systems participating in the study; $T_{i}$ is the length of operation of the $i$-th system (TTF or time till censoring); $\delta_{i}=1$ if $i$-th observation is not censored and $\delta_{i}=0$ otherwise.

Let $T_{(1)} \leq T_{(2)} \leq \cdots \leq T_{(n)}$ be the order statistic of the operation times and let $\delta_{j_{1}}, \delta_{j_{2}}, \cdots, \delta_{j_{n}}$ be the $\delta$-values corresponding to the ordered $T$ values where $j_{i}$ is the index of the $i$-th order statistic $T_{(i)}$, i.e., $T_{(i)}=T_{j},(i=1, \cdots, n)$.

The PL estimator of $R(t)$ is given by

$$
\begin{align*}
\hat{R}_{n}(t) & =I\left\{t<T_{(1)}\right\} \\
& +\sum_{i=1}^{n} I\left\{T_{(i)} \leq T_{(i+1)}\right\} \prod_{j=1}^{i}\left(1-\frac{\delta_{j}}{n-j+1}\right) . \tag{14.42}
\end{align*}
$$

Another situation prevails in the laboratory or in field studies when the exact failure times cannot be recorded. Let $0<$ $t_{1}<t_{2}<\cdots<t_{k}<\infty$ be fixed inspection times. Let $w_{i}$ be the number of withdrawals and $f_{i}$ the number of failures in the time interval $I_{i}(i=1, \cdots, k+1)$. In this case the formula is modified to be

$$
\begin{align*}
\hat{R}_{n}(t) & =I\left\{t<t_{1}\right\} \\
& +\sum_{i=2}^{k+1} I\left\{t_{i} \leq t<t_{i+1}\right\} \prod_{j=1}^{i-1}\left(1-\frac{f_{j}}{n_{j-1}-\frac{w_{j}}{2}}\right) . \tag{14.43}
\end{align*}
$$

This version of the estimator of $R(t)$, when the inspection times are fixed (not random failure times), is called the actuarial estimator.

In the following examples we illustrate these estimators of the reliability function.

Example 14.12. A machine is tested before shipping it to the customer for a one-week period ( 120 [hr]) or till its first failure, whichever comes first. Twenty such machines were tested consecutively. In Table 14.1 we present the ordered time till failure or time till censor (TTF/TTC) of the 20 machines, the factors $\left(1-\delta_{i} /(n-i+1)\right)$ and the PL estimator $\hat{R}\left(t_{i}\right), i=1, \cdots, 20$.

### 14.7 Estimation of life characteristics

In Chapter 8 we studied the estimation of parameters of distributions, and of functions of these parameters. We discussed point estimators and confidence intervals. In particular, we discussed unbiased estimators, least-squares estimators, maximum likelihood estimators and Bayes estimators. All these methods of estimation can be applied in reliability studies. We will discuss in the present section the maximum likelihood estimation of the parameters of some common life distributions, like the exponential and the Weibull, and some non-parametric techniques, for censored and uncensored data.

### 14.7.1 Maximum likelihood estimators for exponential TTF distribution

We start with the case of uncensored observations. Thus, let $T_{1}, T_{2}, \cdots, T_{n}$ be i.i.d. random variables distributed like $E(\beta)$. Let $t_{1}, \cdots, t_{n}$ be their sample realization (random sample). The likelihood function of $\beta, 0<\beta<\infty$, is

$$
\begin{equation*}
L(\beta ; \mathbf{t})=\frac{1}{\beta^{n}} \exp \left\{-\frac{1}{\beta} \sum_{i=1}^{n} t_{i}\right\} \tag{14.44}
\end{equation*}
$$

Table 14.1 Failure times [hr] and PL estimates

| $i$ | $T_{(i)}$ | $\left(1-\frac{\delta_{i}}{n-i+1}\right)$ | $\hat{R}\left(T_{i}\right)$ |
| :--- | :--- | :--- | :--- |
| 1 | 4.787715 | .95 | .95 |
| 2 | 8.378821 | .9473684 | .9 |
| 3 | 8.763973 | .9444444 | .85 |
| 4 | 13.77360 | .9411765 | .8 |
| 5 | 29.20548 | .9375 | .75 |
| 6 | 30.53487 | .9333333 | .7 |
| 7 | 47.96504 | .9285714 | .65 |
| 8 | 59.22675 | .9230769 | .6 |
| 9 | 60.66661 | .9166667 | .55 |
| 10 | 62.12246 | .9090909 | .5 |
| 11 | 67.06873 | .9 | .45 |
| 12 | 92.15673 | .8888889 | .4 |
| 13 | 98.09076 | .875 | .35 |
| 14 | 107.6014 | .8571429 | .3 |
| 15 | 120 | 1 | .3 |
| 16 | 120 | 1 | .3 |
| 17 | 120 | 1 | .3 |
| 18 | 120 | 1 | .3 |
| 19 | 120 | 1 | .3 |
| 20 | 120 | 1 | .3 |

It is easy to check that the maximum likelihood estimator (MLE) of $\beta$ is the sample mean

$$
\begin{equation*}
\hat{\beta}_{n}=\bar{T}_{n}=\frac{1}{n} \sum_{i=1}^{n} T_{i} \tag{14.45}
\end{equation*}
$$

$\bar{T}_{n}$ is distributed like $G\left(n, \frac{\beta}{n}\right)$. Thus, $E\left\{\hat{\beta}_{n}\right\}=\beta$ and $V\left\{\hat{\beta}_{n}\right\}=\frac{\beta^{2}}{n}$. From the relationship between the Gamma and the $\chi^{2}$ distributions we have that $\hat{\beta}_{n} \sim \frac{\beta}{2^{n}} \chi^{2}[2 n]$. Thus, a $(1-\alpha)$ level confidence interval for $\beta$, based on the MLE $\hat{\beta}_{n}$ is

$$
\begin{equation*}
\left(\frac{2 n \hat{\beta}_{n}}{\chi_{1-\alpha / 2}^{2}[2 n]}, \frac{2 n \hat{\beta}_{n}}{\chi_{\alpha / 2}^{2}[2 n]}\right) \tag{14.46}
\end{equation*}
$$

For large samples we can use the normal approximation $\hat{\beta}_{n} \pm z_{1-\alpha / 2} \frac{\hat{\beta}_{n}}{\sqrt{n}}$.
Example 14.13. The failure times of 20 electric generators (in [hr]) are:

| 121.5 | 1425.5 | 2951.2 | 5637.9 |
| ---: | ---: | ---: | ---: |
| 1657.2 | 592.1 | 10609.7 | 9068.5 |
| 848.2 | 5296.6 | 7.5 | 2311.1 |
| 279.8 | 7201.9 | 6853.7 | 6054.3 |
| 1883.6 | 6303.9 | 1051.7 | 711.5. |

Exponential probability plotting of these data yields a scatter around the line with slope of 3866.17 and $R^{2}=.95$. The exponential model fits the failure times quite well. The MLE estimator of the MTTF, $\beta$, yields $\hat{\beta}_{20}=3543.4$ [hr]. Notice
that the MLE is different, but not significantly from the above graphical estimate of $\beta$. Indeed, the standard error of $\hat{\beta}_{20}$ is S.E. $=\hat{\beta}_{20} / \sqrt{20}=792.328$.

```
> data(FAILTIME)
```

> library(survival)
> SuRe <- survreg (
Surv(time=FAILTIME) ~1,
dist = "exponential")
> summary(SuRe)
Call:
survreg(formula = Surv(time = FAILTIME) ~ 1, dist = "exponential")
Value Std. Error $z$ p
(Intercept) $8.170 .224 \quad 36.61 .78 \mathrm{e}-292$
Scale fixed at 1
Exponential distribution
Loglik(model) $=-183.5 \quad$ Loglik(intercept only) $=-183.5$
Number of Newton-Raphson Iterations: 5
$\mathrm{n}=20$
> Confint (SuRe)

|  | $2.5 \%$ | $97.5 \%$ |
| :--- | ---: | ---: |
| (Intercept) | 7.734572 | 8.611095 |

Confidence interval, at level of 0.95 , for $\beta$ is given by (2388.6,5801.8). The normal approximation to the confidence interval is $(1990.4,5096.4)$. The sample size is not sufficiently large for the normal approximation to be effective.

When the observations are time censored by a fixed constant $t^{*}$, let $K_{n}$ denote the number of uncensored observations. $K_{n}$ is a random variable having the binomial distribution $B\left(n, 1-\exp \left\{-t^{*} / \beta\right\}\right)$. Let $\hat{p}_{n}=\frac{K_{n}}{n} \cdot \hat{p}_{n}$ is a consistent estimator of $1-\exp \left\{-t^{*} / \beta\right\}$. Hence, a consistent estimator of $\beta$ is

$$
\begin{equation*}
\tilde{\beta}_{n}=-t^{*} / \log \left(1-\hat{p}_{n}\right) \tag{14.47}
\end{equation*}
$$

This estimator is not an efficient one, since it is not based on observed failures. Moreover, if $K_{n}=0, \tilde{\beta}_{n}=0$. Using the expansion method shown in Section 13.2 we obtain that the asymptotic variance of $\tilde{\beta}_{n}$ is

$$
\begin{equation*}
A V\left\{\tilde{\beta}_{n}\right\} \cong \frac{\beta^{4}}{n t^{* 2}} \cdot \frac{1-e^{-t^{*} / \beta}}{e^{-t^{*} / \beta}} \tag{14.48}
\end{equation*}
$$

The likelihood function of $\beta$ in this time-censoring case is

$$
\begin{equation*}
L\left(\beta ; K_{n}, \mathbf{T}_{n}\right)=\frac{1}{\beta^{K_{n}}} \exp \left\{-\frac{1}{\beta}\left(\sum_{i=1}^{K_{n}} T_{i}+t^{*}\left(n-K_{n}\right)\right)\right\} \tag{14.49}
\end{equation*}
$$

Also here, if $K_{n}=0$, the MLE of $\beta$ does not exist. If $K_{n} \geq 1$, the MLE is

$$
\begin{equation*}
\hat{\beta}_{n}=\frac{S_{n, K_{n}}}{K_{n}} \tag{14.50}
\end{equation*}
$$

where $S_{n, K_{n}}=\sum_{i=1}^{K_{n}} T_{i}+\left(n-K_{n}\right) t^{*}$, is the total time on test of the $n$ units.
The theoretical evaluation of the properties of the MLE $\hat{\beta}_{n}$ is complicated. We can, however, get information on its behavior by simulation.

Example 14.14. For a sample of size $n=50$, with $\beta=1,000$ and $t^{*}=2,000, \operatorname{Pr}\left\{K_{50}=0\right\}=\exp \{-100\} \doteq 0$. Thus, we expect that $\hat{\beta}_{n}$ will exist in all the simulation runs. For 100 MLE's of $\beta$, obtained by this simulation we have a mean $=$ $1,025.5$, a median $=996.7$ and a standard deviation $=156.9$. The standard deviation of $\tilde{\beta}_{n}$, according to the previous formula, with the above values of $n, \beta$ and $t^{*}$, is 178.7.

```
> library(boot)
> FAILTIME[FAILTIME >= 7000] <- 7000 # Censor data at 7000
> X <- data.frame(
    time= FAILTIME,
    event=ifelse(FAILTIME < 7000,
                                    yes=1,
                                    no=0))
>head(X, 8)
    time event
1 121.5 1
2 1425.5 1
3 2951.2 1
4 5637.9 1
5 1657.2 1
6 592.1 1
7 7000.0 0
87000.0 0
> B <- boot(data=X,
    statistic=function(x, i) {
        coefficients(
            survreg(
                        Surv(
                        time=x[i,1],
                            event=x[i,2]) ~ 1,
                    dist = "exponential"))
            },
            R=100)
> boot.ci(B,
    conf=0.95,
    type="perc")
BOOTSTRAP CONFIDENCE INTERVAL CALCULATIONS
Based on 100 bootstrap replicates
CALL :
boot.ci(boot.out = B, conf = 0.95, type = "perc")
Intervals :
Level Percentile
95% (7.692, 8.806 )
Calculations and Intervals on Original Scale
Some percentile intervals may be unstable
> rm(B)
```

For further reading on the properties of MLE under time censoring, see Zacks (1992, pp. 125).
Under frequency censoring the situation is simpler. Suppose that the censoring is at the $r$-th failure. The total time on test is $S_{n, r}=\sum_{i=1}^{r} T_{(i)}+(n-r) T_{(r)}$. In this case,

$$
\begin{equation*}
S_{n, r} \sim \frac{\beta}{2} \chi^{2}[2 r] \tag{14.51}
\end{equation*}
$$

and the MLE $\hat{\beta}_{n, r}=\frac{S_{n, r}}{r}$ is an unbiased estimator of $\beta$, with variance

$$
\begin{equation*}
V\left\{\hat{\beta}_{n, r}\right\}=\frac{\beta^{2}}{r} \tag{14.52}
\end{equation*}
$$

Or,

$$
S . E .\left\{\hat{\beta}_{n, r}\right\}=\frac{\beta}{\sqrt{r}}
$$

If we wish to have a certain precision, so that S.E. $\left\{\hat{\beta}_{n, r}\right\}=\gamma \beta$ then $r=\frac{1}{\gamma^{2}}$. Obviously $n \geq r$.
Suppose that we pay for the test $c_{2} \$$ per unit and $c_{1} \$$ per time unit, for the duration of the test. Then, the total cost of the test is

$$
\begin{equation*}
T K_{n, r}=c_{1} T_{n, r}+c_{2} n \tag{14.53}
\end{equation*}
$$

For a given $r$, we choose $n$ to minimize the expected total cost. The resulting formula is

$$
\begin{equation*}
n^{0} \doteq \frac{r}{2}\left(1+\left(1+\frac{4 c_{1}}{r c_{2}} \beta\right)^{1 / 2}\right) \tag{14.54}
\end{equation*}
$$

The problem is that the optimal sample size $n^{0}$ depends on the unknown $\beta$. If one has some prior estimate of $\beta$, it could be used to determine a good starting value for $n$.

Example 14.15. Consider a design of a life testing experiment with frequency censoring and exponential distribution of the TTF. We require that S.E. $\left\{\hat{\beta}_{n, r}\right\}=0.2 \beta$. Accordingly, $r=\left(\frac{1}{0.2}\right)^{2}=25$. Suppose that we wish to minimize the total expected cost, at $\beta=100[\mathrm{hr}]$, where $c_{1}=c_{2}=2 \$$. Then,

$$
n^{0} \doteq \frac{25}{2}\left(1+\left(1+\frac{4}{25} 100\right)^{1 / 2}\right)=64
$$

The expected duration of this test is

$$
E\left\{T_{64,25}\right\}=100 \sum_{i=1}^{25} \frac{1}{65-i}=49.0 \quad[\mathrm{hr}]
$$

### 14.7.2 Maximum likelihood estimation of the Weibull parameters

Let $t_{1}, \cdots, t_{n}$ be uncensored failure times of $n$ random variables having a Weibull distribution $W(\nu, \beta)$. The likelihood function of $(\nu, \beta)$ is

$$
\begin{equation*}
L(\nu, \beta ; \mathbf{t})=\frac{\nu^{n}}{\beta^{n \nu}}\left(\prod_{i=1}^{n} t_{i}\right)^{v-1} \exp \left\{-\sum_{i=1}^{n}\left(\frac{t_{i}}{\beta}\right)^{v}\right\} \tag{14.55}
\end{equation*}
$$

$0<\beta, \nu<\infty$. The MLE of $v$ and $\beta$ are the solutions $\hat{\beta}_{n}, \hat{v}_{n}$ of the equations

$$
\begin{equation*}
\hat{\beta}_{n}=\left(\frac{1}{n} \sum_{i=1}^{n} t_{i}^{\hat{t}_{n}}\right)^{1 / \hat{v}_{n}} \tag{14.56}
\end{equation*}
$$

and

$$
\begin{equation*}
\hat{v}_{n}=\left[\frac{\sum_{i=1}^{n} t_{i}^{\hat{t}_{n}} \log t_{i}}{\sum_{i=1}^{n} t_{i}^{\hat{v}_{n}}}-\frac{1}{n} \sum_{i=1}^{n} \log \left(t_{i}\right)\right]^{-1} \tag{14.57}
\end{equation*}
$$

All logarithms are on base $e(\ln )$.

The equation for $\hat{\nu}_{n}$ is solved iteratively by the recursive equation

$$
\begin{equation*}
\hat{\nu}^{(j+1)}=\left[\frac{\sum_{i=1}^{n} t_{i}^{\imath(i)} \log \left(t_{i}\right)}{\sum_{i=1}^{n} t_{i}^{\imath(j)}}-\frac{1}{n} \sum_{i=1}^{n} \log \left(t_{i}\right)\right]^{-1}, \quad j=0,1, \cdots \tag{14.58}
\end{equation*}
$$

where $\hat{\nu}^{(0)}=1$.
To illustrate, we simulated a sample of $n=50$ failure times from $W(2.5,10)$. In order to obtain the MLE, we have to continue the iterative process until the results converge. We show here the obtained values, as functions of the number of iterations.

| \# iter | $\hat{\beta}$ | $\hat{\nu}$ |
| :--- | ---: | :---: |
| 10 | 11.437 | 2.314 |
| 20 | 9.959 | 2.367 |
| 30 | 9.926 | 2.368 |
| 40 | 9.925 | 2.368 |

It seems that 40 iterations yield sufficiently accurate solutions.
Confidence intervals for $\hat{\nu}_{n}, \hat{\beta}_{n}$ can be determined, for large samples, by using large sample approximation formulae for the standard errors of the MLE, which are found in Zacks (1992, p. 147).

$$
\begin{equation*}
S E\left\{\hat{\beta}_{n}\right\} \cong \frac{\hat{\beta}_{n}}{\sqrt{n} \hat{v}_{n}} \cdot 1.053 \tag{14.59}
\end{equation*}
$$

and

$$
\begin{equation*}
S E\left\{\hat{v}_{n}\right\} \cong .780 \frac{\hat{v}_{n}}{\sqrt{n}} \tag{14.60}
\end{equation*}
$$

The large sample confidence limits are

$$
\begin{equation*}
\hat{\beta}_{n} \pm z_{1-\alpha / 2} S . E .\left\{\hat{\beta}_{n}\right\} \tag{14.61}
\end{equation*}
$$

and

$$
\begin{equation*}
\hat{v}_{n} \pm z_{1-\alpha / 2} S . E .\left\{\hat{v}_{n}\right\} . \tag{14.62}
\end{equation*}
$$

In the above numerical example we obtained the MLE $\hat{\beta}_{50}=9.925$ and $\hat{v}_{50}=2.368$. Using these values we obtain the large sample approximate confidence intervals, with level of confidence $1-\alpha=.95$, to be ( $8.898,11.148$ ) for $\beta$ and $(1.880,2.856)$ for $v$.

We can obtain bootstrapping confidence intervals. The bootstrap confidence limits are the $\alpha / 2$ th and $(1-\alpha / 2)$ th quantile of the simulated values which produced confidence intervals $(8.378,11.201)$ for $\beta$ and $(1.914,3.046)$ for $v$. The difference between these confidence intervals and the large sample approximation ones is not significant.

Maximum likelihood estimation in censored cases is more complicated and will not be discussed here. Estimates of $v$ and $\beta$ in the censored case can be obtained from the intercept and slope of the regression line in the $Q-Q$ plot.

```
> B <- boot(
    data=X,
    statistic=function(x, i){
        coefficients(
            survreg(
                Surv(
                    time=x[i,1],
```

```
            event=x[i,2]) ~ 1 ,
            dist="weibull"))
        },
        R = 100)
> boot.ci(B,
            conf=0.95,
            type="perc")
BOOTSTRAP CONFIDENCE INTERVAL CALCULATIONS
Based on 100 bootstrap replicates
CALL :
boot.ci(boot.out = B, conf = 0.95, type = "perc")
Intervals :
Level Percentile
95% ( 7.555, 8.776 )
Calculations and Intervals on Original Scale
Some percentile intervals may be unstable
> rm(B)
```


### 14.8 Reliability demonstration

Reliability demonstration is a procedure for testing whether the reliability of a given device (system) at a certain age is sufficiently high. More precisely, a time point $t_{0}$ and a desired reliability $R_{0}$ are specified, and we wish to test whether the reliability of the device at age $t_{0}, R\left(t_{0}\right)$, satisfies the requirement that $R\left(t_{0}\right) \geq R_{0}$. If the life distribution of the device is completely known, including all parameters, there is no problem of reliability demonstration-one computes $R\left(t_{0}\right)$ exactly and determines whether $R\left(t_{0}\right) \geq R_{0}$. If, as is generally the case, either the life distribution or its parameters are unknown, then the problem of reliability demonstration is that of obtaining suitable data and using them to test the statistical hypothesis that $R\left(t_{0}\right) \geq R_{0}$ versus the alternative that $R\left(t_{0}\right)<R_{0}$. Thus, the theory of testing statistical hypotheses provides the tools for reliability demonstration. In the present section we review some of the basic notions of hypothesis testing as they pertain to reliability demonstration.

In the following subsections we develop several tests of interest in reliability demonstration. We remark here that procedures for obtaining confidence intervals for $R\left(t_{0}\right)$, which were discussed in the previous sections, can be used to test hypotheses. Specifically, the procedure involves computing the upper confidence limit of a ( $1-2 \alpha$ )-level confidence interval for $R\left(t_{0}\right)$ and comparing it with the value $R_{0}$. If the upper confidence limit exceeds $R_{0}$, then the null hypothesis $H_{0}: R\left(t_{0}\right)>R_{0}$ is accepted, otherwise it is rejected. This test will have a significance level of $\alpha$.

For example, if the specification of the reliability at age $t=t_{0}$ is $R=.75$ and the confidence interval for $R\left(t_{0}\right)$, at level of confidence $\gamma=.90$, is $(.80, .85)$, the hypothesis $H_{0}$ can be immediately accepted at a level of significance of $\alpha=(1-\gamma) / 2=.05$. There is a duality between procedures for testing hypotheses and for confidence intervals.

### 14.8.1 Binomial testing

A random sample of $n$ devices is put on life test simultaneously. Let $J_{n}$ be the number of failures in the time interval [ $0, t_{0}$ ), and $K_{n}=n-J_{n}$. We have seen that $K_{n} \sim B\left(n, R\left(t_{0}\right)\right)$. Thus, if $H_{0}$ is true, i.e., $R\left(t_{0}\right) \geq R_{0}$, the values of $K_{n}$ will tend to be larger, in a probabilistic sense. Thus, one tests $H_{0}$ by specifying a critical value $C_{\alpha}$ and rejecting $H_{0}$ whenever $K_{n} \leq C_{\alpha}$. The critical value $C_{\alpha}$ is chosen as the largest value satisfying

$$
F_{B}\left(C_{\alpha} ; n, R_{0}\right) \leq \alpha
$$

The OC function of this test, as a function of the true reliability $R$, is

$$
\begin{align*}
\mathrm{OC}(R) & =\operatorname{Pr}\left\{K_{n}>C_{\alpha} \mid R\left(t_{0}\right)=R\right\}  \tag{14.63}\\
& =1-F_{B}\left(C_{\alpha} ; n, R\right) .
\end{align*}
$$

If $n$ is large, then one can apply the normal approximation to the Binomial CDF. In these cases we can determine $C_{\alpha}$ to be the integer most closely satisfying

$$
\begin{equation*}
\Phi\left(\frac{C_{\alpha}+1 / 2-n R_{0}}{\left(n R_{0}\left(1-R_{0}\right)\right)^{1 / 2}}\right)=\alpha \tag{14.64}
\end{equation*}
$$

Generally, this will be given by

$$
\begin{equation*}
C_{\alpha}=\text { integer closest to }\left\{n R_{0}-1 / 2-z_{1-\alpha}\left(n R_{0}\left(1-R_{0}\right)\right)^{1 / 2}\right\} \tag{14.65}
\end{equation*}
$$

where $z_{1-\alpha}=\Phi^{-1}(1-\alpha)$. The OC function of this test in the large sample case is approximated by

$$
\begin{equation*}
\mathrm{OC}(R) \cong \Phi\left(\frac{n R-C_{\alpha}-1 / 2}{(n R(1-R))^{1 / 2}}\right) \tag{14.66}
\end{equation*}
$$

The normal approximation is quite accurate whenever $n>9 /(R(1-R))$.
If in addition to specifying $\alpha$, we specify that the test have Type II error probability $\beta$, when $R\left(t_{0}\right)=R_{1}$, then the normal approximation provides us with a formula for the necessary sample size:

$$
\begin{equation*}
n \doteq \frac{\left(z_{1-\alpha} \sigma_{0}+z_{1-\beta} \sigma_{1}\right)^{2}}{\left(R_{1}-R_{0}\right)^{2}} \tag{14.67}
\end{equation*}
$$

where $\sigma_{i}^{2}=R_{i}\left(1-R_{i}\right), i=0,1$.
Example 14.16. Suppose that we wish to test at significance level $\alpha=.05$ the null hypothesis that the reliability at age 1000 [hr] of a particular system is at least $85 \%$. If the reliability is $80 \%$ or less, we want to limit the probability of accepting the null hypothesis to $\beta=.10$. Our test is to be based on $K_{n}$, the number of systems, out of a random sample of $n$, surviving at least 1000 hours of operation. Setting $R_{0}=.85$ and $R_{1}=.80$, we have $\sigma_{0}=.357, \sigma_{1}=.4, z_{.95}=1.645, z_{.90}=1.282$. Substituting above, we obtain that the necessary sample size is $n=483$. The critical value is $C_{.05}=397$.

We see that in binomial testing one may need very large samples to satisfy the specifications of the test. If in the above problem we reduce the sample size to $n=100$, then $C_{.05}=79$. However, now the probability of accepting the null hypothesis when $R=.80$ is $\mathrm{OC}(.8)=\Phi(.125)=.55$, which is considerably higher than the corresponding probability of .10 under $n=483$.

### 14.8.2 Exponential distributions

Suppose that we know that the life distribution is exponential $E(\beta)$, but $\beta$ is unknown. The hypotheses

$$
H_{0}: R\left(t_{0}\right) \geq R_{0}
$$

versus

$$
H_{1}: R\left(t_{0}\right)<R_{0}
$$

can be rephrased in terms of the unknown parameter, $\beta$, as

$$
H_{0}: \beta \geq \beta_{0}
$$

versus

$$
H_{1}: \beta<\beta_{0}
$$

where $\beta_{0}=-t_{0} / \ln R_{0}$. Let $t_{1}, \cdots, t_{n}$ be the values of a (complete) random sample of size $n$. Let $\bar{t}_{n}=\frac{1}{n} \sum_{i=1}^{n} t_{i}$. The hypothesis $H_{0}$ is rejected if $\bar{t}_{n}<C_{\alpha}$, where

$$
\begin{equation*}
C_{\alpha}=\frac{\beta_{0}}{2 n} \chi_{\alpha}^{2}[2 n] \tag{14.68}
\end{equation*}
$$

The OC function of this test, as a function of $\beta$, is

$$
\begin{align*}
\mathrm{OC}(\beta) & =\operatorname{Pr}\left\{\bar{t}_{n}>C_{\alpha} \mid \beta\right\} \\
& =\operatorname{Pr}\left\{\chi^{2}[2 n]>\frac{\beta_{0}}{\beta} \chi_{\alpha}^{2}[2 n]\right\} . \tag{14.69}
\end{align*}
$$

If we require that at $\beta=\beta_{1}$ the OC function of the test will assume the value $\gamma$, then the sample size $n$ should satisfy

$$
\frac{\beta_{0}}{\beta_{1}} \chi_{\alpha}^{2}[2 n] \geq \chi_{1-\gamma}^{2}[2 n]
$$

The quantiles of $\chi^{2}[2 n]$, for $n \geq 15$, can be approximated by the formula

$$
\begin{equation*}
\chi_{p}^{2}[2 n] \cong \frac{1}{2}\left(\sqrt{4 n}+z_{p}\right)^{2} \tag{14.70}
\end{equation*}
$$

Substituting this approximation and solving for $n$, we obtain the approximation

$$
\begin{equation*}
n \cong \frac{1}{4} \frac{\left(z_{1-\gamma}+z_{1-\alpha} \sqrt{\zeta}\right)^{2}}{(\sqrt{\zeta}-1)^{2}} \tag{14.71}
\end{equation*}
$$

where $\zeta=\beta_{0} / \beta_{1}$.
Example 14.17. Suppose that in Example 14.16, we know that the system lifetimes are exponentially distributed. It is interesting to examine how many systems would have to be tested in order to achieve the same error probabilities as before, if our decision were now based on $\bar{t}_{n}$.

Since $\beta=-t / \ln R(t)$, the value of the parameter $\beta$ under $R\left(t_{0}\right)=R(1000)=.85$ is $\beta_{0}=-1000 / \ln (.85)=6153[\mathrm{hr}]$, while its value under $R\left(t_{0}\right)=.80$ is $\beta_{1}=-1000 / \ln (.80)=4481$ [hr]. Substituting these values into (9.3.5), along with $\alpha=.05$ and $\gamma=.10(\gamma$ was denoted by $\beta$ in Example 14.16), we obtain the necessary sample size $n \cong 87$.

Thus we see that the additional knowledge that the lifetime distribution is exponential, along with the use of complete lifetime data on the sample, allows us to achieve a greater than five-fold increase in efficiency in terms of the sample size necessary to achieve the desired error probabilities.

We remark that if the sample is censored at the $r$-th failure then all the formulae developed above apply after replacing $n$ by $r$, and $\bar{t}_{n}$ by $\hat{\beta}_{n, r}=T_{n, r} / r$.

Example 14.18. Suppose that the reliability at age $t=250[\mathrm{hr}]$ should be at least $R_{0}=.85$. Let $R_{1}=.75$. The corresponding values of $\beta_{0}$ and $\beta_{1}$ are $1538[\mathrm{hr}]$ and $869[\mathrm{hr}]$, respectively. Suppose that the sample is censored at the $r=25-\mathrm{th}$ failure. Let $\hat{\beta}_{n, r}=T_{n, r} / 25$ be the MLE of $\beta . H_{0}$ is rejected, with level of significance $\alpha=.05$, if

$$
\hat{\beta}_{n, r} \leq \frac{1538}{50} \chi_{.05}^{2}[50]=1069[\mathrm{hr}]
$$

The Type II error probability of this test, at $\beta=869$, is

$$
\begin{aligned}
\mathrm{OC}(869) & =\operatorname{Pr}\left\{\chi^{2}[50]>\frac{1538}{869} \chi_{.05}^{2}[50]\right\} \\
& =\operatorname{Pr}\left\{\chi^{2}[50]>61.5\right\} \\
& \doteq 1-\Phi\left(\frac{61.5-50}{\sqrt{100}}\right) \\
& =.125
\end{aligned}
$$

Sometimes in reliability demonstration an overriding concern is keeping the number of items tested to a minimum, subject to whatever accuracy requirements are imposed. This could be the case, for example, when testing very complex and expensive systems. In such cases, it may be worthwhile applying a sequential testing procedure, where items are tested one at a time in sequence until the procedure indicates that testing can stop and a decision be made. Such, an approach would also be appropriate when testing prototypes of some new design, which are being produced one at a time at a relatively slow rate.

In Section 7.5 (page 267) and Section 9.4 .2 (page 333) we introduced the Wald SPRT for testing hypotheses with binomial data. Here we reformulate this test for reliability testing.

### 14.8.2.1 The SPRT for Binomial Data

Without any assumptions about the lifetime distribution of a device, we can test hypotheses concerning $R\left(t_{0}\right)$ by simply observing whether or not a device survives to age $t_{0}$. Letting $K_{n}$ represent the number of devices among $n$ randomly selected ones surviving to age $t_{0}$, we have $K_{n} \sim B\left(n, R\left(t_{0}\right)\right)$. The likelihood ratio is given by

$$
\begin{equation*}
\lambda_{n}=\left(\frac{1-R_{1}}{1-R_{0}}\right)^{n}\left(\frac{R_{1}\left(1-R_{0}\right)}{R_{0}\left(1-R_{1}\right)}\right)^{K_{n}} \tag{14.72}
\end{equation*}
$$

Thus,

$$
\ln \lambda_{n}=n \ln \left(\frac{1-R_{1}}{1-R_{0}}\right)-K_{n} \ln \left(\frac{R_{0}\left(1-R_{1}\right)}{R_{1}\left(1-R_{0}\right)}\right)
$$

It follows that the SPRT can be expressed in terms of $K_{n}$ as follows:

$$
\text { Continue sampling if }-h_{1}+s n<K_{n}<h_{2}+s n
$$

Accept $H_{0} \quad$ if $\quad K_{n} \geq h_{2}+s n$,

$$
\text { Reject } H_{0} \quad \text { if } \quad K_{n} \leq-h_{1}+s n
$$

where

$$
\left\{\begin{array}{l}
s=\ln \left(\frac{1-R_{1}}{1-R_{0}}\right) / \ln \left(\frac{R_{0}\left(1-R_{1}\right)}{R_{1}\left(1-R_{0}\right)}\right)  \tag{14.73}\\
h_{1}=\ln \left(\frac{1-\gamma}{\alpha}\right) / \ln \left(\frac{R_{0}\left(1-R_{1}\right)}{R_{1}\left(1-R_{0}\right)}\right) \\
h_{2}=\ln \left(\frac{1-\alpha}{\gamma}\right) / \ln \left(\frac{R_{0}\left(1-R_{1}\right)}{R_{1}\left(1-R_{0}\right)}\right)
\end{array}\right.
$$

$\alpha$ and $\gamma$ are the prescribed probabilities of Type I and Type II errors. Note that if we plot $K_{n}$ vs. $n$, the accept and reject boundaries are parallel straight lines with common slope $s$ and intercepts $h_{2}$ and $-h_{1}$, respectively.

The OC function of this test is expressible (approximately) in terms of an implicit parameter $\psi$. Letting

$$
R^{(\psi)}=\left\{\begin{array}{cc}
\frac{1-\left(\frac{1-R_{1}}{1-R_{0}}\right)^{\psi}}{\left(\frac{R_{1}}{R_{0}}\right)^{\psi}-\left(\frac{1-R_{1}}{1-R_{0}}\right)^{\psi}}, & \psi \neq 0  \tag{14.74}\\
s, & \psi=0
\end{array}\right.
$$

we have that the OC function at $R\left(t_{0}\right)=R^{(\psi)}$ is given by

$$
\mathrm{OC}\left(R^{(\psi)}\right) \approx \begin{cases}\frac{\left(\frac{1-\gamma}{\alpha}\right)^{\psi}-1}{\left(\frac{1-\gamma}{\alpha}\right)^{\psi}-\left(\frac{\gamma}{1-\alpha}\right)^{\psi}}, & \psi \neq 0  \tag{14.75}\\ \frac{\ln \left(\frac{1-\gamma}{\alpha}\right)}{\ln \left(\frac{(1-\alpha)(1-\gamma)}{\alpha \gamma}\right)}, & \psi=0\end{cases}
$$

It is easily verified that for $\psi=1, R^{(\psi)}$ equals $R_{0}$ and $\mathrm{OC}\left(R^{(\psi)}\right)$ equals $1-\alpha$, while for $\psi=-1, R^{(\psi)}$ equals $R_{1}$ and $\mathrm{OC}\left(R^{(\psi)}\right)$ equals $\gamma$.

The expected sample size, or average sample number (ASN), as a function of $R^{(\psi)}$, is given by

$$
\operatorname{ASN}\left(R^{(\psi)}\right) \approx \begin{cases}\frac{\ln \frac{1-\gamma}{\alpha}-\mathrm{OC}\left(R^{(\psi)}\right) \ln \left(\frac{(1-\alpha)(1-\gamma)}{\alpha \gamma}\right)}{\ln \frac{1-R_{1}}{1-R_{0}}-R^{(\psi)} \ln \left(\frac{R_{0}\left(1-R_{1}\right)}{R_{1}\left(1-R_{0}\right)}\right)}, & \psi \neq 0  \tag{14.76}\\ \frac{h_{1} h_{2}}{s(1-s)}, & \psi=0\end{cases}
$$

The ASN function will typically have a maximum at some value of $R$ between $R_{0}$ and $R_{1}$, and decrease as $R$ moves away from the point of maximum in either direction.

Example 14.19. Consider Example 14.17, where we had $t=1000[\mathrm{hr}], R_{0}=.85, R_{1}=.80, \alpha=.05, \gamma=.10$. Suppose now that systems are tested sequentially, and we apply the SPRT based on the number of systems still functioning at 1000 [hr]. The parameters of the boundary lines are $s=.826, h_{1}=8.30$, and $h_{2}=6.46$.

The OC and ASN functions of the test are given in Table 14.2, for selected values of $\psi$.
Compare the values in the ASN column to the sample size required for the corresponding fixed-sample test, $n=483$. It is clear that the SPRT effects a considerable saving in sample size, particularly when $R\left(t_{0}\right)$ is less than $R_{1}$ or greater than $R_{0}$. Note also that the maximum ASN value occurs when $R\left(t_{0}\right)$ is near $s$.

### 14.8.2.2 The SPRT for Exponential Lifetimes

When the lifetime distribution is known to be exponential, we have seen the increase in efficiency gained by measuring the actual failure times of the parts being tested. By using a sequential procedure based on these failure times, further gains in efficiency can be achieved.

Expressing the hypotheses in terms of the parameter $\beta$ of the lifetime distribution $E(\beta)$, we wish to test $H_{0}: \beta \geq \beta_{0}$ vs. $H_{1}: \beta<\beta_{0}$, with significance level $\alpha$ and Type II error probability $\gamma$, when $\beta=\beta_{1}$, where $\beta_{1}<\beta_{0}$. Letting $\mathbf{t}_{n}=\left(t_{1}, \cdots, t_{n}\right)$ be the times till failure of the first $n$ parts tested, the likelihood ratio statistic is given by

$$
\begin{equation*}
\lambda_{n}\left(\mathbf{t}_{n}\right)=\left(\frac{\beta_{0}}{\beta_{1}}\right)^{n} \exp \left(-\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right) \sum_{i=1}^{n} t_{i}\right) \tag{14.77}
\end{equation*}
$$

Thus,

$$
\ln \lambda_{n}\left(\mathbf{t}_{n}\right)=n \ln \left(\beta_{0} / \beta_{1}\right)-\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right) \sum_{i=1}^{n} t_{i}
$$

Table 14.2 OC and ASN values for the SPRT

| $\psi$ | $R^{(\psi)}$ | $\mathrm{OC}\left(R^{(\psi)}\right)$ | $\mathrm{ASN}\left(R^{(\psi)}\right)$ |
| ---: | :---: | :---: | :---: |
| -2.0 | .7724 | .0110 | 152.0 |
| -1.8 | .7780 | .0173 | 167.9 |
| -1.6 | .7836 | .0270 | 186.7 |
| -1.4 | .7891 | .0421 | 208.6 |
| -1.2 | .7946 | .0651 | 234.1 |
| -1.0 | .8000 | .1000 | 263.0 |
| -0.8 | .8053 | .1512 | 294.2 |
| -0.6 | .8106 | .2235 | 325.5 |
| -0.4 | .8158 | .3193 | 352.7 |
| -0.2 | .8209 | .4357 | 370.2 |
| 0.0 | .8259 | .5621 | 373.1 |
| 0.2 | .8309 | .6834 | 360.2 |
| 0.4 | .8358 | .7858 | 334.8 |
| 0.6 | .8406 | .8629 | 302.6 |
| 0.8 | .8453 | .9159 | 269.1 |
| 1.0 | .8500 | .9500 | 238.0 |
| 1.2 | .8546 | .9709 | 210.8 |
| 1.4 | .8590 | .9833 | 187.8 |
| 1.6 | .8634 | .9905 | 168.6 |
| 1.8 | .8678 | .9946 | 152.7 |
| 2.0 | .8720 | .9969 | 139.4 |
|  |  |  |  |

The SPRT rules are accordingly,

$$
\begin{aligned}
& \text { Continue sampling if }-h_{1}+s n<\sum_{i=1}^{n} t_{i}<h_{2}+s n, \\
& \text { Accept } H_{0} \text { if } \sum_{i=1}^{n} t_{i} \geq h_{2}+s n, \\
& \text { Reject } H_{0} \text { if } \sum_{i=1}^{n} t_{i} \leq-h_{1}+s n
\end{aligned}
$$

where

$$
\begin{align*}
s & =\ln \left(\beta_{0} / \beta_{1}\right) /\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right), \\
h_{1} & =\ln ((1-\gamma) / \alpha) /\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right), \\
h_{2} & =\ln ((1-\alpha) / \gamma) /\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right) . \tag{14.78}
\end{align*}
$$

Thus, if we plot $\sum_{i=1}^{n} t_{i}$ vs. $n$, the accept and reject boundaries are again parallel straight lines.

As before, let $\psi$ be an implicit parameter, and define

$$
\beta^{(\psi)}= \begin{cases}\frac{\left(\beta_{0} / \beta_{1}\right)^{\psi}-1}{\psi\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right)}, & \psi \neq 0  \tag{14.79}\\ \frac{\ln \left(\beta_{0} / \beta_{1}\right)}{\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}}, & \psi=0\end{cases}
$$

Then the OC and ASN functions are approximately given by

$$
\mathrm{OC}\left(\beta^{(\psi)}\right) \approx \begin{cases}\frac{((1-\gamma) / \alpha)^{\psi}-1}{((1-\gamma) / \alpha)^{\psi}-(\gamma /(1-\alpha))^{\psi}}, & \psi \neq 0  \tag{14.80}\\ \frac{\ln ((1-\gamma) / \alpha)}{\ln ((1-\alpha)(1-\gamma) / \alpha \gamma)}, & \psi=0\end{cases}
$$

and

$$
\operatorname{ASN}\left(\beta^{(\psi)}\right) \approx \begin{cases}\frac{\ln ((1-\gamma) / \alpha)-\mathrm{OC}\left(\beta^{(\psi)}\right) \ln ((1-\alpha)(1-\gamma) / \alpha \gamma)}{\ln \left(\beta_{0} / \beta_{1}\right)-\beta^{(\psi)}\left(\frac{1}{\beta_{1}}-\frac{1}{\beta_{0}}\right)}, & \psi \neq 0  \tag{14.81}\\ \frac{h_{1} h_{2}}{s^{2}}, & \psi=0\end{cases}
$$

Note that when $\psi=1, \beta^{(\psi)}$ equals $\beta_{0}$, while when $\psi=-1, \beta^{(\psi)}$ equals $\beta_{1}$.
Example 14.20. Continuing Example 14.17, recall we had $\alpha=.05, \gamma=.10, \beta_{0}=6153, \beta_{1}=4481$. The parameters of the boundaries of the SPRT are $s=5229, h_{1}=47662, h_{2}=37124$. The OC and ASN functions, for selected values of $\psi$, are given in Table 14.3.

Table 14.3 OC and ASN values for the SPRT

| $\psi$ | $\beta^{(\psi)}$ | $\operatorname{OC}\left(\beta^{(\psi)}\right)$ | $\operatorname{ASN}\left(\beta^{(\psi)}\right)$ |
| ---: | :---: | :---: | :---: |
| -2.0 | 3872 | .0110 | 34.3 |
| -1.8 | 3984 | .0173 | 37.1 |
| -1.6 | 4101 | .0270 | 40.2 |
| -1.4 | 4223 | .0421 | 43.8 |
| -1.2 | 4349 | .0651 | 47.9 |
| -1.0 | 4481 | .1000 | 52.4 |
| -0.8 | 4618 | .1512 | 57.1 |
| -0.6 | 4762 | .2235 | 61.4 |
| -0.4 | 4911 | .3193 | 64.7 |
| -0.2 | 5067 | .4357 | 66.1 |
| 0.0 | 5229 | .5621 | 64.7 |
| 0.2 | 5398 | .6834 | 60.7 |
| 0.4 | 5575 | .7858 | 54.8 |
| 0.6 | 5759 | .8629 | 48.1 |
| 0.8 | 5952 | .9159 | 41.5 |
| 1.0 | 6153 | .9500 | 35.6 |
| 1.2 | 6363 | .9709 | 30.6 |
| 1.4 | 6582 | .9833 | 26.4 |
| 1.6 | 6811 | .9905 | 22.9 |
| 1.8 | 7051 | .9946 | 20.1 |
| 2.0 | 7301 | .9969 | 17.8 |

In Example 14.17, we saw that the fixed-sample test with the same $\alpha$ and $\gamma$ requires a sample size of $n=87$. Thus, in the exponential case as well, we see that the SPRT can result in substantial savings in sample size.

It is obviously impractical to perform a sequential test, like the one described in the above example by running one system, waiting till it fails, renewing it and running it again and again until a decision can be made. In the above example, if the MTTF of the system is close to the value of $\beta_{0}=6153$ [hr], it takes on average about 256 days between failures, and on average about 36 failures till decision is reached. This trial may take over 25 years. There are three ways to overcome this problem. The first is to test several systems simultaneously. Thus, if in the trial described in the above example 25 systems are tested simultaneously, the expected duration of the test will be reduced to one year. Another way is to consider a test based on a continuous time process, not on discrete samples of failure times. The third possibility of reducing the expected test duration is to perform accelerated life testing. In the following sections we discuss these alternatives.

### 14.8.2.3 The SPRT for Poisson Processes

Suppose that we put $n$ systems on test starting at $t=0$. Suppose also that any system which fails in instantaneously renewed, and at the renewal time it is as good as new. In addition we assume that the life characteristics of the systems are identical, the TTF of each system is exponential (with the same $\beta$ ) and failures of different systems are independent of each other.

Under these assumptions, the number of failures in each system, in the time interval $(0, t]$ is a Poisson random variable with mean $\lambda t$, where $\lambda=1 / \beta$.

Let $X_{n}(t)=$ total number of failures among all the $n$ systems during the time interval $(0, t] . X_{n}(t) \sim \operatorname{Pos}(n \lambda t)$, and the collection $\left\{X_{n}(t) ; \quad 0<t<\infty\right\}$ is called a Poisson process. We add the initial condition that $X_{n}(0)=0$.

The random function $X_{n}(t), 0<t<\infty$, is a non-decreasing step function which jumps one unit at each random failure time of the system. The random functions $X_{n}(t)$ satisfy:
(i) $X_{n}(t), \sim \operatorname{Pos}(n \lambda t)$, all $0<t<\infty$;
(ii) For any $t_{1}<t_{2}, X_{n}\left(t_{2}\right)-X_{n}\left(t_{1}\right)$ is independent of $X_{n}\left(t_{1}\right)$;
(iii) For any $t_{1}, t_{2}, 0<t_{1}<t_{2}<\infty, X_{n}\left(t_{2}\right)-X_{n}\left(t_{1}\right) \sim \operatorname{Pos}\left(n \lambda\left(t_{2}-t_{1}\right)\right)$.

We develop now the SPRT based on the random functions $X_{n}(t)$.
The hypotheses $H_{0}: \beta \geq \beta_{0}$ versus $H_{1}: \beta \leq \beta_{1}$, for $0<\beta_{1}<\beta_{0}<\infty$, are translated to the hypotheses $H_{0}: \lambda \leq \lambda_{0}$ versus $H_{1}: \lambda \geq \lambda_{1}$ where $\lambda=1 / \beta$. The likelihood ratio at time $t$ is

$$
\begin{equation*}
\Lambda\left(t ; X_{n}(t)\right)=\left(\frac{\lambda_{1}}{\lambda_{0}}\right)^{X_{n}(t)} \exp \left\{-n t\left(\lambda_{1}-\lambda_{0}\right)\right\} \tag{14.82}
\end{equation*}
$$

The test continues as long as the random graph of $\left(T_{n}(t), X_{n}(t)\right)$ is between the two linear boundaries

$$
b_{U}(t)=h_{2}+s T_{n}(t), \quad 0 \leq t<\infty
$$

and

$$
b_{L}(t)=-h_{1}+s T_{n}(t), \quad 0 \leq t<\infty,
$$

where $T_{n}(t)=n t$ is the total time on test at $t$,

$$
\begin{align*}
& h_{1}=\frac{\ln \left(\frac{1-\alpha}{\gamma}\right)}{\ln \left(\frac{\lambda_{1}}{\lambda_{0}}\right)}, \\
& h_{2}=\frac{\ln \left(\frac{1-\gamma}{\alpha}\right)}{\ln \left(\frac{\lambda_{1}}{\lambda_{0}}\right)}, \tag{14.83}
\end{align*}
$$

and

$$
s=\frac{\lambda_{1}-\lambda_{0}}{\ln \left(\frac{\lambda_{1}}{\lambda_{0}}\right)}
$$

The instant $X_{n}(t)$ jumps above $b_{U}(t)$ the test terminates and $H_{0}$ is rejected; on the other hand, the instant $X_{n}(t)=b_{L}(t)$ the test terminates and $H_{0}$ is accepted. Acceptance of $H_{0}$ entails that the reliability meets the specified requirement. Rejection of $H_{0}$ may lead to additional engineering modification to improve the reliability of the system.

The OC function of this sequential test is the same as that in the exponential case. Let $\tau$ denote the random time of termination. It can be shown that $\operatorname{Pr}_{\lambda}\{\tau<\infty\}=1$ for all $0<\lambda<\infty$. The expected deviation of the test is given approximately by

$$
\begin{equation*}
E_{\lambda}\{\tau\}=\frac{1}{\lambda n} E_{\lambda}\left\{X_{n}(\tau)\right\} \tag{14.84}
\end{equation*}
$$

where

$$
E_{\lambda}\left\{X_{n}(\tau)\right\} \cong \begin{cases}\frac{h_{2}-\mathrm{OC}(\lambda)\left(h_{1}+h_{2}\right)}{1-s / \lambda}, & \text { if } \lambda \neq s  \tag{14.85}\\ h_{1} h_{2}, & \text { if } \lambda=s\end{cases}
$$

It should be noticed that the last formula yields the same values as the formula in the exponential case for $\lambda=1 / \beta^{(\psi)}$. The SPRT of the previous section can terminate only after a failure, while the SPRT based on $X_{n}(t)$ may terminate while crossing the lower boundary $b_{L}(t)$, before a failure occurs.

The minimal time required to accept $H_{0}$ is $\tau_{0}=h_{1} / n s$. In the case of Example 14.20 , with $n=20, \tau_{0}=9.11536 /(20 \times$ $.0001912)=2383.2[\mathrm{hr}]$. That is, over 99 days of testing without any failure. The SPRT may be, in addition, frequency censored by fixing a value $x^{*}$ so that, as soon as $X_{n}(t) \geq x^{*}$, the test terminates and $H_{0}$ is rejected. In Example 14.20 we see that the expected number of failures at termination may be as large as 66 . We can censor the test at $x^{*}=50$. This will reduce the expected duration of the test, but will increase the probability of a Type I error, $\alpha$. Special programs are available for computing the operating characteristics of such censored tests, but these are beyond the scope of the present text.

### 14.9 Accelerated life testing

It is often impractical to test highly reliable systems, or components, under normal operating conditions, because no failures may be observed during long periods of time. In accelerated life testing, the systems are subjected to higher than normal stress conditions in order to generate failures. The question is how to relate failure distributions, under higher than normal stress conditions, to those under normal conditions?

Accelerated life testing is used by engineers in testing materials like food and drugs, lubricants, concrete and cement, building materials and nuclear reactor materials. The stress conditions are generally, mechanical load, vibrations, high temperatures, high humidity, high contamination, etc. Accelerated testing is used for semiconductors including transistors, electronic devices such as diodes, random access memories, plastic encumpsulants etc. The reader is referred to Nelson (1992) for a survey of methods and applications. The statistical methodology of accelerated life testing is similar to the methods described earlier in this chapter, including graphical analysis and maximum likelihood estimation. The reader is referred to Nelson (1992), Mann, Schaffer and Singpurwalla (1974), for details. We describe below some of the models used to relate failures under various stress conditions.

### 14.9.1 The Arrhenius temperature model

This model is widely used when the product failure time is sensitive to high temperature. Applications include electrical insulations and dielectric (see Goba (1969)); solid state and semiconductors (Peck and Trapp (1978)); battery cells; lubricants and greases; plastics; incandescent light filaments.

The Arrhenius law states that the rate of simple chemical reaction depends on temperature as follows:

$$
\begin{equation*}
\lambda=A \exp \{-E /(k T)\} \tag{14.86}
\end{equation*}
$$

where $E$ is the activation energy (in electron volts; $k$ is the Boltzman constant, $8.6171 \times 10^{-5}$ electron volts per ${ }^{\circ} \mathrm{C} ; T$ is the absolute Kelvin temperature $\left(-273.16+{ }^{\circ} \mathrm{C}\right) ; A$ is a product parameter, which depends on the test conditions and failure characteristics. In applying the Arrhenius model to failure times distribution we find the Weibull-Arrhenius life distribution, in which the scale parameter $\beta$ of the Weibull distribution is related to temperature, $T$, according to the function

$$
\begin{equation*}
\beta(T)=\lambda \exp \left\{A+\frac{B}{T}\right\}, \quad B>0 \tag{14.87}
\end{equation*}
$$

where $\lambda, A$ and $B$ are fitted empirically to the data.

### 14.9.2 Other models

Another model is called the log normal Arrhenius model, in which the log failure time is normally distributed with mean $A+B / T$ and variance $\sigma^{2}$. According to this model, the expected failure time is $\exp \left\{A+B / T+\sigma^{2} / 2\right\}$. Another model prevalent in the literature, relates the expected failure time to a stress level $V$ according to the inverse power model

$$
\begin{equation*}
\operatorname{MTTF}(V)=\frac{C}{V^{p}}, \quad C>0 \tag{14.88}
\end{equation*}
$$

The statistical data analysis methodology is to fit an appropriate model to the data, usually by maximum likelihood estimation, and then predict the MTTF of the system under normal conditions, or some reliability or availability function. Tolerance intervals, for the predicted value should be determined.

### 14.10 Burn-in procedures

Many products show relatively high frequency of early failures. For example, if a product has an exponential distribution of the TTF with MTTF of $\beta=10,000[\mathrm{hr}]$, we do not expect more than $2 \%$ of the product to fail within the first 200 [hr]. Nevertheless, many products designed for high value of MTTF show a higher than expected number of early failures. This phenomenon led to the theory that the hazard rate function of products is typically a $U$-shaped function. In its early life the product is within a phase with monotone decreasing hazard rate. This phase is called the "infant mortality" phase. After this phase the product enters a phase of "maturity" in which the hazard rate function is almost constant. Burn-in procedures are designed to screen (burn) the weak products within the plant, by setting the product to operate for several days, in order to give the product a chance to fail in the plant and not in the field, where the loss due to failure is high.

How long should a burn-in procedure last? Jensen and Petersen (1982) discuss this and other issues, in designing burn-in procedures. We refer the reader to this book for more details. We present here only some basic ideas.

Burn-in procedures discussed by Jensen and Petersen are based on a model of a mixed life distribution. For example, suppose that experience shows that the life distribution of a product is Weibull, $W\left(\nu, \beta_{1}\right)$. A small proportion of units manufactured may have generally short life, due to various reasons, which is given by another Weibull distribution, say, $W\left(\nu, \beta_{0}\right)$, with $\beta_{0}<\beta_{1}$. Thus, the life distribution of a randomly chosen product has a distribution which is a mixture of $W\left(\nu, \beta_{0}\right)$ and $W\left(\nu, \beta_{1}\right)$ that is,

$$
\begin{equation*}
F(t)=1-\left[p \exp \left\{-\left(\frac{t}{\beta_{0}}\right)^{\nu}\right\}+(1-p) \exp \left\{-\left(\frac{t}{\beta_{1}}\right)^{\nu}\right\}\right], \tag{14.89}
\end{equation*}
$$

for $t>0$. The objective of the burn-in is to let units with the $W\left(\nu, \beta_{0}\right)$ distribution have an opportunity to fail in the plant. The units which do not fail during the burn-in have, for their remaining life, a life distribution closer to the desired $W\left(\nu, \beta_{1}\right)$.

Suppose that a burn-in continues for $t^{*}$ time units. The conditional distribution of the time till failure $T$, given that $\left\{T>t^{*}\right\}$ is

$$
\begin{equation*}
F^{*}(t)=\frac{\int_{t^{*}}^{t} f(u) d u}{1-F\left(t^{*}\right)}, \quad t \geq t^{*} \tag{14.90}
\end{equation*}
$$

The c.d.f. $F^{*}(t)$, of units surviving the burn-in, start at $t^{*}$, i.e., $F^{*}\left(t^{*}\right)=0$ and has MTTF

$$
\begin{equation*}
\beta^{*}=t^{*}+\int_{t^{*}}^{\infty}\left(1-F^{*}(t)\right) d t \tag{14.91}
\end{equation*}
$$

We illustrate this in the following example on mixtures of exponential life times.

Example 14.21. Suppose that a product is designed to have an exponential life distribution, with mean of $\beta=10,000$ [hr]. A proportion $p=.05$ of the products comes out of the production process with a short MTTF of $\gamma=100[\mathrm{hr}]$. Suppose that all products go through a burn-in for $t^{*}$ [hr].

The c.d.f. of the TTF of units which did not fail during the burn-in is

$$
\begin{aligned}
F^{*}(t) & =1-\frac{0.05 \exp \left\{-\frac{t}{100}\right\}+0.95 \exp \left\{-\frac{t}{10,000}\right\}}{0.05 \exp \left\{-\frac{200}{100}\right\}+.95 \exp \left\{-\frac{200}{10,000}\right\}} \\
& =1-\frac{1}{0.93796}\left[0.05 \exp \left\{-\frac{t}{100}\right\}+0.95 \exp \left\{-\frac{t}{10,000}\right\}\right]
\end{aligned}
$$

for $t \geq 200$. The mean time till failure, for units surviving the burn-in is thus

$$
\begin{aligned}
\beta^{*} & =200+\frac{1}{0.93796} \int_{200}^{\infty}\left(0.05 \exp \left\{-\frac{t}{100}\right\}+0.95 \exp \left\{-\frac{t}{10,000}\right\}\right) d t \\
& =200+\frac{5}{0.93796} \exp \left\{-\frac{200}{100}\right\}+\frac{9500}{0.93796} \exp \left\{-\frac{200}{10,000}\right\} \\
& =10,128.53 \quad[\mathrm{hr}] .
\end{aligned}
$$

A unit surviving 200 hours of burn-in, is expected to operate an additional $9,928.53$ hours in the field. The expected life of these units without the burn-in is $0.05 \times 200+0.95 \times 10,000=9,510[\mathrm{hr}]$. The burn-in of 200 hours in the plant, is expected to increase the mean life of the product in the field by 418 hours. Whether this increase in the MTTF justifies the burn-in depends on the relative cost of burn-in in the plant to the cost of failures in the field. The proportion $p$ of "short life" units plays also an important role. If this proportion is $p=0.1$ rather than 0.05 , the burn-in increases the MTTF in the field from 9,020 hours to $9,848.95$ hours. One can easily verify that for $p=0.2$, if the income for an hour of operation of one unit in the field is $C_{p}=5 \$$ and the cost of the burn-in per unit is $0.15 \$$ per hour, then the length of burn-in which maximizes the expected profit is about 700 hours.

### 14.11 Chapter highlights

Chapter 13 dwelled on design decisions of product and process developers that are aimed at optimizing the quality and robustness of products and processes. This chapter looks at performance over time and discusses basic notions of repairable and non-repairable systems. Graphical and non-parametric techniques are presented together with classical parametric techniques for estimating life distributions. Special sections cover the reliability of demonstrational procedures, sequential reliability testing, burn-in procedures and accelerated life testing. Design and testing of reliability are crucial activities for organizations at the top of the Quality Ladder.

The main concepts and definitions introduced in this chapter include:

- Life Distributions
- Accelerated Life Testing
- Availability
- Time Categories
- Up Time
- Down Time
- Intrinsic Availability
- Operational Readiness
- Mean Time To Failure (MTTF)
- Reliability Function
- Failure Rate
- Structure Function
- Time Till Failure (TTF)
- Time Till Repair (TTR)
- Cycle Time
- Renewal Function
- Censored Data
- Product Limit (PL) estimator
- Average Sample Number (ASN)
- Sequential Probability Ratio Test (SPRT)
- Burn-In Procedure


### 14.12 Exercises

14.1 During 600 hours of manufacturing time a machine was up 510 hours. It had 100 failures which required a total of 11 hours of repair time. What is the MTTF of this machine? What is its mean time till repair, MTTR? What is the intrinsic availability?
14.2 The frequency distribution of the lifetime in a random sample of $n=2,000$ solar cells, under accelerated life testing is the following:

| $t\left[10^{3}[\mathrm{hr}]\right.$ | $0-1$ | $1-2$ | $2-3$ | $3-4$ | $4-5$ | $5-$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| prof. freq. | 0.15 | 0.25 | 0.25 | 0.10 | 0.10 | 0.15 |

The relationship of the scale parameters of the life distributions, between normal and accelerated conditions is $10: 1$.
(i) Estimate the reliability of the solar cells at age $t=4.0[\mathrm{yr}]$.
(ii) What proportion of solar cells are expected to survive $40,000[\mathrm{hr}]$ among those which survived $20,000[\mathrm{hr}]$ ?
14.3 The CDF of the lifetime [months] of a piece of equipment is

$$
F(t)= \begin{cases}t^{4} / 20736, & 0 \leq t<12 \\ 1, & 12 \leq t\end{cases}
$$

1. What is the failure rate function of this equipment?
2. What is the MTTF?
3. What is the reliability of the equipment at 4 months?
14.4 The reliability of a system is

$$
R(t)=\exp \left\{-2 t-3 t^{2}\right\}, \quad 0 \leq t<\infty
$$

1. What is the failure rate of this system at age $t=3$ ?
2. Given that the system reached the age of $t=3$, what is its reliability for two additional time units?
14.5 An aircraft has four engines but can land using only two engines.
(i) Assuming that the reliability of each engine, for the duration of a mission, is $R=.95$, and that engine failures are independent, compute the mission reliability of the aircraft.
(ii) What is the mission reliability of the aircraft if at least one functioning engine must be on each wing?
14.6 (i) Draw a block diagram of a system having the structure function

$$
R_{\mathrm{sys}}=\psi_{s}\left(\psi_{p}\left(\psi_{M_{1}}, \psi_{M_{2}}\right), R_{6}\right), \quad \psi_{M_{1}}=\psi_{p}\left(R_{1}, R_{2} R_{3}\right), \quad \psi_{M_{2}}=\psi_{2}\left(R_{4}, R_{5}\right)
$$

(ii) Determine $R_{\text {sys }}$ if all the components act independently, and have the same reliability $R=.8$.
14.7 Consider a system of $n$ components in a series structure. Let $R_{1}, \cdots, R_{n}$ be the reliabilities of the components. Show that

$$
R_{\mathrm{sys}} \geq 1-\sum_{i=1}^{n}\left(1-R_{i}\right)
$$

14.8 A 4 out of 8 system has identical components whose life lengths $T$ [weeks] are independent and identically distributed like a Weibull $W\left(\frac{1}{2}, 100\right)$. What is the reliability of the system at $t_{0}=5$ weeks?
14.9 A system consists of a main unit and two standby units. The lifetimes of these units are exponential with mean $\beta=100[\mathrm{hr}]$. The standby units undergo no failure while idle. Switching will take place when required. What is the MTTF of the system? What is the reliability function of this system?
14.10 Suppose that the TTF in a renewal cycle has a $W(\alpha, \beta)$ distribution and that the TTR has a lognormal distribution $\mathrm{LN}(\mu, \sigma)$. Assume further that TTF and TTR are independent. What are the mean and standard deviation of a renewal cycle?
14.11 Suppose that a renewal cycle has the normal distribution $N(100,10)$. Determine the p.d.f of $N_{R}(200)$.
14.12 Let the renewal cycle $C$ be distributed like $N(100,10)$. Approximate $V(1000)$.
14.13 Derive the renewal density $v(t)$ for a renewal process with $C \sim N(100,10)$.
14.14 Two identical components are connected in parallel. The system is not repaired until both components fail. Assuming that the TTF of each component is exponentially distributed, $E(\beta)$, and the total repair time is $G(2, \gamma)$, derive the Laplace transform of the availability function $A(t)$ of the system.
14.15 Simulate a sample of 100 TTF of a system comprised of two components connected in parallel, where the life distribution of each component (in hours) is $E(100)$. Similarly, simulate a sample of 100 repair times (in hours), having a $G(2,1)$ distribution. Estimate the expected value and variance of the number of renewals in 2,000 [hr].
14.16 In a given life test, $n=15$ units are placed to operate independently. The time till failure of each unit has an exponential distribution with mean $2,000[\mathrm{hr}]$. The life test terminates immediately after the 10th failure. How long is the test expected to last?
14.17 If $n$ units are put on test and their TTF are exponentially distributed with mean $\beta$, the time elapsed between the $r$-th and $(r+1)$ st failure, i.e., $\Delta_{n, r}=T_{n, r+1}-T_{n, r}$, is exponentially distributed with mean $\beta /(n-r), r=0,1, \cdots, n-1$. Also, $\Delta_{n, 0}, \Delta_{n, 2}, \cdots, \Delta_{n, n-1}$ are independent. What is the variance of $T_{n, r}$ ? Use this result to compute the variance of the test length in the previous exercise.
14.18 Consider again the previous exercise. How would you estimate unbiasedly the scale parameter $\beta$, if the $r$ failure times, $T_{n, 1}, T_{n, 2}, \cdots, T_{n, r}$ are given? What is the variance of this unbiased estimator?
14.19 Simulate a random sample of 100 failure times, following the Weibull distribution $W(2.5,10)$. Draw a Weibull probability plot of the data. Estimate the parameters of the distribution from the parameters of the linear regression fitted to the $Q-Q$ plot.
14.20 The following is a random sample of the compressive strength of 20 concrete cubes $\left[\mathrm{kg} / \mathrm{cm}^{2}\right]$.

$$
\begin{array}{lrrrrrrrr}
94.9, & 106.9, & 229.7, & 275.7, & 144.5, & 112.8, & 159.3, & 153.1, & 270.6, \\
216.4, & 544.6, & 266.2, & 263.6, & 138.5, & 79.0, & 114.6, & 66.1, & 131.2, \\
91.1
\end{array}
$$

Make a lognormal $Q-Q$ plot of these data and estimate the mean and standard deviation of this distribution.
14.21 The following data represent the time till first failure [days] of electrical equipment. The data were censored after 400 days.

$$
13, \quad 157, \quad 172, \quad 176, \quad 249, \quad 303, \quad 350, \quad 400^{+}, \quad 400^{+} .
$$

(Censored values appear as $x^{+}$.) Make a Weibull $Q-Q$ plot of these data and estimate the median of the distribution.
14.22 Make a PL (Kaplan-Meir) estimate of the reliability function of an electronic device, based on 50 failure times in file ELECFAIL.csv.
14.23 Assuming that the failure times in file ELECFAIL.csv come from an exponential distribution $E(\beta)$, compute the MLE of $\beta$ and of $R(50 ; \beta)=\exp \{-50 / \beta\}$. [The MLE of a function of a parameter is obtained by substituting the MLE of the parameter in the function.] Determine confidence intervals for $\beta$ and for $R(50 ; \beta)$ at level of confidence 0.95 .
14.24 The following are values of 20 random variables having an exponential distribution $E(\beta)$. The values are censored at $t^{*}=200$.
96.88, 154.24, 67.44, 191.72, 173.36, 200, 140.81, 200, 154.71, 120.73,
$24.29, \quad 10.95, \quad 2.36,186.93, \quad 57.61, \quad 99.13,32.74,200,39.77,39.52$.
Determine the MLE of $\beta$. Use $\beta$ equal to the MLE, to estimate the standard deviation of the MLE, and to obtain confidence interval for $\beta$, at level $1-\alpha=.95$. [This simulation is called an empirical bootstrap.]
14.25 Determine $n^{0}$ and $r$ for a frequency censoring test for the exponential distribution, where the cost of a unit is 10 times bigger than the cost per time unit of testing. We want that S.E. $\left\{\hat{\beta}_{n}\right\}=0.1 \beta$, and the expected cost to be minimized at $\beta=100[\mathrm{hr}]$. What is the expected cost of this test, at $\beta=100$, when $c_{1}=\$ 1[\mathrm{hr}]$ ?
14.26 File WEIBUL.csv contains the values of a random sample of size $n=50$ from a Weibull distribution.

1. Obtain MLE of the scale and shape parameters $\beta$ and $v$.
2. Use the MLE estimates of $\beta$ and $v$, to obtain parametric bootstrap EBD of the distribution of $\hat{\beta}, \hat{\nu}$, with $M=500$ runs. Estimate from this distribution the standard deviations of $\hat{\beta}$ and $\hat{v}$. Compare these estimates to the large sample approximations.
14.27 In binomial life testing by a fixed size sample, how large should the sample be in order to discriminate between $R_{0}=0.99$ and $R_{1}=0.90$, with $\alpha=\beta=0.01$ ? [ $\alpha$ and $\beta$ denote the probabilities of error of Type I and II.]
14.28 Design the Wald SPRT for binomial life testing, in order to discriminate between $R_{0}=0.99$ and $R_{1}=0.90$, with $\alpha=\beta=0.01$. What is the expected sample size, ASN, if $R=0.9$ ?
14.29 Design a Wald SPRT for exponential life distribution, to discriminate between $R_{0}=0.99$ and $R_{1}=0.90$, with $\alpha=\beta=0.01$. What is the expected sample size, ASN, when $R=0.90$ ?
$14.30 n=20$ computer monitors are put on accelerated life testing. The test is an SPRT for Poisson processes, based on the assumption that the TTF of a monitor, in those conditions, is exponentially distributed. The monitors are considered to be satisfactory if their MTBF is $\beta \geq 2,000[\mathrm{hr}]$ and considered to be unsatisfactory if $\beta \leq 1,500$ [hr]. What is the expected length of the test if $\beta=2,000[\mathrm{hr}]$ ?
14.31 A product has an exponential life time with MTTF $\beta=1,000[\mathrm{hr}] .1 \%$ of the products come out of production with MTTF of $\gamma=500[\mathrm{hr}]$. A burn-in of $t^{*}=300[\mathrm{hr}]$ takes place. What is the expected life of units surviving the burn-in? Is such a long burn-in justified?

## 15

## Bayesian Reliability Estimation and Prediction

It is often the case that some information is available on the parameters of the life distributions from prior experiments or prior analysis of failure data. The Bayesian approach provides the methodology for formal incorporation of prior information with the current data.

### 15.1 Prior and posterior distributions

Let $X_{1}, \cdots, X_{n}$ be a random sample from a distribution with a p.d.f. $f(x ; \boldsymbol{\theta})$, where $\boldsymbol{\theta}=\left(\theta_{1}, \cdots, \theta_{k}\right)$ is a vector of $k$ parameters, belonging to a parameter space $\Theta$. So far we have assumed that the point $\boldsymbol{\theta}$ is an unknown constant. In the Bayesian approach, $\boldsymbol{\theta}$ is considered a random vector having some specified distribution. The distribution of $\boldsymbol{\theta}$ is called a prior distribution. The problem of which prior distribution to adopt for the Bayesian model is not easily resolvable, since the values of $\boldsymbol{\theta}$ are not directly observable. The discussion of this problem is beyond the scope of the book.

Let $h\left(\theta_{1}, \cdots, \theta_{k}\right)$ denote the joint p.d.f. of $\left(\theta_{1}, \cdots, \theta_{k}\right)$, corresponding to the prior distribution. This p.d.f. is called the prior p.d.f. of $\boldsymbol{\theta}$. The joint p.d.f. of $X$ and $\boldsymbol{\theta}$ is

$$
\begin{equation*}
g(x, \boldsymbol{\theta})=f(x ; \boldsymbol{\theta}) h(\boldsymbol{\theta}) \tag{15.1}
\end{equation*}
$$

The marginal p.d.f. of $X$, which is called the predictive p.d.f., is

$$
\begin{equation*}
f^{*}(x)=\int \ldots \int f(x ; \boldsymbol{\theta}) h(\boldsymbol{\theta}) d \theta_{1} \cdots d \theta_{k} \tag{15.2}
\end{equation*}
$$

Furthermore, the conditional p.d.f. of $\boldsymbol{\theta}$ given $X=x$ is

$$
\begin{equation*}
L(\boldsymbol{\theta} \mid x)=g(x, \boldsymbol{\theta}) / f^{*}(x) \tag{15.3}
\end{equation*}
$$

This conditional p.d.f. is called the posterior p.d.f. of $\boldsymbol{\theta}$, given $x$. Thus, starting with a prior p.d.f., $h(\boldsymbol{\theta})$, we convert it, after observing the value of $x$, to the posterior p.d.f. of $\theta$ given $x$.

If $x_{1}, \cdots, x_{n}$ is a random sample from a distribution with a p.d.f. $f(x ; \boldsymbol{\theta})$ then the posterior p.d.f. of $\boldsymbol{\theta}$, corresponding to the prior p.d.f. $h(\boldsymbol{\theta})$, is

$$
\begin{equation*}
h(\boldsymbol{\theta} \mid \mathbf{x})=\frac{\prod_{i=1}^{n} f\left(x_{i} ; \boldsymbol{\theta}\right) h(\boldsymbol{\theta})}{\int \underset{\Theta}{ } \prod_{i=1}^{n} f\left(x_{i} ; \theta\right) h(\boldsymbol{\theta}) d \theta_{1} \cdots d \theta_{k}} \tag{15.4}
\end{equation*}
$$

For a given sample, $\mathbf{x}$, the posterior p.d.f. $h(\boldsymbol{\theta} \mid \mathbf{x})$ is the basis for most types of Bayesian inference.

## Example 15.1.

## I. Binomial Distributions

$X \sim B(n ; \theta), 0<\theta<1$.
The p.d.f. of $X$ is

$$
f(x ; \theta)=\binom{n}{x} \theta^{x}(1-\theta)^{n-x}, \quad x=0, \cdots, n
$$

Suppose that $\theta$ has a prior beta distribution, with p.d.f.

$$
\begin{equation*}
h\left(\theta ; v_{1}, v_{2}\right)=\frac{1}{B\left(v_{1}, v_{2}\right)} \theta^{v_{1}-1}(1-\theta)^{v_{2}-1} \tag{15.5}
\end{equation*}
$$

$0<\theta<1,0<v_{1}, v_{2}<\infty$, where $B(a, b)$ is the complete beta function

$$
\begin{aligned}
B(a, b) & =\int_{0}^{1} x^{a-1}(1-x)^{b-1} d x \\
& =\frac{\Gamma(a) \Gamma(b)}{\Gamma(a+b)}
\end{aligned}
$$

The posterior p.d.f. of $\theta$, given $X=x$, is

$$
\begin{equation*}
h(\theta \mid x)=\frac{1}{B\left(v_{1}+x, v_{2}+x\right)} \theta^{v_{1}+x-1}(1-\theta)^{v_{2}+n-x-1}, \quad 0<\theta<1 \tag{15.6}
\end{equation*}
$$

Notice that the posterior p.d.f. is also that of a beta distribution, with parameters $v_{1}+x$ and $v_{2}+n-x$. The expected value of the posterior distribution of $\theta$, given $X=x$, is

$$
\begin{align*}
E\{\theta \mid x\} & =\frac{1}{B\left(v_{1}+x, v_{2}+n-x\right)} \int_{0}^{1} \theta^{v_{1}+x}(1-\theta)^{v_{2}+n-x-1} d \theta  \tag{15.7}\\
& =\frac{B\left(v_{1}+x+1, v_{2}+n-x\right)}{B\left(v_{1}+x, v_{2}+n-x\right)}=\frac{v_{1}+x}{v_{1}+v_{2}+n}
\end{align*}
$$

```
> library(LearnBayes)
> Probs <- c(0.5, 0.5)
> BetaParl<- C(1, 1)
> BetaPar2 <- C(15, 2)
> Data<- c(10, 2)
> binomial.beta.mix(probs=Probs,
```

```
$probs
```

\$probs
BetaPar1 BetaPar2
BetaPar1 BetaPar2
0.2845528 0.7154472

```
0.2845528 0.7154472
```

> Betapar <- rbind(BetaPar1, BetaPar2)
betapar=Betapar,
data=Data)
\$betapar

|  | $[, 1]$ | $[, 2]$ |
| :--- | ---: | ---: |
| BetaPar1 | 11 | 3 |
| BetaPar2 | 25 | 4 |

## II. Poisson Distributions

$X \sim P(\lambda), 0<\lambda<\infty$.
The p.d.f. of $X$ is

$$
f(x ; \lambda)=e^{-\lambda} \frac{\lambda^{x}}{x!}, \quad x=0,1, \cdots
$$

Suppose that the prior distribution of $\lambda$ is the gamma distribution, $G(v, \tau)$. The prior p.d.f. is thus

$$
\begin{equation*}
h(\lambda ; \nu, \tau)=\frac{1}{\tau^{\nu} \Gamma(\nu)} \lambda^{\nu-1} e^{-\lambda / \tau} \tag{15.8}
\end{equation*}
$$

The posterior p.d.f. of $\lambda$, given $X=x$, is

$$
\begin{equation*}
h(\lambda \mid x)=\frac{\lambda^{\nu+x-1}}{\left(\frac{\tau}{1+\tau}\right)^{v+x} \Gamma(\nu+x)} e^{-\lambda(1+\tau) / \tau} \tag{15.9}
\end{equation*}
$$

That is, the posterior distribution of $\lambda$, given $X=x$, is $G\left(v+x, \frac{\tau}{1+\tau}\right)$. The posterior expectation of $\lambda$, given $X=x$, is $(\nu+x) \tau /(1+\tau)$.

```
> Probs <- c(0.5, 0.5)
> GammaParl <- c(1, 1) # Gamma parameters are expressed as
> # shape and rate
> # scale is I/rate
> GammaPar2 <- c(15, 2)
> Gammapar <- rbind(GammaPar1, GammaPar2)
> Data<- list(
    y=c(5),
    t=c(1))
> poisson.gamma.mix(probs=Probs,
    gammapar=Gammapar,
    data=Data)
```

\$probs
GammaPar1 GammaPar2
0.12509780 .8749022
\$gammapar

|  | $[, 1]$ | $[, 2]$ |
| :--- | ---: | ---: |
| GammaPar1 | 6 | 2 |
| GammaPar2 | 20 | 3 |

## III. Exponential Distributions

$X \sim E(\beta)$.
The p.d.f. of $X$ is

$$
f(x ; \beta)=\frac{1}{\beta} e^{-x / \beta}
$$

Let $\beta$ have an inverse-gamma prior distribution, $\operatorname{IG}(\nu, \tau)$. That is, $\frac{1}{\beta} \sim G(\nu, \tau)$. The prior p.d.f. is

$$
\begin{equation*}
h(\beta ; \nu, \tau)=\frac{1}{\tau^{\nu} \Gamma(\nu) \beta^{\nu+1}} e^{-1 / \beta \tau} \tag{15.10}
\end{equation*}
$$

Then, the posterior p.d.f. of $\beta$, given $X=x$, is

$$
\begin{equation*}
h(\beta \mid x)=\frac{(1+x \tau)^{v+1}}{\tau^{v+1} \Gamma(\nu+1) \beta^{v+2}} e^{-(x+1 / \tau) / \beta} \tag{15.11}
\end{equation*}
$$

That is, the posterior distribution of $\beta$, given $X=x$, is $\operatorname{IG}\left(\nu+1, \frac{\tau}{1+x \tau}\right)$. The posterior expectation of $\beta$, given $X=x$, is $(x+1 / \tau) / v$.

The likelihood function $L(\boldsymbol{\theta} ; \mathbf{x})$, is a function over a parameter space $\Theta$. In the definition of the posterior p.d.f. of $\boldsymbol{\theta}$, given $\mathbf{x}$, we see that any factor of $L(\boldsymbol{\theta} ; \mathbf{x})$ which does not depend on $\boldsymbol{\theta}$ is irrelevant. For example, the binomial p.d.f., under $\theta$ is

$$
f(x ; \theta)=\binom{n}{x} \theta^{x}(1-\theta)^{n-x}, \quad x=0,1, \cdots, n,
$$

$0<\theta<1$. The factor $\binom{n}{x}$ can be omitted from the likelihood function in Bayesian calculations. The factor of the likelihood which depends on $\theta$ is called the kernel of the likelihood. In the above binomial example, $\theta^{x}(1-\theta)^{n-x}$, is the kernel of the binomial likelihood. If the prior p.d.f. of $\theta, h(\theta)$, is of the same functional form (up to a proportionality factor which does not depend on $\theta$ ) as that of the likelihood kernel, we call that prior p.d.f. a conjugate distribution. As shown in Example 15.1, the beta prior distributions are conjugate to the binomial model, the gamma prior distributions are conjugate to the Poisson model and the inverse-gamma priors are conjugate to the exponential model.

If a conjugate prior distribution is applied, the posterior distribution belongs to the conjugate family.
One of the fundamental problems in Bayesian analysis is that of the choice of a prior distribution of $\theta$. From a Bayesian point of view, the prior distribution should reflect the prior knowledge of the analyst on the parameter of interest. It is often difficult to express the prior belief about the value of $\theta$ in a p.d.f. form. We find that analysts apply, whenever possible, conjugate priors whose means and standard deviations may reflect the prior beliefs. Another common approach is to use a "diffused," "vague" or Jeffrey's prior, which is proportional to $|I(\theta)|^{1 / 2}$, where $I(\theta)$ is the Fisher information function (matrix). Bayes decision procedures were already introduced in Section 4.8 (page 140). For further reading on this subject, the reader is referred to Box and Tiao (1973), Good (1965) and Press (1989).

### 15.2 Loss functions and Bayes estimators

In order to define Bayes estimators we must first specify a loss function, $L(\hat{\boldsymbol{\theta}}, \boldsymbol{\theta})$, which represents the cost involved in using the estimate $\hat{\boldsymbol{\theta}}$ when the true value is $\boldsymbol{\theta}$. Often this loss is taken to be a function of the distance between the estimate and the true value, i.e., $|\hat{\boldsymbol{\theta}}-\boldsymbol{\theta}|$. In such cases, the loss function is written as

$$
L(\hat{\boldsymbol{\theta}}, \boldsymbol{\theta})=W(|\hat{\boldsymbol{\theta}}-\boldsymbol{\theta}|) .
$$

Examples of such loss functions are

$$
\begin{array}{ll}
\text { Squared-error loss: } & W(|\hat{\boldsymbol{\theta}}-\boldsymbol{\theta}|)=(\hat{\boldsymbol{\theta}}-\boldsymbol{\theta})^{2}, \\
\text { Absolute-error loss: } & W(|\hat{\boldsymbol{\theta}}-\boldsymbol{\theta}|)=|\hat{\boldsymbol{\theta}}-\boldsymbol{\theta}| .
\end{array}
$$

The loss function does not have to be symmetric. For example, we may consider the function

$$
L(\hat{\theta}, \theta)= \begin{cases}\alpha(\theta-\hat{\theta}), & \text { if } \hat{\theta} \leq \theta \\ \beta(\hat{\theta}-\theta), & \text { if } \hat{\theta}>\theta\end{cases}
$$

where $\alpha$ and $\beta$ are some positive constants.
As already introduced in Section 4.8.2.2, the Bayes estimator of $\boldsymbol{\theta}$, with respect to a loss function $L(\hat{\boldsymbol{\theta}}, \boldsymbol{\theta})$, is defined as the value of $\hat{\boldsymbol{\theta}}$ which minimizes the posterior risk, given $x$, where the posterior risk is the expected loss with respect to the posterior distribution. For example, suppose that the p.d.f. of $X$ depends on several parameters $\theta_{1}, \cdots, \theta_{k}$, but we wish to derive a Bayes estimator of $\theta_{1}$ with respect to the squared-error loss function. We consider the marginal posterior p.d.f. of $\theta_{1}$, given $\mathbf{x}, h\left(\theta_{1} \mid x\right)$. The posterior risk is

$$
R\left(\hat{\theta}_{1}, \mathbf{x}\right)=\int\left(\hat{\theta}_{1}-\theta_{1}\right)^{2} h\left(\theta_{1} \mid \mathbf{x}\right) d \theta_{1} .
$$

It is easily shown that the value of $\hat{\theta}_{1}$ which minimizes the posterior risk $R\left(\hat{\theta}_{1}, \mathbf{x}\right)$ is the posterior expectation of $\theta_{1}$ :

$$
E\left\{\theta_{1} \mid \mathbf{x}\right\}=\int \theta_{1} h\left(\theta_{1} \mid \mathbf{x}\right) d \theta_{1}
$$

If the loss function is $L\left(\hat{\theta}_{1}, \hat{\theta}\right)=\left|\hat{\theta}_{1}-\theta_{1}\right|$, the Bayes estimator of $\theta_{1}$ is the median of the posterior distribution of $\theta_{1}$ given $\mathbf{x}$.

### 15.2.1 Distribution-free Bayes estimator of reliability

Let $J_{n}$ denote the number of failures in a random sample of size $n$, during the period $[0, t)$. The reliability of the device on test at age $t$ is $R(t)=1-F(t)$, where $F(t)$ is the CDF of the life distribution. Let $K_{n}=n-J_{n}$. The distribution of $K_{n}$ is the binomial $B(n, R(t))$. Suppose that the prior distribution of $R(t)$ is uniform on $(0,1)$. This prior distribution reflects our initial state of ignorance concerning the actual value of $R(t)$.

The uniform distribution is a special case of the beta distribution with $v_{1}=1$ and $v_{2}=1$. Hence, according to Part I of Example 15.1, the posterior distribution of $R(t)$, given $K_{n}$, is a beta distribution with parameters $v_{1}=K_{n}+1$ and $v_{2}=1+n-K_{n}$. Hence, the Bayes estimator of $R(t)$, with respect to the squared-error loss function, is

$$
\begin{align*}
\hat{R}\left(t ; K_{n}\right) & =E\left\{R(t) \mid K_{n}\right\} \\
& =\frac{K_{n}+1}{n+2} \tag{15.12}
\end{align*}
$$

If the sample size is $n=50$, and $K_{50}=27$, the Bayes estimator of $R(t)$ is $\hat{R}(t ; 27)=28 / 52=.538$. Notice that the MLE of $R(t)$ is $\hat{R}_{50}=27 / 50=.540$. The sample size is sufficiently large for the MLE and the Bayes estimator to be numerically close. If the loss function is $|\hat{R}-R|$, the Bayes estimator of $R$ is the median of the posterior distribution of $R(t)$ given $K_{n}$, that is, the median of the beta distribution with parameters $v_{1}=K_{n}+1$ and $\nu_{2}=n-K_{n}+1$.

Generally, if $v_{1}$ and $v_{2}$ are integers, then the median of the beta distribution is

$$
\begin{equation*}
\mathrm{Me}=\frac{v_{1} F_{.5}\left[2 v_{1}, 2 v_{2}\right]}{v_{2}+v_{1} F_{.5}\left[2 v_{1}, 2 v_{2}\right]} \tag{15.13}
\end{equation*}
$$

where $F_{.5}\left[j_{1}, j_{2}\right]$ is the median of the $F\left[j_{1}, j_{2}\right]$ distribution. Substituting $v_{1}=K_{n}+1$ and $\nu_{2}=n-K_{n}+1$ in (15.13), we obtain that the Bayes estimator of $R(t)$ with respect to the absolute error loss is

$$
\begin{equation*}
\hat{R}(t)=\frac{\left(K_{n}+1\right) F_{.5}\left[2 K_{n}+2,2 n+2-2 K_{n}\right]}{n+1-K_{n}+\left(K_{n}+1\right) F_{.5}\left[2 K_{n}+2,2 n+2-2 K_{n}\right]} . \tag{15.14}
\end{equation*}
$$

Numerically, for $n=50, K_{n}=27, F_{.5}[56,48]=1.002$, and $\hat{R}(t)=.539$. The two Bayes estimates are very close.

### 15.2.2 Bayes estimator of reliability for exponential life distributions

Consider a Type II censored sample of size $n$ from an exponential distribution, $E(\beta)$, with censoring at the $r$-th failure. Let $t_{(1)} \leq t_{(2)} \leq \cdots \leq t_{(r)}$ be the ordered failure times. For squared-error loss, the Bayes estimator of $R(t)=e^{-t / \beta}$ is given by

$$
\begin{align*}
\hat{R}(t) & =E\left\{R(t) \mid t_{(1)}, \cdots, t_{(r)}\right\}  \tag{15.15}\\
& =E\left\{e^{-t / \beta} \mid t_{(1)}, \cdots, t_{(r)}\right\}
\end{align*}
$$

This conditional expectation can be computed by integrating $e^{-t / \beta}$ with respect to the posterior distribution of $\beta$, given $t_{(1)}, \cdots, t_{(r)}$.

Suppose that the prior distribution of $\beta$ is $\operatorname{IG}(\nu, \tau)$. One can easily verify that the posterior distribution of $\beta$ given $t_{(1)}, \cdots, t_{(r)}$ is the inverted-gamma $\operatorname{IG}\left(v+r, \frac{\tau}{1+T_{n, r} \tau}\right)$ where $T_{n, r}=\sum_{i=1}^{r} t_{(i)}+(n-r) t_{(r)}$. Hence, the Bayes estimator of $R(t)=$ $\exp (-t / \beta)$ is, for squared-error loss,

$$
\hat{R}(t)=\frac{\left(1+T_{n, r} \tau\right)^{r+v}}{\tau^{r+\nu} \Gamma(r+v)} \int_{0}^{\infty} \frac{1}{\beta^{r+v+1}}
$$

$$
\begin{align*}
& \cdot \exp \left(-\frac{1}{\beta}\left(T_{n, r}+\frac{1}{\tau}+t\right)\right) d \beta \\
= & \left(\frac{1+T_{n, r} \tau}{1+\left(T_{n, r}+t\right) \tau}\right)^{r+\nu} . \tag{15.16}
\end{align*}
$$

Note that the estimator only depends on $n$ through $T_{n, r}$.
In the following table we provide a few values of the Bayes estimator $\hat{R}(t)$ for selected values of $t$, when $v=3, r=23$, $T_{n, r}=2242$ and $\tau=10^{-2}$, along with the corresponding MLE, which is

$$
\mathrm{MLE}=e^{-t / \hat{\beta}_{n, r}}=e^{-r t / T_{n, r}}
$$

| $t$ | 50 | 100 | 150 | 200 |
| :--- | :---: | :---: | :---: | :---: |
| $\hat{R}(t)$ | .577 | .337 | .199 | .119 |
| MLE | .599 | .359 | .215 | .129 |

If we have a series structure of $k$ modules, and the TTF of each module is exponentially distributed, then formula (15.15) is extended to

$$
\begin{equation*}
\hat{R}_{s y s}(t)=\prod_{i=1}^{k}\left(1-\frac{t \tau_{i}}{1+T_{n, r_{i}}^{(i)} \tau_{i}+t \tau_{i}}\right)^{\gamma_{i}+v_{i}} \tag{15.17}
\end{equation*}
$$

where $T_{n, r_{i}}^{(i)}$ is the total time on test statistic for the $i$-th module, $r_{i}$ is the censoring frequency of the observations on the $i$-th module, $\tau_{i}$ and $v_{i}$ are the prior parameters for the $i$-th module. As in (15.15), (15.16) is the Bayes estimator for the squared-error loss, under the assumption that the MTTFs of the various modules are priorly independent. In a similar manner one can write a formula for the Bayes estimator of the reliability of a system having a parallel structure.

### 15.3 Bayesian credibility and prediction intervals

Bayesian credibility intervals at level $\gamma$ are intervals $C_{\gamma}(\mathbf{x})$ in the parameter space $\Theta$, for which the posterior probability that $\theta \in C_{\gamma}(\mathbf{x})$ is at least $\gamma$, that is,

$$
\begin{equation*}
\operatorname{Pr}\left\{\theta \in C_{\gamma}(\mathbf{x}) \mid \mathbf{x}\right\} \geq \gamma . \tag{15.18}
\end{equation*}
$$

$\operatorname{Pr}\{E \mid \mathbf{x}\}$ denotes the posterior probability of the event $E$, given $\mathbf{x}$. The Bayesian credibility interval for $\theta$, given $\mathbf{x}$, has an entirely different interpretation than that of the confidence intervals discussed in the previous sections. While the confidence level of the classical confidence interval is based on the sample-to-sample variability of the interval, for fixed $\theta$, the credibility level of the Bayesian credibility interval is based on the presumed variability of $\theta$, for a fixed sample.

### 15.3.1 Distribution-free reliability estimation

In Section 15.2 .1 we developed the Bayes estimator, with respect to squared-error loss, of the reliability at age $t, R(t)$, when the data available are the number of sample units which survive at age $t$, namely $K_{n}$. We have seen that the posterior distribution of $R(t)$, given $K_{n}$, for a uniform prior is the beta distribution with $v_{1}=K_{n}+1$ and $v_{2}=n-K_{n}+1$. The Bayesian credibility interval at level $\gamma$ is the interval whose limits are the $\epsilon_{1}$ - and $\epsilon_{2}$-quantiles of the posterior distribution, where $\epsilon_{1}=(1-\gamma) / 2, \epsilon_{2}=(1+\gamma) / 2$. These limits can be determined with aid of $R$, getting the quantile of the $F$-distribution, according to the formulae

$$
\begin{equation*}
\text { Lower limit }=\frac{\left(K_{n}+1\right)}{\left(K_{n}+1\right)+\left(n-K_{n}+1\right) F_{\epsilon_{2}}\left[2 n+2-2 K_{n}, 2 K_{n}+2\right]} \tag{15.19}
\end{equation*}
$$

and

$$
\begin{equation*}
\text { Upper limit }=\frac{\left(K_{n}+1\right) F_{\epsilon_{2}}\left[2 K_{n}+2,2 n+2-2 K_{n}\right]}{\left(n-K_{n}+1\right)+\left(K_{n}+1\right) F_{\epsilon_{2}}\left[2 K_{n}+2,2 n+2-2 K_{n}\right]} \tag{15.20}
\end{equation*}
$$

In Section 15.2.1 we considered the case of $n=50$ and $K_{n}=27$. For $\gamma=.95$ we need

$$
F_{.975}[48,56]=1.735
$$

and

$$
F_{.975}[56,48]=1.746
$$

Thus, the Bayesian credibility limits obtained for $R(t)$ are .402 and .671. Recall the Bayes estimator was .538 .

### 15.3.2 Exponential reliability estimation

In Section 15.2 .2 we developed a formula for the Bayes estimator of the reliability function $R(t)=\exp (-t / \beta)$ for Type II censored data. We saw that if the prior on $\beta$ is $\operatorname{IG}(\nu, \tau)$ then the posterior distribution of $\beta$, given the data, is $\operatorname{IG}\left(v+r, \tau /\left(1+\tau T_{n, r}\right)\right.$. Thus, $\gamma$ level Bayes credibility limits for $\beta$ are given by $\beta_{L, \gamma}$ (lower limit) and $B_{U, \gamma}$ (upper limit), where

$$
\begin{equation*}
\beta_{L, \gamma}=\frac{T_{n, r}+1 / \tau}{G_{\epsilon_{2}}(v+r, 1)} \tag{15.21}
\end{equation*}
$$

and

$$
\begin{equation*}
\beta_{U, \gamma}=\frac{T_{n, r}+1 / \tau}{G_{\epsilon_{1}}(\nu+r, 1)} . \tag{15.22}
\end{equation*}
$$

Moreover, if $v$ is an integer then we can replace $G_{p}(\nu+r, 1)$ by $\frac{1}{2} \chi_{p}^{2}[2 v+2 r]$. Finally, since $R(t)=\exp (-t / \beta)$ is an increasing function of $\beta$, the $\gamma$-level Bayes credibility limits for $R(t)$ are

$$
\begin{equation*}
R_{L, \gamma}(t)=\exp \left(-t / \beta_{L, \gamma}\right) \tag{15.23}
\end{equation*}
$$

and

$$
\begin{equation*}
R_{U, \gamma}(t)=\exp \left(-t / \beta_{U, \gamma}\right) \tag{15.24}
\end{equation*}
$$

If we consider the values $v=3, r=23, T_{n, r}=2242$ and $\tau=10^{-2}$ we need for $\gamma=.95, \chi_{.025}^{2}[52]=33.53$ and $\chi_{.975}^{2}[52]=$ 73.31. Thus,

$$
\beta_{L, .95}=63.91 \quad \text { and } \quad \beta_{U, 95}=139.73
$$

The corresponding Bayesian credibility limits for $R(t)$, at $t=50$, are $R_{L, .95}(50)=.457$ and $R_{U, .95}(50)=.699$.

### 15.3.3 Prediction intervals

In Section 15.3.2, we introduced the notion of prediction intervals of level $\gamma$. This notion can be adapted to the Bayesian framework in the following manner.

Let $\mathbf{X}$ be a sample from a distribution governed by a parameter $\theta$; we assume that $\theta$ has a prior distribution. Let $h(\theta \mid \mathbf{x})$ denote the posterior p.d.f. of $\theta$, given $\mathbf{X}=\mathbf{x} . \mathbf{x}$ represents the values of a random sample already observed. We are interested in predicting the value of some statistic $T(\mathbf{Y})$ based on a future sample $\mathbf{Y}$ from the same distribution. Let $g(t ; \theta)$ denote the p.d.f. of $T(\mathbf{Y})$ under $\theta$. Then the predictive distribution of $T(\mathbf{Y})$, given $\mathbf{x}$, is

$$
\begin{equation*}
g^{*}(t \mid \mathbf{x})=\int_{\Theta} g(t ; \theta) h(\theta \mid \mathbf{x}) d \theta \tag{15.25}
\end{equation*}
$$

A Bayesian prediction interval of level $\gamma$ for $T(Y)$, given $\mathbf{x}$, is an interval $\left(T_{L}(\mathbf{x}), T_{U}(\mathbf{x})\right)$ which contains a proportion $\gamma$ of the predictive distribution, that is, satisfying

$$
\begin{equation*}
\int_{T_{L}(\mathbf{x})}^{T_{U}(\mathbf{x})} g^{*}(t \mid \mathbf{x}) d t=\gamma \tag{15.26}
\end{equation*}
$$

Generally, the limits are chosen so that the tail areas are each $(1-\gamma / 2)$. We illustrate the derivation of a Bayesian prediction interval in the following example.

Example 15.2. Consider a device with an exponential lifetime distribution $E(\beta)$. We test a random sample of $n$ of these, stopping at the $r$-th failure. Suppose the prior distribution of $\beta$ is $\operatorname{IG}(v, \tau)$. Then, as seen in Section 15.2.2, the posterior distribution of $\beta$ given the ordered failure times $t_{(1)}, \cdots, t_{(r)}$ is $\operatorname{IG}\left(v+r, \frac{\tau}{1+T_{n, r} \tau}\right)$, where $T_{n, r}=\sum_{i=1}^{r} t_{(i)}+(n-r) t_{(r)}$.

Suppose we have an additional $s$ such devices, to be used one at a time in some system, replacing each one immediately upon failure by another. We are interested in a prediction interval of level $\gamma$ for $T$, the time until all $s$ devices have been used up. Letting $\mathbf{Y}=\left(Y_{1}, \cdots, Y_{s}\right)$ be the lifetimes of the devices, we have $T(\mathbf{Y})=\sum_{i=1}^{s} Y_{i}$. Thus, $T(\mathbf{y})$ has a $G(s, \beta)$ distribution. Substituting in (15.24), it is easily shown that the predictive p.d.f. of $T(\mathbf{Y})$, given $t_{(1)}, \cdots, t_{(r)}$, is

$$
\begin{align*}
& g^{*}\left(t \mid t_{(1)}, \cdots, t_{(r)}\right)=\left(B(s, v+r)\left(T_{n, r}+1 / \tau\right)\right)^{-1} \\
& \cdot\left(\frac{\tau}{t+T_{n, r}+1 / \tau}\right)^{s-1}\left(\frac{T_{n, r}+1 / \tau}{t+T_{n, r}+1 / \tau}\right)^{r+v+1} \tag{15.27}
\end{align*}
$$

Making the transformation

$$
U=\left(T_{n, r}+1 / \tau\right) /\left(T(\mathbf{Y})+T_{n, r}+1 / \tau\right)
$$

one can show that the predictive distribution of $U$ given $t_{(1)}, \cdots, t_{(r)}$ is the $\operatorname{Beta}(r+v, s)$ distribution. If we let $\operatorname{Be}_{\epsilon_{1}}(r+v, s)$ and $\mathrm{Be}_{\epsilon_{2}}(r+\nu, s)$ be the $\epsilon_{1}$ - and $\epsilon_{2}$-quantiles of Beta $(r+v, s)$, where $\epsilon_{1}=(1-\gamma) / 2$ and $\epsilon_{2}=(1+\gamma) / 2$, then the lower and upper Bayesian prediction limits for $T(\mathbf{Y})$ are

$$
\begin{equation*}
T_{L}=\left(T_{n, r}+\frac{1}{\tau}\right)\left(\frac{1}{\mathrm{Be}_{\epsilon_{2}}(v+r, s)}-1\right) \tag{15.28}
\end{equation*}
$$

and

$$
\begin{equation*}
T_{U}=\left(T_{n, r}+\frac{1}{\tau}\right)\left(\frac{1}{\operatorname{Be}_{\epsilon_{1}}(v+r, s)}-1\right) \tag{15.29}
\end{equation*}
$$

If $v$ is an integer, the prediction limits can be expressed as

$$
\begin{equation*}
T_{L}=\left(T_{n, r}+\frac{1}{\tau}\right) \frac{s}{v+r} F_{\epsilon_{1}}[2 s, 2 v+2 r] \tag{15.30}
\end{equation*}
$$

and

$$
T_{U}=\left(T_{n, r}+\frac{1}{\tau}\right) \frac{s}{v+r} F_{\epsilon_{2}}[2 s, 2 v+2 r] .
$$

Formulae (15.28) and (15.29) have been applied in the following context.
Twenty computer monitors have been put on test at time $t_{0}=0$. The test was terminated at the sixth failure $(r=6)$. The total time on test was $T_{20,6}=75,805.6[\mathrm{hr}]$. We wish to predict the time till failure [hr] of monitors which are shipped to customers. Assuming that TTF $\sim E(\beta)$ and ascribing $\beta$ a prior $\operatorname{IG}\left(5,10^{-3}\right)$ distribution, we compute the prediction limits $T_{L}$ and $T_{U}$ for $s=1$, at level $\gamma=.95$.

In the present case $2 v+2 r=22$ and $F_{.025}[2,22]=1 / F_{.975}[22,2]=1 / 39.45=.0253$. Moreover, $F_{.975}[2,22]=$ 4.38. Thus,

$$
T_{L}=76805.6 \frac{1}{11} \times .0253=176.7 \quad[\mathrm{hr}]
$$

and

$$
T_{U}=76805.6 \frac{1}{11} \times 4.38=30,582.6 \quad[\mathrm{hr}]
$$

We have high prediction confidence that a monitor in the field will not fail before 175 hours of operation.

### 15.4 Credibility intervals for the asymptotic availability of repairable systems: The exponential case

Consider a repairable system. We take observations on $n$ consecutive renewal cycles. It is assumed that in each renewal cycle, TTF $\sim E(\beta)$ and TTR $\sim E(\gamma)$. Let $t_{1}, \cdots, t_{n}$ be the values of TTF in the $n$ cycles and $s_{1}, \cdots, s_{n}$ be the values of TTR. One can readily verify that the likelihood function of $\beta$ depends on the statistic $U=\sum_{i=1}^{n} t_{i}$ and that of $\gamma$ depends on $V=\sum_{i=1}^{n} s_{i} . U$ and $V$ are called the likelihood (or minimal sufficient) statistics. Let $\lambda=1 / \beta$ and $\mu=1 / \gamma$. The asymptotic availability is $A_{\infty}=\mu /(\mu+\lambda)$.

In the Bayesian framework we assume that $\lambda$ and $\mu$ are priorly independent, having prior gamma distributions $G(\nu, \tau)$ and $G(\omega, \zeta)$, respectively. One can verify that the posterior distributions of $\lambda$ and $\mu$, given $U$ and $V$, are $G(n+\nu, U+\tau)$ and $G(n+\omega, V+\zeta)$, respectively. Moreover, $\lambda$ and $\mu$ are posteriorly independent. Routine calculations yield that

$$
\frac{\frac{1-A_{\infty}}{A_{\infty}}(U+\tau)}{\frac{1-A_{\infty}}{A_{\infty}}(U+\tau)+(V+\zeta)} \sim \operatorname{Beta}(n+v, n+\omega)
$$

where $\operatorname{Beta}(p, q)$ denotes a random variable having a beta distribution, with parameters $p$ and $q, 0<p, q<\infty$. Let $\epsilon_{1}=$ $(1-\gamma) / 2$ and $\epsilon_{2}=(1+\gamma) / 2$. We obtain that the lower and upper limits of the $\gamma$-level credibility interval for $A_{\infty}$ are $A_{\infty, \epsilon_{1}}$ and $A_{\infty, \epsilon_{2}}$ where

$$
\begin{equation*}
A_{\infty, \epsilon_{1}}=\left[1+\frac{V+\zeta}{U+\tau} \cdot \frac{\mathrm{Be}_{\epsilon_{2}}(n+v, n+\omega)}{\mathrm{Be}_{\epsilon_{1}}(n+\omega, n+v)}\right]^{-1} \tag{15.31}
\end{equation*}
$$

and

$$
\begin{equation*}
A_{\infty, \epsilon_{2}}=\left[1+\frac{V+\zeta}{U+\tau} \cdot \frac{\operatorname{Be}_{\epsilon_{1}}(n+v, n+\omega)}{\operatorname{Be}_{\epsilon_{2}}(n+\omega, n+v)}\right]^{-1} \tag{15.32}
\end{equation*}
$$

where $\operatorname{Beta}_{\epsilon}(p, q)$ is the $\epsilon$-th quantile of $\operatorname{Beta}(p, q)$. Moreover, the quantiles of the beta distribution are related to those of the $F$-distribution according to the following formulae:

$$
\begin{equation*}
\operatorname{Be}_{\epsilon_{2}}\left(a_{1}, a_{2}\right)=\frac{\frac{a_{1}}{a_{2}} F_{\epsilon_{2}}\left[a_{1}, a_{2}\right]}{1+\frac{a_{1}}{a_{2}} F_{\epsilon_{2}}\left[a_{1}, a_{2}\right]} \tag{15.33}
\end{equation*}
$$

and

$$
\begin{equation*}
\operatorname{Be}_{\epsilon_{1}}\left(a_{1}, a_{2}\right)=\frac{1}{1+\frac{a_{2}}{a_{1}} F_{\epsilon_{2}}\left[a_{2}, a_{1}\right]} \tag{15.34}
\end{equation*}
$$

We illustrate these results in the following example.

Example 15.3. Observations were taken on $n=72$ renewal cycles of an insertion machine. It is assumed that TTF $\sim E(\beta)$ and TTR $\sim E(\gamma)$ in each cycle. The observations gave the values $U=496.9$ [min] and $V=126.3$ [min]. According to these values, the MLE of $A_{\infty}$ is $\lambda_{\infty}=496.9 /(496.9+126.3)=.797$. Assume the gamma prior distributions for $\lambda$ and $\mu$, with $v=2, \tau=.001, \omega=2$ and $\zeta=.005$. We obtain from (15.33) and (15.34) for $\gamma=.95$,

$$
\mathrm{Be}_{.025}(74,74)=.3802, \quad \operatorname{Be}_{.975}(74,74)=.6198
$$

Finally, the credibility limits obtained from (15.31) and (15.32) are $A_{\infty, .025}=.707$, and $A_{\infty, .975}=.865$. To conclude this example we remark that the Bayes estimator of $A_{\infty}$, for the absolute deviation loss function, is the median of the posterior distribution of $A_{\infty}$, given $(U, V)$, namely $A_{\infty, 5}$.

In the present example $n+v=n+\omega=74$. The $\operatorname{Beta}(74,74)$ distribution is symmetric. Hence $\operatorname{Be}_{0.5}(74,74)=.5$. To obtain the $A_{\infty, .5}$ we solve the equation

$$
\frac{\frac{1-A_{\infty, .5}}{A_{\infty, 5}}(U+\tau)}{\frac{1-A_{\infty, .5}}{A_{\infty, 5}}(U+\tau)+(V+\zeta)}=\operatorname{Be}_{.5}(n+v, n+\omega)
$$

In the present case we get

$$
A_{\infty, .5}=\left(1+\frac{V+\zeta}{U+\tau}\right)^{-1}=\frac{1}{1+\frac{126.305}{496.901}}=.797
$$

This is equal to the value of the MLE.

### 15.5 Empirical Bayes method

Empirical Bayes estimation is designed to utilize the information in large samples to estimate the Bayes estimator, without specifying the prior distribution. We introduce the idea in relation to estimating the parameter, $\lambda$, of a Poisson distribution.

Suppose that we have a sequence of independent trials, in each trial, a value of $\lambda$ (failure rate) is chosen from some prior distribution $H(\lambda)$, and then a value of $X$ is chosen from the Poisson distribution $\mathcal{P}(\lambda)$. If this is repeated $n$ times, we have $n$ pairs $\left(\lambda_{1}, x_{1}\right), \cdots,\left(\lambda_{n}, x_{n}\right)$. The statistician, however, can observe only the values $x_{1}, x_{2}, \cdots, x_{n}$. Let $f_{n}(i), i=0,1,2, \cdots$, be the empirical p.d.f. of the observed variable $X$, i.e., $f_{n}(i)=\frac{1}{n} \sum_{j=1}^{n} I\left\{x_{j}=i\right\}$.

A new trial is to be performed. Let $Y$ be the observed variable in the new trial. It is assumed that $Y$ has a Poisson distribution with mean $\lambda$ which will be randomly chosen from the prior distribution $H(\lambda)$. The statistician has to estimate the new value of $\lambda$ from the observed value $y$ of $Y$. Suppose that the loss function for erroneous estimation is the squarederror loss, $(\hat{\lambda}-\lambda)^{2}$. The Bayes estimator, if $H(\lambda)$ is known, is

$$
\begin{equation*}
E_{H}\{\lambda \mid y\}=\frac{\int_{0}^{\infty} \lambda^{y+1} e^{-\lambda} h(\lambda) d \lambda}{\int_{0}^{\infty} \lambda^{y} e^{-\lambda} h(\lambda) d \lambda} \tag{15.35}
\end{equation*}
$$

where $h(\lambda)$ is the prior p.d.f. of $\lambda$.
The predictive p.d.f. of $Y$, under $H$, is

$$
\begin{equation*}
f_{H}(y)=\frac{1}{y!} \int_{0}^{\infty} \lambda^{y} e^{-\lambda} h(\lambda) d \lambda \tag{15.36}
\end{equation*}
$$

The Bayes estimator of $\lambda$ (15.35) can be written in the form

$$
\begin{equation*}
E_{H}\{\lambda \mid y\}=(y+1) \frac{f_{H}(y+1)}{f_{H}(y)}, \quad y=0,1, \cdots \tag{15.37}
\end{equation*}
$$

The empirical p.d.f. $f_{n}(y)$ converges (by the Strong Law of Large Numbers) in a probabilistic sense, as $n \rightarrow \infty$, to $f_{H}(y)$. Accordingly, replacing $f_{H}(y)$ in (15.37) with $f_{n}(y)$ we obtain an estimator of $E_{H}\{\lambda \mid y\}$ based on the past $n$ trials. This estimator is called an empirical Bayes estimator (EBE) of $\lambda$ :

$$
\begin{equation*}
\hat{\lambda}_{n}(y)=(y+1) \frac{f_{n}(y+1)}{f_{n}(y)}, \quad y=0,1, \cdots \tag{15.38}
\end{equation*}
$$

In the following example we illustrate this estimation method.

Example 15.4. $n=188$ batches of circuit boards were inspected for soldering defects. Each board has typically several hundred soldering points, and each batch contained several hundred boards. It is assumed that the number of soldering defects, $X$ (per $10^{5}$ points), has a Poisson distribution. In the following table we present the frequency distribution of $X$ among the 188 observed batches.

Table 15.1 Empirical distribution of number of soldering defects (per 100,000 points)

| $x$ | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $f(x)$ | 4 | 21 | 29 | 32 | 19 | 14 | 13 | 5 | 8 |  |
| $x$ | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| $f(x)$ | 5 | 9 | 1 | 2 | 4 | 4 | 1 | 4 | 2 | 1 |
| $x$ | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | Total |  |
| $f(x)$ | 1 | 1 | 1 | 1 | 2 | 1 | 2 | 1 | 188 |  |

Accordingly, if in a new batch the number of defects (per $10^{5}$ points) is $y=8$, the EBE of $\lambda$ is $\hat{\lambda}_{188}(8)=9 \times \frac{5}{8}=5.625$ (per $10^{5}$ ), or 56.25 (per $10^{6}$ points), i.e., 56.25 PPM. After observing $y_{189}=8$ we can increase $f_{188}(8)$ by 1, i.e., $f_{189}(8)=$ $f_{188}(8)+1$, and observe the next batch.

The above method of deriving an EBE can be employed for any p.d.f. $f(x ; \theta)$ of a discrete distribution, such that

$$
\frac{f(x+1 ; \theta)}{f(x ; \theta)}=a(x)+b(x) \theta .
$$

In such a case, the EBE of $\theta$ is

$$
\begin{equation*}
\hat{\theta}_{n}(x)=\frac{f_{n}(x+1)}{f_{n}(x) b(x)}-\frac{a(x)}{b(x)} . \tag{15.39}
\end{equation*}
$$

Generally, however, it is difficult to obtain an estimator which converges, as $n$ increases, to the value of the Bayes estimator. A parametric EB procedure is one in which, as part of the model, we assume that the prior distribution belongs to a parametric family, but the parameter of the prior distribution is consistently estimated from the past data. For example, if the model assumes that the observed TTF is $E(\beta)$ and that $\beta \sim \operatorname{IG}(\nu, \tau)$, instead of specifying the values of $\nu$ and $\tau$, we use the past data to estimate. We may obtain an estimator of $E\{\theta \mid T, v, \tau)$ which converges in a probabilistic sense, as $n$ increases, to the Bayes estimator. An example of such a parametric EBE is given below.

Example 15.5. Suppose that $T \sim E(\beta)$ and $\beta$ has a prior $\operatorname{IG}(\nu, \tau)$. The Bayes estimator of the reliability function is given by (15.16).

Let $t_{1}, t_{2}, \cdots, t_{n}$ be past independent observations on $T$.
The expected value of $T$ under the predictive p.d.f. is

$$
\begin{equation*}
E_{\tau, v}\{T\}=\frac{1}{\tau(v-1)}, \tag{15.40}
\end{equation*}
$$

provided $v>1$. The second moment of $T$ is

$$
\begin{equation*}
E_{\tau, v}\left\{T^{2}\right\}=\frac{2}{\tau^{2}(v-1)(v-2)}, \tag{15.41}
\end{equation*}
$$

provided $v>2$.

Let $M_{1, n}=\frac{1}{n} \sum_{i=1}^{n} t_{i}$ and $M_{2, n}=\frac{1}{n} \sum_{i=1}^{n}$ t. $M_{1, n}$ and $M_{2, n}$ converge in a probabilistic sense to $E_{\tau, v}\{T\}$ and $E_{\tau, \downarrow}\left\{T^{2}\right\}$, respectively. We estimate $\tau$ and $v$ by the method of moment equations, by solving

$$
\begin{equation*}
M_{1, n}=\frac{1}{\hat{\tau}(\hat{v}-1)} \tag{15.42}
\end{equation*}
$$

and

$$
\begin{equation*}
M_{2, n}=\frac{2}{\hat{\tau}^{2}(\hat{v}-1)(\hat{\imath}-2)} . \tag{15.43}
\end{equation*}
$$

Let $D_{n}^{2}=M_{2, n}-M_{1, n}^{2}$ be the sample variance. Simple algebraic manipulations yield the estimators

$$
\begin{gather*}
\hat{\tau}_{n}=\frac{\left(D_{n}^{2}-M_{1, n}^{2}\right)}{\left[M_{1, n}\left(D_{n}^{2}+M_{1, n}^{2}\right)\right]},  \tag{15.44}\\
\hat{v}_{n}=\frac{2 D_{n}^{2}}{D_{n}^{2}-M_{1, n}^{2}}, \tag{15.45}
\end{gather*}
$$

provided $D_{n}^{2}>M_{1, n}^{2}$. It can be shown that for large values of $n, D_{n}^{2}>M_{1, n}^{2}$ with high probability.
Substituting the empirical estimates $\hat{\tau}_{n}$ and $\hat{\nu}_{n}$ in (15.16) we obtain a parametric EBE of the reliability function.
For additional results on the EBE of reliability functions, see Martz and Waller (1982) and Tsokos and Shimi (1977).

### 15.6 Chapter highlights

This advance chapter presents reliability estimation and prediction from a Bayesian perspective. It introduces the reader to prior and posterior distributions used in Bayesian reliability inference, discusses loss functions and Bayesian estimators and distribution-free Bayes estimators of reliability. A special section is dedicated to Bayesian credibility and prediction intervals. A final section covers empirical Bayes methods.

The main concepts and definitions introduced in this chapter include:

- Prior Distribution
- Predictive Distribution
- Posterior Distribution
- Beta Function
- Conjugate Distributions
- Bayes Estimator
- Posterior Risk
- Posterior Expectation
- Distribution-Free Estimators
- Credibility Intervals
- Minimal Sufficient Statistics
- Empirical Bayes Method


### 15.7 Exercises

15.1 Suppose that the TTF of a system is a random variable having exponential distribution, $E(\beta)$. Suppose also that the prior distribution of $\lambda=1 / \beta$ is $G(2.25, .01)$.
(i) What is the posterior distribution of $\lambda$, given $T=150[\mathrm{hr}]$ ?
(ii) What is the Bayes estimator of $\beta$, for the squared-error loss?
(iii) What is the posterior SD of $\beta$ ?
15.2 Let $J(t)$ denote the number of failures of a device in the time interval $(0, t]$. After each failure the device is instantaneously renewed. Let $J(t)$ have a Poisson distribution with mean $\lambda t$. Suppose that $\lambda$ has a gamma prior distribution, with parameters $v=2$ and $\tau=.05$.
(i) What is the predictive distribution of $J(t)$ ?
(ii) Given that $J(t) / t=10$, how many failures are expected in the next time unit?
(iii) What is the Bayes estimator of $\lambda$, for the squared-error loss?
(iv) What is the posterior SD of $\lambda$ ?
15.3 The proportion of defectives, $\theta$, in a production process has a uniform prior distribution on $(0,1)$. A random sample of $n=10$ items from this process yields $K_{10}=3$ defectives.
(i) What is the posterior distribution of $\theta$ ?
(ii) What is the Bayes estimator of $\theta$ for the absolute error loss?
15.4 Let $X \sim \mathcal{P}(\lambda)$ and suppose that $\lambda$ has the Jeffrey's improper prior $h(\lambda)=\frac{1}{\sqrt{\lambda}}$. Find the Bayes estimator for squarederror loss and its posterior SD.
15.5 Apply formula (15.14) to determine the Bayes estimator of the reliability when $n=50$ and $K_{50}=49$.
15.6 A system has three modules, $M_{1}, M_{2}, M_{3} . M_{1}$ and $M_{2}$ are connected in series and these two are connected in parallel to $M_{3}$, i.e.,

$$
R_{s y s}=\psi_{p}\left(R_{3}, \psi_{s}\left(R_{1}, R_{2}\right)\right)=R_{3}+R_{1} R_{2}-R_{1} R_{2} R_{3}
$$

where $R_{i}$ is the reliability of module $M_{i}$. The TTFs of the three modules are independent random variables having exponential distributions with prior $\operatorname{IG}\left(v_{i}, \tau_{i}\right)$ distributions of their MTTF. Moreover, $v_{1}=2.5, v_{2}=2.75, v_{3}=3$, $\tau_{1}=\tau_{2}=\tau_{3}=1 / 1000$. In separate independent trials of the TTF of each module, we obtained the statistics $T_{n}^{(1)}=4565[\mathrm{hr}], T_{n}^{(2)}=5720[\mathrm{hr}]$ and $T_{n}^{(3)}=7505[\mathrm{hr}]$, where in all three experiments $n=r=10$. Determine the Bayes estimator of $R_{\text {sys }}$, for the squared-error loss.
$15.7 n=30$ computer monitors were put on test at a temperature of $100^{\circ} \mathrm{F}$ and relative humidity of $90 \%$ for 240 [hr]. The number of monitors which survived this test is $K_{30}=28$. Determine the Bayes credibility interval for $R(240)$, at level $\gamma=.95$, with respect to a uniform prior on $(0,1)$.
15.8 Determine a $\gamma=.95$ level credibility interval for $R(t)$ at $t=25[\mathrm{hr}]$ when TTF $\sim E(\beta), \beta \sim \operatorname{IG}(3, .01), r=27$, $T_{n, r}=3500[\mathrm{hr}]$.
15.9 Under the conditions of Exercise 15.8 determine a Bayes prediction interval for the total life of $s=2$ devices.
15.10 A repairable system has exponential TTF and exponential TTR, which are independent of each other. $n=100$ renewal cycles were observed. The total times till failure were $10,050[\mathrm{hr}]$ and the total repair times were 500 [min]. Assuming gamma prior distributions for $\lambda$ and $\mu$ with $v=\omega=4$ and $\tau=.0004$ [hr], $\zeta=.01$ [min], find a $\gamma=.95$ level credibility interval for $A_{\infty}$.
15.11 In reference to Example 15.4, suppose that the data of Table 15.1 were obtained for a Poisson random variable where $\lambda_{1}, \cdots, \lambda_{188}$ have a gamma $(\nu, \tau)$ prior distribution.
(i) What is the predictive distribution of the number of defects per batch?
(ii) Find the formulae for the first two moments of the predictive distribution.
(iii) Find, from the empirical frequency distribution of Table 15.1, the first two sample moments.
(iv) Use the method of moment equations to estimate the prior parameters $v$ and $\tau$.
(v) What is the Bayes estimator of $\lambda$ if $X_{189}=8$ ?

## List of $R$ packages

AcceptanceSampling Kiermeier A (2008). "Visualizing and Assessing Acceptance Sampling Plans: The R Package AcceptanceSampling." Journal of Statistical Software, 26(6), http://www.jstatsoft.org/v26/i06/.
boot Canty A and Ripley BD (2012). boot: Bootstrap R (S-Plus) Functions. R package version 1.3-7.
Davison AC and Hinkley DV (1997). Bootstrap Methods and Their Applications. Cambridge University Press, Cambridge. ISBN 0-521-57391-2, http://statwww.epfl.ch/davison/BMA/.
car Fox J and Weisberg S (2011). An R Companion to Applied Regression, Second edition. Sage, Thousand Oaks, CA, http://socserv.socsci.mcmaster.ca/jfox/Books/Companion.

DiceDesign Franco J, Dupuy D, Roustant O, Damblin G and Iooss B (2013). DiceDesign: Designs of Computer Experiments. R package version 1.3, http://CRAN.R-project.org/package=DiceDesign.

DiceEval Dupuy D and Helbert C (2011). DiceEval: Construction and Evaluation of Meta-models. R package version 1.1, http://CRAN.R-project.org/package=DiceEval.

DiceKriging "DiceKriging, DiceOptim: Two R Packages for the Analysis of Computer Experiments by KrigingBased Metamodeling and Optimization." Journal of Statistical Software, 51(1), pp. 1-55, http://www.jstatsoft.org /v51/i01/.

DiceView Richet Y, Deville Y and Chevalier C (2012). DiceView: Plot Methods for Computer Experiments Design and Surrogate. R package version 1.3-0, http://CRAN.R-project.org/package=DiceView.

Dodge Godfrey AJR and Govindaraju K (2012). Dodge: Functions for Acceptance Sampling Ideas Originated by H.F. Dodge. R package version 0.7, http://CRAN.R-project.org/package=Dodge.

DoE.base Groemping U and Amarov B. (2013). DoE.base: Full Factorials, Orthogonal Arrays and Base Utilities for DoE Packages. R package version 0.23-4, http://CRAN.R-project.org/package=DoE.base.
e1071 Meyer D, Dimitriadou E, Hornik K, Weingessel A and Leisch F (2012). e1071: Misc Functions of the Department of Statistics (e1071), TU, Vienna. R package version 1.6-1, http://CRAN.R-project.org/package=e1071.

FrF2 Groemping U (2013). FrF2: Fractional Factorial Designs with 2-Level Factors. R package version 1.6-6, http://CRAN.R-project.org/package=FrF2.
ggplot2 Wickham H (2009). ggplot2: Elegant Graphics for Data Analysis. Springer, New York. ISBN 978-0-387-98140-6, http://had.co.nz/ggplot2/book.
grid R Core Team (2013). R: A Language and Environment for Statistical Computing. R Foundation for Statistical Computing, Vienna, Austria. ISBN 3-900051-07-0, http://www.R-project.org/.
lattice Sarkar D (2008). Lattice: Multivariate Data Visualization with R. Springer, New York. ISBN 978-0-387-75968-5, http://lmdvr.r-forge.r-project.org.

LearnBayes Albert J (2012). LearnBayes: Functions for Learning Bayesian Inference. R package version 2.12, http://CRAN.R-project.org/package=LearnBayes.

Ihs Carnell R (2012). lhs: Latin Hypercube Samples. R package version 0.10, http://CRAN.R-project.org/package $=1 \mathrm{hs}$.
mistat Amberti D (2012). mistat: Data sets, functions and examples from the book: "Modern Industrial Statistics" by Kenett, Zacks and Amberti. R package version 1.01.
mvtnorm Genz A, Bretz F, Miwa T, Mi X, Leisch F, Scheipl F and Hothorn T (2012). mvtnorm: Multivariate Normal and $t$ Distributions. R package version 0.9-9994, http://CRAN.R-project.org/package=mvtnorm.

Genz A and Bretz F (2009). Computation of Multivariate Normal and t Probabilities, series Lecture Notes in Statistics. Springer-Verlag, Heidelberg. ISBN 978-3-642-01688-2.
qcc Scrucca L (2004). "qcc: an R package for quality control charting and statistical process control." R News, 4/1, pp. 11-17. http://CRAN.R-project.org/doc/Rnews/.
rsm Lenth RV (2009). "Response-Surface Methods in R, Using rsm." Journal of Statistical Software, 32(7), pp. 1-17, http://www.jstatsoft.org/v32/i07/.
survival Therneau T (2013). A Package for Survival Analysis in S. R package version 2.37-4, http://CRAN.Rproject.org/package=survival.

Therneau, T. and Grambsch, P.M. (2000). Modeling Survival Data: Extending the Cox Model. Springer, New York. ISBN 0-387-98784-3.
tseries Trapletti A and Hornik K (2013). tseries: Time Series Analysis and Computational Finance. R package version 0.10-31., http://CRAN.R-project.org/package=tseries.

## References and Further Reading

Adams, B.M. (2008) Selection of Control Charts, in Encyclopedia of Statistics in Quality and Reliability, Ruggeri, F., Kenett, R.S. and Faltin, F. (Editors in Chief), John Wiley, Chichester, and WileyInterscience.

Aoki, M. (1989) Optimization Of Stochastic Systems: Topics in Discrete-Time Dynamics, (Second Edition), Academic Press, New York.
Barnard, G. A. (1959) Control Charts and Stochastic Processes, Journal of the Royal Statistical Society, Series B, 21, 239-271.
Bayarri, M., Berger, J., Paulo, R., Sacks, J., Cafeo, J., Cavendish, J., Lin, C-H and Tu, J. (2007) A Framework for Validation of Computer Models, Technometrics, 49(2), 138-154.
Box, G.E.P, Bisgaard, S. and Fung, C. (1988) An Explanation and Critique of Taguchi's Contributions to Quality Engineering, Quality and Reliability Engineering International, 4(2), 123-131.
Box, G.E.P. and Draper, N.R. (1987) Empirical Model-Building and Response Surfaces, John Wiley \& Sons, Inc., New York.
Box, G.E.P., Hunter, W.G. and Hunter, S.J. (1978) Statistics for Experimenters, John Wiley \& Sons, Inc., New York.
Box, G.E.P. and Kramer, T. (1992) Statistical Process Monitoring and Feedback Adjustment: A Discussion, Technometrics, 34, 251-285.
Box, G.E.P and Tiao, G. (1973) Bayesian Inference in Statistical Analysis, Addison-Wesley, Reading, MA.
Bratley, P., Fox, B.L. and Schrage, L.E. (1983) A Guide to Simulation, Springer-Verlag, New York.
Castagliola, P. and Castellanos, J.V. (2005) Capability Indices Dedicated to the Two Quality Characteristics Cases, Journal of Quality Technology and Quantitative Management, 2(2), 201-220.
Chan, L.K., Cheng, S.W., and Spiring, F.A. (1991) A Multivariate Measure of Process Capability, International Journal of Modelling and Simulation, 11, 1-6.
Chen, H. (1994) A Multivariate Process Capability Index Over a Rectangular Solid Tolerance Zone, Statistics Sinica, 4, 749-758.
Cochran, W.G. (1977) Sampling Techniques, John Wiley \& Sons, Inc., New York.
Colosimo, B.M. (2008) Bayesian Control Charts, in Encyclopedia of Statistics in Quality and Reliability, Ruggeri, F., Kenett, R.S. and Faltin F. (Editors in Chief), John Wiley \& Sons, Ltd, Chichester, and WileyInterscience, 2008.
Craven, P. and Wahba, G. (1979) Smoothing Noisy Data with Spline Functions: Estimating the Correct Degree of Smoothing by the Method of Generalized Cross-Validation, Numerische Mathematique, 31, 377-403.
Daniel, C. and Wood, F.S. (1971) Fitting Equations to Data: Computer Analysis of Multifactor Data for Scientists and Engineers. John Wiley \& Sons, Inc., New York.
Dehand, K. (1989) Quality Control, Robust Design, and the Taguchi Method, Wadsworth and Brooks/Cole, Pacific Grove, CA.
Deming, W.E. (1967) A Tribute to Walter A. Shewhart, The American Statistician, 21(2), 39-40.
Deming, W.E. (1982) Quality, Productivity and the Competitive Position, Center for Advanced Engineering Studies, Cambridge, MA.
Deming, W.E. (1991) Out of the Crisis, MIT Press, Boston, MA.
Derringer, G. and Suich, R. (1980) Simultaneous Optimization of Several Response Variables, Journal of Quality Technology, 12(4), 214-219.
Dodge, H.F. and Romig, H.G. (1929) A Method of Sampling Inspection, Bell System Technical Journal, 8, 613-631.

[^18]Dodge, H.F. and Romig, H.G. (1959) Sampling Inspection Tables (Second Edition), John Wiley \& Sons, Inc., New York.
Draper, N.R. and Smith, H. (1981) Applied Regression Analysis (Second Edition), John Wiley \& Sons, Inc., New York.
Duncan, A.J. (1956) The Economic Design of X Charts Used to Maintain Current Control of a Process, Journal of American Statistical Association, 51, 228-242.
Duncan, A.J. (1971) The Economic Design of X Charts When There Is a Multiplicity of Assignable Causes, Journal of American Statistical Association, 66, 107-121.
Duncan, A.J. (1978) The Economic Design of p-Charts to Maintain Current Control of a Process: Some Numerical Results, Technometrics, 20, 235-243.
Duncan, A.J. (1986) Quality Control and Industrial Statistics (5th Edition), Irwin, Homewood, IL.
Faltin, F., Kenett, R.S. and Ruggeri, F. (2012) Statistical Methods in Healthcare, John Wiley \& Sons, Ltd, Chichester.
Fang, K.T., Lin, D.K., Winker, J.P. and Zhang, Y. (2000) Uniform Design: Theory and Application, Technometrics, 42, 237-248.
Figini, S., Kenett, R.S. and Salini, S. (2010) Integrating Operational and Financial Risk Assessments, Quality and Reliability Engineering International, 26(8), 887-897.
Friedman, J.H. (1991) Multivariate Adaptive Regression Splines, Annals of Statistics, 19, 1-67.
Friedman, J.H. and Stuetzle, W. (1981) Projection Pursuit Regression, Journal of the American Statistical Association, 76, 817-823.
Fuchs, C. and Kenett, R.S. (1987) Multivariate Tolerance Regions and F-tests, Journal of Quality Technology, 19, 122-131.
Fuchs, C. and Kenett, R.S. (1988) Appraisal of Ceramic Substrates by Multivariate Tolerance Regions, Journal of the Royal Statistical Society, Series D, 37, 401-411.
Fuchs, C. and Kenett, R.S. (1998) Multivariate Quality Control: Theory and Application, Quality and Reliability Series, Vol. 54, Marcel Dekker, New York.
Gandin, L.S. (1963) Objective Analysis of Meteorological Fields. GIMIZ, Leningrad.
Gertsbakh, I.B. (1989) Statistical Reliability Theory, Marcel Dekker, New York.
Ghosh, S. (1990) Statistical Design and Analysis of Industrial Experiments, Marcel Dekker, New York.
Gibra, I.N. (1971) Economically Optimal Determination of the Parameters of X-Bar Control Chart, Management Science, 17, 635-646.
Goba, F.A. (1969) Biography on Thermal Aging of Electrical Insulation, IEEE Transactions on Electrical Insulation, EI-4, 31-58.
Godfrey, A.B. (1986) The History and Evolution of Quality in AT\&T, AT\&T Technical Journal, 65, 9-20.
Godfrey, B.L. and Kenett, R.S. (2007) Joseph M. Juran: A Perspective on Past Contributions and Future Impact, Quality and Reliability Engineering International, 23, 653-663.
Good, I.J. (1965) The Estimation of Probabilities: An Essay on Modern Bayesian Methods, MIT Press, Cambridge, MA. H-107 (1959) Single Level Continuous Sampling Procedures and Tables for Inspection by Attribute, Government Printing Office, Washington, DC.
H-108 (1959) Sampling Procedures and Tables for Life and Reliability Testing (Based on the Exponential Distribution), U.S. Department of Defense, Quality Control and Reliability Handbook, Government Printing Office, Washington, DC.

Haridy, S., Wu, Z. and Castagliola, P. (2011) Univariate and Multivariate Approaches for Evaluating the Capability of Dynamic-Behavior Processes (Case Study), Statistical Methodology, 8, 185-203.
Hoadley, B. (1981) The Quality Measurement Plan, Bell System Technical Journal, 60, 215-271.
Hoadley, B. (1986) Quality Measurement Plan, in Encyclopedia of Statistical Sciences, Vol. 7, John Wiley \& Sons, Inc., New York.
Hoadley, B. (1988) QMP/USP: A Modern Approach to Statistical Quality Auditing, in Handbook of Statistics, Vol. 7, Krishnaiah, P.R. (Ed.), Elsevier Science Publishers, Oxford, pp. 353-373.
Hotelling, H. (1931) The Generalization of Student's Ratio, Annals of Mathematical Statistics, 2, 360-378.
Hotelling, H. (1947) Multivariate Quality Control, Illustrated by the Air Testing of Sample Bombsights, in Techniques of Statistical Analysis, O. Eisenhart, M. Hastay and W.A. Wallis (Editors), McGraw-Hill, New York.
Huang, D. and Allen, T. (2005), Design and Analysis of Variable Fidelity Experimentation Applied to Engine Valve Heat Treatment Process Design, Journal of the Royal Statistical Society, Series C, 54(2), 443-463.

ICH Guidelines Q8-Q11, http://www.ich.org/products/guidelines/quality/article/quality-guidelines.html, retrieved 15-8-2012.
Ishikawa, K. (1986) Guide to Quality Control (Second Edition), Asian Productivity Organization, UNIPAB Kraus International Publications.
Jackson, J.E. (1985) Multivariate Quality Control, Communications in Statistics: Theory and Methods, 14, 2657-2688.
Jalili, M., Bashiri, M. and Amiri, A. (2012) A New Multivariate Process Capability Index Under Both Unilateral and Bilateral Quality Characteristics, Wileylibrary.com, DOI: 10.1002/qre. 1284.
Jensen, F. and Petersen, N.E. (1982) Burn-In: An Engineering Approach to the Design and Analysis of Burn-In Procedures, John Wiley \& Sons, Inc., New York.
John, P.W.M. (1990) Statistical Methods in Engineering and Quality Assurance, John Wiley \& Sons, Inc., New York.
John, S. (1963) A Tolerance Region for Multivariate Normal Distributions, Sankhya; Series A, 25, 363-368.
Juran, J.M. (Ed.) (1979) Quality Control Handbook (Third Edition), McGraw-Hill, New York.
Juran, J.M. (Ed.) (1995) A History of Managing for Quality, ASQ Quality Press, Milwaukee, WI.
Juran, J.M. and Gryna, F.M. (1988) Juran's Quality Control Handbook (Fourth Edition), McGraw-Hill, New York.
Kacker, R.N. (1985) Off-line Quality Control, Parameter Design, and the Taguchi Method (with Discussion), Journal of Quality Technology, 17, 176-209.
Kelly, T., Kenett, R.S., Newton, E., Roodman, G. and Wowk, A. (1991) Total Quality Management Also Applies to a School of Management, in Proceedings of the 9th IMPRO Conference, Atlanta, GA.
Kenett, R.S. (1983) On an Exploratory Analysis of Contingency Tables, Journal of the Royal Statistical Society, Series D, 32, 395-403.
Kenett, R.S. (1991) Two Methods for Comparing Pareto Charts, Journal of Quality Technology, 23, 27-31.
Kenett, R.S. (2012) Applications of Bayesian Networks, http://ssrn.com/abstract=2172713.
Kenett, R.S. and Baker, E. (2010) Process Improvement and CMMI for Systems and Software, Taylor \& Francis, Auerbach CRC Publications, Boca Raton, FL.
Kenett, R.S., Coleman, S. and Stewardson, D. (2003) Statistical Efficiency: The Practical Perspective, Quality and Reliability Engineering International, 19, 265-272.
Kenett, R.S. and Kenett D.A. (2008) Quality by Design Applications in Biosimilar Technological Products, ACQUAL, Accreditation and Quality Assurance, 13(12), 681-690.
Kenett, R.S. and Pollak, M. (1996) Data Analytic Aspects of the Shiryayev-Roberts Control Chart, Journal of Applied Statistics, 23, 125-137.
Kenett, R.S. and Raanan, Y. (2010) Operational Risk Management: A Practical Approach to Intelligent Data Analysis, John Wiley \& Sons, Ltd, Chichester, Kindle Edition, 2011.
Kenett, R.S. and Salini, S. (2008) Relative Linkage Disequilibrium Applications to Aircraft Accidents and Operational Risks, Transactions on Machine Learning and Data Mining, 1(2): 83-96. The procedure is implemented in a rules R Package. Version 0.6-6, Mining Association Rules and Frequent Itemsets.
Kenett, R.S. and Salini, S. (2012) Modern Analysis of Customer Surveys: With Applications Using R, John Wiley \& Sons, Ltd, Chichester.
Kenett, R.S. and Shmueli, G. (2013) On Information Quality, Journal of the Royal Statistical Society, Series A (with discussion), 176(4), http://ssrn.com/abstract=1464444.
Kenett, R.S. and Zacks, S. (1992) Process Tracking Under Random Changes in the Mean, Technical Report School of Management, State University of New York, Binghamton.
Kenett, R.S. and Zacks, S. (1998) Modern Industrial Statistics: Design and Control of Quality and Reliability, Duxbury, Belmont, CA.
Kotz, S. and Johnson, N.L. (1985) Enclyclopedia of Statistical Sciences, John Wiley \& Sons, Inc., New York.
Kotz, S. and Johnson, N.L. (1994) Process Capability Indices, Chapman and Hall, New York.
Liebesman, B.S. and Saperstein, B. (1983) A Proposed Attribute Skip-Lot Sampling Program, Journal of Quality Technology, 15, 130-140.
Lin, K.M. and Kacker, R.N. (1989) Optimizing the Wave Soldering Process, in Quality Control Robust Design, and The Taguchi Method, Khorsrow Dehand (Ed.), Wadsworth BrooksCole, Pacific Grove, CA, pp. 143-157.
Lucas, J.M. (1982) Combined Shewhart: CUSUM Quality Control Schemes, Journal of Quality Technology, 14, 51-59.

Lucas, J.M. and Crosier, R.B. (1982) Fast Initial Response for CUSUM Quality Control Scheme: Give Your CUSUM a Headstart, Technometrics, 24, 199-205.
Mann, N.R., Schaffer, R.E. and Singpurwala, N.D. (1974) Methods for Statistical Analysis of Reliability and Life Data, John Wiley \& Sons, Inc., New York.
Martz, H. and Walker, R. (1982) Bayesian Reliability Analysis, John Wiley \& Sons, Inc., New York.
Matheron, G. (1963) Principles of Geostatistics, Economic Geology, 58, 1246-1266.
McKay, M.D., Beckman, R.J. and Conover, W.J. (1979) A Comparison of Three Methods for Selecting Values of Input Variables in the Analysis of Output from a Computer Code, Technometrics, 21, 239-245.
MIL-STD-105E (1989) Sampling Procedures and Tables for Inspection by Attributes, Government Printing Office, Washington, DC.
MIL-STD-414 (1957) Sampling Procedures and Tables for Inspection by Variables for Percent Defectives, Government Printing Office, Washington, DC.
Myers, M.D., A.I. Khuri and W.H. Carter (1989) Response surface methodology: 1966-1988, Technometrics, 31(3), 137-157.
Nasr, M. (2007) Quality by Design (QbD)-A Modern System Approach to Pharmaceutical Development and Manufacturing - FDA Perspective, FDA Quality Initiatives Workshop, Maryland, USA.
Nelson, W. (1992) Accelerated Testing: Statistical Models, Test Plans and Data Analysis, John Wiley \& Sons, Inc., New York.
Oikawa, T. and Oka, T. (1987) New Techniques for Approximating the Stress in Pad-Type Nozzles Attached to a Spherical Shell, Transactions of the American Society of Mechanical Engineers, May, 188-192.
Page, E.S. (1954) Continuous Inspection Schemes, Biometrika, 41, 100-114.
Page, E.S. (1962) A Modified Control Chart with Warning Limits, Biometrika, 49, 171-176.
Pao, T.W., Phadke, M.S. and Sherrerd, C.S. (1985) Computer Response Time Optimization Using Orthogonal Array Experiments, IEEE International Communication Conference, Chicago, Conference Record, 2, 890-895.
Peck, D.S. and Trapp, O. (1978) Accelerated Testing Handbook, Portola Valley, CA: Technology Associations.
Phadke, M.S. (1989) Quality Engineering Using Robust Design, Prentice-Hall, Englewood Cliffs, NJ.
Phadke, M.S., Kacker, R.N., Speeney, D.V. and Grieco, M.J. (1983) Quality Control in Integrated Circuits Using Experimental Design, Bell System Technical Journal, 62, 1275-1309.
Press, S. (1989) Bayesian Statistics: Principles, Models and Applications, John Wiley \& Sons, Inc., New York.
Quinlan, J. (1985) Product Improvement by Application of Taguchi Methods, in Third Supplier Symposium on Taguchi Methods, American Supplier Institute, Inc., Dearborn, MI.
Rathore, A.S. and Mhatre, R. (2009) Quality by Design for Biopharmaceuticals, John Wiley and Sons, Inc., Hoboken, NJ.
Reinman, G. et al. (2012) Design for Variation, Quality Engineering, 24, 317-345.
Roberts, S.W. (1966) A Comparison of Some Control Chart Procedures, Technometrics, 8, 411-430.
Romano, D. and Vicario, G. (2002) Reliable Estimation in Computer Experiments on Finite Element Codes, Quality Engineering, 14(2), 195-204.
Ruggeri, F., Kenett, R. and Faltin, F. (2007) Encyclopedia of Statistics in Quality and Reliability, John Wiley \& Sons, Inc., New York.
Ryan, B.F., Joiner, B.L. and Ryan, T.P. (1976) Minitab Handbook, Duxbury Press, Belmont, CA.
Sacks J., Welch W.J., Mitchell T.J., and Wynn H.P. (1989) Design and Analysis of Computer Experiments, Statistical Science, 4(4), 409-435.
Scheffé, H. (1959) The Analysis of Variance, John Wiley \& Sons, Inc., New York.
Shewhart, W.A. (1926) Quality Control Charts, Bell System Technical Journal, 5, 593-603.
SUPAC (1997) Food and Drug Administration, Center for Drug Evaluation and Research (CDER) Scale-Up and Postapproval Changes: Chemistry, Manufacturing, and Controls; In Vitro Release Testing and In Vivo Bioequivalence Documentation, Rockville, MD, USA.
Taguchi, G. (1987) Systems of Experimental Design, D. Clausing (Ed.), Vols 1-2, UNIPUB/Kraus International Publications, New York.
Taguchi, G. and Taguchi, S. (1987) Taguchi Methods: Orthogonal Arrays and Linear Graphs, American Supplier Institute, Dearborn, MI.

Tsiamyrtzis, P. and Hawkins, D.M. (2008) Bayesian Statistical Process Control, in Encyclopedia of Statistics in Quality and Reliability, Ruggeri, F., Kenett, R.S. and Faltin F. (Editors in Chief), John Wiley and Sons, New York, and WileyInterscience.
Tsokos, C. and Shimi, I. (1977) The Theory and Applications of Reliability with Emphasis on Bayesian and Non-Parametric Methods, Academic Press, New York.
Tsong, Y., Hammerstrom, T., Sathe P., and Shah, V. (1996) Statistical Assessment of Mean Differences Between Two Dissolution Data Sets, Drug Information Journal, 30, 1105-1112.
Wang, F.K. and Chen, J.C. (1998) Capability Index Using Principal Components Analysis, Quality Engineering, 11(1), 21-27.
Weindling, J.I. (1967) Statistical Properties of a General Class of Control Charts Treated as a Markov Process, Ph.D. Dissertation, Columbia University, New York.
Weindling, J.I., Littauer, S.B. and S.E. Olivera, J. (1970) Mean Action Time of the X-Bar Control Chart with Warning Limits, Journal of Quality Technology, 2, 79-85.
Welch, W.J., Yi, T.K, Kang, S.M. and Sacks, J. (1990) Computer Experiments for Quality Control by Parameter Design, Journal of Quality Technology, 22, 15-22.
Woodall, W.H. and Montgomery, D.C.R. (1999) Research Issues and Ideas in Statistical Process Control, Journal of Quality Technology, 31, 376-386.
Yashchin, E. (1985) On a Unified Approach to the Analysis of Two-Sided Cumulative Sum Control Schemes with Headstarts, Advances in Applied Probability, 17, 562-593.
Yashchin, E. (1991) Some Aspects of the Theory of Statistical Control Schemes, IBM Journal of Research Development, 31, 199-205.
Zacks, S. (1992) Introduction to Reliability Analysis: Probability Models and Statistical Methods, Springer-Verlag, New York.

## Author Index

Allen, T. 491
Amiri, A. 367
Aoki, M. 354, 355

Baker, E. 9
Barnard, G. A. 331
Bashiri, M. 367
Bisgaard, S. 447
Box, G. E. P. $354,385,389,394,398,431$,
442, 443, 447, 537
Bratley, P. 43
Castagliola, P. 367, 368
Chen, H. 367, 368
Cochran, W. G. 237
Coleman, S. 10
Crosier, R. B. 337
Daniel, C. 195
Dehand, K. 447
Deming, W. E. 278, 293
Derringer, G. 462
Dodge, H. F. 7, 273, 279
Draper, N. R. 205, 206, 232, 420
Duncan, A. J. 272, 275, 328
Faltin, F. 49, 458, 492
Figini, S. 462
Fox, B. L. 43
Fuchs, C. 272, 363, 374
Fung, C. 447
Gandin, L. S. 483
Ghosh, S. 455
Gibra, I. N. 328
Goba, F. A. 528
Godfrey, A. B. 7
Godfrey, B. L. 7
Good, I. J. 537
Grieco, M. J. 446, 475
Gryna, F. M. 9

Hammerstrom, T. 374
Haridy, S. 367, 368
Hoadley, B. 351
Huang, D. 491
Hunter, S. J. 385, 389, 394, 398, 431, 442, 443
Hunter, W. G. 385, 389, 394, 398, 431, 442, 443
Ishikawa, K. 302

Jalili, M. 367, 368
Jensen, F. 529
John, P. W. M. 447, 450
John, S. 374
Johnson, N. L. 300
Juran, J. M. 7, 9, 279
Kacker, R. N. 383, 446, 447, 475
Kelly, T. 291, 305, 308
Kenett, D. A. 458
Kenett, R. S. 5, 7, 9, 10, 49, 227, 272, 291, 305, 308, 346, 363, 374, 458, 492, 497, 503, 509, 517, 519
Kotz, S. 300
Kramer, T. 354

Liebesman, B. S. 276
Lin, K. M. 383
Lucas, J. M. 337
Martz, H. 545
Matheron, G. 483
Mitchell, T. J. 486

Nasr, M. 458
Nelson, W. 528
Newton, E. 291, 305, 308

Oikawa, T. 422
Oka, T. 422
Page, E. S. 325, 331
Pao, T. W. 469

Peck, D. S. 528
Petersen, N. E. 529
Phadke, M. S. 446, 447, 449, 457, 469, 475
Pollak, M. 346
Press, S. 537

Quinlan, J. 467

Raanan, Y. 458
Reinman, G. 488
Romano, D. 479
Romig, H. G. 7, 273, 279
Roodman, G. 291, 305, 308
Ruggeri, F. 49, 458, 492

Sacks, J. 486
Salini, S. 227,462
Saperstein, B. 276
Sathe, P. 374
Scheffé, H. 217
Schrage, L. E. 43
Shah, V. 374
Sherrerd, C. S. 469
Shewhart, W. A. 7
Shimi, I. 545

Shmueli, G. 9, 10
Smith, H. 205, 206, 232, 420
Speeney, D. V. 446, 475
Stewardson, D. 10
Suich, R. 462

Taguchi, G. 457, 464
Tiao, G. 537
Trapp, O. 528
Tsokos, C. 545
Tsong, Y. 374
Vicario, G. 479

Walker, R. 545
Weindling, J. I. 325
Welch, W. J. 486
Wood, F. S. 195
Wowk, A. 291, 305, 308
Wu, Z. 367, 368
Wynn, H. P. 486

Yashchin, E. 337, 339

Zacks, S. 5, 497, 503, 509, 517, 519

## Subject Index

accelerated life testing 495, 497-8, 527-30
acceptable quality level (AQL) 259
acceptance 258-9, 268
acceptance number 260, 268
acceptance region 120
acceptance sampling $19,258-9,261-2,270-72,279-80$
accuracy 17-18
actuarial estimator 514
additive linear models 385-7
alfa-trimmed mean 36
alfa-trimmed standard deviation 37
aliases 427-8
alternative hypothesis 120
American National Standard Institute (ANSI) 274
American Society for Quality (ASQ) 10, 274
analysis of variance (ANOVA) 159-61, 203, 214-16, 229, 402-8
ANOVA table 214-16
arcsine transformation 228
Arrhenius law 528
assignable causes 289
attributes 259-62, 264-6
attained significance level 122
automatic process control $354-6$
availability 497, 499, 503-9
availability function 504, 506
average outgoing quality (AOQ) 273
average run length (ARL) 325-6, 339-42, 346
average sample number (ASN) 264, 524
ASN function 264-6, 269-70
average total inspection (ATI) 273
balanced incomplete block designs (BIBD) 385, 394-7
balanced sample 254
bar diagram 20
basic probability results $41-50$
batches 373-5
Bayes decision function 145-6
Bayes estimation of current mean (BECM) 347-50
Bayes estimator 537-9
Bayes' formula 49-50, 143
Bayes risk 145-6
Bayesian decisions 140-48

Bayesian detection 342-6
Bayesian hierarchical model 534
BECM procedure, see Bayes estimation of current mean (BECM)
Bernoulli trials 60, 161
beta distribution $80-82$
beta function 81,535
binomial distribution 58, 60-62, 67-9, 100, 334, 535
binomial experiments 227-9
binomial testing 520-21
bivariate frequency distribution $82,182-5$
bivariate normal distribution 90-92
block designs 387-97
block diagram 500
blocking 385, 425-30
Bonferroni's inequality 301, 308
Bootstrap 113-76
bootstrap ANOVA 214
bootstrap confidence intervals 150,153
bootstrap confidence limits 150
bootstrap distribution 150
bootstrap estimate 150
bootstrap linear regression 170
bootstrap method 150-52
bootstrap population 153
bootstrap quantiles 150
bootstrap sampling 150-61
bootstrap standard errors 150,170
bootstrap testing 152-61
bootstrap tolerance interval 161-5
box and whiskers plot 33-4
boxplot, multiple 179-81
burn-in procedure 529-30
canonical form 441
canonical representation 440-41
categorical data analysis 227-9
Cauchy distribution 56
cause and effect diagrams 304
c-chart 294, 297
censored observations 509
center line 294

Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks.
© 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
Companion website: www.wiley.com/go/modern_industrial_statistics
central limit theorem 99
central moments 56
change point 342-4
Chebyshev's inequality 32
check sheets 302,304
chi-squared distribution 101, 125-6
chi-squared statistic 224
chi-squared test 125-6
for contingency tables 225
for goodness of fit 137-9
chronic problems 287, 291
circular tolerance regions 369-70
class intervals 23
clustering 320
coal mines disasters 335
code variables 181
coding 18, 365
coefficient of determination 189
coefficient of variation 31
combinatoric designs 394
common causes 287, 292
comparison of treatments $155,385,387$
complementary event 42
computer aided design (CAD) 4
computer aided drawing and drafting (CADD) 4
computer based experiments 477-93, 450
analyzing 483-8
designing 481-3
integrating 491-2
introduction 477-80
stochastic emulators 489-91
computer integrated manufacturing (CIM) 4
conditional distribution 82-8, 185
conditional expectation 86
conditional expected delay (CED) 339, 344, 346
conditional frequency distribution 185
conditional independence 49
conditional probabilities 47-9
conditional variance 86
confidence intervals 128-32
confidence level 32,128
conjugate distributions 537
consistent estimator 114
consumer's risk 259
contingency tables 220-27
indices of association 223-7
structure 220-23
contingency tables analysis 225
continuous flow production 3
continuous random variable 51-5
continuous variable 19
contrasts 217
control charts 294, 297-8, see also cumulative sum control chart; multivariate control charts; Shewhart control charts
for attributes 309-11
for variables 311-13
control strategy 458
controllable factors 381
convergence in probability 95
convolution 111, 503
Cook distance 211
Correlation, see multiple squared correlation; partial correlation; sample correlation
Covariance 84 , see also sample covariance
covariance matrix 372-3
covariates 252
Cramer's index 225-7
credibility intervals 147
for asymptotic availability $542-3$
Bayesian 539-40
critical quality attributes (CQA) 458-9
critical region 120
cumulative distribution function 52,71
cumulative frequency distribution 20
cumulative hazard rate 500
cumulative sum control chart (CUSUM) 319, 330-342, see also binomial distribution; normal distribution; Page's control scheme
CUSUM for binomial distributions 334
CUSUM for normal distributions 334
CUSUM for Poisson distributions 335
current good manufacturing practices (cGMP) 9, 458
customer requirement 447
customer's tolerance interval 447
CUSUM, see cumulative sum control chart
cycle time 13-14

3D-scatterplots 179
defining parameters 427-8
degree of fractionation 426
degrees of freedom 101-3
De-Morgan Rule 43
design of experiments (DoE) 4, 6, 381, 458
design parameters 449-52
design space $458-9,462$
desirability function 462
deterministic component 187
discrete random variables 51-2
discrete variable 19
disjoint events 44,49
disqualification 277
distribution free estimators 538-9
distribution-free tolerance limits $164-5$
distribution median 168
distribution of F-ratio 103
distribution quantiles 67, 137, 542
double-sampling plan 264-6
Dow-Jones financial index 351
down time 499
drift in the mean 331
dynamic linear models 354
dynamic programming 355
economic design 328
for control charts 328
elementary events 41
empirical Bayes method 543-5
empirical bootstrap distribution (EBD) 150
emulator 490, see also stochastic emulator
equivalent events 42
estimator 113-14
European Quality Award (EFQM) 8
event 41-2, see also complementary event; disjoint events; elementary events; independent events; null event; sure event
EWMA control charts 348
EWMA control procedure 347-8
expected frequency 138,224
expected loss 141
expected value 55-57
experiment 41
analysis of 381-45
experimental array $381,456,468,472$
experimental layout 381-2
explainable 194
exponential distribution 75-7
exponentially weighted moving averages (EWMA) 347
external feedback loop 292
external sources 449
external targets 372
factor levels 468, 470
factorial designs 402

$$
\begin{aligned}
& 2^{\mathrm{m}} 409-17 \\
& 3^{\mathrm{m}} 417-25
\end{aligned}
$$

factorial experiments 402
failure intensity function 504
failure rate 221-2, 500
fidelity level 492
finite population 237-57
finite population multiplier 246
fire fighting 6-7
fishbone charts 304
fits distance (DFIT) 211
flow charts 302
fractional factorial designs 409
fractional replications 425-30
free time 498
frequency censoring 509, 517
frequency distribution 19-26
several dimensions 181-5, see also continuous variable; discrete random variables
$F$-statistic 215, 392, 404
gage repeatability and reproducibility (GR\&R) 17
gamma distribution 78, 100
Gaussian distribution 32n1, 70
generators 427,448
geometric distribution 62-5
multi-geometric distribution 89-90
geometric mean 31
guiding principles for experimental designs 488
hazard function 500
headstart values 337
histograms 303-4
homogeneous groups 219
hypergeometric distribution 62-5
multi-geometric distribution 89-90
hyper-rectangular tolerance regions 369
ICH guidelines Q8-Q11 458, 474
idempotent matrix 231
inclusion relationship 42
incomplete beta function ratio 81
independence of categorical variables 224-7
independent events 48
independent random variables $85,249,351,386,387,503$
independent trials $60-61,67,88,227,543$
indices of association 223-7
Information Quality (InfoQ) 1, 3-11, 381
inner array 456-7
inspection 7
inspection-normal 275-8
inspection-reduced 275-6
inspection-tightened 276
interactions 379, 402, 408-9, 416, 462
intercept coefficient 188, 198
internal feedback loop 292-3, 297
internal sources 449
internal targets 377
interquartile range 31,33
interruption 276-7
intersection of events 43,49
interval estimator 128, 247
intrinsic availability 499
inventory management 140-41
Ishikawa diagrams 304

JMP software $13-14,16,29,31,67,80,101-2,150-51,154$, $178-80,183,206,222,285-7,294,301,305,322$, $366-7,460-62,464,480,482,484-6,488-90$
job shop 3-4
joint distribution 49, 84, 90, 94
joint frequency distribution $182-5$
joint probability density function $49,54,88,141$
just in time 7
k out of $n$ system 502-3, 527
Kalman Filter 350-51
Kaplan-Meier survival function 513
Kolmogorov-Smirnov test 139-40
Kriging 479, 483, 486
Kurtosis 29, 59

Lagrange multiplier 252
Lagrangian 252
Laplace transform 503
Latin hypercubes 481-5
Latin squares 397-402
law of iterated expectation 87
law of large numbers (LLN) 98, 543
law of total variance 87
least squares $116-18,188-92$
estimator 113-16, 118-20
method of $116-18,188,238,545$
principle of 188,193
length of runs 324-5
level of significance 120, 129-30
life distribution 497, 499, 520-21
Bayes estimator of reliability 538-9
life length 497, 500
likelihood function 118, 343, 518, 542
likelihood ratio 267
likelihood statistic 119
limiting quality level (LQL) 259
linear congruential generator 43
linear combination 94-8
linear graph 457
linear model 194, 385-7
linearity 17
non-linearity 450, 452-5
log-normal distribution 70-75
loss function 144, 147, 447-8, 537-9
product and process optimization $447-8$
lot 258-67, 272-4
lower control limit (LCL) 294-7, 371-2
lower tolerance limit 133-4, 272
lower warning limit (LWL) 308
macro binopred.mtb 162,170
macro bootperc.mtb 170, 175
macro bootregr.mtb 175
Mahalanobis $\mathrm{T}^{2}$ 374-5
main effects 384,402
estimation of 408-9
manufacturer's tolerance 447
marginal distribution $82-3$
marginal frequencies 182
marginal probability density function 82
mass production systems 4
matrix scatterplot 179
maximum likelihood estimator 118-20, 343, 514-18
mean squared contingency 225
mean squared error 254
mean squares of deviations 214
mean time to failure (MTTF) 500, 509
mean vector 362,372
measurements $17-18,373,381$
metamodel 490
MIL-STD-414 280
MIL-STD-105 7, 274, 279
minimal sufficient statistic 542
MINITAB 17, 29, 31, 67, 102, 135, 206-7, 322, 438
mixing 320
mixture design 474
mixtures of distributions 55
model 41-112, 381, 529
moment equation estimator 115-16
moment generating function $59-60$
moments 55, 59-60, 115-16
monitoring indices 373
multi-hypergeometric distribution $89-90$
multinomial distribution 88-9
multiple box-plot 179-81
multiple comparisons 216-20
multiple regression 192-8
for two variables 194-8
multiple squared correlation 194
multivariate control charts 370-73
multivariate process capability indices 367-70
multivariate statistical process control 361-77
multivariate tolerance region 374
mutual independence 49
negative-binomial distribution 68
nonconforming item 259
non-parametric test $32,70-74,165-70$
normal approximation 99-101
normal distribution 32, 70-74
normal equations 201, 231
normal inspection level 275
normal probability plot 135-7
normal scores 134
np-chart 294, 297
null event 42
null hypothesis 44,120
objectives 381, 384
observed frequency 137-9
OC curve 121
off-line quality control 446-52, see also design parameters and noise factors; parameter design experiments; performance statistics; product and process design; product and process optimization
one way layout ANOVA 214-16
ongoing chronic problems 291
operating characteristic $264,328,528$
operating characteristic curve 121
operating characteristic function 121,328
operating time 498-9
operational readiness 499
operational risk 458
optimal allocation 249-52
order statistics $26,32,40,82,92-4$
orthogonal array $383,456-7,468$
outer array 456
outliers 33

Page's control schemes 319, 334, 336-41
paired comparisons 385, 387-91
parallel connection 501
parameter design 447-52
parameter space 115,141
parameters 51
parametric empirical Bayes 353
parametric family $114-15$
Pareto chart 303-8
statistical analysis of 305
partial correlation 198-9, 205-7
partial-F test 205
partial regression 198-200
partition of sample space $43-5,47,49$
p-chart 294, 297, 328-30
performance measures $8,13,447$
physical experiments $379,450,477-9,491-2$
point estimator 115, 170
Poisson distribution 65-7, 100, 335
Poisson process 527-8
population $18-19,26,47,113-14,132-3,156-7,161,164$
finite population quantities 237-57
and the sample 18-19
population mean 55
population quantiles 256
population quantities 237, 239-41, 244
posterior distribution $141-3,147,349-52,534-9,545$
posterior expectation 537
posterior probabilities 50,343
posterior risk 147,537
power function 121, 126
practical statistical efficiency (PSE) 1,9-11, 495
precision 17, 242, 383
precision of an estimator 242
predicted values, FITS 194, 201
prediction intervals $32,192,539-41$
prediction model 252-5
prediction MSE 256
prediction profiler 463
prediction unbiased 254
predictive distribution 540
principal components 368
principle of least squares 188,193
prior distribution 534
prior probability 141,144
prior risk 145
probability axioms 44
probability distribution function (p.d.f) $51,54,259$
probability function 46-7
probability of events 44-6
probability of false alarm (PFA) 339-342, 344
process improvement 302-4
process capability 298-300
process capability indices $300-302$
process capability study 298
process control 7-8, 285-318
process tracking 346-54
producer's risk 259
product limit (PL) estimator 513
proportional allocation 249
proportional rule 354
protocol 382, 384
P-th quantile 57,73
P -value 122

Q-Q plot 134, 510
quadratic model 417
qualification 276-8
quality by design (QbD) 8-9, 11, 446-476, 488
quality engineering 446
quality ladder $1,5-6,9,11$
quality management 5
quality measurement plan (QMP) 351
quality planning 9
quality productivity dilemma 5-6
quantile plot 32,34
quantiles 57-9
random censoring 509
random component 17
random measurements 41-2
random numbers 238
random numbers generation $14,43,238$
random sample 19
random sampling with replacement (RSWR) 19, 46, 61, 148,
150, 161, 238-9
random sampling without replacement (RSWOR) 19, 46, 238
random variable $14,51-60$
randomization 385
randomization test 165-8, 388-90
randomness 41
ratio predictor 253
rational subgroups 298
R-charts 313-16
rectifying inspection 272-4
reduced inspection level 275
reference distribution $148-50,152,388$
reference sample 370,373
regression coefficients 188
regression diagnostics 209-11
rejection region 120
reliability function 499
reliable 497
renewal density 505
renewal function 504
renewal process 503
repair intensity function 504
repeatability 17
reproducibility 17
residuals around the regression 194
resistant regression 182,450
resolution 428
response surface 430-41
response variable $381,384,467,470$
resumption 277
right censoring 509
risk management 9,458
robust design 488
robust statistics $36-8$
run charts 303
run length $325,339-42$
run test 319
runs 319-321
runs above or below 321-3
runs up and down 323-5
saddle point 441
sample allocation 249
sample correlation 186-7
sample covariance 185-6
sample kurtosis 29
sample maximum 26
sample mean 28,253
sample median 26
sample minimum 26
sample percentile 27
sample quantiles 27
sample quartiles 27
sample range 26, 313
sample realization 514
sample skewness 29
sample space 41-2
sample standard deviation 28
sample variance 28 , 101-2
sampling distribution 113
sampling distribution of an estimate 239
sampling inspection 7
sampling with replacement 238
sampling without replacement 238
scatterplots 177-9, 187, 304
S-charts 289-92, 297, 313-16
scheduled operating time 498-9
Scheffe's method 217-18
Schwarz inequality 186
second order designs 430-33
sequential probability ratio test (SPRT) 267, 333
sequential sampling 267-70
sequential SS 204-5
series structure function 501
Shewhart control charts 308-16, 325-7, 328-30, see also
attributes; R-charts; S-Charts
shift in the mean $326,328,331$
shifted exponential distribution 172
Shiryayev-Roberts procedure 346-7
Shiryayev-Roberts statistic 344
sign test 165-6
signal to noise ratio 452,468
significance level 120-22
simple linear regression 188, 198, 203
simple random sample $113,238,241-3$
simultaneous confidence interval 216-20
single stage sampling 259-62
single-stage sampling plan 259-62, 272
skewness 29, 33, 57-9
skip lot sampling plans $276-8$
skip lot switching rules 276-8
slope coefficient 188
source of noise 449
space filling designs 496
special causes 289,293
sporadic spikes 289
stability 17, 297, 342
standard deviation 57-9
standard error 114, 241
standard error mean 347
standard error of predicted value 210
standardized residual $210,307-8$
statistic 10, 26, 31
statistic of central tendency 26
statistical hypotheses 120
statistical inference 113-75
statistical model 113, 213-14, 381-2
statistical process control (SPC) 4-7, 235, 258, 279, 285, 365
steepest ascent 439
stem and leaf diagram 32,34-5
step-wise regression 206-9
stochastic control 354
stochastic emulator 488-91
stopping threshold 344-7
storage time 498
stratified random sample 238
structure function 500-502
studentized difference of means 155-7
studentized test for the mean 151, 153-5
studentized test statistic 153
Student's t-distribution 102
sufficient statistic 119
sum of squares of deviations (SSD) 214, 403
sure event 42
symmetric matrix 201, 361
symmetry of distribution 73
system design 448, 449
system reliability $500-503$

T2 chart 362
Taguchi method 447-52
Taylor approach 5
Tschuprow's Index 225
testing hypotheses $126-8$
testing statistical hypotheses 520
tightened inspection level 275
time categories 498-9
time censored observations 509, 516
time till failure (TTF) 503, 509
time till repair (TTR) 503, 509
tolerance design 448-9
tolerance interval 132-4, 161, 163-4, 170, see also normal distribution
total time on test 516
treatment combinations 213, 386, 425-6
treatments $155,384-5,387$
trial 41, 60, 67, 148, 543
t-test $124-5,387-8$
two-sided test 124
type I error 120
type II error 120
u-chart 294
unbiased coin 14
unbiased estimator 114, 243, 452
unbiased predictor 253
union of events 42-4
up time 499
upper control limit (UCL) 294, 370-71, 458
upper Page's control scheme 330-33
upper tolerance limit 133
upper warning limit (UWL) 308
US National Quality Award (MBNQA) 8
validity 300,385
variance, see sample variance

Wald SPRT 267, 333
Weibull distribution 77-82
Wilcoxon signed rank test $165,168-70$
x-bar chart 289-1, 294
x -leverage 210
x -leverage of a point 210
z-test 122-4

## Statistics in Practice

## Human and Biological Sciences

Berger - Selection Bias and Covariate Imbalances in Randomized Clinical Trials
Berger and Wong - An Introduction to Optimal Designs for Social and Biomedical Research
Brown and Prescott - Applied Mixed Models in Medicine, Second Edition
Carpenter and Kenward - Multiple Imputation and its Application
Carstensen - Comparing Clinical Measurement Methods
Chevret (Ed.) - Statistical Methods for Dose-Finding Experiments
Ellenberg, Fleming and DeMets - DataMonitoring Committees in Clinical Trials: A Practical Perspective
Hauschke, Steinijans and Pigeot - Bioequivalence Studies in Drug Development: Methods and Applications
Källén - Understanding Biostatistics
Lawson, Browne and Vidal Rodeiro - Disease Mapping with Win-BUGS and MLwiN
Lesaffre, Feine, Leroux and Declerck - Statistical and Methodological Aspects of Oral Health Research Lui - Statistical Estimation of Epidemiological Risk
Marubini and Valsecchi - Analysing Survival Data from Clinical Trials and Observation Studies
Millar - Maximum Likelihood Estimation and Inference:With Examples in R, SAS and ADMB
Molenberghs and Kenward - Missing Data in Clinical Studies
Morton, Mengersen, Playford and Whitby - Statistical Methods for Hospital Monitoring with R
O'Hagan, Buck, Daneshkhah, Eiser, Garthwaite, Jenkinson, Oakley and Rakow Uncertain Judgements: Eliciting Expert's Probabilities
Parmigiani - Modeling in Medical Decision Making: A Bayesian Approach
Pintilie - Competing Risks: A Practical Perspective
Senn - Cross-over Trials in Clinical Research, Second Edition
Senn - Statistical Issues in Drug Development, Second Edition
Spiegelhalter, Abrams and Myles - Bayesian Approaches to Clinical Trials and Health-Care Evaluation
Walters - Quality of Life Outcomes in Clinical Trials and Health-Care Evaluation Welton, Sutton, Cooper and
Ades - Evidence Synthesis for Decision Making in Healthcare
Whitehead - Design and Analysis of Sequential Clinical Trials, Revised Second Edition
Whitehead - Meta-Analysis of Controlled Clinical Trials
Willan and Briggs - Statistical Analysis of Cost Effectiveness Data
Winkel and Zhang - Statistical Development of Quality in Medicine

## Earth and Environmental Sciences

Buck, Cavanagh and Litton - Bayesian Approach to Interpreting Archaeological Data
Chandler and Scott - Statistical Methods for Trend Detection and Analysis in the Environmental Statistics
Glasbey and Horgan - Image Analysis in the Biological Sciences
Haas - Improving Natural Resource Management: Ecological and Political Models
Haas - Introduction to Probability and Statistics for Ecosystem Managers
Helsel - Nondetects and Data Analysis: Statistics for Censored Environmental Data Illian, Penttinen, Stoyan and
Stoyan - Statistical Analysis and Modelling of Spatial Point Patterns

Mateu and Muller (Eds) - Spatio-Temporal Design: Advances in Efficient Data Acquisition McBride - Using Statistical Methods for Water Quality Management
Webster and Oliver - Geostatistics for Environmental Scientists, Second Edition
Wymer (Ed.) - Statistical Framework for RecreationalWater Quality Criteria and Monitoring

## Industry, Commerce and Finance

Aitken - Statistics and the Evaluation of Evidence for Forensic Scientists, Second Edition Balding - Weight-of-evidence for Forensic DNA Profiles
Brandimarte - Numerical Methods in Finance and Economics: AMATLAB-Based Introduction, Second Edition
Brandimarte and Zotteri - Introduction to Distribution Logistics
Chan - Simulation Techniques in Financial Risk Management
Coleman, Greenfield, Stewardson and Montgomery (Eds) - Statistical Practice in Business and Industry
Frisen (Ed.) - Financial Surveillance
Fung and Hu - Statistical DNA Forensics
Gusti Ngurah Agung - Time Series Data Analysis Using EViews
Jank and Shmueli (Ed.) - Statistical Methods in e-Commerce Research
Kenett (Ed.) - Operational Risk Management: A Practical Approach to Intelligent Data Analysis
Kenett (Ed.) - Modern Analysis of Customer Surveys: With Applications using R
Kenett and Zacks - Modern Industrial Statistics: With Applications in R, MINITAB and JMP, Second Edition
Kruger and Xie - Statistical Monitoring of Complex Multivariate Processes: With Applications in Industrial Process Control
Lehtonen and Pahkinen - Practical Methods for Design and Analysis of Complex Surveys, Second Edition
Ohser and Mücklich - Statistical Analysis of Microstructures in Materials Science
Pasiouras (Ed.) - Efficiency and Productivity Growth: Modelling in the Financial Services Industry
Pourret, Naim and Marcot (Eds) - Bayesian Networks: A Practical Guide to Applications
Ruggeri, Kenett and Faltin - Encyclopedia of Statistics and Reliability
Taroni, Aitken, Garbolino and Biedermann - Bayesian Networks and Probabilistic Inference in Forensic Science
Taroni, Bozza, Biedermann, Garbolino and Aitken - Data Analysis in Forensic Science


[^0]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^1]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^2]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^3]:    ${ }^{1}$ The normal or Gaussian distribution will be defined in Chapter 3.

[^4]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^5]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^6]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^7]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^8]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^9]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^10]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^11]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^12]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^13]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks.
    © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^14]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^15]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^16]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks.
    © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^17]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

[^18]:    Modern Industrial Statistics: with applications in R, MINITAB and JMP, Second Edition. Ron S. Kenett and Shelemyahu Zacks. © 2014 John Wiley \& Sons, Ltd. Published 2014 by John Wiley \& Sons, Ltd.
    Companion website: www.wiley.com/go/modern_industrial_statistics

